COLUMBUS, GEORGIA CONSOLIDATED GOVERNMENT

FISCAL YEAR 2024

ADOPTED OPERATING BUDGET

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Columbus Consolidated Government has made every effort to ensure the accuracy and timeliness of the data included in this Operating Budget. However, this Operating Budget document has been internally prepared by the Financial Planning Department using data available from CCG financial systems and other sources. The data contained herein has neither been subjected to external audit nor the rigorous testing that would typically accompany such an audit, and therefore use of or reference to any information contained in this Operating Budget, or any of its accompanying documents, should be for **discussion purposes only**.

This Operating Budget documents the appropriation of the FY2024 Operating Budget that was adopted by legislative action by the Columbus Council, which enacted Ordinance(s) on *June 27, 2023*. While the Financial Planning Department is involved in the documentation of the Operating Budget, authority to legislatively appropriate funding for all departments, enterprise funds, agency affiliations, and/or component units of CCG rests solely with Columbus Council.

For information regarding CCG that has been audited, please refer to the ***Annual Comprehensive Financial Report (ACFR).*** For information regarding legislatively adopted funding, please refer to the Ordinances adopted by Columbus Council on *June 27, 2023.*

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Columbus Consolidated Government

Mayor and Council

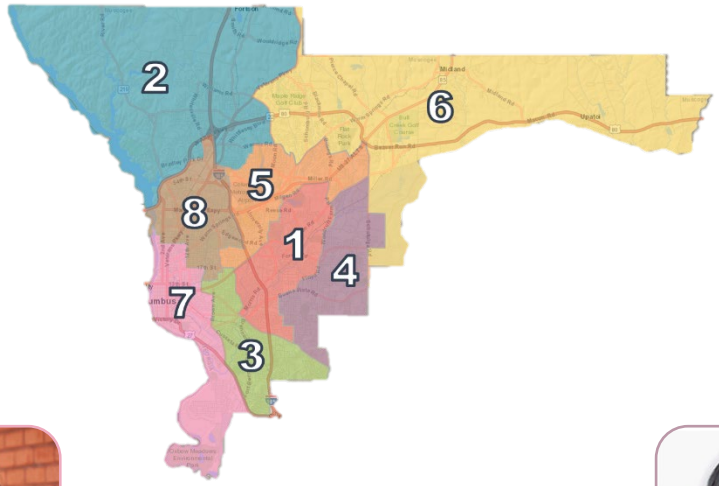
B.H. "Skip" Henderson III
Mayor

Tyson Begly
District 10/At-Large

Jerry "Pops" Barnes
District 1

Judy Thomas
District 9/At-Large

Glenn Davis
District 2



R. Walker Garrett
District 8

Bruce Huff
District 3

Joanne Cogle
District 7

Toyia Tucker
District 4

Gary Allen
Mayor Pro-Tem
District 6

Charmaine Crabb
District 5

Isaiah Hugley
City Manager

Lisa Goodwin
Deputy City Manager

Pam Hodge
Deputy City Manager

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Columbus Consolidated Government

Georgia

For the Fiscal Year Beginning

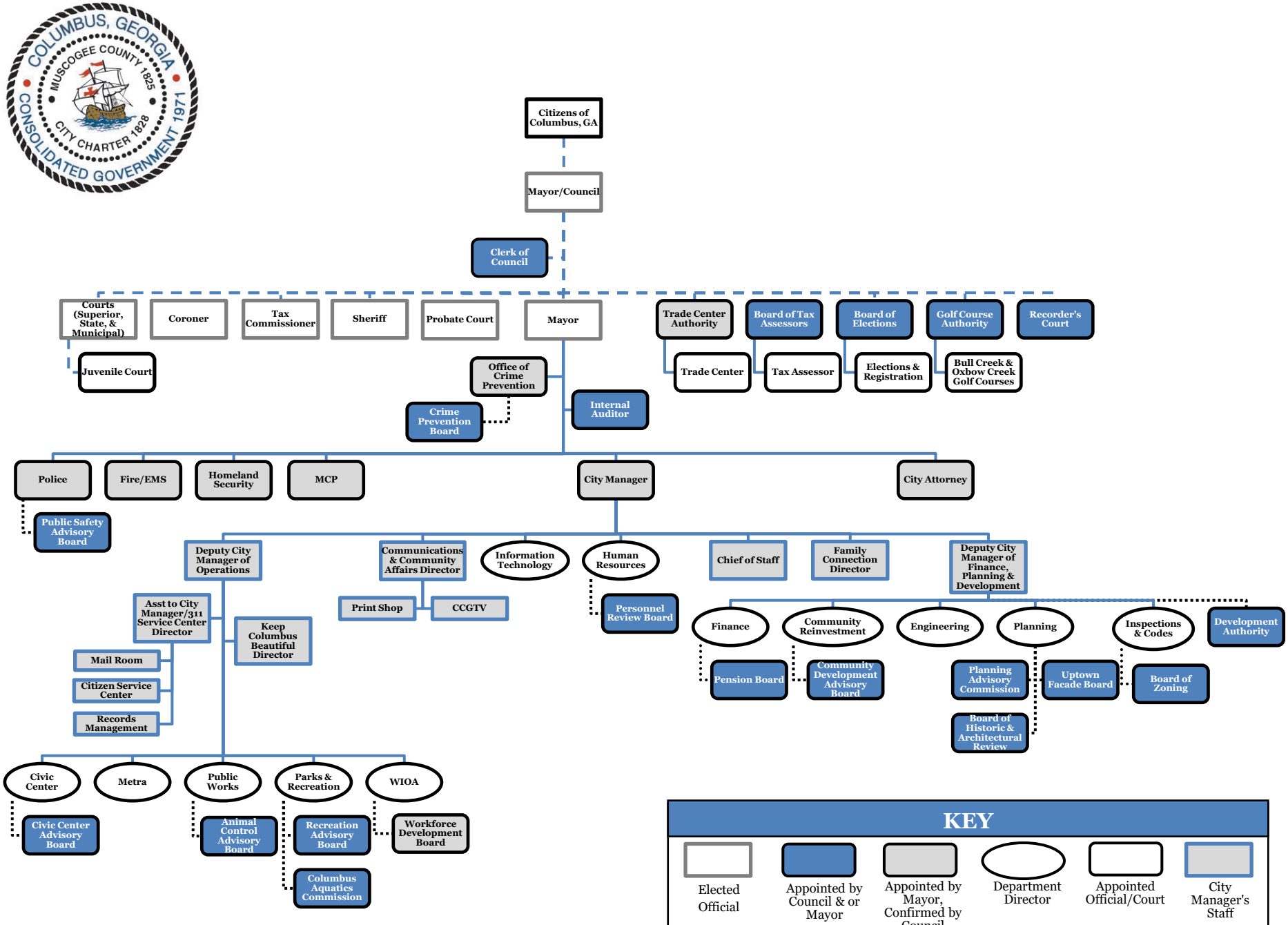
July 1, 2022

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Columbus Consolidated Government, Georgia for its annual budget for the fiscal year beginning **July 1, 2022**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Columbus Consolidated Government Organizational Chart



Revised May 2023

Introduction

INCLUDED IN THIS SECTION:

- Mayor's Letter
- City Manager's Letter
- Welcome to Columbus
- Columbus Profile
- Vision for Columbus

A

COLUMBUS CONSOLIDATED GOVERNMENT

Georgia's First Consolidated Government
Post Office Box 1340
Columbus, Georgia 31902-1340

B. H. "SKIP" HENDERSON III
Mayor

Telephone (706) 225-4712
FAX (706) 653-4970

July 1, 2023

In RE: Fiscal Year 2024 Adopted Budget

Dear Citizens of Columbus, Georgia and Councilors:

I. Preamble

As we emerged from the pandemic, we began our budget development from the perspective of a new economic era. With fears of a possible recession, market volatility, record inflation, supply chain delays, and workforce recruitment and retention issues, we remain thoughtful and deliberate with funding the delivery of services this year. While we have weathered the storm of the pandemic better than most, that resiliency should be credited to the prudent stewardship of our elected body and professional staff, the fortitude and generosity of our citizens, and our hardworking employees, who seem to be asked time and again to do more with less. Despite our success with recovery efforts, this year we will be forced to utilize reserves to sustain operations and continue providing the level of service this community deserves and expects from us. While we can afford to use some reserves now, our goal is to ensure that reserve funds are readily available in case of additional economic turmoil in the months to come. In the new fiscal year, we will be evaluating existing service levels for all programs and assessing opportunities to generate new revenues. New revenue opportunities would be used to bridge the growing gap between the cost of the services we provide and the revenue needed to provide them.

As we address operational challenges related to inflationary pressure, we will continue to support ongoing pandemic recovery efforts to maintain the economic vibrancy and quality of life that the citizens of Columbus deserve. We know there will be challenges on the road ahead as our economy and workforce readjust to post-pandemic life. However, we also know that if we face those challenges together, as a community, we will continue on the path towards a better and brighter Columbus.

II. Introduction

Today, we present to you the Fiscal Year (FY) 2024 Adopted Budget for review and examination. The Mayor's Adopted Budget message is provided pursuant to the Columbus Consolidated Government (CCG) Charter, including specifically §7-401, and Georgia statutory law, which provide that the elected Chief Executive of the local governing authority, here the mayor, is to engage in initial budgetary policy making.

This Adopted Budget is a balanced budget and includes an estimate of unencumbered fund balance; an estimate of cash revenues; anticipated expenditures by each department, office, board, commission, and agency; approved capital outlays; data justification for expenditures; and other such information that will be necessary for Council's budget deliberations.[1]

III. FY2024 Budget Assumptions

The FY2024 Adopted Budget is balanced with $334,293,276 in revenues and expenses. This amount is up 6.28% from our FY2023 Adopted Budget of $314,533,253.

Our FY2024 revenues are comprised of $171,523,366 in General Fund revenue, which includes $43,400,000 in Local Option Sales Tax (LOST) funds, $43,400,000 in Other Local Option Sales Tax (OLOST) funds, and $100,374,483 in all other operating fund revenue. The property tax digest reflected a slight increase in FY2023, and we were anticipating another modest increase in the FY2024 property tax digest for real property; however a 1.44 reduction in the total millage rate adopted by Council will result in lower property tax revenue in FY2024 in comparison to FY2023.

I believe it is local government's responsibility to proactively prepare for any prolonged challenges that may lie ahead as our country and economy recover from the effects of the pandemic. Our recovery, both operationally and fiscally, will continue to be affected by the workforce and supply chain disruptions we have experienced over the past few years. However, we believe that this Adopted Budget is a solid spending plan for the upcoming fiscal year as it remains in line with our strategic plans, priorities, and initiatives. We will continue to monitor our budgetary performance and will provide updates and/or recommendations to Council if adjustments are required.

Fortunately, our sales tax revenue has remained consistent, and we expect it to remain thus for the foreseeable future. While some revenue sources have yet to fully recover, we are seeing positive gains in our hotel-motel taxes. Transient occupancy rates are close to pre-pandemic levels, which is an excellent indication of economic recovery for our tourism and

[1] This information was provided simultaneously herewith via a SharePoint website.

hospitality industries. Other projected changes in General Fund revenues by category are laid out below:

ANTICIPATED CHANGES IN FY2024 PROJECTED GENERAL FUND REVENUES

Sales Taxes	$3,400,000
Franchise Taxes	$1,455,000
Insurance Premium Taxes	$1,300,000
Occupation Taxes	$1,050,000
Emergency Ambulance Service	$1,000,000
Transfers-In Other Funds/Cost Allocation	$645,148
Building Permits	$500,000
Selective Sales and Use Taxes	$350,000
Other Miscellaneous Revenues	$64,970
General Property/Title Ad Valorem Taxes	($4,227,115)
TOTAL FY2024 REVENUE CHANGE	**$5,538,003**

Other assumptions that comprise this budget include:

- A 1% Cost of Living Adjustment (COLA) for all full-time employees, effective July 2023
- A 0.5% COLA for retirees, effective July 2023
- Budgeted healthcare cost of $6,500/position
- A 1.44 reduction in the total millage rate
- A 2% increase in the Property Tax Digest
- 99% ad valorem collection rate
- A $100,000 subsidy to the Oxbow Creek Golf Course
- No subsidy to the Bull Creek Golf Course
- No subsidy to the Civic Center Fund
- $1.2 million subsidy to the Integrated Waste Fund
- A Community Care Fund millage of 2.09 mills (millage rate was 2.50 mills in FY2023) to provide service payments for inmates and indigent residents through June 30, 2024
- Limited capital improvement or capital outlay allocations
- No changes to discretionary agency appropriations
- A General Fund Reserve of $60 million (101.24 days)
- Value of one reserve day $600,509
- Value of one mill (Operating) $4,885,427
- Value of one mill (Bond) $5,246,769
- An Economic Development millage of 0.50 mill ($2,418,286), including:
    - 0.25 mill to the Development Authority

    - 0.25 mill to City Council to be distributed for previously approved economic development projects
    - $159,143 to be held in a reserve for future economic development opportunities
- A Risk Management vehicle allocation of $1,715/vehicle
- A Worker's Compensation allocation of $1,300/employee

With this budget, we remain above our 60-day minimum in our General Fund Reserve:

GENERAL FUND RESERVE DAYS							
	FY18	FY19	FY20	FY21	FY22	FY23 (est.)	FY24 (est.)
GENERAL OPERATING FUND	26.52	34.28	59.20	68.50	86.54	82.45	60.54
OLOST FUNDS	41.43	46.95	43.47	50.24	45.79	46.80	40.70
TOTAL GENERAL FUND RESERVE DAYS	67.84	81.23	102.67	118.74	132.33	129.25	101.24
VALUE OF 1 DAY	$487,447	$499,352	$507,344	$520,497	$539,300	$570,310	$600,509

IV. General Fiscal Policies and Adopted Changes

A. Employee Raise and Comprehensive Pay Reform

This Adopted Budget includes a 1% Cost of Living Adjustment (COLA) for all classified full-time employees effective July 2023. The cost to implement these pay adjustments is $1,411,084.

It was critical that a comprehensive review of the overall pay structure of this government be undertaken. As a result, the CCG hired Evergreen Solutions as our Classification and Compensation Consultant to conduct a full assessment of our current pay and compensation plan. After many presentations, meetings, and careful deliberations, Council approved the new Evergreen Pay Plan, effective November 12, 2022, with an implementation date of January 7, 2023. We expect that our new pay plan will help us fill critical vacancies in our government and better align employee salaries with the current employment market. We realize that our employees are our most valuable resource, and we know we cannot adequately provide core City services without them.

B. Budget Neutral and Non-Budget Neutral Employee Positions

Below is a chart of new or re-classified employee positions included in this Adopted Budget. These position descriptions were reviewed and evaluated by Evergreen Solutions, our classification and compensation consultant, and their recommendations are noted below.

Dept/Office	Fund	Request	Position Description	Amount	Budget Impact
Clerk of Council	General	Reclass	PT Support Clerk G115 to FT Support Clerk G111	$22,041	Net Increase of $22,041
Internal Auditor	General	New	Forensic Auditor G126	$45,320	Net Increase of $45,320
City Manager's Office	General	New	Citizen Service Center Technician G113	$46,672	Net Increase of $46,672
Inspections and Codes	General	Reclass	Electrical Inspector Coordinator G122 to Electrical Inspector III G122 (Title Change Only)	$-	Budget Neutral
Inspections and Codes	General	Reclass	Plumbing/Mechanical Coordinator G122 to Plumbing/Mechanical Inspector I G120	$(5,010)	Net Decrease of ($5,010)
Inspections and Codes	General	Reclass	Building Inspector Coordinator G122 to Building Inspector III G122 (Title Change Only)	$-	Budget Neutral
Parks and Recreation	General	New	Parks Maintenance Worker I G114	$45,502	Net Increase of $45,502
Parks and Recreation	General	New	2 PT Parks Maintenance Worker	$51,104	Net Increase of $51,104
Police	General	New	2 Administrative Technician G115	$93,345 Offset by Position Deletions	Budget Neutral
Police	General	New	Audio Visual Technician G113	$44,367 Offset by Position Deletions	Budget Neutral
Police	General	New	2 Crime Analyst G120	$110,752 Offset by Position Deletions	Budget Neutral

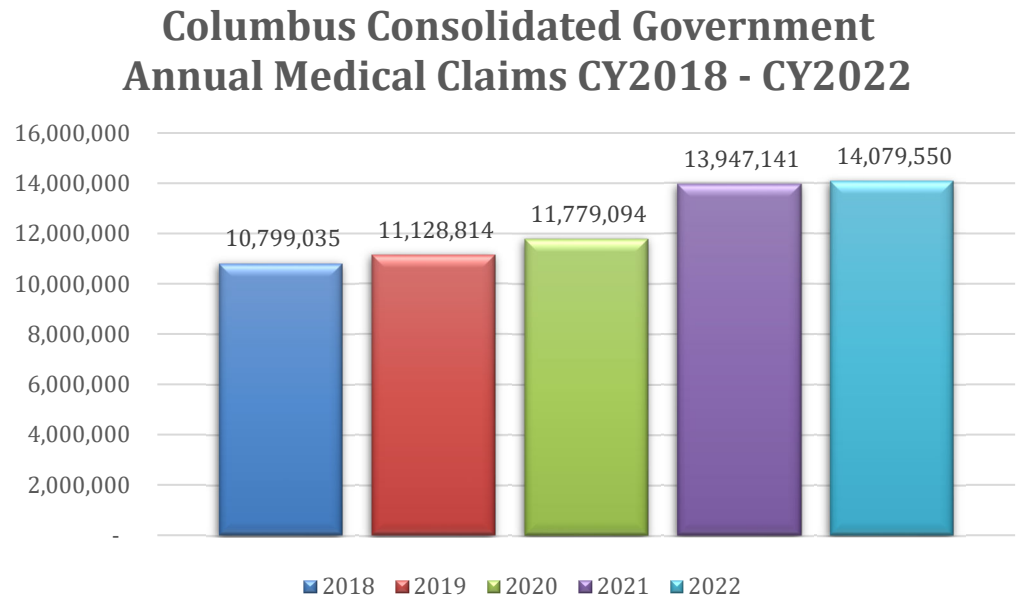
Police	General	New	Computer Forensic Analyst G120	$55,376 Offset by Position Deletions	Budget Neutral
Police	General	New	4 Real Time Crime Center Technician G118	$206,754 Offset by Position Deletions	Budget Neutral
Police	General	New	3 Crime Scene Investigator G118	$155,066 Offset by Position Deletions	Budget Neutral
Police	General	Delete	17 Police Cadets G113	($716,362) Reduction	Budget Neutral
Fire/EMS	General	New	7 Firefighter/EMT F1	$437,367	Net Increase of $437,367
Fire/EMS	General	New	3 Fire Lieutenant F4	$234,093	Net Increase of $234,093
District Attorney	General	New	2 Investigator I G115	$110,752	Net Increase of $110,752
District Attorney	General	New	2 Legal Administrative Clerk G115	$93,346	Net Increase of $93,346
Superior Court Judge	General	New	Director of Accountability Court G126	$98,936	Net Increase of $98,936
Clerk of Superior Court	General	New	2 Deputy Clerk II G115	$93,346	Net Increase of $93,346
Public Defender	General	New	Investigator I G120	$55,376	Net Increase of $55,376
Public Defender	General	New	Legal Administrative Clerk G115	$46,673	Net Increase of $46,673
Public Defender	General	Reclass	Legal Administrative Clerk G115 to Administrative Coordinator G117	$2,905	Net Increase of $2,905
Sheriff	General	Reclass	Deputy Sheriff PS1 to Accounting Technician G115	($17,244) Reduction	Budget Neutral
Sheriff	General	Reclass	5 Deputy Sheriff PS1 to 5 Sheriff Correctional Officers C1	($15,550) Reduction	Budget Neutral
Sheriff	General	Delete	Administrative Support Specialist II – PT G113	($17,703) Reduction	Budget Neutral
Sheriff	General	Reclass	5 Deputy Sheriff PS1 to 5 Investigator PS2	$31,100 Offset by Position	Budget Neutral

				Deletions/ Reductions	
Sheriff	General	Reclass	Deputy Sheriff FTO P2-6 to Sergeant PS3	$6,158 Offset by Position Deletions/ Reductions	Budget Neutral
Sheriff	General	Reclass	Director of Community Affairs G130-3 to PS7	$10,255 Offset by Position Deletions/ Reductions	Budget Neutral
Tax Commissioner	General	New	Financial Analyst G123-3	$64,217	Net Increase of $64,217
Tax Commissioner	General	New	Tax Specialist G120	$55,376	Net Increase of $55,376
Recorders Court	General	New	Assistant Chief Deputy Clerk G122	$60,386	Net Increase of $60,386
Recorders Court	General	New	Finance Manager G121	$57,820	Net Increase of $57,820
Recorders Court	General	New	2 Deputy Clerk II G115	$93,346	Net Increase of $93,346
Police	LOST	Reclass	Police Sergeant PS3 to Police Lieutenant PS5	$10,955	Net Increase of $10,955
Transportation	Metra	Reclass	Transit Security Specialist G113 to Bus Operator (No-CDL) G116	$3,913	Net Increase of $3,913
Transportation	Metra	New	4 Bus Operator (No-CDL) G116	$193,118	Net Increase of $193,118
Trade Center Operations	Trade Center	New	Events Attendant Crew Leader G115	$46,673 Offset By Position Deletions/ Reductions	Budget Neutral
Trade Center Operations	Trade Center	New	Events Attendant I G112	$43,264	Net Increase of $43,264
Trade Center Operations	Trade Center	Delete	2 Events Attendant I – PT G112	($49,666) Reductions	Budget Neutral
Trade Center Operations	Trade Center	New	4 Custodian G111	$149,271	Net Increase of $149,271
Trade Center Maintenance	Trade Center	Reclass	Facilities Maintenance Supervisor G121 to Operations Manager G124	$8,655	Net Increase of $8,655
Bull Creek	Bull	New	1 Maintenance Intern	$26,913	Net Increase

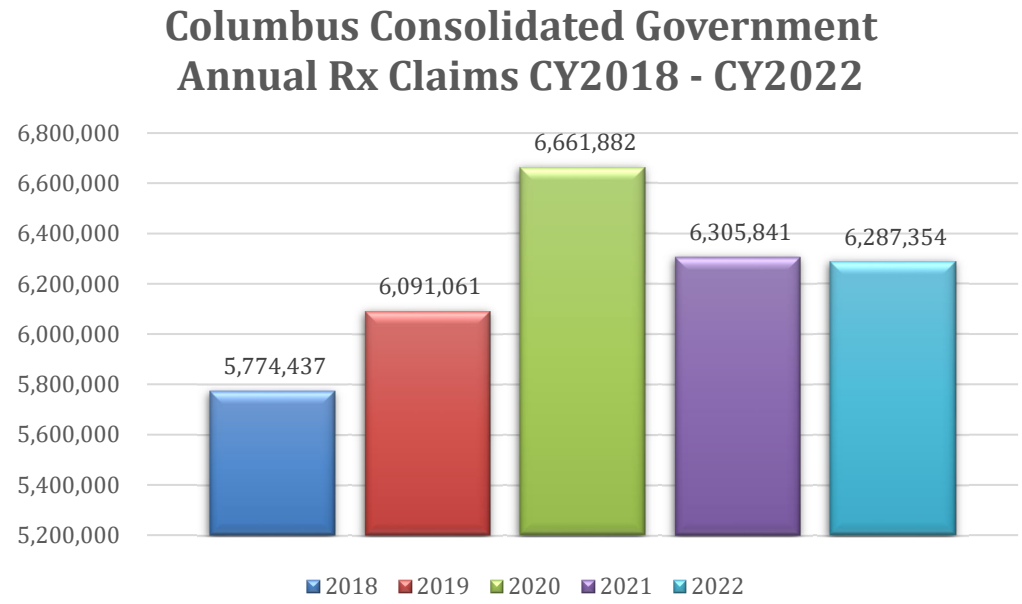
Maintenance	Creek				Of $26,913
Bull Creek Operations	Bull Creek	Reclass	Grill Server G102TG to Grill Server Manager G102TG	$24,149	Net Increase of $24,149
Bull Creek Operations	Bull Creek	New	Marketing Manager G108G	$57,980	Net Increase of $57,980
Civic Center Concessions	Civic Center	Delete	Food & Beverage Coordinator G119	($53,496) Reduction	Budget Neutral
Civic Center Operations	Civic Center	New	Event/Cultural Affairs Coordinator G119	$53,496 Offset By Position Deletion/ Reduction	Budget Neutral
Civic Center Operations	Civic Center	Reclass	Event Services Manager G124 to Civic Center/Cultural Affairs Assistant Director G131	$33,657	Net Increase of $33,657

C. Stabilizing Our Healthcare Costs

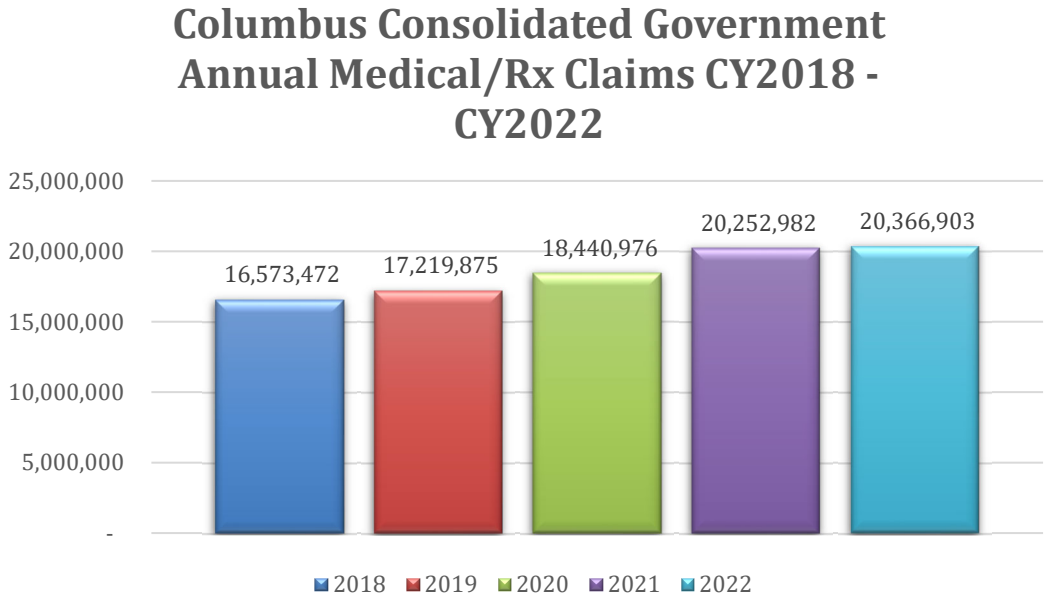
CCG medical claims have fluctuated over the last three years with a 15.54% increase from 2020 to 2021 and a 0.94% increase from 2021 to 2022 as is shown below:



Prescription drug claims have also experienced some fluctuations. We experienced a 5.65% decrease from 2020 to 2021 and a 0.29% decrease from 2021 to 2022, as depicted below:



Until recent years, overall healthcare claims were on a declining trend. However, as shown in the chart below, costs have been on an upward trend for the past 3 years.



The continued success of our wellness program has allowed us to resist rising national healthcare cost trends in recent years. However, the CCG, like the rest of the nation, is not immune to increased healthcare costs associated with COVID-19. With that understanding, we will continue with our strategy that was amended in FY2023: 73% contribution from CCG and 27% employee contribution. Maintaining this strategic change allows us to avoid employee premium increases once again. In fact, this year will be the eighth consecutive year in which employees will experience **no premium increases** if they participate in the wellness program. Participation in the program means that every participating employee (not family members) agrees to: 1) participate in a complete biometric screening, and 2) *if* deemed a "high risk" patient, participate in health coaching. If the employee successfully completes these steps, then they will enjoy ***no premium cost increases*** for 2024. However, lack of participation in this optional program will result in a 22% premium differential between wellness and non-wellness participants. As an additional incentive to encourage continued participation, we will provide gift cards to all employees that complete the biometric screening.

Improving the health and quality of life of our hardworking employees, while at the same time decreasing the cost of healthcare to them, is important to us.

D. INTEGRATED WASTE FUND

Our waste collection fee has not supported (and cannot support) the actual cost of the services provided to our citizens by our Integrated Waste program. In recent years, General Fund reserves have been used to subsidize capital demands and operational expenses in the Integrated Waste Fund to include a $1.2 million subsidy in FY2024. Over the years, staff has provided numerous presentations on the costs and effects of our current waste collection service, but changes have not been enacted. Now, we are dangerously close to depleting all reserves in the Integrated Waste Fund. It is time to address the deficits and inadequacies of our Integrated Waste Program, as we can no longer continue to kick the proverbial can down the road.

Our Public Works Department has engaged a consultant to conduct a rate study that will provide a comprehensive approach to supporting all of the needs of our Integrated Waste System. In the coming months, the consultant and staff will bring forward this solutions-based proposal to Council for consideration. If implemented, we anticipate this plan will get this city on course for a sustainable Integrated Waste Management system.

E. OLOST Distribution

The OLOST revenue budget is projected to be $43.4 million in FY2024, with 70% dedicated to Public Safety ($30.38 million) and 30% dedicated to infrastructure ($13.02 million).

Out of the $30.38 million dedicated to Public Safety, $29.3 million is appropriated (already obligated) for prior, ongoing commitments related to personnel expenses, debt service, cost allocations, and public safety system enhancements and maintenance. The remaining

$1.08 million in OLOST funds, along with some Fund Balance Reserves, are appropriated for additional capital outlay allocated among the Public Safety departments and offices.

The additional capital appropriations are allocated as follows:

OFFICE	DESCRIPTION	AMOUNT
Police Department	Firearms Training Simulator, 42 Getac In-Car Video Systems, Real Time Crime Center Updates, Axon Taser 7 Replacement Program	$479,252
Fire/EMS	Station Calling Alert System, 2 Ambulances	$917,800
Sheriff's Office	Axon Officer Safety Plan 7, 7 Fire Proof Filing Cabinets, 9 Monitoring TVs, 1 Xray Machine, 1 Metal Detector, 105 Ballistic Vests, 10 Handguns, 1 Washer, 1 Dryer, 2 Ovens, 1 Buffalo Chopper, 1 iPad, 1 Desktop Printer, 1 Shredder	$584,686
MCP	2 Inmate Passenger Vans, 1 F250 Crew Cab Truck, 1 Pursuit Tahoe	$187,644
Coroner	1 Cargo Van, 1 Mortuary Cot	$52,459
	TOTAL	**$2,221,841**

In the upcoming year, expenses related to our Court Management System will continue to require a significant portion or our OLOST monies, which will reduce the sums distributed to individual public safety departments/offices. Implementation of the new Court Management System was completed in FY2021 with a "go-live" date in September 2020. While some of the implementation costs were set aside over the course of time, the remaining implementation costs as well as ongoing annual maintenance costs will need to be covered for several years to come. Implementation and annual maintenance costs total $8.1 million over a five-year period. Thereafter, the CCG will only be responsible for an annual maintenance cost of approximately $1 million dollars.

V. Conclusion

This Mayor's FY2024 Adopted Budget message is presented together with the City Manager's budget letter and the FY2024 Adopted Budget Book. We should be encouraged by the progress the CCG has made over the past few difficult years and know the decisions we make this year will move us toward greater financial security and community prosperity. We continue to face systemic limitations caused by our tax structure and state revenue policies. The broad impacts of the COVID-19 crisis have presented us with new challenges as we navigate through these unprecedented times and economic uncertainty. Innovative thinking and ingenuity will need to be employed to determine how our community can continue to thrive in the face of limitations.

I want to thank our City Manager, Isaiah Hugley; our Deputy City Managers, Lisa Goodwin and Pam Hodge; our Finance Director, Angelica Alexander; our Department Heads; our

elected partners; and CCG staff for their tremendous assistance in the effort of composing this fiscally responsible Adopted Budget.

To our Council, I thank you for all the hard work that is necessary to review, deliberate upon, and decide the FY2024 Adopted Budget.

This is the Columbus, Georgia Consolidated Government Fiscal Year 2024 Adopted Budget submitted for your examination and review.

Respectfully submitted,

B.H. “Skip” Henderson III
Mayor
Columbus, Georgia Consolidated Government

Columbus, Georgia

Georgia's First Consolidated Government

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October 23, 2023

Dear Ladies and Gentlemen:

As we prepare for the upcoming fiscal year, Columbus, Georgia continues to face the challenge of providing its citizens with vital, quality services and amenities within the confines of its limited resources without draining its long-term reserves. Columbus, like other municipalities across the nation, continues to cope with the consequences of rising costs of necessities such as healthcare, federal and state policy changes, and unpredictability in the housing and financial markets. Considering our revenue limitations and increasing expenditure demands, we are faced with two courses of action. We can continue to provide the level of services and amenities our citizens are accustomed to, while deferring significant investments in our public buildings and modernization of our infrastructure. Although this option may provide short-term financial relief, it is not sustainable as it promotes the deterioration of our infrastructure and engenders greater costs over time. Or we can prudently invest in needed services and infrastructure that will not only help maintain the quality of life demands from our citizens but also preserve our community's social, economic, and fiscal conditions. In a time of significant fiscal pressure and uncertainty, we must prioritize maintenance of essential services and infrastructure investments in such a way that will improve and strengthen what we love about Columbus without losing our sense of culture, character, and community. For that reason, the Columbus Consolidated Government remains committed to bridging the gap between providing efficient services and top-notch quality of life amenities while also investing in the modernization of our infrastructure and buildings. As such, we will always strive to achieve these strategic goals through trust, accountability, communication, and transparency with our citizenry.

In preparing this FY24 Adopted Budget, the needs and demands of the citizens we serve were at the root of our concerns. However, this budget cycle presented unprecedented challenges as we transitioned into the next phases of pandemic recovery. The objective was to live within our means while meeting the service needs of our citizens without undue depletion of our long-term reserves, which are vital to the sustainability of our city's economic infrastructure. While local, regional, and national economic conditions are rebounding in both consumer spending and in the housing market, the digest is projected to increase by 2 percent as other revenues continue to fluctuate based upon user trends. The FY24 Adopted Budget is balanced at $334,293,276. In order to balance the operating budget, $18,995,427 of fund balance was budgeted from the General Fund, OLOST Fund, Stormwater Fund, Paving Fund and the Integrated Waste Fund. Subsidies in the amount of $100,000 are included for Oxbow Creek Golf Courses. There is a $1.2 million subsidy included for the Integrated Waste Fund, but no subsidies included for the

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Civic Center Fund or the Community (Indigent) Care Fund. There are also no service fee adjustments or General Fund capital outlay included in this Adopted budget.

There is a decrease in the total millage rate in FY24 when compared to FY23. The millage rate is 16.07 for USD #1, 10.09 mills for USD #2 and 9.19 mills for USD #4. The total General and Urban district subject to the 9 mill cap is 7.97 mills in USD #1, 5.92 mills in USD #2, and 5.77 mills in USD #4.

Challenges

We continue to struggle with replacement of capital equipment and infrastructure maintenance. The last time significant funding was made available for capital investment was with the 2009 Other Local Option Sales Tax. The Columbus City Council confirmed by resolution to dedicate 70% of the tax to Public Safety and 30% of the tax to Infrastructure. With the exception of the General Fund, we were able to fund minimal capital requests in other operating funds but left many justified equipment requests and projects unfunded. Costs of operations remain at a minimal level. As we look to our future, we must be mindful of the potentially costly impact that deferred maintenance on equipment and vehicles or delayed reinvestment in basic infrastructure may pose to us in years ahead.

Cost Containment Measures

Several cost containment measures were continued in the FY24 Adopted Budget. All positions that were unfunded during FY23 will continue to remain unfunded during FY24. An "unfunded" position is one that cannot be refilled during the budget year due to lack of available funding for the position, but the position remains an authorized position that may or may not be funded in subsequent budget years. This measure results in substantial annual savings in the General Fund.

In addition to continuing unfunded vacancies, the City has also made the decision to continue to defer major maintenance and significant capital improvements to most of its facilities and infrastructure for the foreseeable future with the exception of replacing the Government Center with SPLOST proceeds and some transportation improvement projects with TSPLOST funding. The aging and deteriorating condition of some of the City's buildings and other facilities is of grave concern; however, the austere budget circumstances in which we find ourselves year after year simply do not allow the City to significantly invest in its own facilities at this time. In the near future, we are hopeful that we can secure the additional funding needed to facilitate the much-needed improvements to our public buildings and infrastructure.

Budget Process

Early in the budget preparation period, we forecasted that revenues would not fully support the operations of the government. The combination of reducing expenditures, unfunding vacancies,

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delaying most capital and infrastructure purchases, reducing subsidies to other funds and agencies, revising healthcare plan design and maintaining contribution levels, preserving General Fund-Fund Balance, revisiting fee adjustments for select services, and utilizing one-time revenues allowed us to balance the budget during these challenging economic times. An increase of 2% in the tax digest for FY24 is estimated and a 99% collection rate is projected. The departments in the General Fund maintained the same operating budget as FY23, with a few exceptions. With departments/offices essentially operating at the same level as FY23, departments will have the extraordinary challenge of providing more, in most cases, with continued static financial resources and fewer human resources. Some departments will continue to leave positions unfunded and postpone filling any vacant positions, reduce or eliminate part time or overtime hours, make strategic changes to their scheduling and shifts, and evaluate operational priorities in order to remain within their allocated budgets.

The following chart details the Adopted Operating Budget for FY24. The left columns identify the funding for each fund, and the right columns show the appropriation for each fund in comparison with the adopted budget for FY23. The Fund Balance column identifies those funds that require fund balance to balance their appropriations. There is some use of fund balance included in the Adopted Budget for FY24 as depicted below.

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FISCAL YEAR 2024 SUMMARY OF FUNDS AND APPROPRIATION						
	TOTAL FUNDING			TOTAL APPROPRIATION		
FUNDS	FY24 REVENUE	FUND BALANCE	TOTAL	FY24 ADOPTED	FY23 ADOPTED	% CHANGE
General	$171,523,366	$14,286,471	$185,809,837	$185,809,837	$176,214,189	5.45%
Stormwater	$5,935,897	$1,055,110	$6,991,007	$6,991,007	$5,878,662	18.92%
Paving	$16,487,894	$1,126,867	$17,614,761	$17,614,761	$16,601,709	6.10%
Community Care	$10,091,432	0	$10,091,432	$10,091,432	$12,542,459	-19.54%
Integrated Waste	$14,966,647	$679,000	$15,645,647	$15,645,647	$18,278,000	-14.40%
E911	$4,343,689	0	$4,343,689	$4,343,689	$4,022,087	8.00%
Debt Service	$15,898,027	0	$15,898,027	$15,898,027	$14,900,072	6.70%
Transportation	$18,451,236	0	$18,451,236	$18,451,236	$14,113,688	30.73%
Trade Center	$3,935,301	0	$3,935,301	$3,935,301	$2,930,301	34.30%
Bull Creek	$1,915,000	0	$1,915,000	$1,915,000	$1,609,331	18.99%
Oxbow Creek	$595,000	0	$595,000	$595,000	$544,363	9.30%
Civic Center	$5,336,074	0	$5,336,074	$5,336,074	$4,456,074	19.75%
Econ Dev Auth	$2,418,286	0	$2,418,286	$2,418,286	$2,388,492	1.25%
Sub-TOTAL	**$271,897,849**	**$17,147,448**	**$289,045,297**	**$289,045,297**	**$274,479,427**	**5.31%**
2009 Other LOST	$43,400,000	$1,847,979	$45,247,979	$45,247,979	$40,053,826	12.97%
TOTAL	**$315,297,849**	**$18,995,427**	**$334,293,276**	**$334,293,276**	**$314,533,253**	**6.28%**
Health	$25,108,531	0	$25,108,531	$25,108,531	$23,912,887	5.00%
Risk Management	$6,231,702	0	$6,231,702	$6,231,702	$5,341,926	16.66%
WIOA	$4,206,916	0	$4,206,916	$4,206,916	$3,802,332	10.64%
CDBG	$1,777,400	0	$1,777,400	$1,777,400	$1,636,720	8.60%

The total operating budget is $334,293,276 excluding Health Insurance, Risk Management, Community Development Block Grant, and WIOA Funds. WIOA and Community Development Block Grant have different budget cycles due to federal regulations; an estimated

budget is incorporated in the regular budget process. Budget adjustments for these funds will be forwarded to Council in the Fall.

Assessment

The Columbus Consolidated Government offers an array of services to its residents including public safety, judicial, parks and recreation, sanitation, and general government operations. At the time of consolidation in 1971, the government recognized that not all citizens within

Muscogee County would receive equivalent levels of service. In recognition of this disparity, specific tax districts were established to levy taxes in direct proportion to services provided within each taxing district.

Currently, there are three urban service districts (USD1, USD2, and USD4), not including the special districts created for the Business Improvement District. The assessment and millage set for the primary three districts are distinguished by the services provided to each district: general services and urban services. The general services are provided to the total area of Muscogee County as fixed and established on the effective date of the last amendment to the charter. Functions and services provided to the general service district are commonly available and accessible or otherwise provided to all residents throughout the total area of the county. Examples are judicial services, parks and recreation, city administration, certain police services, health facilities and incarceration facilities. Urban service districts provide more comprehensive and intensive levels of governmental duties. Examples are fire protection, police patrol services and street maintenance. The total millage for urban and general service plus transportation services has a nine-mill cap not including debt service, indigent care appropriations, and road and stormwater (sewer) millages.

The criterion for calculating the millage rate in each district is outlined below.

General Service - Services are of equal level throughout the county. Taxes are levied on all Muscogee County property owners.

Indigent Care – This tax is levied to provide support for inmate medical and indigent healthcare costs for county residents who cannot afford medical treatment.

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METRA - This tax is levied to subsidize mass transit in the city. Taxes are levied after all other income from fares and other service charges and other governmental entities are calculated.

Urban Service - Services are diverse in various sections of the county. Taxes are levied proportionately on property owners of each district based on the level of service.

Fire Tax - The millage rate is dependent on the Fire Department's ISO rating for each district. The ISO rating is the same throughout all of Muscogee County.

Patrol Services - The tax rate is calculated according to the median response time on all police calls.

Stormwater (Sewer) - The tax rate is calculated according to the number of miles of public roads and streets in the district, which are maintained at local expense.

Street Maintenance - The tax rate is calculated according to the number of miles of public roads in each district per acre of land. Taxes are levied in the Paving Fund for this activity.

The chart below shows the distribution of the millage among districts.

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TAX MILLAGE COMPARISON FY23 ADOPTED TO FY24 ADOPTED									
	URBAN SERVICE DISTRICT #1			URBAN SERVICE DISTRICT #2			URBAN SERVICE DISTRICT #4		
	FY23 Adopted	FY24 Adopted	Change	FY23 Adopted	FY24 Adopted	Change	FY23 Adopted	FY24 Adopted	Change
Total General and Urban	8.18	7.15	-1.03	6.13	5.10	-1.03	5.98	4.95	-1.03
METRA	0.82	0.82	0.00	0.82	0.82	0.00	0.82	0.82	0.00
Total Subject to Cap	9.00	7.97	-1.03	6.95	5.92	-1.03	6.80	5.77	-1.03
Stormwater (Sewer)	1.24	1.24	0.00	0.20	0.20	0.00	N/A	N/A	0.00
Paving	3.44	3.44	0.00	0.55	0.55	0.00	N/A	N/A	0.00
Indigent Care	2.50	2.09	-0.41	2.50	2.09	-0.41	2.50	2.09	-0.41
Economic Development	0.50	0.50	0.00	0.50	0.50	0.00	0.50	0.50	0.00
Total M & O	16.68	15.24	-1.44	10.70	9.26	-1.44	9.80	8.36	-1.44
Debt Service	0.83	0.83	0.00	0.83	0.83	0.00	0.83	0.83	0.00
Total Tax Rate	**17.51**	**16.07**	**-1.44**	**11.53**	**10.09**	**-1.44**	**10.63**	**9.19**	**-1.44**

In Urban Service District #1, which encompasses most of the community's land area, the millage rate will be 16.07 mills. Funding is continued for economic development activities. In Urban Service District #2, which extends along the northern boundary of Columbus, the tax rate will be 10.09 mills. In Urban Service District #4, which is presently limited to some small parcels on the Fort Benning reservation, the tax rate will be 9.19 mills. Under the requirements of the Taxpayer Bill of Rights, three public hearings will be held in order for citizens to discuss the changes in the tax rate.

Personnel Changes and Employee Compensation

Each year, a major portion of the budget is allocated to personnel costs. In FY24, that percentage will reach approximately 57%. The City increased its annual health care contribution from $6,200 to $6,500 per full time budgeted position. With the adopted increase in the City's contributions, employee premium contributions will continue to reflect a shared contribution

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strategy of 73% employer contribution applied across all plans with no plan adjustments to provide a premier health insurance plan for employees and their qualified dependents. Employee's spouses that have access to an employer sponsored health insurance plans will continue to pay a spousal surcharge to be included in the City's health insurance plan. The establishment of the Health and Wellness Center, which opened in May 2013, is expected to continue to assist with controlling the rising costs of healthcare through improved employee health status and improved control over chronic conditions like high blood pressure, diabetes, and high cholesterol. Staff will continue to pursue the development of "tools" to help our employees make better health choices based on education and cost cutting strategies. All elected officials whose pay is tied directly to the State of Georgia's Merit System received an increase in their pay effective January 1, 2023, and will receive a $2,000 pay increase effective January 1, 2024. However, all classified full-time general government and public safety employees (excluding elected officials) will receive a cost-of-living adjustment of 1.0% effective July 2023 and a cost-of-living adjustment for retired employees of 0.5% is also effective July 2023. Both are included in this Adopted budget. This Adopted Budget also includes full implementation of the new Evergreen Pay Plan for all CCG employees. We believe the new Pay Plan has relieved pay compression and addressed pay parity within the local labor market. Most Public Safety employees continue to receive an annual $3,121 supplement except for the Police Department which receives as an annual supplement in the amount of $5,121. Other personnel adjustments are outlined in the Personnel Section of this budget document.

Capital Projects and Capital Outlay

The FY24 budget includes $8,993,415 in capital improvements projects and $13,892,069 for capital outlay across all operating funds. Funding has been included for road resurfacing and pipe rehabilitation and replacement. Details of the capital improvement projects are found in the Capital Improvement Projects Section. The Capital Outlay is detailed in the Appendix.

Departmental Highlights

Listed below are the major budget highlights for each department. Due to required contributions for pension, healthcare cost increases, newly implemented pay plan adjustments and one-time capital purchases, some departmental budgets have increases in personnel costs and/or show an overall budgetary increase. Major changes beyond personnel are identified with additional details contained in the Departmental Summaries Section of this budget document.

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- The Legislatives' FY24 funding level is $749,416 a 18.22% increase from the FY23 adopted budget of $633,911. This department includes the Council and the Clerk of Council divisions.

- The Executive's FY24 funding level is $1,525,476, a 4.14% increase from the FY23 adopted budget of $1,464,832.

    - The Mayor's Office increased by 0.75% from $310,044 to $312,381.

    - The funding level for the Internal Auditor's Office is $353,634, a 13.78% increase from the FY23 adopted budget of $310,801.

    - The Crime Prevention/Intervention program will also receive funding from the Other Local Option Sales Tax in the amount of $859,461, a 1.83% increase over FY23.

- The City Attorney's Office FY24 funding level is $1,825,180, a 3.91% increase from the FY23 adopted budget.

- The City Manager's FY24 funding level is $2,165,081, a 17.18% increase from the FY23 budget. This department includes the City Manager's Office, Mail Room, Print Shop, Public Information, Quality Control, Keep Columbus Beautiful, Family Connection and the Citizen Service Center.

- Finance's FY24 funding level is $2,890,170, a 10.59% increase from the FY23 adopted budget. This department includes the Director's Office, Accounting, Revenue, Financial Planning, Purchasing and the Cash Management divisions.

- Information Technology's FY24 funding level is $6,819,738, a 3.28% increase from the FY23 adopted budget. The Information Technology Department will also receive funding from the Other Local Option Sales Tax (Infrastructure) in the amount of $746,183 for continued investment in critical technology improvements. $746,183 of FY24's Other Local Option Sales Tax allocation will be used to install new and replacement computer equipment, a city Fiber upgrade, and implementation of upgrades to the HR/Finance/Payroll system.

- Human Resources' FY24 funding level is $2,308,592, a 6.01% increase from the FY23 adopted budget. This department includes the Administration and Employee Benefits divisions.

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- Inspections and Code Enforcement's FY24 funding level is $2,398,274, a 7.33% decrease from the FY23 adopted budget. This decrease is due to a funding reduction in the operational budget for demolitions.

- The Planning Department's FY23 funding level is $343,451, a 6.84% increase from the FY23 adopted.

- The Community Reinvestment funding level is $149,920, a 2.91% increase from the FY23 budget.

- The Engineering Department's FY24 funding level is $2,089,749, a 1.17% increase from the FY23 adopted budget. This department includes Traffic Engineering and Radio Communications divisions. The Radio Communications division established a radio maintenance agreement with Motorola through the Motorola Migration Assurance (MAP) Plan in FY17. An additional System Upgrade Agreement was established in FY21 for radio maintenance. In addition to the aforementioned divisions, which are funded in the General Fund, this department manages divisions funded in the Stormwater (Sewer) and Paving Funds. The Engineering Department's Drainage Division will operate with $1,173,034, a 49.37% increase from FY23's adopted budget, and the Highways & Roads Division will operate with $1,346,265, a 7.55% increase from FY23's adopted budget. Engineering also receives an allocation of $3,200,000 from the Other Local Option Sales Tax, which is an 18.52% increase from the amount allocated in FY23.

- Public Works' FY24 funding level is $10,139,616, a 7.07% increase from the FY23 adopted budget. This department includes the Director's Office, Fleet Management, Animal Control, Cemeteries, Facilities Maintenance, and Other Maintenance & Repairs divisions. Besides managing the aforementioned divisions, which are funded in the General Fund, the department manages divisions in other Operating Funds that are listed below: Two divisions, Stormwater Maintenance and Other Maintenance & Repairs, operate with $4,358,059 in the Stormwater Fund. This allocation is a 32.16% increase from the FY23 adopted budget for Public Works' stormwater construction and maintenance activities. The Public Works' Department will also receive funding from the Other Local Option Sales Tax in the amount of $131,476 for OLOST supplements for Correctional Officers.

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- Four divisions; Streets, Urban Forestry & Beautification, ROWM Community Services, and Other Maintenance & Repairs, operate with $14,800,682 in the Paving Fund. This allocation is a 14.50% increase over the FY23's adopted budget for Public Works' paving and maintenance activities.

- Six divisions; Solid Waste Collection, Recycling, Granite Bluff Inert Landfill, Oxbow Meadow Inert Landfill, Pine Grove Landfill, Recycling, and Other Maintenance & Repairs, operate with $12,144,754 in the Integrated Waste Management Fund. This allocation is a 17.79% decrease from the FY23 adopted budget for Public Works' waste management program and maintenance activities. This decrease is due to the phasing out of yard waste pick-up services contracted through AmWaste in FY24.

- Other Maintenance & Repairs is budgeted in the Transportation (METRA) Fund for $15,000 and in the Civic Center Fund for $200,000.

- Parks & Recreation's FY24 total funding level is $12,167,714, a 10.15% increase from the FY23 adopted budget. This department includes the Director's Office, Park Services, Recreation Services, Community Schools, Athletics, Therapeutics, and Special Facilities (Memorial Stadium, Golden Park, Cooper Creek Tennis Center, Aquatics, Columbus Aquatics Center, Pottery Shop, Lake Oliver Marina and Senior Citizen's Center divisions). In addition to the aforementioned divisions, which are funded in the General Fund, the department also manages the program listed below:

  - Parks Refuse Collection operates with $112,541 in the Integrated Waste Management Fund. This allocation is a 13.58% increase over last year's budget for Parks & Recreation waste management program activities due to implementation of the new pay plan.

  - The Parks & Recreation Department will also receive funding from the Other Local Option Sales Tax in the amount of $50,270 for OLOST supplements provided to Correctional Officers.

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- Cooperative Extension Services' FY24 funding level is $137,865, no change from the FY23's adopted budget. The staff members are state employees, but the Consolidated Government supplements five salaries.

- Boards & Commissions' FY24 funding level is $3,294,377, a 5.78% increase from the FY23 adopted budget. This department includes the Board of Tax Assessors and the Board of Elections and Registration.

- Police Services' FY24 funding level is $27,907,583, a 0.04% increase from the FY23 adopted budget. This department includes the Chief of Police, Intelligence/Vice, Support Services, Field Operations, Office of Professional Standards, Administrative Services, and Investigative Services divisions. Besides managing the aforementioned divisions, which are funded by the General Fund, the department manages the emergency call center (E911).

    - The Police Department will also receive funding from the Other Local Option Sales Tax in the amount of $13,038,121, a 23.33% increase from FY24. The transfer of additional officer positions from the General Fund accounts for most of this increase.

    - The Emergency Call Center (E911) operates with $4,099,744 in the Emergency Telephone Fund. This allocation is 8.94% more than last year's budget for E-911 activities. Operational costs continue to grow more rapidly than funding appropriated from the $1.50 surcharge on all land-based, wireless, and pre-paid telephone lines. In FY24, a transfer in the amount of $253,689 from the Other Local Option Sales Tax Fund was necessary to subsidize operational costs. E911 operations also receive funding from the Other Local Option Sales Tax in the amount of $431,943 for personnel and operating expenses.

- Fire and Emergency Services' FY24 funding level is $31,885,577, which is a 21.84% increase from the FY23 adopted budget. This department includes the Chief of Fire and EMS, Suppression and EMS, Training, Prevention, Hazardous Materials Response Team, Maintenance, Special Operations, Administrative Services, Logistics/Support, and Emergency Management divisions. The Fire Department will also receive funding from the Other Local Option Sales Tax in the amount of $3,912,414, an 18.28% increase from

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the FY23 Adopted Budget. One-time capital equipment purchases account for this large increase.

- The Muscogee County Prison's FY24 funding level is $9,860,143, a 16.99% increase from the FY23 adopted budget. The Muscogee County Prison will also receive funding from the Other Local Option Sales Tax in the amount of $955,173, an 18.28% increase from the FY23 adopted budget due to the purchase of capital equipment.

- The Superior Court Judges' FY24 funding level is $1,633,778, a 16.56% increase from the FY23 adopted budget.

- The District Attorney's FY24 funding level is $2,990,650, reflects a 16.46% increase from the FY23 adopted budget. The District Attorney's Office also manages the Victim/Witness Assistance Program, which is partially funded by the Crime Victim Surcharge. The Victim Witness Program's FY24 funding level is $209,729. This allocation reflects a 8.86% increase from FY23's adopted budget. The remaining balance of the 5% surcharge will be carried forward at the end of the fiscal year. A portion of this budget is funded by proceeds of a 5% surcharge assessed on all court fines levied in the Chattahoochee Judicial Circuit. The District Attorney will also receive funding from the Other Local Option Sales Tax in the amount of $176,244 for personnel.

- The Jury Manager's FY24 funding level is $491,175. This allocation reflects a 1.59% increase from the FY23 adopted budget.

- The Juvenile Court's FY24 funding level is $897,579, a 4.38% increase from the FY23 adopted budget.

- The Circuit Wide Juvenile Court's FY24 funding level is $373,018, a 9.44% decrease from the FY23 adopted budget.

- The Clerk of Superior Court's FY24 funding level is $2,452,039 which is a 9.97% increase from the FY23 adopted budget. The Clerk of Superior Court became responsible for the Board of Equalization effective January 1, 2011, with a FY24 funding level of $104,302. This allocation reflects a 1.35% increase from the FY23 adopted budget. This budget also includes a position in the Clerk's office that is funded from Other Local Option Sales Tax funds in the amount of $49,144.

- State Courts' FY24 funding level is $1,968,790, a 3.66% increase from the FY23 adopted budget. This department includes State Court Judges and the State Court Solicitor's

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Office. The State Court Solicitor's Office will also receive funding from the Other Local Option Sales Tax in the amount of $245,787 for personnel and operating expenses.

- The Public Defender's FY24 funding level is $2,399,494, a 8.47% increase from the FY23 adopted budget. The Indigent Defense Act was effective on January 1, 2005, which required the consolidation of Public Defender services in Superior and Juvenile Courts. This includes the Circuit Wide Public Defender and the Muscogee County Public Defender. The Circuit Wide Public Defender will also receive funding from the Other Local Option Sales Tax in the amount of $187,252 for contractual services.

- Municipal Court's FY24 funding level is $1,351,088, a 6.97% increase from the FY23's adopted budget. This department includes the Municipal Court Judge and the Clerk of Municipal Court. As of January 1, 2021, the Marshal's Office was consolidated into the Sheriff's Office. Their budgets are detailed below:

    - The Municipal Court Judge's budget is $515,514, a 19.73% increase from the current adopted budget.

    - The Clerk of Municipal Court's FY24 appropriation is $835,574, a 0.37% increase from the FY23 adopted budget. The Clerk of Municipal Court will also receive funding from the Other Local Option Sales Tax in the amount of $98,993 for personnel, a 5.81% increase from the FY23 adopted budget.

- The Probate Court's FY43 funding level is $645,384, a 14.10% increase from the current adopted budget. Beginning in FY19, Probate Court became a U.S passport processing facility. The Probate Court will also receive funding from the Other Local Option Sales Tax in the amount of $57,450 for personnel.

- The Muscogee County Sheriff's Office's FY24 funding level is $31,916,023, a 8.83% increase from the FY23 adopted budget. During FY21, the Marshal's Office was consolidated into the Sheriff's Office. This department includes the Sheriff Administration, Uniform Services, Special Operations/Investigations, Detention, Medical, Training, and Motor Transport divisions. The Sheriff's Office will also receive funding from the 2009 Other Local Option Sales Tax in the amount of $4,580,670, a 27.58% increase over the FY23 adopted budget amount for the Sheriff's Office due to the transfer of deputy positions from the General Fund and one-time capital equipment purchases.

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- The Tax Commissioner's Office's FY24 funding level is $2,098,413, a 12.86% increase from the FY23 adopted budget.

- The Coroner's Office's FY24 funding level is $439,735, a 13.85% increase from the FY23 adopted budget. The Coroner's Office will also receive funding from the Other Local Option Sales Tax in the amount of $64,059 for personnel and a one-time capital purchase.

- The Recorders' Court has an FY24 funding level of $1,650,600. This reflects a 44.68% increase from the FY23 adopted budget amount. The Recorders' Court also receives funding of $94,960 from the Other Local Option Sales Tax, a 4.77% increase from the current adopted budget.

- The Consolidated Government provides funding to diverse community organizations. The Agency's FY24 funding level is $934,061, 21.20% lower than the total amount provided for in the FY23 adopted budget. This is due to the end of our obligations related to the Chase Homes Project.

- The Community (Indigent) Care Fund FY24 funding level is $10,091,432. This appropriation reflects a 19.54% decrease from the FY23 adopted budget. The Consolidated Government provides this funding to support healthcare costs to its indigent citizens and to provide inpatient and outpatient healthcare for its prisoners.

- Debt Services' FY24 funding level is $15,898,027, a 6.70% increase from the FY23 adopted budget. This appropriation is scheduled to fund general bond obligations, lease contracts with the Columbus Building Authority, and other debt obligations.

- Transportation Services' FY24 funding level is $18,451,236, a 30.73% increase from FY23's Adopted Budget. TSPLOST funding was incorporated in Metra's budget beginning in FY17 and was recently approved for another 10 year period. This department includes the Director's Office, Operations, Maintenance, Dial-A- Ride, and Grant Management and Planning divisions. Besides managing the aforementioned divisions, which are funded by the Transportation Fund, Metra also manages parking activities. The Transportation Services Department will also receive funding from the Other Local Option Sales Tax in the amount of $3,867.

    - The parking management function moved to the General Fund in FY19 due to it no longer meeting the requirements of being a separate enterprise fund. Parking's FY24 funding level in the General Fund is $192,818. Parking violation fines are currently $40 per violation and remain unchanged in FY24. This division is

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responsible for parking enforcement and the management of certain parking garages to include the Front Avenue Parking Garage, Bay Street Parking Garage, Citizen Services Center Parking Garage, and the Government Center Parking Garage.

- The Columbus Ironworks Convention and Trade Center's FY24 funding level is $3,935,301, a 34.30% increase from the FY23's adopted budget. This department is budgeted as an enterprise fund, where $680,000 and $725,000 in revenue are projected from Beer and Hotel/Motel Taxes respectively. The remainder of the budget will be funded by various activities and events.

- Columbus' Golf Authority's FY24 funding level is $2,510,000, a 16.54% increase over FY23's adopted budget. The authority operates the Bull Creek and Oxbow Creek Golf Courses. This budget includes an operational subsidy to Oxbow Creek of $100,000 and no subsidy to Bull Creek from the General Fund.

- The Civic Center's FY24 funding level is $5,336,074, a 19.75% increase from FY23's adopted budget. The Civic Center receives a percentage of the Hotel/Motel Tax collected, totaling $1,450,000. There is no General Fund subsidy included in this budget for the Civic Center Fund.

- Employee Health Insurance Fund's FY24 funding level is $25,108,531, reflecting a 5% increase from the FY23 adopted budget. The City's contribution will be $6,500 per budgeted employee in FY24.

- Risk Management's FY24 funding level is $6,231,702, up 16.66% over the FY23 adopted budget. The Risk Management fund usually includes allocations for risk management as well as workers' compensation.

- Economic Development' budget increased to $2,418,286, an increase of 1.25%, The amount is determined by an estimate of 0.50 mills. The total of 0.50 mills includes 0.25 mills dedicated to the Development Authority for new and ongoing economic development activities, an annual payment in the amount of $800,000 for the NCR and BC/BS projects (Year 9 of 10), $100,000 for the Mercer Project (Year 5 of 5), and $150,000 for the Robotics Initiative (Year 1 of 3). Annual appropriation and allocation of the Economic Development Fund is at the discretion of the Council.

- The Workforce Innovation & Opportunity Act (WIOA), also formerly known as the Job Training Partnership Act (JTPA) will have a funding level of $4,206,916 in FY24. Since this is a federally funded program, its program year overlaps with the City's fiscal year.

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- Revisions will be forthcoming in the fall to adjust the funding levels when contracts are finalized.

- The Community Development Block Grant (CDBG) Fund FY24 funding level will be $1,777,400, an increase of 8.60% from the FY23 adopted budget. This is another federally funded program that overlaps the City's fiscal year where program adjustments will be needed in the fall.

Conclusion

The budget reflects the very challenging times we continue to confront. Although we are optimistic for the continuation of the momentum we have gained, it is essential that we are realistic about the budget decisions ahead of us. The goal is to remain financially stable to endure such extraordinary changes in the economy with fiscal accountability, civic responsibility, and innovative leadership. As we continue to strive to find more creative ways to deliver services, we will also continue to strive to plan today for a better tomorrow and meet the demands of our valued citizens. The dedication and commitment of the staff to deliver services and sustain the City during these times is commendable.

Sincerely,

Isaiah Hugley
City Manager

WELCOME TO COLUMBUS

QUICK FACTS

Located just 100 miles southwest of Atlanta
Longitude: 84°59'/Latitude: 32°30'
Area: 221 sq. miles
Altitude: 250 ft. above sea level
Climate: Balmy Summers/Mild Winters
Avg. High Temp: 76.2°
Avg. Low Temp: 55.0°
Avg. Monthly Rainfall: 3.9 in.
Avg. Annual Rainfall: 46.8"

Current Mayor: Skip Henderson

Georgia's second largest city

Georgia's fourth largest metropolitan area

Population (2022): 210,330

MSA population (2020 est.): 308,755

Year Founded/Consolidated: 1828/1971

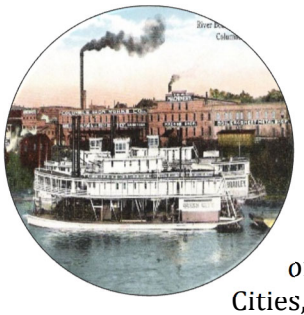
Named the Columbus Whitewater Adventure as one of the Top Man Made Adventures of the World (Sept. 2013)

Ranked #9 on Livability.com's *Top 100 Best Places to Retire* (2018)

BICYCLE FRIENDLY COMMUNITY 2015-2019 BRONZE THE LEAGUE OF AMERICAN BICYCLISTS

In Columbus, Georgia…*"We do amazing."*

COLUMBUS PROFILE



Nestled in Georgia's southern Piedmont region on the banks of the mighty Chattahoochee River is one of the hidden jewels of the American South. Columbus is one of Georgia's three Fall Line Cities, along with Augusta and Macon. The Fall Line is where the hilly lands of the Piedmont plateau meet the flat terrain of the coastal plain. Due to its unique location, Columbus has a varied landscape that includes rolling hills on the north side and flat plains on the south. It is centered by the Chattahoochee River, a rich natural resource that allowed Columbus to thrive as a milling and textile manufacturing hub in its early years and that provides a variety of opportunities for recreation, sport, and beauty today. Founded in 1828, Columbus was the last planned city of the original Thirteen Colonies. Originally, the city was inhabited by the Yuchi and Creek Indians and was later claimed by Spanish missionaries in 1679. Later, the French and British discovered it as a strategic trading site. Because of its proximity to the Chattahoochee River, Columbus grew to become a center of shipping and military manufacturing. Before and during the Civil War, Columbus served as a center for arms manufacturing. Following the Civil War, reconstruction was vigorous and included the building of several factories and the Springer Opera House, which later became the State Theater of Georgia. Continuing its military relationship, the Columbus Soldiers' Aid Society sponsored the nation's first celebration of Memorial after the Civil War. Later in 1918, a small camp became ***Fort Benning***, which is now the largest infantry school in the world and home to the Western Hemisphere Institute for Security Cooperation (WHINSEC). Today, Columbus is a vibrant community that is rich in culture, economic, educational and recreational opportunities. Its diverse population enjoys the beautiful tapestry that this once textile-mill based city has built using its natural and manmade resources to reach its full potential.

Columbus & Muscogee County

In 1971, the City of Columbus and Muscogee County consolidated to form the first consolidated government in Georgia. The entire county is inside the city limits. Outer areas of the county are classified for taxing purposes as General Service Districts (GSDs). The balance of the county is divided into two Urban Service Districts (USDs) receiving more comprehensive services than GSDs. The government has a ten-member Council and Mayor. The Council is composed of one member from eight proportional districts and two at-large districts serving four-year staggered terms. The Mayor, who also serves a four-year term, appoints the City Manager pending approval by Council. Open sessions are held by Council on Tuesdays at 9:00 a.m. (2nd & 5th Tuesdays) and at 5:30 p.m. (1st & 4th Tuesdays). According to US Census Bureau statistics, the City of Columbus is now the second largest in the state of Georgia with roughly over 206,000 residents as of July 2021 estimates. The larger combined statistical metropolitan area, which consists of Columbus (GA) and Phenix City(AL) has over 321,048 residents. The Columbus Consolidated Government (CCG) is a full service city providing a wide range of municipal programs and facilities. Services include the following: public safety, recreation and cultural events, transportation, planning and development, road maintenance and general governmental services. Over 3,000 employees work for CCG.

Columbus Profile

Education

The ***Muscogee County School District***, consolidated since 1958, has 56 schools with enrollment approaching 32,000 students. The Muscogee County School District was recently rewarded for being selected onto the 2023 Exemplary Board during the Georgia School Boards Association (GSBA) Summer Conference and Delegate Assembly. The GSBA Board Recognition Program is a three-tier progression process to attain the highest level in board governance with ranking levels of Quality, Distinguished and Exemplary. Muscogee County School District has exceeded the state graduation rate for the eleventh consecutive year. The District graduation rate has increased to 93.51 percent, an increase of 1.47 percentage points, year-over-year, from 92.04 percent in 2022.

A number of institutions of higher learning are located in the area as well: ***Columbus State University*** with an enrollment of 8,307 students and ***Columbus Technical Institute*** with enrollment of 4,700 students. Within commuting distance of Columbus are six other institutions including ***Auburn University***, ***Troy State*** and ***LaGrange College.***

Film Industry

Film Georgia is enticing filmmakers from throughout the country, creating over $9.5 billion annual revenue. As a community with a history of promoting local artists, Columbus has put itself in a position to become the state's third film hub by hosting a film festival held annually, forming a $5 million film fund, building a state-of-the-art studio, and growing a workforce trained and certified in film production. Recently, Columbus State University added a new Film Production Certificate program that will introduce skills used in on-set film production while utilizing film industry standard organizational structures, professional equipment and on-set procedures. In addition, the university has entered into an agreement with the W.C. Bradley Company to utilize an 180,000 square foot building to be used as a state-of-the-art movie and TV production studio complete with sound stages and offices.

A full-length dramatic film entitled *The Long Night* starring Bruce Willis is set to take place in Columbus, Georgia. "The Long Night" will be the first project financed by the Columbus Film Fund, a public-private partnership which uses private funds to incentivize film and TV productions to come to Columbus.

Will Oliver, a former student and current instructor at the Springer Theatre Academy is heading to the big screen in an upcoming film, *Electric Jesus*. The new age feature film is set to start production here in Columbus. The movie follows a Christian rock and roll band. One of those band members and main characters will be Will Oliver.

Attractions and Landmarks

Columbus Profile

In May 2013, a long-term vision was brought to fruition with the opening of a whitewater rapids course on the Chattahoochee River - the longest urban whitewater venue in the world, boasting high level rapids and exciting runs. A local outfitter has established a well-organized guide and equipment system to provide maximum enjoyment for rafters and kayakers. In September, 2013, ***USA Today*** named the Columbus Whitewater adventure as one of the Top Man Made Adventures of the World.

In its first full year of operation, this whitewater rapids course has been burgeoning with activity by locals and visitors alike. The challenging "Cutbait" rapid has become synonymous with the area's high energy level and exciting pace - an annual music festival has even been established with "Cutbait" in its name. There is also an opportunity to take flight on the Blue Heron Adventure, which is a zip line that crosses the Chattahoochee River. With development and business investment on both sides of the Chattahoochee, it is anticipated that the whitewater attraction will continue to bring visitors to the Columbus area as well as provide meaningful recreation and entertainment to residents of the area.

Noteworthy historical sites exist within the county. The ***National Infantry Museum and Soldier Center at Patriot Park*** celebrated its Grand Opening June 19, 2009. It is located in Columbus, Georgia, just outside the gates of Fort Benning, the home of the Infantry and one of the Army's largest and most highly acclaimed U.S. Army installations. This world-class tribute to Infantrymen past, present and future is the first of its kind in the United States. Throughout the 190,000-square-foot museum, visitors take an interactive journey through every war fought by the U.S. over the past two centuries. The museum tells the heroic story of everyday Infantrymen through an enviable collection of more than 30,000 artifacts. Era galleries Ltrace Infantry history from before the Revolutionary War to action today in Iraq and Afghanistan. There is a special gallery recognizing Medal of Honor recipients and one that pays tribute to those who love an Infantryman, and the sacrifices they make supporting him. There is an IMAX Theatre, full-service restaurant and gift store. Patriot Park includes a parade field for Fort Benning Infantry School graduations, a memorial walk of honor and an authentically recreated World War II Company Street. In 2016, it received additional recognition with being named USA Today Readers' Choice Best Free Museum. In 2022, The National Infantry Museum has been recognized for the second time as the Best Museum by USA Today.

The ***Springer Opera House***, built in 1871, is the State Theater of Georgia and offers adult and children's theater. After undergoing major renovations, the Springer is offering more variety shows than ever before. In 2013, the Springer opened the ***Dorothy McClure Children's Theater*** and dramatic learning company adjacent to the historic opera house site. ***Port Columbus***, a national Civil War Naval Museum, hosts hundreds of visitors each year to its unique museum of Civil War relics and battleship reenactments. Visitors are encouraged to visit the ***Columbus Museum*** and the ***Columbus Historical District***, which includes the Columbus ***Ironworks,*** built in 1853, and the ***Ma Rainey House and Blues Museum.*** The City of Columbus now has owner ship of the ***Liberty Theatre & Cultural Events Center.*** Built in 1924, the Liberty is very important to Georgia's history because it was the first black theater in the city. It served as a prominent place of entertainment for 50 years until it was shut down in 1974 because of the desegregation of local facilities and the deterioration of the building. The center is temporarily closed for renovations as the City of Columbus works to enhance the facility.

The ***South Commons*** Softball Complex & Stadium, which was built as a venue for the 1996 Summer Olympic Games, hosts a variety of local, regional, and national tournaments. In addition to providing a host site for family entertainment productions like "Disney on Ice," the ***Civic Center*** houses the ***Columbus Lions***, a team in the American Indoor Football League, the ***Columbus River Dragons***, a professional ice hockey team that one the Ignite Cup Championship in 2021, and the ***Columbus Rapids***, a professional soccer team. Recently, an ***Ice Skating Rink*** and the ***Jonathan Hatcher Skateboard Park*** were added to the campus of the Civic Center. It now encompasses ***A.J. McClung Memorial Stadium*** and the ***Golden Park*** baseball complex, which is the home of the ***Columbus Chatt-A-Hoots***, a non-profit collegiate summer baseball team that clinched 2nd seed in the playoffs in July 2022. The Civic Center was also recently recognized as a Silver Bicycle Friendly Business by the League of American Bicyclists.

The ***Columbus Ironworks and Trade Center***, which sits overlooking the Chattahoochee River, hosts hundreds of cultural, business and social events each year. Golfing is available to the public at ***Bull Creek Golf Course***, a 36-hole premier golf course that has been routinely rated among the best public courses in the country. In addition to providing exceptional golf facilities for the public, Bull Creek is host course to the CSU Cougars NCAA Golf Teams as well as several local high school teams, all of which have outstanding records in their respective competitive divisions. Columbus also has a well-maintained nine-hole public golf course at ***Oxbow Creek,*** as well as a number of

private and semi-private golf courses around the city***.*** In addition to golf, spring baseball and fall football are spectacular draws with regional college games and highly competitive high school football. Columbus has been home to many successful athletes in baseball, golf, football, and other sports, as well as to several Little League World Championship teams.

The ***Coca-Cola Space Science Center*** is a state-of- the-art science facility providing spectacular laser light venues and a simulator for operating the space shuttle. The ***RiverCenter for the Performing Arts*** provides culture, entertainment, and enjoyment for many and has hosted a number of internationally acclaimed performers and musical theater productions.

Economic Development

Economic and cultural development continues as an ongoing priority for the Columbus region. During 2016-2017, the following investments have been announced, are in progress, or have been completed:

- **CSU's Frank D. Brown Hall Downtown Campus - $27 million project (completed)**
- **Char-Broil New Global Headquarters Building - $4.1 million project (completed)**
- **Heckler & Koch - $28.5 million expansion project (completed)**
- **The Rapids at Riverfront Place – W.C. Bradley - $52 million project (completed)**
- **Pratt & Whitney - $386 million capital investment (in progress)**

Local growth is fostered by continued investment from corporations with both long standing and newly forged footholds in the area. Continued economic growth has

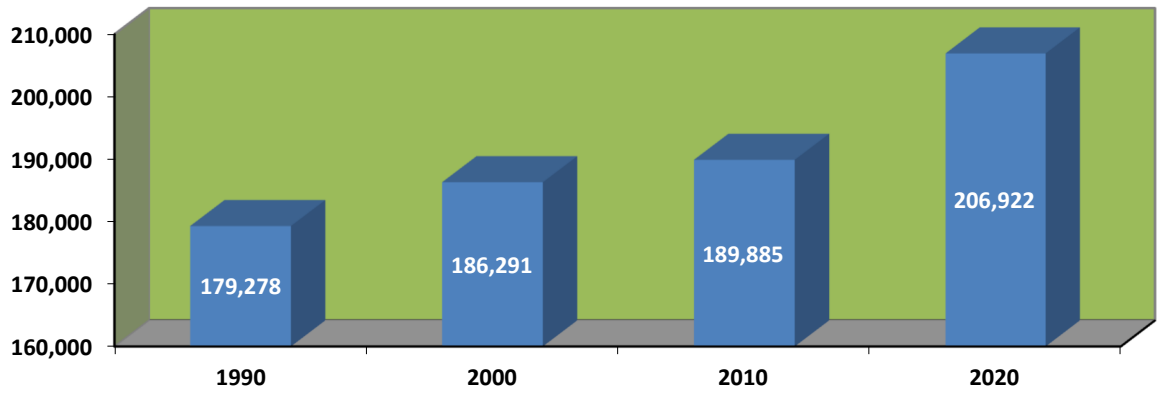
come from investment by ***AFLAC, Synovus, TSYS, WellPoint, Columbus Regional Healthcare, Columbus State University,*** and ***St. Francis Hospital,*** to name just a few. Private business is normally the focus of economic development, the biggest economic impact on this region is the military. Fort Benning's sprawling military post generates an economic impact of more than $4.8 billion annually.

The jewel at the center of Columbus is undoubtedly the beautiful and vibrant ***Chattahoochee River***. On both sides of the riverbank, there has been enormous investment to provide premier biking and walking trails and whitewater rafting facilities to Columbus residents and visitors. Collectively these facilities are referred to as simply, "the ***Riverwalk.***" There are more than 34 miles of paved and brickwork pathways along each side of the river, as well as Fall Line Trace, and a 1.4 mile connector that was completed in summer of 2017. Within the past several years, corporate investment along the Chattahoochee has increased with the development of the ***Synovus*** Corporate building, the expansion of the ***TSYS*** campus, and the development of upscale residential loft housing in buildings that formerly housed textile mills. ***Columbus State University*** has become a premier development force in the Uptown area, with investment in student housing and services as well as its continued investment with programming that enriches its students and the community alike, such as the ***Schwob School of Music*** and the ***Rankin Arts Center***.

To continue the City's investment in the economic, recreational and cultural vitality of the region it serves, the Columbus Consolidated Government has recently opened two new facilities in the midtown area of Columbus: a competition quality ***Aquatics Center*** and the ***City Services Center***, which houses a number of city and county services directly utilized by the public. Both facilities are state of the art and are architecturally and aesthetically compatible with the ***Columbus Public Library*** and the ***Muscogee County School District*** headquarters near which they are located. It is anticipated that the natatorium will be the host site for local, regional and national swimming and diving competitions as well as provide a swimming facility for the public to use for exercise, wellbeing, and recreation. The Citizens Services Center, located adjacent to the natatorium and near the MCSD buildings, houses the Tax Commissioner's Office, the Citizen's Information (311) Center, the Council Chambers, and the Revenue Division of the Finance Department. There are also several public-use rooms for community use.

Demographics

Columbus has seen steady population growth over the past twenty years. Since 1990, the population has steadily increased from 179,278 in 1990 to 206,922 in 2020, as shown in the chart below:

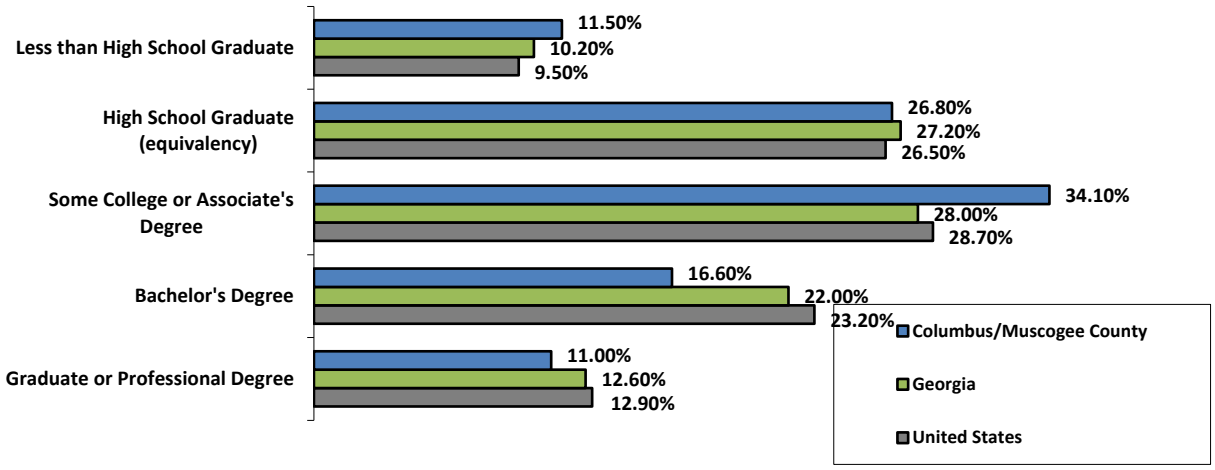


Columbus Profile

Sources: U.S. Census Bureau, 1990, 2000 and 2010 Census. Georgia Department of Community Affairs (July, 2020).

Education Levels

Muscogee County compares relatively on par with the state of Georgia as a whole and the United States as a whole when it comes to the education status of its residents. 27.4% of Muscogee County residents have completed high school as compared to 27.7% in Georgia and 28.8% in the US. Muscogee has considerably lower numbers of residents who have graduated with a Bachelor's degree from college than the US. The chart below depicts Muscogee County's education status relative to the other groups:



Source: U.S. Census Bureau, 2010 American Community Survey

Gender and Age

The population is trending toward more women relative to the number of men. Many young professionals begin their family life in Columbus. The average age in Columbus is a youthful 34.6 years of age. This number is approximately 3.8 years less than the U.S. average. This shows Columbus as a strong center for vitality and spirit within Georgia and the surrounding areas. No doubt the sustained investment in the quality of life in the Columbus region has served to attract and retain young families in the area.

Ethnicity

Columbus is comprised of primarily of three ethnicities African-American/Black (46.4%), Caucasian/White (41.7%) and Hispanic/Latin/Asian American (11.6%).

Wealth

Columbus' steady population growth protected us from the severe swings seen recently in the U.S. real estate market. Median values of Columbus homes have not seen the dramatic increases as seen in the rest of the country. Median home values are considerably lower in Muscogee County at $184,900 when compared to Georgia at $306,113 and the United States at $428,700. Muscogee County median income increased 2.18% between 2019 and 2020. This is higher than the U.S. decrease of 2.9% in the same period.

Columbus Profile

Economy

Columbus' regional economy has historically been rooted in manufacturing, but in recent years, there has been a slight shift in Columbus' economic picture. Columbus is home to AFLAC, Char-Broil, RC Cola, Total Systems (TSYS) and United Technology's Pratt & Whitney. In the past several years, international corporations such as Kia and Hyundai, and the ancillary companies that provide products and support services to those companies, have made significant regional investment in the area.

TSYS has completed its state-of-the-art uptown campus along the Chattahoochee River, a monument to the progress and development of the uptown area. The community has seen expansions in service areas and downsizing in traditionally manufacturing areas. Whatever the reason, the area continues to rebound and keep surging forward. Efforts to recruit and retain companies are championed by the Economic Development division of the Greater Columbus Chamber of Commerce, the River Valley Partnership, and other planning and development entities. Commercial and retail trade, as well as professional services, has attracted customers throughout the region, making Columbus a destination hub for the surrounding counties. In 2018, Columbus was ranked 9th in the nation for *Livability.com*'s "**Top 100 Best Places to Retire."** Cited as reasons for Columbus' outstanding "livability" ranking were its size, the diversity of its population, the relative youth of its population, and its proximity to a major international airport (in Atlanta).

Columbus 2038

Columbus Consolidated Government is required to establish a synchronized planning program for the State of Georgia. The cornerstone of the coordinated planning program is the groundwork of a long-range comprehensive plan by each local government in Georgia. These strategies intend to highlight community goals and objectives. The Comprehensive Plan is to be used by Muscogee County as a tool to direct and guide development in a manner that insures the quality of life and service levels associated with the city are maintained at desired levels. This report will have a number of central components including:

- Identifying Issues and Opportunities
- Identifying Existing Development Patterns
- Evaluation of Community Policies and Actions
- Evaluation of Transportation Needs
- Future Demographics
- Infrastructure Needs
- And Many Other Important Concerns

Columbus Profile

Impacts on the FY24 Budget:

Fund Balance Reserves:

During this budget cycle, substantial attention was given to moving into the next stages of pandemic recovery. Economic burdens from an anticipation of diminishing revenues along with the rising costs of efficiently providing city services had little to no negative impact on the city's reserves balance as anticipated, particularly in the General and Other LOST funds. While Operating Budgets are just that – estimates - and no assurances can be made regarding the number of days cash on hand that the City will have as the result of implementing this Budget. It is important to advance the City's efforts and continue to reduce reliance on fund balance. While some sources of revenue have yet to fully recover from the impacts of the pandemic, we are experiencing consistent gains in others. Sales Tax remain consistent while hotel-motel and occupancy rates are nearing pre-pandemic levels. Therefore, City Council, the Mayor and others involved in the budgetary process were conscious of the issues surrounding General Fund reserve days and the changes in fund balance that the City has seen over time while deliberating and ultimately adopting this operating budget. The Budget reflects those efforts to preserve fund balance by reducing reliance on reserves to meet expenditures and obligations since reserves are established when revenues exceed expenditures.

In preparing the FY24 Budget, the City resolved itself to making systemic economic changes in order to minimize its dependency on using fund balance. The City had, in prior years, already taken some measures to reduce systemic operating deficits by reforming its Employee Pension Plan, establishing employee healthcare and wellness initiatives including its Health and Wellness Center (a primary care physician practice for use exclusively by City employees and their families), and revising its Workers Compensation Administration oversight and management structure.

Expenditure Reductions:

After determining the global and systemic changes that could be introduced to curb expenditures, most departments were then asked to operate at the same level of funding as their FY23 adopted budgets. Some departments were able to meet their funding expectations by not filling vacant positions, leaving those positions "unfunded" for some or all of FY24. Other departments will have to continuously monitor their operational expenditure targets in order to remain at FY23 levels.

The FY24 Budget includes consideration for staffing and maintaining facilities. Other significant maintenance considerations are given to the many public services and quality of life services that the City provides to its citizens and visitors. The Aquatics Center, the community pool centers, ball fields, the Riverwalk and golf courses, for example, are public amenities that enrich the lives of our citizens, but they can be expensive to maintain. Revenue growth is expected from some of these amenities, but that growth will in no way cover their cost of operations.

Revenue Considerations:

Expenditure controls are only a part of the response necessary for the City to operate within its means. In the wake of strong positives on the economic development side, Columbus has seen steady growth in revenues. Although revenue growth is promising for the City, there are current factors that are taken into consideration when faced with the economic reality that there are changes in the economy that plays an iatrical role with the continued growth of revenue funding

sources: (1) the sustained economic impacts stemming from the COVID Pandemic, which began in 2020; (2) a property tax freeze that places a ceiling on the property tax revenues that can be levied; (3) inflation; and (4) lower than anticipated growth of military and civilian personnel as a result of BRAC decisions.

Early Budget Cycle:

The preparation of the FY24 budget began a couple months prior to the official budget season to allow staff sufficient time to draft a balanced and comprehensive budget without the use of General Fund reserves. This change in the normal process of developing the budget allowed more time to evaluate and deliberate the proposed budget before it was adopted. This also meant projections, particularly for revenues, were based more on estimates than actual mid-year data than in prior years. Although the aforementioned estimates were a factor, the fiscal responsibility of staff during FY23 allowed for many departmental requests to be granted before the adoption of the FY24 budget. As such, when several departments requested additional funding for FY24, Council responded to the majority of the requests immediately, rather than deferring them until mid-year FY24, when actual revenues could be better gauged.

Add/Deletes:

Every year, there are typically items that Council decides to either add to the Mayor's recommended budget or delete from the Mayor's recommended budget. These are recorded on the City's "Add/Delete List" during the budget review process and are voted on, item by item, before the final budget is adopted. All items which have been added will be included as part of the Adopted Budget while all items which have been deleted will not.

For FY2024, the following items were added or deleted by Council thereby adjusting the Mayor's Recommended Budget:

Department	Amount Added or Deleted	Fund	Purpose
Clerk of Council	$22,041	General Fund	Reclass one (1) PT Support Clerk (G111) to One (1) FT Support Clerk (G111)
Internal Audit	$8,376	General Fund	Add one (1) car allowance for Internal Auditor
Internal Audit	$36,944	General Fund	Add one (1) FT Forensic Auditor (G126) eff January 2024
Internal Audit	$3,000	General Fund	Add Software Lease for Whistleblower Hotline
Internal Audit	$4,227	General Fund	Increase Education & Training
City Manager's Office	$46,672	General Fund	Add one (1) Citizen Service Center Technician (G113)
Information Technology	$64,217	General Fund	Increase Professional Services
Parks & Recreation	$100,000	General Fund	Add $100k from reserves for Parks Maintenance
Parks & Recreation	$9,118	General Fund	Add one (1) Zero Turn Mower

Parks & Recreation	$96,606	General Fund	Add one (1) FT Parks Maintenance Worker I (G114) and two (2) PT Parks Maintenance Worker I
Parks & Recreation	$144,000	General Fund	Add three (3) scoreboards for Rigdon, Shirley Winston, and Edgewood
Parks & Recreation	$42,490	General Fund	Add one (1) Ball Field Conditioner
Police	$716,362	General Fund	Add two (2) Administrative Tech (G115), one (1) Audio Visual Tech (G113), two (2) Crime Analyst (G120), one (1) Computer Forensic Analyst (G120), four (4) Real Time Crime Center Tech (G118), three (3) Crime Scene Investigators (G118), and operating budget increases of 50,702
Police	-$716,362	General Fund	Delete seventeen (17) Police Cadets (G113)
Police	$10,955	General Fund	Reclass 1 Sergeant P3 to Lieutenant P5
Fire/EMS	$1,002,362	General Fund	Add seven (7) Firefighter/EMT and three (3) Lieutenant positions
Clerk of Superior Court	$93,346	General Fund	Add two (2) Deputy Clerk II (G115)
Clerk of Council	$10,000	General Fund	Integrated Waste Study
District Attorney's Office	$110,752	General Fund	Add two (2) Investigator I (G120)
District Attorney's Office	$93,346	General Fund	Add two (2) Legal Administrative Clerk (G115)
District Attorney's Office	$2,000	General Fund	Increase Professional Services
District Attorney's Office	$2,500	General Fund	Increase Witness Fees
District Attorney's Office	$1,500	General Fund	Increase Other Travel
District Attorney's Office	$10,000	General Fund	Increase Litigation/court costs
District Attorney's Office	$3,500	General Fund	Increase Education & Training
Superior Court Judges	-$444	General Fund	Decrease Mobile Phone
Superior Court Judges	$16,500	General Fund	Increase Contractual Services

Superior Court Judges	$56,000	General Fund	Increase Professional Services
Superior Court Judges	$7,000	General Fund	Increase Postage
Superior Court Judges	$6,060	General Fund	Increase Copier Charges
Superior Court Judges	$13,400	General Fund	Increase Office Supplies (to provide $8,000 for all Judges)
Superior Court Judges	$10,765	General Fund	Increase Muscogee County Supplement from $10,000 to $20,000 for Circuit Wide Court Administrator
Judge Gottfried	$98,936	General Fund	Add 1 Director of Accountability Court (G126)
Public Defenders Office	$24,681	General Fund	Increase Public Defender and Contractual Services (includes $4,000 increase for all state contract employees)
Public Defenders Office	$102,049	General Fund	Add one (1) Investigator I (G120) and one (1) Legal Administrative Clerk (G115)
Public Defenders Office	$2,905	General Fund	Reclass one (1) Legal Administrative Clerk (G115) to One (1) Administrative Coordinator (G117)
Sheriff	$90,000	General Fund	Increase in travel funds for training
Sheriff	$20,000	General Fund	Increase in non-sworn Bailiff pay from $15/hr to $20/hr
Tax Commissioner	$64,217	General Fund	Add one (1) Financial Analyst G123-3
Tax Commissioner	$55,376	General Fund	Add one (1) Tax Specialist G120
Recorder's Court	$60,386	General Fund	Add one (1) Assistant Chief Deputy Clerk (G122)
Recorder's Court	$57,820	General Fund	Add one (1) Finance Manager (G121)
Recorder's Court	$93,346	General Fund	Add two (2) Deputy Clerk II (G115)
Non-Departmental	$1,801,527	General Fund	Pickleball and EA Sports Project
Non-Departmental	-$1,002,362	General Fund	Reduce Contingency for Fire/EMS positions
Non-Departmental	-$46,672	General Fund	Reduce Contingency for City Manager's Office position
Revenue	$5,000,000	General Fund	Reduce millage revenue by $5,000,000 (1.03 mills)
Police	$25,000	OLOST	Crime Stropper Project Funds
Community Care	$2,000,000	Community Care	Reduce Community Care millage by 2,000,000 (.41 mills)

Bull Creek Golf Course	$57,890	Bull Creek	Delete funds for Godwin Creek & PT Maintenance Intern, Other Operating Expense
Bull Creek Golf Course	$57,980	Bull Creek	Add one (1) FT Marketing Manager

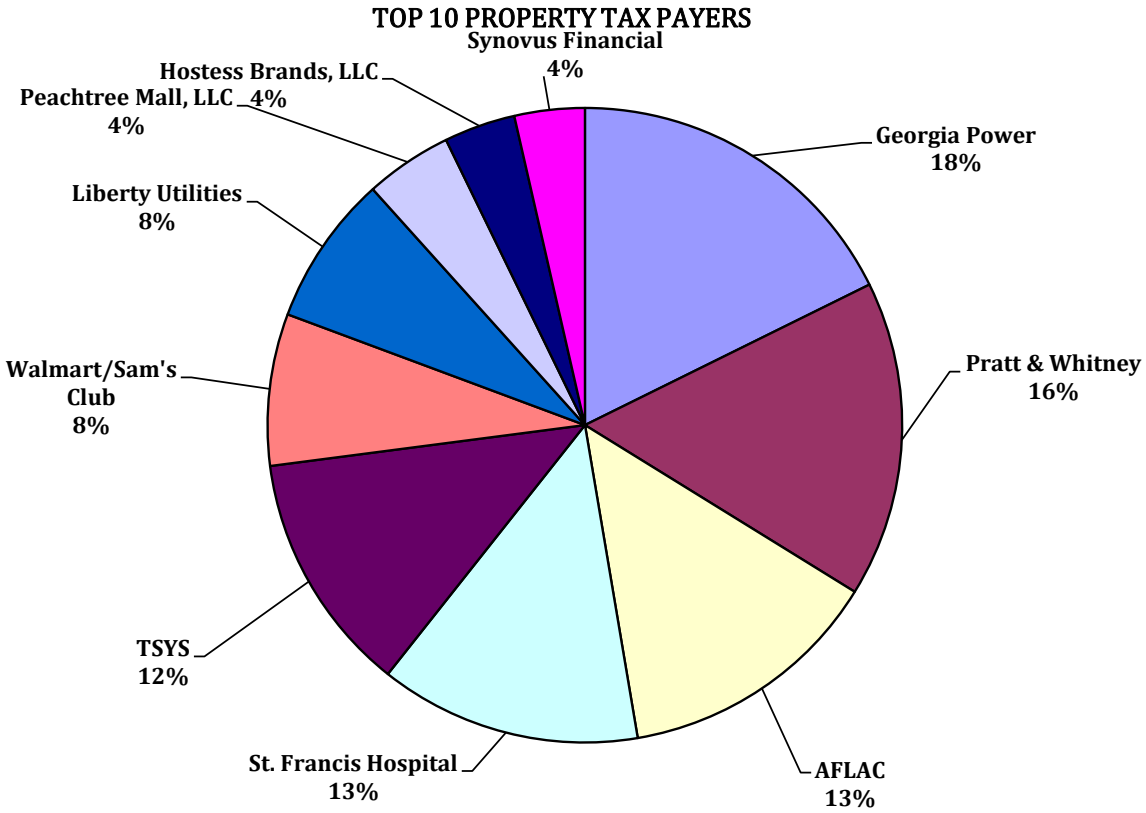
Key Budget Initiatives for FY2024:

- Reduced subsidy/support for certain component units and affiliate units.
- Continued financial restructuring of certain economic development obligations to increase available funding for new projects.
- Continued hiring freeze which began in FY2014.
- Unfunded vacant positions through FY2023.
- Managed care contract for jail and prison inmate medical care.
- Maintaining prior year funding levels for most departments through continued monitoring of operational budgets.

Summary:

As a result of steady economic growth pertaining to revenues and modest expenditures, CCG can focus on addressing some much needed improvements while maintaining its fiscal responsibility to the citizens. CCG will maintain its task of providing the superior level of services that its citizens expect and deserve. As such, the Operating Budget for FY24 has increased overall from $314,533,253 in FY23 to **$334,293,276** for FY24 - a change of approximately 6.28%. Most departments were asked to maintain the funding levels for their FY24 operating expenditures to their FY23 Adopted Budget levels, in order to continue their normal course of business. They were able to successfully accomplish this task by leaving vacant positions unfilled and unfunded and by continuing to operate under lean conditions, the same as in prior years. In addition to a tight operating budget, and a projected increase in revenue, the Capital Plan will be able to fulfill some of its much needed obligations. Some of which will occur at the first of the calendar year, when other resources are be identified from revenues or other sources to pay for them. Even with the relatively austere operating budget adopted, the City expects to still utilize approximately **$18,995,427 of its fund balance** in order to balance its FY24 total operating budget due to the ability to address some much need improvements within the City of Columbus.

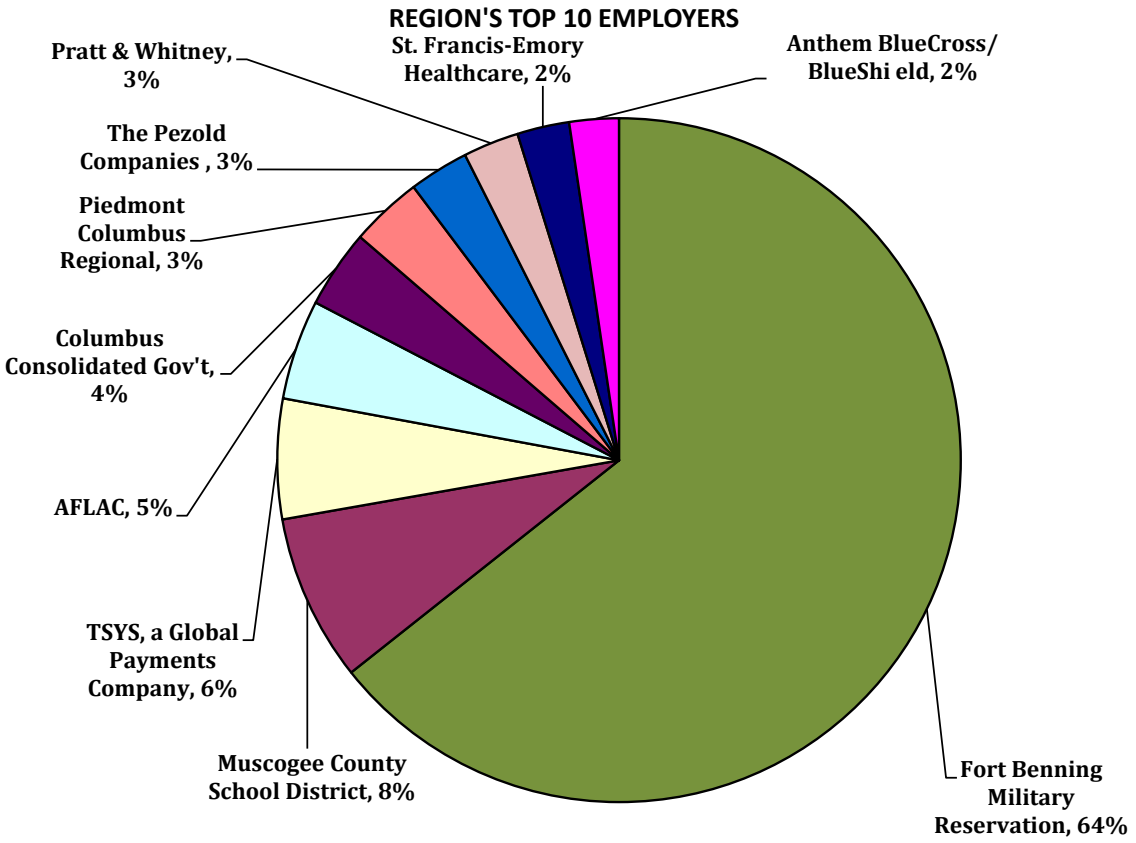
COLUMBUS BUSINESSES



Taxpayer	Type of Business	Taxes Levied	% to Total
Georgia Power	Utility	$ 4,184,049	18%
Pratt & Whitney	Manufacturing	3,804,214	16%
AFLAC	Insurance	3,197,606	14%
St. Francis Hospital	Hospital	3,148,774	13%
TSYS	Credit Card Processing	2,903,318	12%
Walmart/Sam's Club	Retail	1,829,701	8%
Liberty Utilities	Utility	1,810,628	8%
Peachtree Mall, LLC	Shopping Mall	1,049,383	4%
Hostess Brands, LLC	Food Processing	860,693	4%
Synovus Financial	Banking	843,767	4%
Total of Top 10 Property Tax Payers		$ 23,632,133	

Note: Numbers provided per Muscogee County Tax Commissioner's Office for FY22. The information provided relates to the Consolidated Government's tax levies, and does not include taxes collected on behalf of other governmental entities.

COLUMBUS BUSINESSES



Employer	Type of Business	Employees	% to Total
Fort Benning Military Reservation	U.S. Army Base	45,320	64%
Muscogee County School District	Public Education	5,557	8%
TSYS, a Global Payments Company	Credit Card Processing	4,000	6%
AFLAC	Insurance	3,335	5%
Columbus Consolidated Gov't	Local Government	2,600	4%
Piedmont Columbus Regional	Healthcare	2,400	3%
The Pezold Companies	Hospitality	2,000	3%
Pratt & Whitney	Engine Manufacturing	1,850	3%
St. Francis-Emory Healthcare	Healthcare	1,735	2%
Anthem BlueCross/BlueShield	Insurance		2%
Total of Top 10 Employers		70,447	

Source: Greater Columbus Chamber of Commerce

Strategic Planning Process

This strategic plan is the result of input from citizens and city leadership regarding future growth in Columbus as part of a comprehensive master plan that will be used to guide our progress forward. We have analyzed this information and compiled it into five categories thereby creating “Vision Columbus - Five Foundations of Performance” badges which are used to align organizational goals and objectives with strategic plans and budget decisions.

VISION COLUMBUS

The Five Foundations

Collaboration

working together for a brighter Columbus

- Foster partnership opportunities between Columbus Consolidated Government's local and regional partners.
- Encourage and promote unity and sensitivity to diversity through positive partnership interactions.
- Provide and expand citizen living, health and educational services throughout the community.
- Garner citizen support for a tax system that is sustainable and encourages growth.

Quality

providing excellent services to Columbus citizens

- Maximize the quality of life through dignity, respect and opportunity access for all citizens.
- Build a better community through citizen access to a progressive, affordable, and safe lifestyle.
- Provide an efficient, sustainable, diverse, and eco-friendly interconnected city with a high quality of life rating.
- Provide structure and enforcement for the improvement of the City's physical appearance.

Professionalism

providing a qualified, skilled and committed workforce

- Build a well-staffed, well-trained, fully equipped city workforce sensitive to citizens' diversity.
- Provide a forum that encourages citizen conversation to achieve success in family and life.
- Improve effective public safety response time to meet national standards and accreditation criteria.
- Provide easy and convenient access to public services for all citizens.

Innovation

building for a brighter Columbus

- Guide development to insure quality of life, diversity, and maximized re-investment.
- Develop and attract economic investment in Columbus that will create a 21st Century model city.
- Enhance the quality of life for all citizens by providing programs for all age groups.
- Plan, provide, and enhance safe, reliable, dependable and cost-effective multiple mobility options dedicated to community needs.

Preservation

preserving the integrity of Columbus

- Promote, enhance, and protect the historical, cultural, and environmental aesthetics of Columbus.
- Focus efforts to maintain the livability and environmental quality of all public spaces.
- Balance existing revenue sources to provide maximum stability.

QUICK LINKS GUIDE

There are three tools that will help the reader locate information in the current Operating Budget for Columbus, Georgia. The first is the traditional **Table of Contents,** which outlines the entire document. The Table of Contents provides traditional page number indexing, as well as embedded hyperlinks to key sections of the Budget Book. For those who are viewing our Budget Book online, this **Quick Links Guide** provides the easiest way to navigate to areas of the document which may be of particular interest to the reader. This page is loaded with HYPERLINKS (denoted by underlined text) which allow you to be automatically navigated to your page of interest simply by clicking on the underlined text. If you have a similar question, this is the quickest way to find the answer. Last is the **Document Notes** on the following page, which briefly explains what each section of the book contains.

QUESTION:	WHERE TO LOOK:
What is the City's total operating budget for the upcoming fiscal year?	Financial Summary "Big Picture" City Manager's Letter
What were the most critical budget issues this year?	Impacts on the Budget
What is the City's process for coming up with the annual operating budget?	Budgetary Policy Budget Process City Manager's Letter
What does the City spend its money on?	City Manager's Letter "Big Picture" Expenditures Financial Summaries Expenditures by Fund
Where does the City get its revenues?	Financial Summaries "Big Picture"
What are the goals and objectives of the City?	Vision Columbus Mayor's Letter City Manager's Letter
What is the budgeted allocation for each department?	Section D: Expenditures by Fund
What is the background and current economic condition of Columbus?	Welcome to Columbus Columbus Profile
What City funds are included in the Operating Budget and what is each fund for?	Primer on City Funds Financial Summaries
What is the breakdown of each fund's revenues, expenditures, and fund balance?	Summary of Revenues, Expenditures and Changes in Fund Balance
What if I don't understand a word or abbreviation?	Glossary Acronyms
Where can I find information about the City's capital projects and facilities?	Capital Improvement Book (separate document- click for link on web version)
Who are the top employers in Columbus?	Columbus Businesses
Where can I find a historical record of past budgets?	Trend Analysis
What is the long-term forecast for Columbus' budget?	Projections
What will Columbus have to pay on its debt this year?	Debt Service Fund
How much remains in the Local Option Sales Tax Fund, and what will it be used for?	LOST Fund Overview LOST Fund Expenditures
Who are our City Councilors and government leaders?	Introduction- Mayor and Council Acknowledgements

DOCUMENT NOTES

The Columbus Consolidated Government budget document provides comprehensive information about the government's policies, goals, financial structure and operations. This document also contains information on major initiatives, demographics of the city and capital budget.

Introduction/Overview Section: This section contains the transmittal letters from the Mayor and City Manager, organizational chart, overview and general information on Columbus. This section also contains a description of the economic conditions and other factors which provide the framework for our annual operating budget plan.

Section A: Budgetary Policy. This section includes the policies and procedures that govern the budget process. There is also a summary of the budget process and calendar.

Section B: Financial Summaries. This section provides a graphic and financial overview of each adopted operating fund along with highlights on significant revenues and expenditures. Also in this section is the Capital Improvements Program summary, a summarized historical trend analysis, and a financial projection analysis.

Section C: Personnel. In this section we describe the benefit package and present a history of authorized positions combined for all funds.

Section D: Operating Fund Summaries. This section provides descriptions of each department, its operating budget, its performance indicators, and its personnel. This section is arranged by major operating fund and then by department budget allocation within each operating fund.

The Appendix section includes a variety of data, which should be useful to the reader in better understanding the budget. Also, in this section is a **Glossary** for those not familiar with governmental terms, a list of **Acronyms** we have used, and the **Capital Outlay** listing. *Please note:* The **Capital Improvement Program** has been moved to a separate document, providing detailed information on the various projects. This separate document can be found at the end of this book on the digital version.

This Budget Book includes the Operating Funds of Columbus Consolidated Government. The Capital Improvement Program can be found in a separate document, which is appended to the end of this document on the web version. Some departments have budget allocations in more than one fund. This is important to bear in mind when evaluating the budgets of an individual department, which may have multiple funding sources. For example, several Public Safety departments have funds in the General Fund and in the Other LOST Fund, so both fund allocations would need to be considered for the totality of that department's individual budget allocation.

The Operating Budget book and the Capital Improvements Program Budget book have been formatted such that they are available in traditional bound paper versions as well as in digital format on the website. The digital versions have been embedded with hyperlinks to facilitate ease of navigation throughout the documents. To engage a hyperlink, simply single left-click on any text that is found with a bold underline (see example below) and the document will navigate directly to that content. Example of Hyperlink: To go directly to the Big Picture Section, click on the bold, underlined text.

DOCUMENT NOTES

A dedicated effort is made to inform our taxpayers and stakeholders, our community, and the general public about the government that serves them. The budget is formally presented to City Council at budget meetings which are publicly televised through the city's government access channel and through live streaming on the internet through the City's website. Many of the issues addressed in the budget process are discussed with Council on air. For those who cannot view the live sessions, all sessions are recorded and are available 24/7 on the Columbus city website, and the complete budget document is placed in digital form on the city's website as well (see hyperlinks and website navigation below). A printed copy of this budget document is placed on file with the Clerk of Council in accordance with the City Charter.

Comments or questions about the budget may be mailed to the Finance Director's Office at P.O. Box 1340 Columbus, GA 31902 The Financial Planning Division may be contacted at (706) 225-4087.

City Council Sessions Recordings: www.columbusga.gov/Council
Current and Previous Budget Books: www.columbusga.gov/Finance

Columbus Consolidated Government was awarded its first Distinguished Budget Presentation Award for FY1992 and we have received the award every year since. We believe that this document continues in that same proud tradition. Additionally, CCG has also received the Certificate for Achievement for Excellence in Financial Reporting for the Annual Comprehensive Financial Report (ACFR) since FY1990.

Budgetary Policy

INCLUDED IN THIS SECTION:

- Budget Preparation & Management Policies
- Budget Calendar

A

The Annual Budget is a fiscal plan, which presents the services to be provided to the community and the funds necessary to perform these services. Key steps in this process are described within.

Budget Preparation

The Columbus Consolidated Government (CCG) operates under a fiscal year that begins July 1 and ends June 30. The major steps in the process are outlined below:

Budget Adoption

Step 1: Beginning in November, Financial Planning prepares the budget database and reports showing prior years' actual expenditures and revenues and compares those to their budgeted targets. Any anomalies are reviewed and adjusted for the upcoming budget year. Upcoming and long-range challenges and opportunities are evaluated. Operating trends, as well as, economic indicators are taken into consideration when preparing estimates for budgeted revenues and expenditures. Expected changes in pay plan, benefits, gas, water, electricity, motor fuel, capital items, etc., are also considered. This database is used as the financial framework for budget preparation.

Step 2: Beginning in January, departments are asked to evaluate and update their goals and objectives, and their relevant performance indicators, for the coming fiscal year. Any major changes in operations are considered and shared with Financial Planning to ensure that the new budget reflects those operational changes as appropriate.

Step 3: Between January and March, Financial Planning prepares a draft of the Operating Budget for the Mayor's consideration. During this time, the Mayor and City Manager review departmental operations and consider any new budget requests in order to propose a recommended balanced budget. Financial Planning prepares the final Recommended Budget plan for the Mayor's approval and presentation to Council.

Step 4: No fewer than sixty (60) days prior to the fiscal year commencing July 1, the Mayor submits to Council a proposed operating budget for all operating funds. The Operating Budget includes recommended expenditures and the means of financing them.

Step 5: A series of workshops and public hearings are held before making final changes to the Mayor's recommended budget.

Step 6: The Annual Budget is formally adopted by Council before July 1.

Expenditure Control

Once the Annual Budget has been adopted, expenditure control is maintained on the appropriation unit basis (group of accounts) with capital expenditures maintained under full control. Throughout the year, all expenditures and revenues are monitored.

Budget Control

Georgia Law, O.C.G.A. 36-81-3 establishes the legal level of budgetary control as the department. Within the overall budget limitations, authority is delegated to the City Manager. *When acting on the authority delegated by the City Manager to the Finance Director, it is recommended that intra-departmental transfers of appropriation and revenue anticipation may be approved as deemed necessary*. Under no circumstances, however, may the total budget of any department be increased or decreased without Council approval.

Budget Amendments

Amendments affecting the bottom line of any department are approved solely by Council. Section 7- 404 of the City Charter describes the authority:

> "The Council may make appropriations [revenue and expense] in addition to those contained in the current operating or capital budgets at any regular or special meeting called for such purposes."

Policy Guidelines

The overall goal of the City's Financial Plan is to establish and maintain effective management of the City's financial resources. The informal statements of budgetary policies provide the basis for achieving this goal.

The following section outlines the policies used to guide the preparation and management of the City's budget. The section consists of operating budget policies, capital expenditures, policies, revenue policies and financial accounting policies.

The development and preparation of the City's budget are guided by the following policies.

- All funds are required to balance. Anticipated revenue must equal the sum of budgeted expenditures. To the extent possible, all funds should be included in the budget process along with work programs, objectives and strategies.

- The Capital Improvement Program requires coordination and planning in conjunction with the various operating fund budgets.

- The General Fund is based on a long-range financial plan, which includes unallocated fund reserves. The goal is to keep the reserve at approximately 90 days, but no less than 60 days, of budgeted expenditures. This reserve protects the City against catastrophic revenue losses and major emergency expenditures and provides cash flow.

Revenue Policies

The City will maintain effective collections systems and implement aggressive enforcement strategies in order to maximize revenues from available sources.

The City will maintain a broad revenue base; that is, a large number of widely diversified revenue sources that will be established and maintained in order to distribute the revenue burden equitably and protect the City from short-term fluctuations in any one revenue source.

The City will implement user fees in all areas where feasible and productive as well as seek to set fees at levels related to the costs of providing the services. Moreover, user fees will be reviewed annually as part of the budget process and will be adjusted to maintain or move incrementally closer to full coverage of activities.

The projection of revenues will receive conservative treatment in order that actual revenues at the fund level will consistently equal or exceed budgeted revenues.

Financial Structure

The financial transactions of the City are budgeted and recorded in individual funds. A fund is an independent financial and accounting entity. It is a set of interrelated accounts used to record revenues and expenditures associated with a specific purpose. Funds have a balancing set of accounts and records, cash and other financial resources in conjunction with all related liabilities and residual equities, which are segregated for the purpose of carrying on specific activities or

attaining certain objectives in accordance with special regulations or restrictions. Although funds are independent entities within the financial records of a government, there is no requirement to physically segregate the assets. Funds are classified into three basic types: governmental, proprietary or fiduciary.

Government Funds
Governmental funds are used to account for all or most of the government's general activities, including the collection and disbursement of earmarked monies, the acquisition or construction of general fixed assets and the servicing of general long-term debt.

The City utilizes the following types of governmental funds:

- The General Fund is the principal fund of the Consolidated Government and is used to account for all major activities of the government such as Police, Fire and Recreation.

- Special Revenue Funds are used to account for the proceeds of specific revenue sources legally restricted to expenditures of specific purposes. The Stormwater (Sewer), Paving and Medical Center Funds are examples of special revenue funds.

- Debt Service Funds account for the accumulation of resources for the payment of general long-term liability, principal, interest and related costs. The City's Debt Service Fund includes requirements to meet the general obligation bond issues, lease contracts, and lease purchase programs.

- Capital Project Funds are used to account for financial resources for the acquisition, renovation or construction of major capital facilities and improvements.

Proprietary Funds
Proprietary Funds are used to account for activities similar to those found in the private sector. The proprietary funds utilized by the City are as follows:

- Enterprise funds account for activities that are usually self-sustaining, principally through user charges for services rendered. An example of an enterprise fund is the Transportation System Fund.

- Internal Service Funds account for the financing of goods and services provided by one department or agency to other departments or agencies for the government on a cost reimbursement basis. The Risk Management and Employee Health Insurance funds have been added to the Operating Budget.

Fiduciary Funds
Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own operations. When these assets are held under the terms of a formal trust agreement either a pension trust fund or a private purpose trust fund is used. Agency funds generally are used to account for assets that the government holds on behalf of others as their agent. Traditionally these funds have not been included in the Operating Budget because the receipt of revenue is uncertain.

PRIMER ON CITY FUNDS

Columbus' funds are organized according to fund origin and utilization of funds. Several departments receive funding sources in more than one fund, so it is important to consider all funding sources when evaluating the operating budget of a particular individual department. Here is a brief description of each fund included in this Operating Budget:

OPERATING FUNDS (Fund Number)

General Fund (0101) The General Fund supports the operations of the City. All departments of the General Government and Public Safety are supported by the General Fund, as are most ancillary operations and units. The General Fund receives funding from a number of sources including the millage, other taxes, fees, service charges, fines, and inter-fund transfers.

LOST Funds (0102,0109) There are two Local Option Sales Tax (LOST) funds: one is to support Public Safety (Crime Prevention, Police/E-911, Fire/EMS, Muscogee County Prison, Sheriff, Municipal Court/Marshal, District Attorney, Homeland Security, State Court Solicitor, Recorder's Court, Coroner, and METRA); the other is for Infrastructure (Public Works, Parks and Recreation, Engineering, and Information Technology).

Stormwater (0202) Stormwater funds support the stormwater and drainage systems of the City and provide funding for the maintenance of sewers and drainage systems maintained by Engineering and Public Works. The fund was named "Stormwater" to differentiate City stormwater and drainage services from those provided by Columbus Water Works, which provides primary sewage services for the City. Stormwater funding comes largely from the millage.

Paving Fund (0203) Paving funds are used for highways, roads and streets, right-of-way maintenance, repairs, landscaping, and related services. Paving funds come from the millage and related fees.

Cmty Care Fund (0204) The Columbus Consolidated Government will provide funding for indigent Muscogee County residents and inmates with revenue produced by an annual appropriation of property tax millage which is intended to cover such services provided after approved of said services by the Consolidated Government.

Integrated Waste (0207) The Integrated Waste Management fund supports Public Works and Parks and Recreation Services to collect, transport and recycle or dispose of solid waste. This fund also supports several landfills owned by the City and the Recycling Sustainability Center. Integrated waste funds come from solid waste collection fees, landfill fees and recycling fees.

Emergency/E-911(0209) The Emergency Telephone/E-911 fund supports maintenance of the City's central emergency call and dispatch system (E-911) and is funded through wireless surcharges and other fees.

CDBG (0210) The Community Development Block Grant (CDBG) fund is a repository for grants from the Department of Housing and Urban Development (HUD) which funds certain housing and community development programs for the City.

WIOA (0220) The Workforce Innovation & Opportunity Act fund is a repository for grants from the Department of Economic Development which funds certain community jobs training and development under the Job Training Partnership Act.

Econ Development (0230) The Economic Development fund supports investment by the City in

Economic Development Authority projects. It is directly funded by a portion of the millage and is utilized at the discretion of City Council.

Debt Service Fund (0405) The Debt Service fund is the repository for funds utilized to repay bonded and other debt obligations of the City, including the bonds issued by the Columbus Building Authority.

Transport/METRA (0751) The Transportation fund supports the operation of the City's public transportation system, METRA, which includes buses and specialty vehicles. It is funded by transportation grants, service fees and the millage.

Trade Center Fund (0753) The Columbus IronWorks Convention and Trade Center is owned and operated by the City. This fund supports all operations of the Trade Center and is funded by Trade Center revenues as well as Selective Sales and Use Taxes.

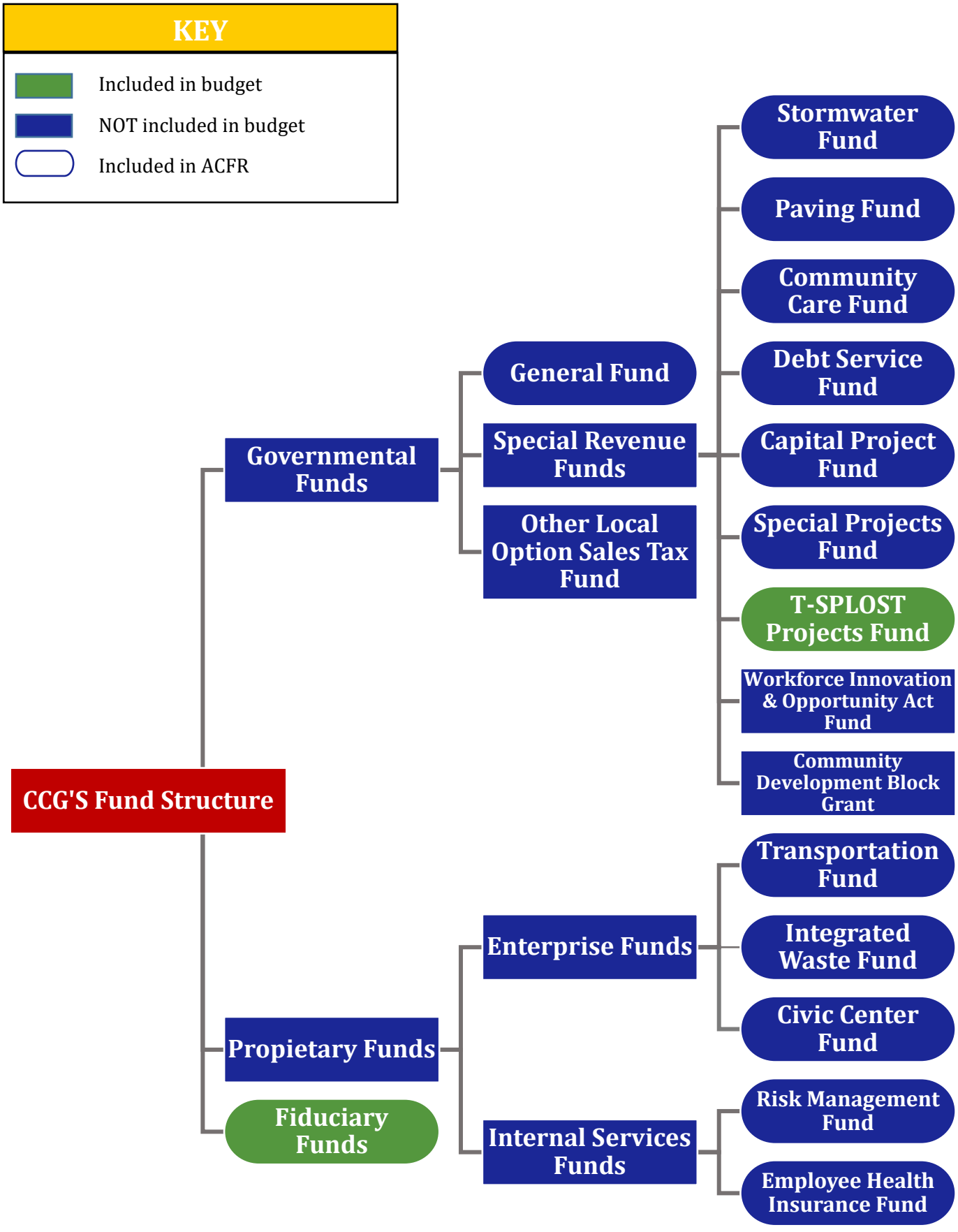
Bull Creek/Oxbow (0755/6) The operations of both City-owned public golf courses are supported by these two funds. Golf course revenues provide the primary source of funding.

Civic Center (0757) The Civic Center is owned and operated by the City and this fund supports those operations. Funding comes from event revenues, service fees, and the Hotel/Motel Tax.

Employee Health (0850) This fund is a repository for the City's self-funded employee health care program and the employee life insurance program.

Risk Management (0860) This fund is a repository for the City's self-insured Workers Compensation program and vehicle claims management program.

FUND STRUCTURE



Accounting Basis

In June 1999, GASB released a new rule known as Statement 34. Often referred to as the "reporting model rule," Statement 34 radically changes the rules by which governmental financial statements are to be organized and presented to readers. The operational accountability is addressed in the government-wide financial statements, which are prepared on a full accrual basis. Information about the cost of delivering services to the citizens and the government's infrastructure assets are included as well. The fiscal accountability is considered through the individual fund financial statements, which account for current financial resources of government through the modified accrual basis for governmental activities.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied, if they are collected within 60 days after year end. Grants and similar items are recognized as revenue as soon as eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability in incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

Budgetary Basis

All budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). The General, Special Revenue, Debt Service and Capital Projects funds are developed on a modified accrual basis. The Enterprise Funds are developed on the accrual basis. All annual appropriations lapse at the fiscal year end. The basis for budgeting is consistent with the basis for accounting with the difference being encumbrances. The notable exception between the budgetary and accounting basis is the manner in which encumbrances are treated. Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting - under which purchase orders, contracts and other commitments for expenditures of resources are recorded to reserve that portion of the applicable appropriation - is utilized in governmental funds. Encumbrances outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures because the commitments will be honored through subsequent year's budget appropriations. The other exceptions worth noting deal with capital outlay within the enterprise funds which are recorded as assets on a GAAP basis and expended on a budget basis; depreciation expense is recorded on a GAAP basis only.

BUDGET PREPARATION SCHEDULE: FY2024 Budget

November - January

- Financial Planning begins developing baseline budget plan with input from Mayor, City Manager and Department Directors and distributes budget preparation materials.

February - March

- Financial Planning begins analyzing department budget requests and performance. City Manager evaluates budget and CIP requests.

April

- Financial Planning prepares draft of Mayor's Recommended Budget. Mayor finalizes budget and presents to Council for consideration.

May

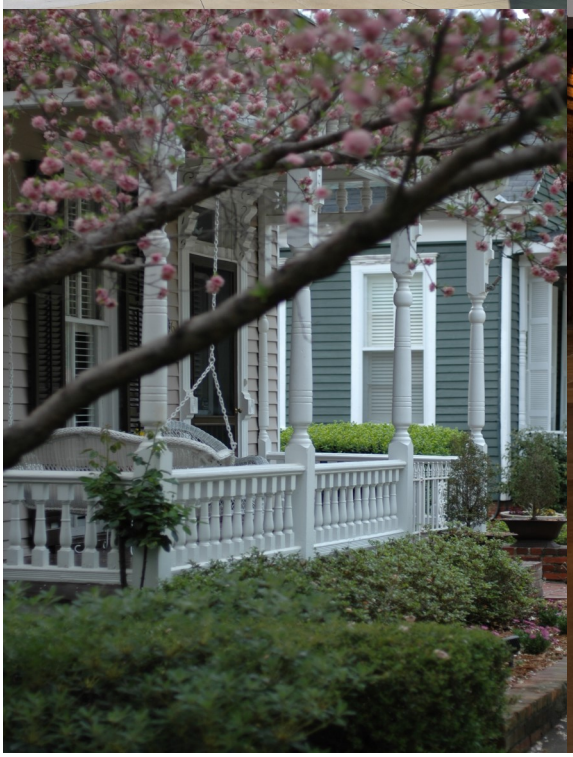
- City Council deliberates Recommended Budget. Requests for additional analysis, research and response to questions are addressed by Financial Planning. Council Work Sessions are held.

June

- Public Hearings are conducted. Budget and Tax Millage Ordinances are adopted with City Council Amendments.

FY2024 BUDGET REVIEW SCHEDULE

DATE	TIME		
April 25, 2023			Presentation of the FY2024 Mayor's Recommended Budget
May 2, 2023	9 a.m - 3 p.m.	Budget Review Meeting	Overview, Department/Agency Presentations, Health Care Update
May 9, 2023	12 p.m. - 3 p.m.	Immediately following Council Meeting	Department/Agency Presentations
May 16, 2023	9 a.m. - 3 p.m.	Budget Review Meeting	Department/Agency Presentations, Add/Delete List
June 6, 2023			Advertise FY24 Budget and Taxpayer Bill of Rights Public Hearings for June 13th
June 13, 2023	9 a.m	Regular Council Meeting	1st Taxpayer Bill of Rights Public Hearing, 1st Reading of the Budget Ordinance
	6 p.m.		2nd Taxpayer Bill of Rights Public Hearing
			Advertise 5 year Tax Millage History and Taxpayer Bill of Rights Public Hearing for June 20th
June 20, 2023	9 a.m.	Special Called Council Meeting	3rd Taxpayer Bill of Rights Public Hearing, 2nd Reading of the Budget Ordinance, 1st Reading of the Millage Ordinance
June 27, 2023	5:30 p.m.	Regular Council Meeting	2nd Reading of the Millage Ordinance



Financial Summaries

INCLUDED IN THIS SECTION:

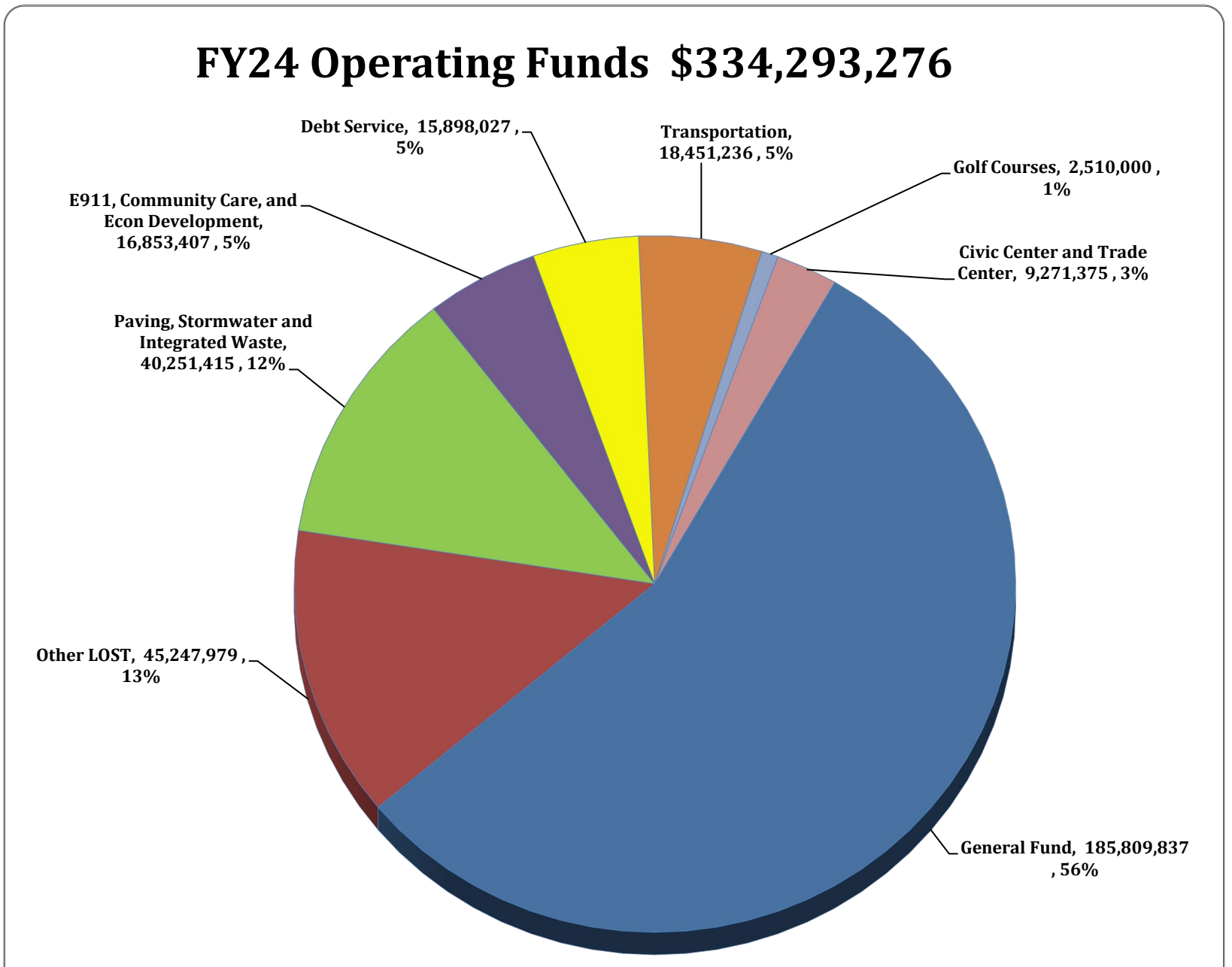
- Revenues & Expenditures by Fund
- Big Picture Summary

B

FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

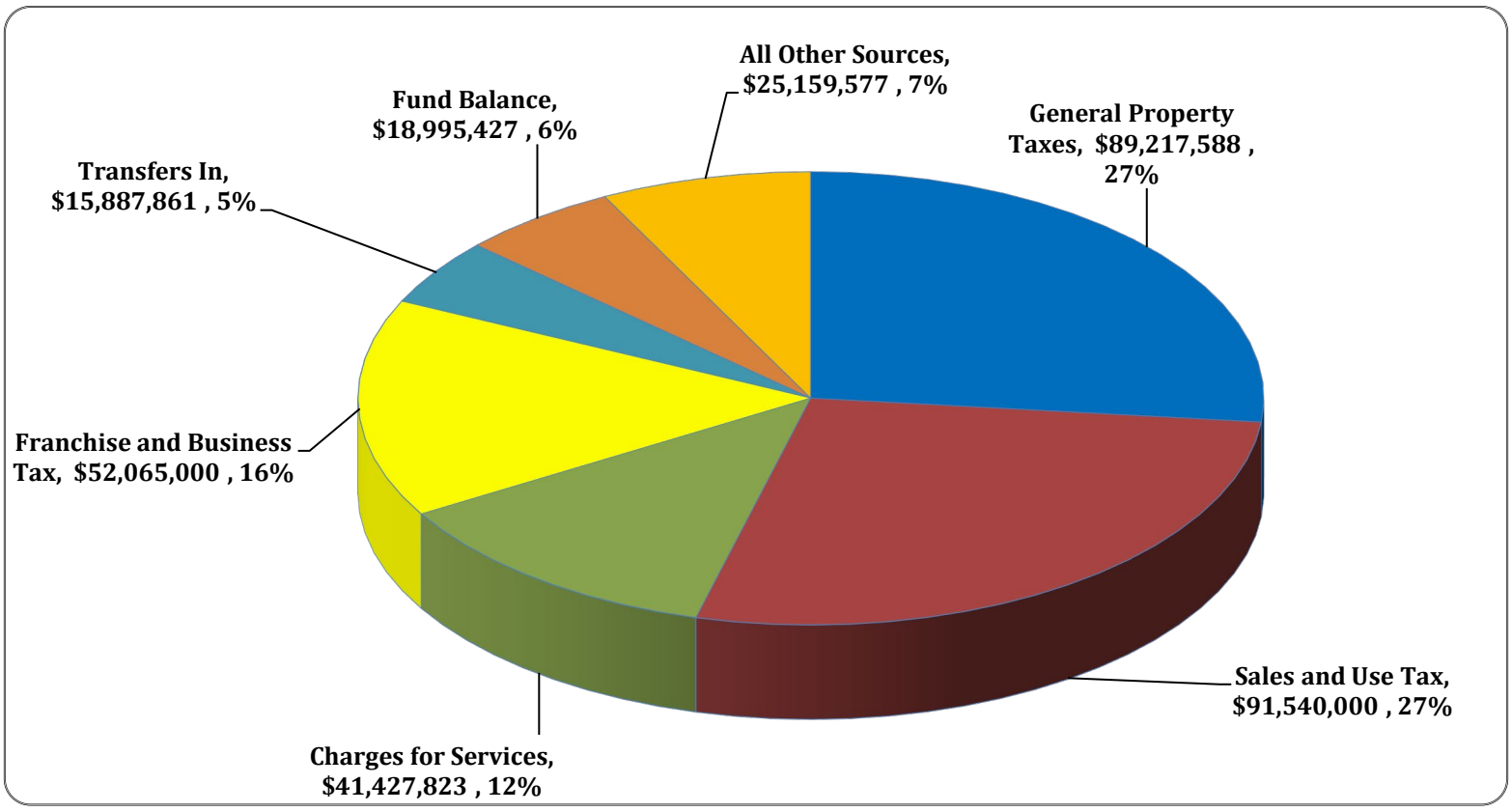
Columbus Consolidated Government operations and services are funded principally through the General Fund, through which the City's primary revenues and expenditures flow. All major departments of the City have apportionments in the General Fund. These are described in detail in Section D. Proceeds from Other Local Option Sales Tax ("OLOST") reside in the LOST Fund. 70% of this fund supports Public Safety while the remainder supports General Government operations and infrastructure. Other operating funds included in this Budget are as follows: Stormwater (Sewer), Paving, and Integrated Waste, which support infrastructure; E-911 (Public Safety); Community Care (indigent and prisoner healthcare); Economic Development; Transportation (METRA) and Parking Management; Trade Center; Bull Creek and Oxbow Creek Golf Courses; and the Civic Center. Dollar amounts of each fund as projected for FY2024 are shown below:



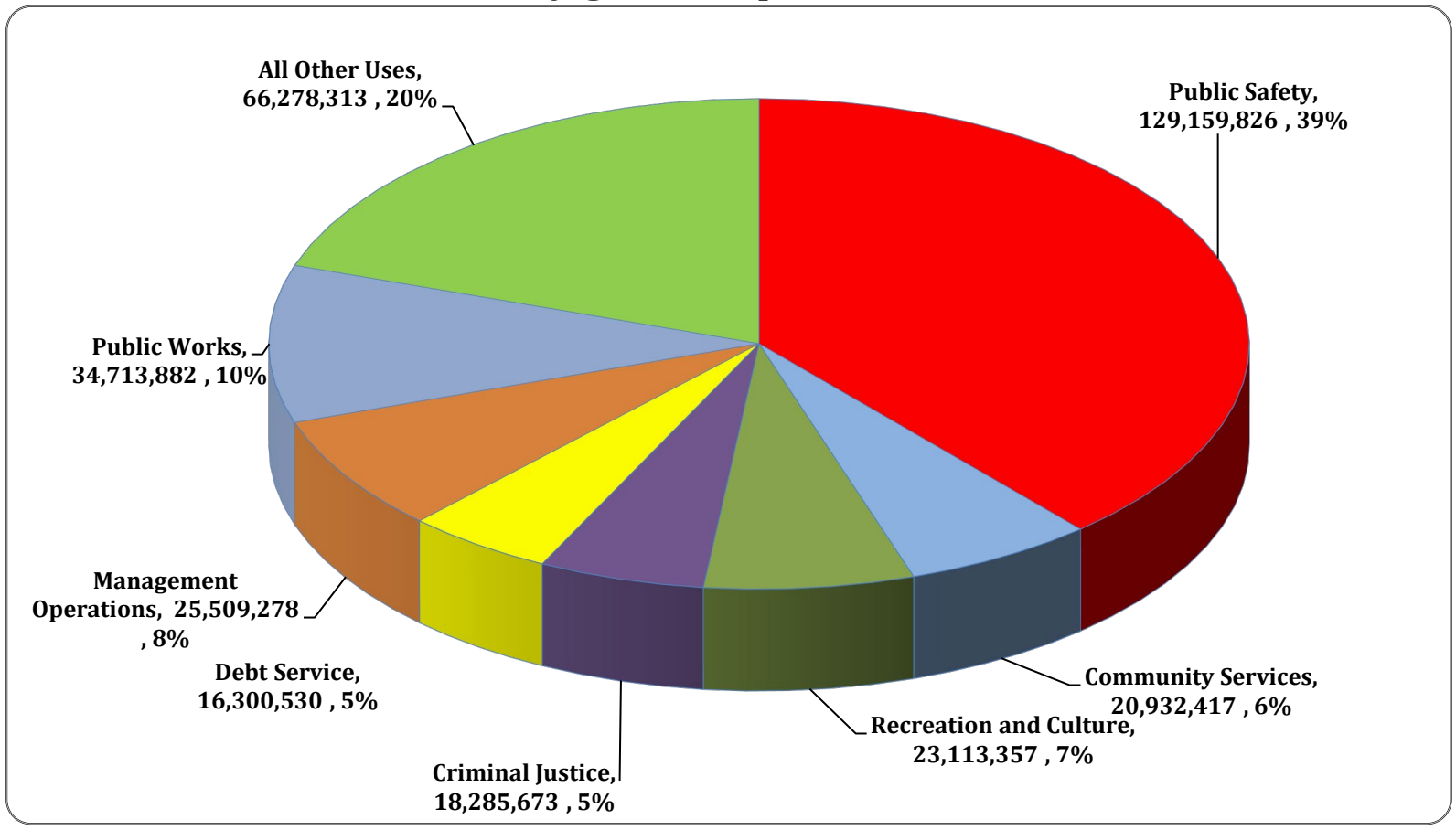
FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

Where the money comes from... revenue sources

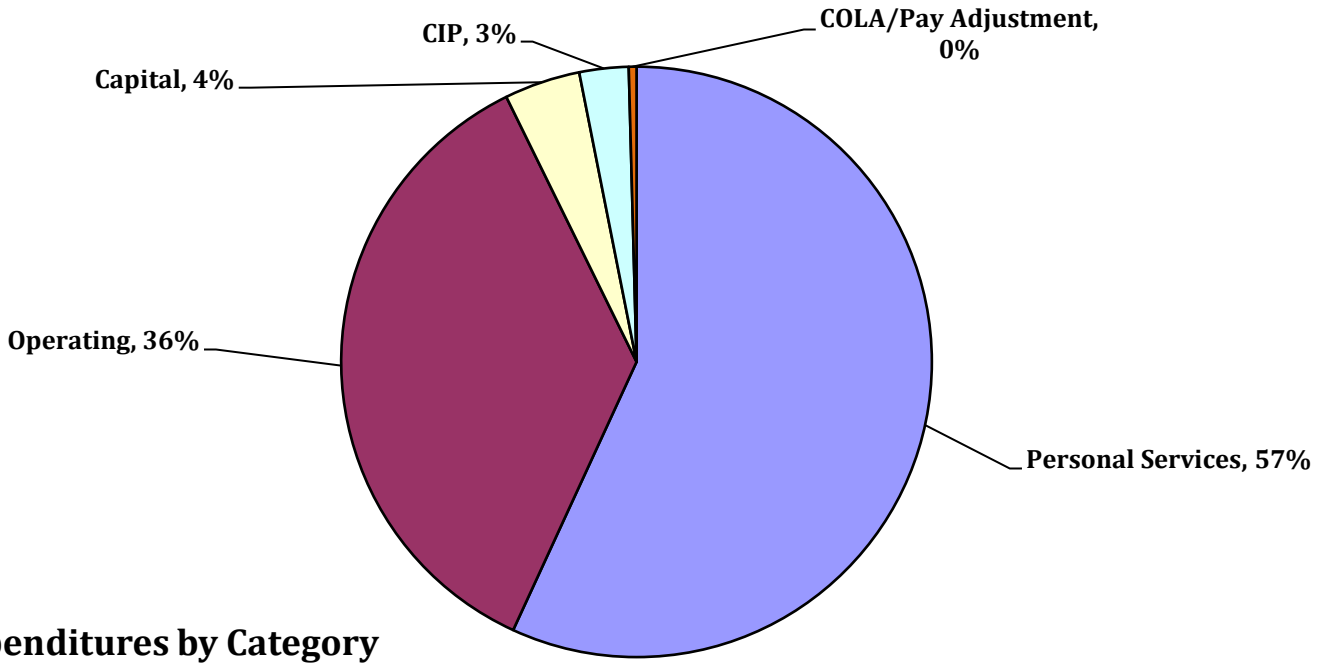


Where the money goes... expenditures



FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

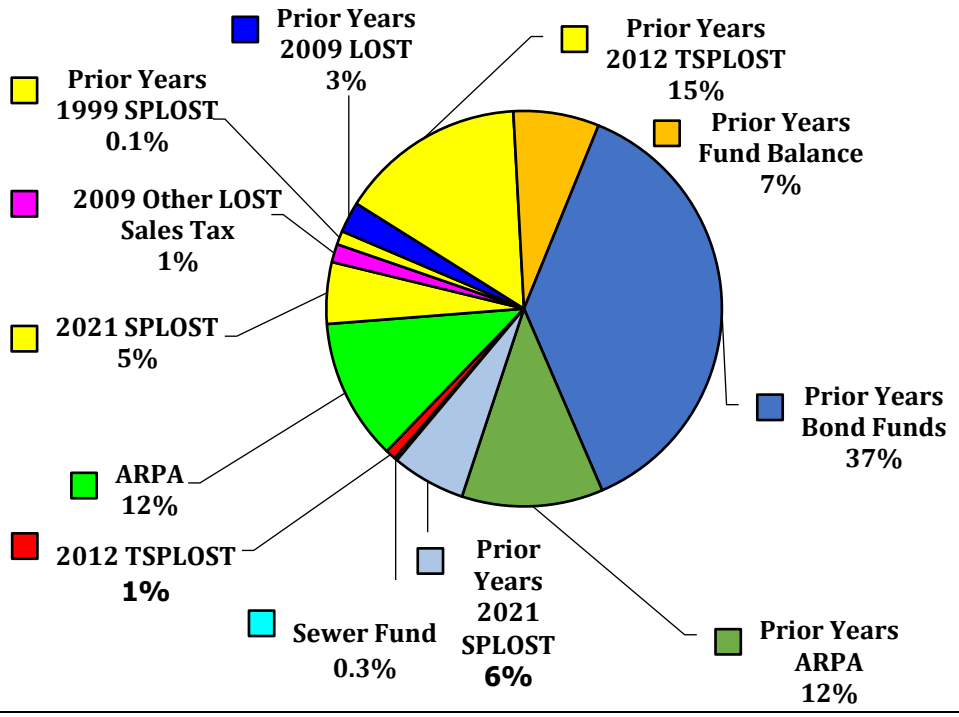


Operating Expenditures by Category

Fund	FY24 Expenditures					Positions	Positions
	Personal Services	Operating	Capital Outlay	Capital Improvement Projects	Total	FT	PT*
General	$ 134,438,979	$ 49,316,213	$ 253,118	$ 1,801,527	$ 185,809,837	1,884	80
Other LOST	21,302,139	15,577,816	2,221,841	6,146,183	45,247,979	217	-
Stormwater	3,764,003	1,126,189	1,055,110	1,045,705	6,991,007	64	-
Paving	9,951,457	6,536,437	1,126,867	-	17,614,761	179	13
Community Care		10,091,432	-	-	10,091,432	-	-
Integrated Waste	7,302,233	8,343,414	-	-	15,645,647	113	-
E-911	2,933,470	1,410,219	-	-	4,343,689	53	1
Econ Development	-	2,418,286	-	-	2,418,286	-	-
Debt Service	-	15,898,027	-	-	15,898,027	-	-
METRA	6,545,560	3,011,155	8,894,521	-	18,451,236	100	2
Parking Mgmt	-	-	-	-	-	-	-
Trade Center	2,012,118	1,599,921	323,262	-	3,935,301	32	6
Bull Creek	902,765	1,012,235	-	-	1,915,000	12	-
Oxbow Creek	313,543	276,457	5,000	-	595,000	6	-
Civic Center	2,029,578	3,294,146	12,350	-	5,336,074	22	-
Total Operating Funds	**$ 191,495,845**	**$ 119,911,947**	**$ 13,892,069**	**$ 8,993,415**	**$ 334,293,276**	**2,682**	**102**
Other Fund*						14	-
CDBG	365,708	1,409,692	2,000	-	1,777,400	56	-
WIOA/JTPA	-	4,206,916	-	-	4,206,916	13	-
Risk Mgmt	2,235,405	3,996,297	-	-	6,231,702	3	6
Health Mgmt	-	25,108,531	-	-	25,108,531	-	-
Total Funds	**$ 194,096,958**	**$ 154,633,383**	**$ 13,894,069**	**$ 8,993,415**	**$ 371,617,825**	**2,768**	**108**

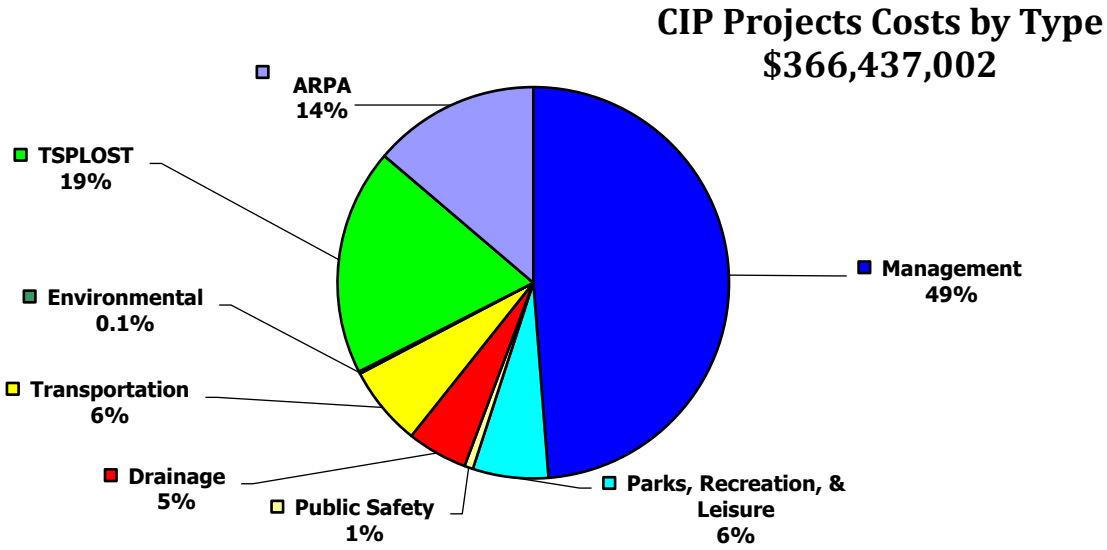
** Specific Part Time Positions Only- Does not include Seasonal or Temporary Labor*

CIP Financing Sources $366,437,002



Project Financing Source	Amount from Financing Source
General Fund	$1,801,527
Stormwater (Sewer) Fund	$1,045,705
Paving Fund	$0
Integrated Waste	$0
2012 TSPLOST	$3,500,000
ARPA	$0
2021 SPLOST	$20,727,000
Current Year Bond Proceeds	$0
Current Year 2009 Other LOST	$6,146,183
Prior Years' 1999 SPLOST	$4,627,685
Prior Years' 2009 LOST	$10,365,772
Prior Years' 2012 TSPLOST	$62,725,997
Prior Years' Fund Balance	$28,934,122
Prior Years' Bond Funds	$154,107,488
Prior Years' ARPA	$47,606,634
Prior Years' 2021 SPLOST	$24,848,889
Total	**$366,437,002**

FINANCIAL SUMMARIES / OPERATING FUNDS



FY24 CIP Projects Overview*		
Project	**Cost**	**Impact on Operating Budget**
Management	$172,590,602	Slightly positive, with Technology investments expected to improve efficiencies in judicial, administrative, human resources, and financial management areas.
Parks, Recreation, & Leisure	$28,853,752	Neutral to Slightly Positive with investment of a new Pickleball Court near the newly renovated tennis courts at Cooper Creek Park.
Public Safety/ Criminal Justice	$10,392,258	Neutral to Slightly Positive with investments in facilities that house inmates.
Drainage	$17,245,637	Neutral to Positive - anticipated investment in sewer line and storm water drainage infrastructure reduces reliance on current year operational funds for maintenance, repair, and restructure as well as reduced exposure to risk from liability to property damage or injury.
Transportation	$24,331,356	Neutral to Positive – anticipated investment in transportation infrastructure, most notably roads, bridges, and corridors, will reduce reliance on the current year operating budget for costs of maintenance and repair.
TSPLOST	$64,725,997	Neutral- while the dollar investment in TSPLOST projects is substantial, all of the funding for these specified projects occurs outside of the operating budget in a special funding source (the TSPLOST tax) and therefore provides no impact to the operating budget.
Environmental	$690,766	Nominal to Slight – There is minimal investment in these projects aside from a small investment in the necessary operating of landfill sites. Minimal benefit comes from the reduced risk of liability due to non-compliance with state and federal mandates regarding landfills.
American Rescue Plan Act	$47,606,634	Slightly positive, an opportunity to make tactical investments in valuable assets, restructure reserves to improve financial solidity, and cover provisional operating deficits.
TOTAL	**$366,437,002**	Overall, the CIP projects will have a minimal impact on the City's FY24 Operating Budget based on timing of project completion and the fact that contributions from the current year operating budget are relatively low. Long-term expectations are that with the offsetting positive improvements, the majority of negative impacts will be slight. The CIP total is 6.12% lower than the amount allocated in FY23 which is primarily due to prior year allocations being utilized for TSPLOST projects, SPLOST, and Bond funds.

FINANCIAL SUMMARY / OPERATING FUNDS

Capital Improvement Projects (Continued)

Further information on Capital Improvement Projects is located in the Financial Summaries of the Operating Budget and the *FY24 Capital Improvement Program Budget Book*. The impact is discussed for each individual project in the accompanying CIP book; however, we have tried to give an overview of the budget impact for the categories and total budgets. Depreciation expense is not included in this analysis, but needs such as staffing, daily operating costs and maintenance are considered.

Trend Analysis

An important element of the budgetary process is the historical perspective of past operating fund budgets and the changes in revenues and expenditures in those funds over time. The following table shows the adopted budgets for Revenues and Expenditures in the Operating Funds for the past four fiscal years and the budgeted year. As shown below, the FY2024 Operating Budget experienced an increase as compared to the prior year. Dependent upon steady growth we have also forecasted for the next five fiscal years.

Five Year Operating Fund Trend Analysis: Adopted Operating Budgets

Dollars in Thousands ($000's)	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27	FY28
REVENUES									
General Property Taxes	86,444	83,826	90,328	95,340	89,218	99,105	102,078	105,140	108,294
Franchise/Business/Other	46,540	47,665	47,670	48,195	52,065	53,627	55,236	56,893	58,600
Sales and Use Taxes	73,485	73,301	78,190	84,390	91,540	95,202	99,010	102,970	107,089
Charges for Services	41,972	42,026	38,878	38,719	41,428	42,671	43,951	45,269	46,628
All Other Sources	19,871	18,138	17,228	19,238	25,160	25,662	26,175	26,699	27,233
Transfers In	14,610	13,905	13,523	13,561	15,887	16,047	16,207	16,369	16,533
Use of Fund Balance	1,860	1,648	10,735	15,088	18,995	3,769	2,840	1,861	828
Total Revenues	**284,782**	**280,509**	**296,552**	**314,533**	**334,293**	**336,082**	**345,497**	**355,202**	**365,204**
EXPENDITURES									
Public Safety	104,146	106,536	115,471	114,792	129,160	133,035	137,026	141,137	145,371
Management Operations	19,688	20,266	22,771	23,798	25,509	26,274	27,062	27,874	28,711
Public Works/Community Services*	54,866	51,648	54,198	56,997	55,646	57,316	59,036	60,807	62,631
Criminal Justice	16,375	16,462	15,280	16,117	18,286	18,835	19,400	19,982	20,581
Debt Service	14,698	12,447	12,219	15,191	16,301	16,676	16,509	16,344	16,180
Mass Transit	11,836	10,526	10,423	13,785	20,280	13,524	13,930	14,348	14,778
Recreation and Culture	21,616	20,920	19,987	19,880	23,113	23,806	24,521	25,256	26,014
Non-Categorical and Other	33,718	35,193	36,767	45,994	38,806	39,207	40,383	41,595	42,842
Transfers Out	-	-	-	-	-	-	-	-	-
Capital Improvements	7,838	6,511	9,436	7,974	7,192	7,409	7,631	7,860	8,096
Total Expenditures	**284,782**	**280,509**	**296,552**	**314,533**	**334,293**	**336,082**	**345,497**	**355,202**	**365,204**
Percentage Growth	**3.43%**	**-1.50%**	**5.72%**	**6.06%**	**6.28%**	**0.54%**	**2.80%**	**2.81%**	**2.82%**

**Community Services includes the Community Care expenses for indigent and prisoner/inmate medical care*

FINANCIAL SUMMARY / OPERATING FUNDS

Projections

Short and long term forecasts are an integral part of the City's budgeting process. The Financial Planning Staff prepares both short (1-3 year) and long (5 year) term projections each year as part of the budgeting cycle process. The short and long term forecasts which the Financial Planning staff prepares, and then continually refines, provide the basis for the Operating Funds Budgets included in this Budget Book.

The foundation for projected revenues is based on an analysis of several factors including: historical trends in revenues collected for the current and prior years; changes in statutory or regulatory rules which may impact revenues, such as the changes the State of Georgia has made to the Title Ad Valorem Sales Tax; and changes in the City's population which may be anticipated from demographic or environmental changes, such as those which have occurred from time to time at Ft. Benning, which is a major employer of both military and civilian citizens, or with new investment in our area by companies like Kia, which has major manufacturing facilities in nearby West Point. Financial Planning closely monitors the accuracy of its revenue forecasts throughout the fiscal year and may make recommendations for adjustments to the Operating Budget should actual revenues prove to be materially different from those forecasted.

Our forecasts also provide the basis for our expenditures and capital investment plans which are included in the Operating Budget. Expenditure forecasts are based largely on both historical actual expenditures and the financial resource constraints for the City at large. Capital expenditures are forecasted based on the specific needs of each division, again within the financial resource constraints that exist within the framework of the City as a whole. Our budget book, and therefore this analysis, includes the City's operating funds and 4 additional funds: CDBG, WIOA, Risk Management and Employee Insurance Funds. The Budget Book differs from the Annual Comprehensive Financial Report ("ACFR"), which includes all funds.

Midyear Adjustments

The Operating Budget is a point-in-time reflection of what is actually a fluid, continually adaptive process throughout the fiscal year. This Budget Book contains the *Adopted* Budget, which has been adopted by the Council as its Adopted Budget. Because it is prepared well in advance of the completion of the prior year's financial audits, and because there are often circumstances which cause need for making mid-year adjustments to the original plan, the Finance Director may recommend changes to the Operating Budget at a mid-year point. These are an ordinary part of the municipal budgeting process and reflect the City's capacity to monitor its resources relative to its budget and to make adjustments where prudent.

Use of Fund Balance

During the past several fiscal cycles, the City has given considerable attention and effort to curbing its reliance on the use of fund balance in the General Fund to meet its obligations. Due to fiscal responsibility as well as a collaborative effort amongst the City and its staff, the fund balance has steadily increased over the years. There was a tremendous growth in revenues, for reasons both macro- and micro-economical, in FY23. For the FY24 budget, the City experienced across the board savings from employee benefit plan reforms adopted in prior budget years. The savings allow the City to reduce its need for fund balance in its Operating Funds. Being as such, the city made the decision to allocate some of these funds for some much-needed one-time improvements, in which caused an increase in its use of fund balance this fiscal year.

The increase in the use of fund balance is due to an effort to address pandemic-imposed case backlogs in our court systems. Funding was utilized to give our Judicial and Statutory departments the resources needed to properly do their jobs. Excluding these one-time expenditures, the net budgetary increase would be approximately 2%.

After Fiscal Year 2024, the use of fund balance is expected to continue to decline in future budget cycles for the following key reasons:

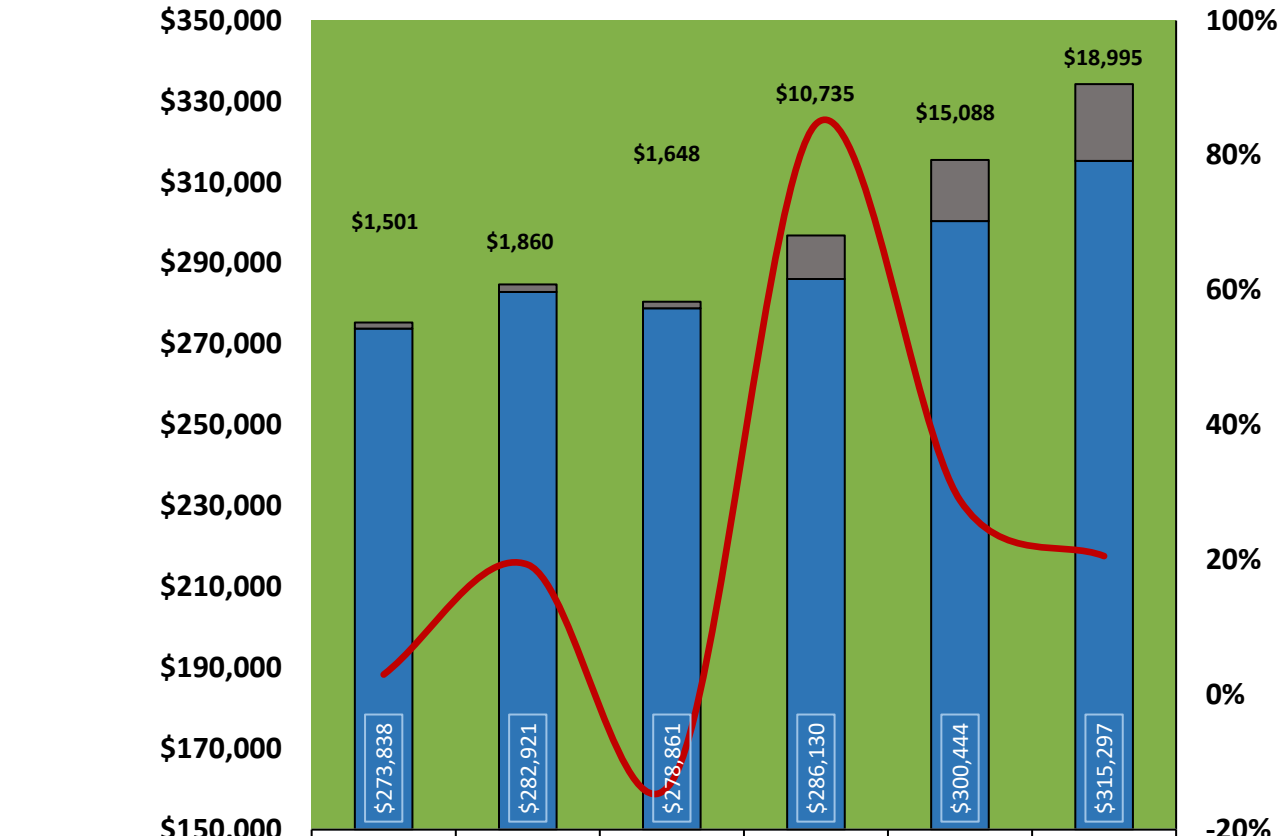
- Continuation of health care reform measures for the city's self-funded healthcare plan, which has systemically lowered healthcare related costs for both the city and its employees. These measures included changes to deductibles, co-pays, out-of-pocket maximums, employee

premiums, the continuation of spousal exclusion for working spouses with available coverage at their own employer, and pharmaceutical benefit plan design changes.

- The City's one time use of reserve funds to implement a new pay and compensation study. The pay and compensation study will be sustained with projected revenue growth as well as reallocation of expenditures amongst funds.

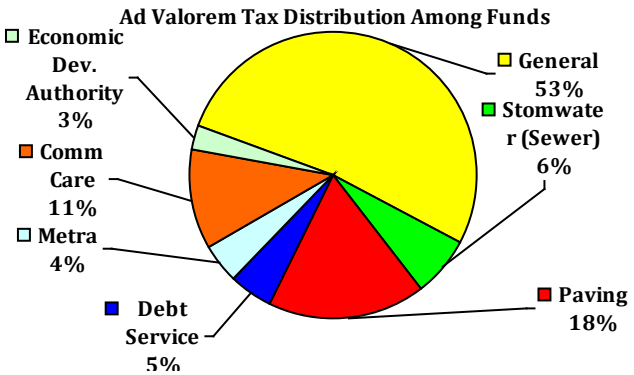
The following graph depicts the City's use of fund balance during the past five fiscal years (as planned for in annual Adopted Operating Budgets):

Budgeted Revenues and Use of Fund Balance, FY18-FY24
Dollars in Thousands (000s)



	FY19	FY20	FY21	FY22	FY23	FY24
Use of Fund Balance	1,501	1,860	1,648	10,735	15,088	18,995
Revenues	273,838	282,921	278,861	286,130	300,444	315,297
YOY % Change	3%	19%	-13%	85%	29%	21%

FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

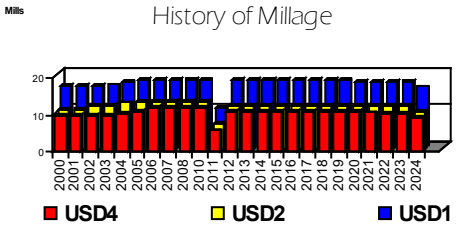


History of CCG's Millage

As reflected in the History of Millage chart (below), the millage rate remained unchanged from FY05 to FY10. FY11 was affected by the Other LOST rollback, but the millage rate returned to normal in FY12. There were small increases to the General Fund, the Paving and Debt Service Funds in FY04 and FY05. The Columbus Charter stipulates a 9-mill cap on "ordinary current expenses" which is the total of net general and urban millage and the transportation millage. The remaining millage includes the medical center, debt service, paving, sewer, and economic development authority fund. The current millage rates are listed in the Millage Table in the City Manager's message.

During FY13, the Debt Service portion of the millage was reduced by 0.16 mills due to bond defeasance and other debt restructure. City Council opted to increase the mills for Economic Development funding accordingly by 0.25 mills in FY15, the proceeds of which will be added to the Economic Development reserve. The net result was no change to the overall millage rate.

To reduce the financial burden imposed upon citizens due to inflation there was a decrease in the overall millage rate for FY24.



Revenue Sources Total: $334,293,276

General Property Taxes:
$89,217,588 26.7%

For FY24, General Property taxes are budgeted to increase by about 5.5% over FY23. General Property Taxes are Ad Valorem taxes, penalties and interest on real and personal property, motor vehicles, mobile homes, intangible taxes, and all penalties, interest and FIFAs related to these taxes. They are projected based on estimated growth of the state approved tax digest at millage rates ordained by Council. The current trend reflects a modest increase in Ad Valorem taxes based on the natural growth of the digest. Projected Ad Valorem taxes are based on assumption of a 97% collection rate and the projected growth of the digest. The 97% collection rate assumption also applies to the Indigent Care fund. Prior to FY15, the Indigent Care fund (formerly known as the Medical Center fund) was the one exception to the 97% collection rate assumption as contractually The Medical Center Hospital Authority received 3.00 mills regardless of actual tax collections. The *Ad Valorem Tax Distribution among Funds* Chart, on the top left, shows the distribution of Ad Valorem taxes among the applicable operating funds.

The Economic Development Fund was established in FY03 and is funded by a 0.50 millage when and as approved by City Council. Each fiscal year during budget deliberations, Council decides whether to continue to appropriate monies for the Economic Development fund. As noted in the *History of CCG's Millage (*left*)*, during FY15 an additional 0.25 mills is being set aside as a reserve for Economic Development, subject to Council's discretion and approval.

Property Tax Primer

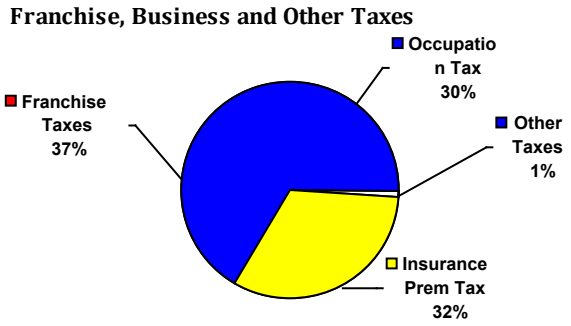
Ad Valorem or Property Tax is a large source of revenue for CCG. The basis of the taxation is the Fair Market Value (FMV) of the property established as of January 1 of each year. The tax is levied on the assessed value of the property, which by GA state law is 40% of FMV. The amount of tax is determined by the tax rate (millage) levied by City Council). A mill is equal to $1 for each $1,000 of assessed value.

In addition to general economic trends and conditions, CCG faces the added challenge in our property tax structure is the property tax freeze, which freezes the FMV valuation of a property at purchase.

FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

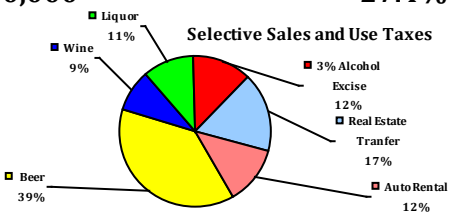
Franchise (Utility), Business and Other Taxes:
$52,065,000 **15.57%**

In FY24, Franchise and Business Taxes are projected to slightly increase as compared to FY23. These revenues are sensitive to economic conditions and are projected based on historical trends and expected economic strengths or weaknesses. Trends for franchise taxes have been showing slight decreases. Business Taxes include Occupation Taxes, which are based on the gross income of certain businesses, and Insurance Premium Taxes. These taxes are also expected to generate modest increases in FY24.



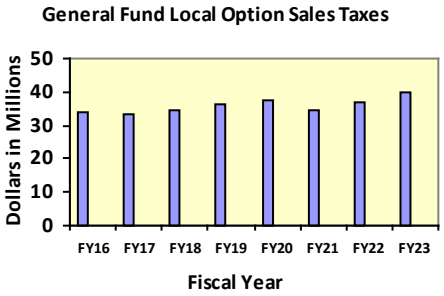
See the Franchise, Business, and Other Taxes pie chart (above) for a breakdown of this category.

Sales and Use Taxes:
$91,540,000 **27.4%**



The FY24 budget includes a projected increase in Sales and Use Tax of about .6% from FY23. This projected increase continues an upward and downward trend which is a result of macro-economic conditions. A Local Option 1¢ Sales Tax is levied to keep the ad valorem tax as low as possible.

The taxes are projected based on economic indicators (employment rate, consumer confidence, etc.) and estimated growth in sales. The State of Georgia limits local jurisdictions to one cent (1¢) for general purposes. The trend of growth of sales tax has leveled off. It has cycled up and down in recent years but is anticipated to increase modestly over the coming years. The *Local Option Sales Tax* Chart reflects the trend in Sales Tax.



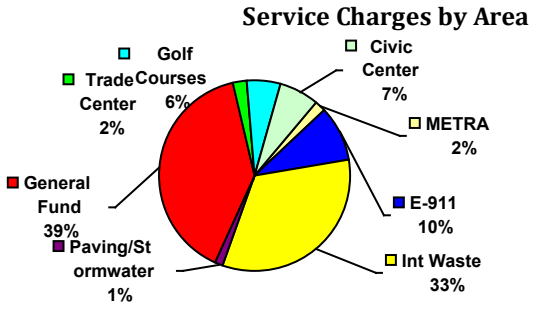
Also included in this category are use taxes. Use taxes include taxes on various rentals, advertising, and merchandising charges, as well as taxes on Beer, Wine, Liquor, and a 3% Alcohol Excise tax. This revenue is projected based on current indicators and tax rates set by Council. A modest increase was projected for this fiscal year. This subcategory reflects less sensitivity to economic conditions.

Charges for Service:
$341,427,823 **12.4 %**

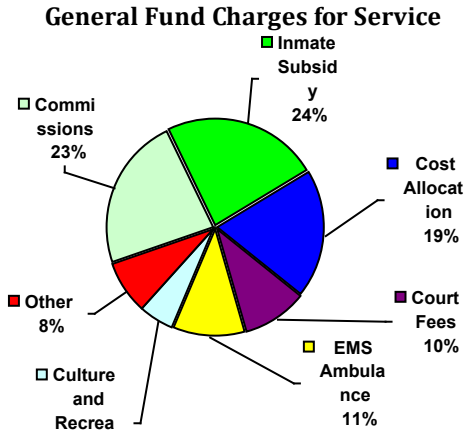
For FY24, fee adjustments in Charges for Services from FY23 have been projected, primarily due to expected increase in pay telephone commissions. Projections are based on rates set by Council, historical trends, and economic indicators. Service Charges include collections for government services, such as solid waste management fees, fees for use of public recreational facilities, emergency medical service fees and fees for the operation of the E-911 system and the city pound. Also included in this category are court fees and commissions. Commissions include the fees collected by the Tax Commissioner as well as the commissions paid on pay telephones. Due primarily to the addition of Title Ad Valorem Tax Fees, commissions were projected remain the same for FY24.

Also, in service charges is cost allocation. Established in the FY93 Budget, cost allocation revenues reflect levels of service provided by the general fund central administrative functions (such as accounting, purchasing) to other fund, grant, and authority activities. For FY24, a 8.46% increase in cost allocations was projected.

FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES



Projections for Service Charges are based on rates set by Council, historical trends, and economic indicators. An incline in user-based fees collected by the City's public cultural and recreation-based facilities and decreased court collection fees lead to the projected .4% decrease in total Charges for Services for FY24. See the *Service Charges by Area* pie chart.

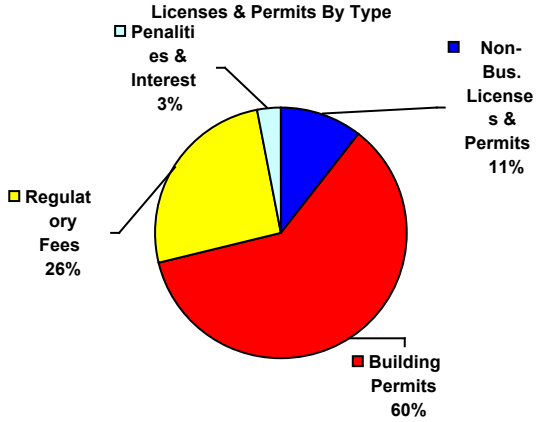


Fines and Forfeitures:
$2,600,000 **26.7%**

This category consists primarily of fines and charges imposed by the various courts of Muscogee County. Council sets some of these charges, while others are mandated by State. For FY24, no increase was projected in Fines and Forfeitures due to COVID impacting court fees collected in superior court, state court, municipal courts, and all other courts to include recorder's court and environmental court.

Licenses and Permits:
$3,140,000 **0.9%**

For FY24, License and Permit revenues are expected to increase as compared to prior year. This category is derived from permits, business and professional license fees. Business Licenses include Beer, Wine and Liquor Licenses, Alcohol Application ID Card Permits and Insurance Licenses.



Non-Business Licenses and Permits include permits for pet ownership, zoning petitions and marriage and gun licenses. Regulatory Fees include licenses to sell alcohol and insurance. Building permits make up the largest category. Council sets the fees for these charges. See *Business Licenses & Permits* (above) for a breakdown by type.

Projections are based on historical trend analysis, economic indicators, and anticipated economic growth. Some of these fees and permits that are sensitive to economic conditions are trending upward. Overall, licensing is remaining steady, as well as, fees and permits. Projections have followed these trends.

FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

Intergovernmental:
$14,743,778 4.4%

This category consists of Federal, State and Local government agency reimbursements for funding of local and statewide programs. Trends show an increase in state and federal funding, which is reflected in projections.

The revenues (and expenditures) for cooperatively funded various Federal, State, and Local grant activities is located in a Multi-Governmental fund.

Additionally, there are two published funds that are listed with the operating funds, but not included in these numbers. The Community Development Block Grant (CDBG) and Workforce Innovation and Opportunity Act (WIOA) are separate grant programs with different budget cycles because of federal regulations. An estimated budget is included in the budget process and is adjusted by Council in the fall. Details about CDBG and WIOA Funds can be found in the Overview (Section B) and Expenditures by Division (Section D) Sections.

Investment Income & Miscellaneous:
$780,000 .20%

This category includes revenue from investment of City reserves. Revenues are based on projected rates of return on invested fund equity. Although rates are expected to continue to be relatively low, the FY24 budget does not presume that there will be material gains or losses in investment value. Investment income is projected at $780,000 for FY24.

This category also includes rents from City-owned property and sales of land, surplus equipment and various reports and databases. These revenues are projected based on fee schedules and current indicators. In addition, various one-time revenues, not categorized elsewhere, are included in this category. These revenue projections are based on historical trends.

Inter-fund Transfers In:
$15,887,861 4.8%

Transfers-in account for the operating inter-fund transfers between the various funds to provide funding assistance and matching funds for Federal and State grants. This category accounts for the transfers of funds allocated to the Capital Improvement Program. The Hotel-Motel tax provides a source of revenue as a transfer into the Civic Center and the Columbus Convention and Trade Center. For FY24, a 17.2% increase in transfers has been projected, thus presenting a cyclical trend in use of inter-fund transfers as a revenue source.

Use of Fund Balance:
$18,995,427 4.8%

Fund balance usage is calculated based on the anticipated fund balance at fiscal year end after revenues and expenditures have been accounted for. For FY24, in the LOST Fund, it is expected that **$1,847,979** will be needed from fund balances to cover the shortfall between revenues and expenditures. Operating Funds' total Use of Fund Balance is **$17,147,448.** See *FY24 Summary of Revenues, Expenditures, & Change in Fund Balance* for details.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

Expenditures Total: $334,293,276

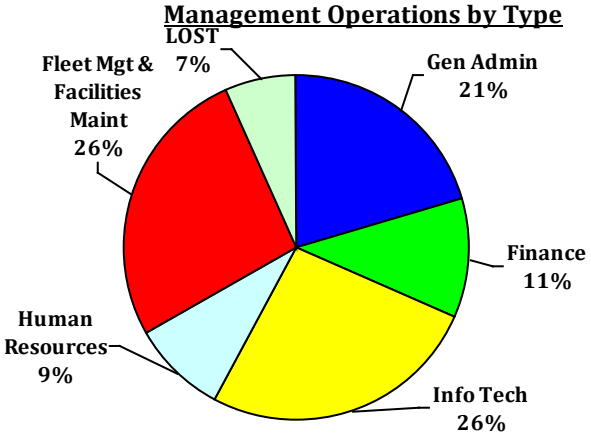
Management Operations:
$ 25,509,278 **7.6%**

Activities and management needed to administer the daily operations of the Consolidated Government.

These activities are distributed through such offices as the City Manager, Human Resources, Information Technology, Finance, Facilities Maintenance, and Fleet Maintenance. These offices provide support for line operations in their efforts to provide quality services to the citizens of the community.

Management Operations expenditures are budgeted at 7.2% higher than in FY23. See *Management Operations by Type* below for expenditure breakdown of support offices.

Management Operations by Type



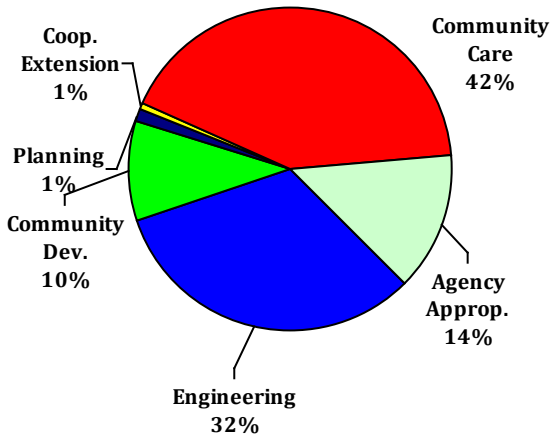
Community Services:
$ 20,932,417 **6.3%**

Community Services includes services that affect all citizens indirectly through the coordination of construction and development activities to ensure safety and a better quality of life. These services are distributed through such offices as Engineering, Inspections and Codes, Planning, and the Cooperative Extension division, which is operated in cooperation with the University System of Georgia. Funds for other services are provided to various organizations in the community by Council approval through agency appropriations. Community Services expenditures are budgeted 8.3% lower than the budget for FY23. See the Chart of *Community Services by Type* below for breakdown by Department.

In addition, the City's Community Care appropriations are budgeted at a value of two and a half (2.5) mills to reimburse for indigent and prisoner/inmate medical care. These are accounted for in the Community Care Fund.

Although CDBG funds are not reflected in the General Fund's expenses, the City's Department of Community Reinvestment administers the CDBG (Community Development Block Grant) Program.

Community Services by Type



Public Works:
$ 34,713,882 **10.4%**

This category includes the divisions involved in delivering and administering essential services such as solid waste collection, recycling, public cemeteries, and open and inert landfill operations and maintenance. Certain paving and sewer maintenance such as ditch cleaning, road patching, etc. is managed by this function. Environmental activities are coordinated through divisions grouped here.

Public Works expenditures are budgeted to be 1.6% higher in FY24 than budgeted for FY23.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

Statutory Boards & Commissions:
$5.896.584 **1.8%**

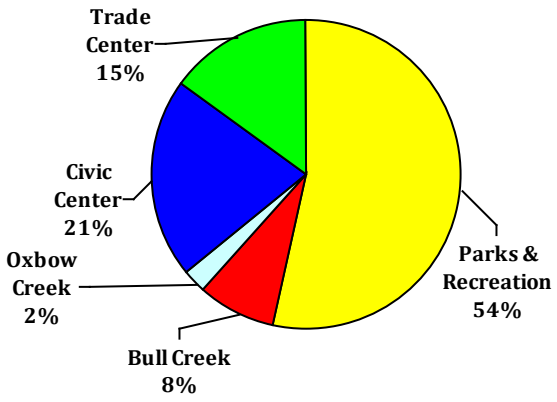
This area provides miscellaneous services to the community. The Board of Elections and Registrations maintains the official eligible voters file and conducts elections in Muscogee County. The Tax Commissioner's Office and the Board of Tax Assessors appraise property and collect due taxes in the county. The operations of the Coroner are included here. Expenditures in this category are budgeted at 8.7% higher than in FY23.

Recreation & Culture:
$23,113,357 **6.9%**

Recreation and cultural activities are provided almost exclusively through the Department of Parks and Recreation. The Parks and Recreation department provides outdoor activities, youth and senior programs, while operating the city's major arena facilities (Golden Park, Memorial Stadium). This category also includes Bull Creek Golf Course, Columbus Ironworks Convention and Trade Center and the Columbus Civic Center. Expenditures for Recreation and Culture are budgeted at 16.3% higer than for FY23. Cost increases will be due to operational changes implemented during the current budget cycle.

See *Recreation & Culture* Chart below.

Recreation & Culture



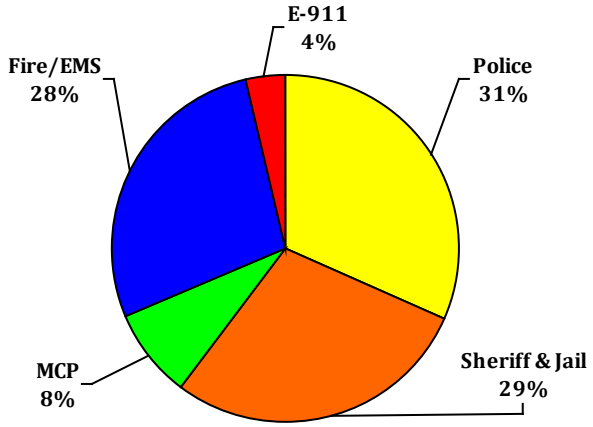
Public Safety:
$129,159,826 **38.6%**

Public Safety encompasses those departments and divisions actively involved in the direct protection or support of protection of Columbus' citizens and visitors. In addition to Police, Fire & Emergency Medical Services, and Emergency Management, the operations of the Sheriff's office, the county jail, and Muscogee County Prison incorporated.

Public Safety expenditures are budgeted 12.5% higher than the FY23 budget. For FY24, the Adopted budget includes Public Safety related capital purchases of $6,146,183

See *Public Safety Appropriations by Agency* below for breakdown of budget proportions.

Public Safety Appropriations by Agency

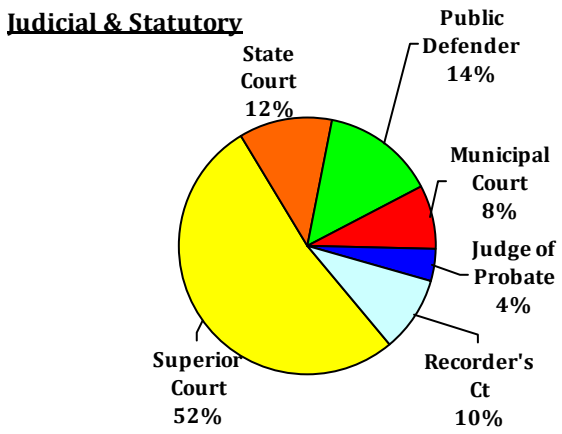


Criminal Justice:
$18,285,673 **5.5%**

The Criminal Justice system operated by the City consists of all municipal and traditionally county courts. The support functions include probation, legal and clerk's offices. FY24 expenditures for Criminal Justice are 13.4% higher than they were for FY23.

The *Judicial & Statutory* pie chart below shows breakdown by court.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES



Debt Service:

$15,191,350 **4.8%**

The Debt Service Fund accounts for the retirement of general obligation bond issues, Columbus Building Authority lease contracts, certain leasing obligations associated with vehicle purchases for Integrated Waste, and the Water Commission revolving loan contract.

Overview and Debt Financing Principles

All local governments must determine how capital projects will be financed. It is the policy of the Columbus Consolidated Government (CCG) to use debt sparingly to retain the capacity to issue additional debt if the need arises. Currently, CCG is well below the 20% level that is considered by the credit industry to be a danger signal. In addition, CCG is well below the legal debt ceiling for general obligation debt (detailed in the box below).

The Columbus Consolidated Government maintains two debt service funds - Debt Service Fund and Sales Tax Proceeds Account Fund. These Funds are used to service debt from four sources: General Obligation Debt, Columbus Building Authority contractual debt, the Board of Water Commissioners revolving loan contract, and lease purchase programs with the Georgia Municipal Association. Proceeds of a dedicated property tax provide the primary source of revenue for the Debt Service Fund. See Debt Service Fund Overview and Debt Service Fund Expenditures for more information.

Debt Margin

The Columbus Consolidated Government remains well below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia's constitution. Information regarding the legal debt limit for CCG is listed below.

Debt Service: Principal & Interest

In 2012, the Columbus Building Authority issued Series A and B bonds in amounts of $29,825,000 (A) and $14,005,000 (B) respectively. In 2019, a bond was issued via direct placement to provide for renovations to the South Commons Softball Complex, the Government Center, and funding a needs assessment study. In 2022 government leased revenue bonds were issued for the purchase and renovations needed to suit the new City Hall for official government use. For FY24, the total amount of payments for principal on all bonds outstanding will be ***$10,235,407*** and the total amount of payments for all interest will be ***$5,662,620***. Included in these amounts are payments that are made for bonds issued on behalf of Trade Center and Oxbow Creek Golf Course.

Computation of Legal Debt Margin
For Fiscal Year Ending June 30, 2023

Assessed value of taxable property*	$6,317,889,940
Debt Limit: 10% of assessed value	631,783,396
Less: Amount of debt applicable	96,230,000
to debt limit	-
Legal Debt Margin Available	**$535,553,396**

*Based on 2023 State Approved Gross Digest as of 8/15/23.

Debt Service: Other Obligations

The Consolidated Government has directly or indirectly guaranteed the debt issued by the Bull Creek Golf Course Authority, the Columbus Iron Works Convention and Trade Center Authority, the Columbus Airport Commission, and the Hospital Authority of Columbus. However, because the debt is self-supporting, it is generally not considered debt of the CCG. In addition, the annual debt service payments of these issues are not budgeted in debt service funds.

During 2013, Columbus Consolidated Government entered into a master lease agreement with Georgia Municipal Association (GMA). The initial purpose of GMA financing was

to purchase rolling stock equipment for Public Works. GMA financing was later utilized to purchase computer equipment and software upgrades as well as leasing emergency vehicles. The total amount of expenditures that will be allowed under the lease agreement in FY23 will be ***$4,024,320*** (which includes repayment of principal and interest for one year).

Mass Transit:
$13,785,783 **6.1%**

METRA is the City of Columbus' mass transit system of buses with financial assistance provided by the local, State and Federal governments. Mass transit expenditures are budgeted at 47.1% above FY23 expenditures.

In FY19, the Parking Management Fund activities moved into the General Fund as it no longer meets the requirements of an enterprise fund. The Parking Management Fund accounted for all expenses related to Columbus' Uptown Parking District, including parking and enforcement.

Other Non-Departmental Expense:
$32,910,149 **9.8%**

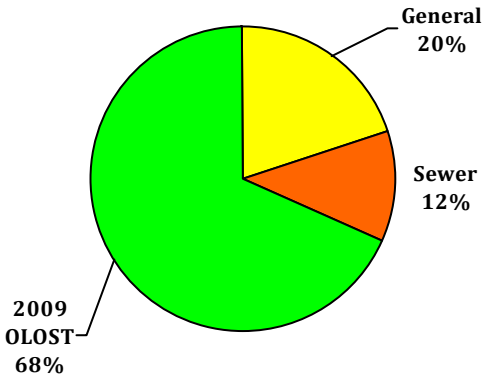
This category consists of expenditures that are not applicable to a specific department. Examples of the various non-departmental expenses include operating subsidies provided to the Integrated Waste and E911 Funds, contingency funds, and various other non-categorical expenses. Other non-departmental expenditures are budgeted at 18.9% lower than in FY23

Capital Improvement Projects (CIP):
$7,191,888 **2.2%**

The capital improvement program has been in operation since 1971 with the City consolidation. Funding comes from a variety of sources including transfers-in from the General, Paving, Sewer, and Integrated Waste Funds; 1999, 2021 1¢ Special Purpose Local Option Sales Taxes (1993, 1999, 2021), Columbus Building Authority (CBA) – Contractual Debt (2012A and 2012B Series, 2019 Series, 2022A and 2022B Series), Capital Lease Agreements with Georgia Municipal Association, and Prior Years Balances. The program has historically been used for infrastructure projects such as road construction, drainage improvements, technology support and advancement, and miscellaneous project fund reserves. The number listed above includes only the transfers from the General, Sewer, and Paving funds into CIP projects. Additional funding includes the Integrated Waste Fund, 1999 Sales Tax, 2021 Sales Tax and Prior Year's funding.

The General Fund support is funded from property, utility, sales and other taxes, as well as other miscellaneous revenues. Integrated Waste support is based on service charges from residential and commercial waste.

CIP Allocations



The City's share of Road Projects is funded wholly from the Paving Fund. The road projects are treated as a transfer-out to the CIP Fund where it is matched with a greater share of State dollars. Drainage projects are located in the Sewer fund and located here due to the length of the projects and expense. Integrated Waste Management was added in 1994 to account for capital projects related to the construction, expansion or closing of landfills. The balance of projects, recreation and sidewalks, are financed with equally distributed revenues and constructed as SPLOST cash flow allows. The total financing for a given project may be available at one time, while the project may take multiple fiscal years for completion. At the end of the fiscal year, the total financing sources are earmarked and recorded for that project and the balance is carried forward to the next fiscal year.

Capital Improvement Project's budgets may include any of the following basic costs that are commonly associated with a capital

improvement project: the renovation or expansion of existing facilities; an initial feasibility study for infrastructure and/or new facilities; site improvement and/or development and land acquisition; construction of infrastructure and/or a new facility; related management and/or administrative costs; and equipment and furnishings associated with the project. The capital projects are grouped by service type:

Management: The Management service type includes projects impacting the general function and management of the Consolidated Government. The projects may also include land acquisition and development, facilities and infrastructure construction and renovation not directly associated with any of the other service classification. Typically, these projects are funded with contributions to the CIP from the operating funds.

Parks, Recreation & Leisure: This type of project includes all costs associated with land acquisition, park development, facilities construction and renovation of gymnasiums, museums, recreation centers, marinas, tennis courts, fields and other facilities and infrastructure that are associated with recreational and leisure activities. These projects are primarily financed by the SPLOST, but also receive funding from the General Fund, grants and private contributions.

Public Safety / Criminal Justice: All projects related to the delivery of Courts, Police, Fire, Sheriff, Marshal, Emergency Medical and Correction services are recorded in this section. These projects are typically funded by the General Fund but may be financed through debt and other sources.

Drainage: The projects classified as drainage are primarily concerned with storm water control, flood prevention, erosion control and soil conservation, sewer construction and renovation, open ditch and stream bank stabilization; and detention/retention pond improvements.

Transportation: Projects may be land and right-of-way acquisition, traffic signalization, roads, sidewalks, and path or trail construction. Road projects are primarily funded through contributions from the Paving Fund; however, other financing sources may include SPLOST or bond issues.

Environmental: This category primarily encompasses projects associated with the landfills. Other projects may include urban reforestation, streetscapes and gateway projects. Detailed information of the financing, expenditures, and project description for the various projects is located in the *FY24 Capital Improvement Program Budget Book*.

CIP impacts on the Operating Budget

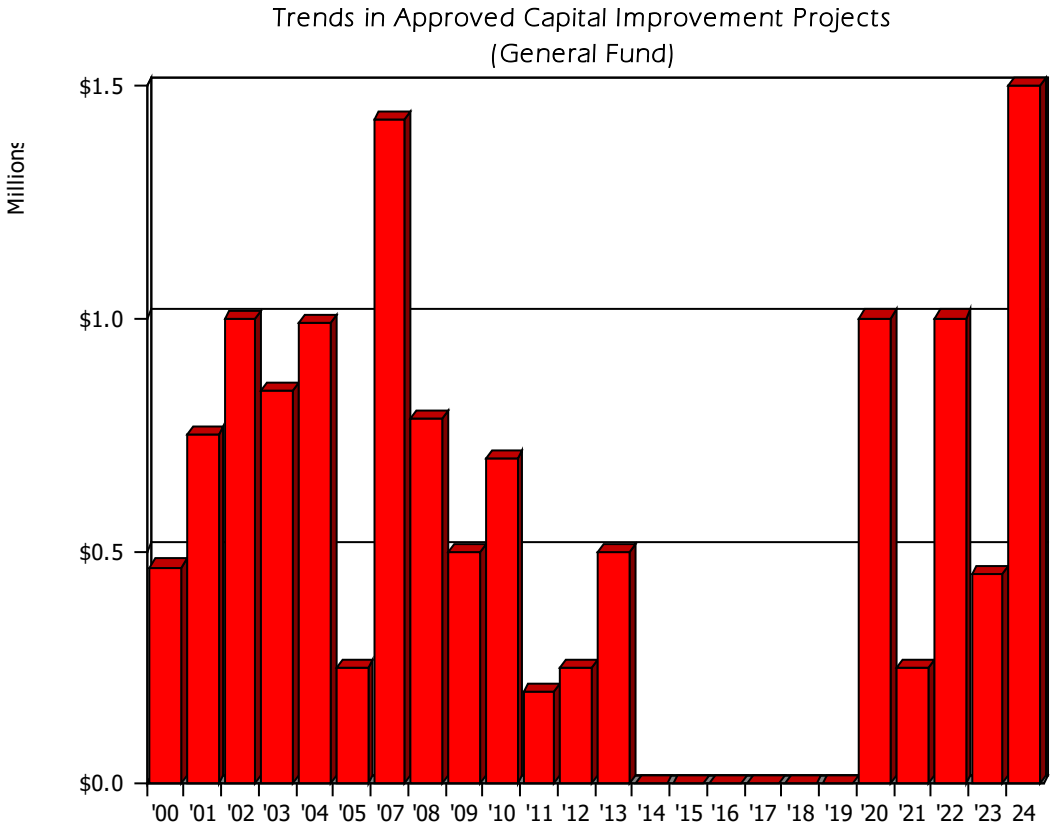
Due to the lack of funding over the past few years, we have been unable to meet the demand financially for many worthy projects. Prioritizing has been essential to stretch an already tight dollar as far as possible. This will have implications on future budgets. Currently, funding for our projects is primarily from sources other than operating budgets, so there is minimal impact on the operating budget for this year.

The alternative funding sources are providing funding to many repair and maintenance and infrastructure projects. These projects will reduce the cost of maintenance and repairs to aging infrastructure within the City.

Long term, we are going to see some reduction in operating costs to the City. We are unable to determine at this time if this will be offset by projects, we are unable to fund. Although, it is believed future savings will be greater than project costs. Any reduction will allow additional funding to be allocated to other operating costs or projects within the City.

For FY24, the overall budget for Capital Improvements was held to a minimum, continuing the trend of deferred capital investment begun in FY14. As shown below, for FY24, CIP appropriated funds included $1,801,527 in the General Fund.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES



FY24 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

OPERATING FUNDS	***General Fund***	**Stormwater Fund**	**Paving Fund**	**Community Care Fund**	***Integrated Waste Fund****	**Emergency Telephone Fund**	**Economic Development Fund**	**Debt Service Fund**
Fund Numbers	**0101, 0102, 0109**	**0202**	**0203**	**0204**	**0207**	**0209**	**0230**	**0405**
Beginning Fund Balance as of 7/01/23 (undesignated, unreserved, & unaudited)	**$ 74,274,986**	**$ 3,909,443**	**$ 9,302,687**	**$ 12,632,238**	**$ (26,289,053)**	**$ 1,359,739**	**$ 2,694,873**	**$ 6,550,983**
REVENUES								
General Property Taxes	46,638,900	5,767,897	15,944,999	10,091,432	-	-	2,418,286	4,363,057
Franchise, Business & Other Taxes	52,065,000	-	-	-	-	-	-	-
Sales & Use Taxes	90,860,000	-	-	-	-	-	-	-
Business Licenses & Permits	3,140,000	-	-	-	-	-	-	-
Fines & Forfeitures	2,600,000	-	-	-	-	-	-	-
Charges for Service	16,406,307	108,000	367,895	-	13,666,647	4,090,000	-	-
Intergovernmental	927,859	10,000	25,000	-	-	-	-	4,500
Investment Income	400,000	50,000	150,000	-	100,000	-	-	
Miscellaneous Revenues	685,300	-	-	-	-	-	-	571,298
Transfers-in	1,200,000	-	-		1,200,000	253,689	-	10,959,172
Total Revenues	**214,923,366**	**5,935,897**	**16,487,894**	**10,091,432**	**14,966,647**	**4,343,689**	**2,418,286**	**15,898,027**
Total Available Resources	**289,198,352**	**9,845,340**	**25,790,581**	**22,723,670**	**(11,322,406)**	**5,703,428**	**5,113,159**	**22,449,010**
EXPENDITURES								
Management Operations	26,255,461	-	-	-	-	-	-	-
Community Services	9,103,400	1,173,034	1,346,265	10,091,432	-	-	2,418,286	-
Public Services	5,395,387	4,358,059	14,800,682	-	12,144,754	-	-	-
Recreation & Culture	12,217,984	-	-	-	112,541	-	-	-
Public Safety	124,816,137	-	-	-	-	4,343,689	-	-
Criminal Justice	18,285,673	-	-	-	-	-	-	-
Statutory, Boards & Commissions	5,896,584	-	-	-	-	-	-	-
Capital Improvements	-	1,045,705	-	-	-	-	-	-
Other Non-Departmental	28,890,505	414,209	1,357,546	-	1,238,898	-	-	-
Debt Service	-	-	110,268	-	-	-	-	15,898,027
Mass Transit	196,685	-	-	-	2,149,454	-	-	-
Total Expenditures	**231,057,816**	**6,991,007**	**17,614,761**	**10,091,432**	**15,645,647**	**4,343,689**	**2,418,286**	**15,898,027**
Transfer to Other Funds**	-	-	-	-	-	-	-	-
TOTAL	**231,057,816**	**6,991,007**	**17,614,761**	**10,091,432**	**15,645,647**	**4,343,689**	**2,418,286**	**15,898,027**
Projected Ending Fund Balance: 6/30/22	58,140,536	2,854,333	8,175,820	12,632,238	(26,968,053)	1,359,739	2,694,873	6,550,983
Change in total Fund Balance projected for FY24	**$ 16,134,450**	**$ 1,055,110**	**$ 1,126,867**	**$ -**	**$ 679,000**	**$ -**	**$ -**	**$ -**

NOTE: General Fund Balance includes LOST Fund Balance of $1,847,979

**Proprietary (Enterprise) funds - fund equity*

**Excluding transfers to the CIP Fund included in the Capital Improvements line.

****Major funds are italicized*

FY24 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

OPERATING FUNDS	*Transportation Fund**	Parking Management Fund*	Trade Center Fund*	Bull Creek Golf Fund*	Oxbow Creek Golf Fund*	*Civic Center Fund**	Total Operating Funds
Fund Numbers	**0751**	**0752**	**0753**	**0755**	**0756**	**0757**	
Beginning Fund Balance as of 7/01/23 (undesignated, unreserved, & unaudited)	**$ (2,920,795)**	**$ -**	**$ 390,120**	**$ (3,168,390)**	**$ (605,469)**	**$ (22,541,920)**	**$ 55,589,442**
REVENUES							
General Property Taxes	3,993,017	-	-	-	-	-	**89,217,588**
Franchise, Business & Other Taxes	-	-	-	-	-	-	**52,065,000**
Sales & Use Taxes	-	-	680,000	-	-	-	**91,540,000**
Business Licenses & Permits	-	-	-	-	-	-	**3,140,000**
Fines & Forfeitures	-	-	-	-	-	-	**2,600,000**
Charges for Service	651,800	-	973,850	1,901,500	495,000	2,766,824	**41,427,823**
Intergovernmental	13,776,419	-	-	-	-	-	**14,743,778**
Investment Income	30,000		50,000	-	-	-	**780,000**
Miscellaneous Revenues	-	-	1,506,451	13,500	-	1,119,250	**3,895,799**
Transfers-in	-	-	725,000		100,000	1,450,000	**15,887,861**
Total Revenues	**18,451,236**	**-**	**3,935,301**	**1,915,000**	**595,000**	**5,336,074**	**315,297,849**
Total Available Resources	**15,530,441**	**-**	**4,325,421**	**(1,253,390)**	**(10,469)**	**(17,205,846)**	**370,887,291**
EXPENDITURES							
Management Operations	-	-	-	-	-	-	**26,255,461**
Community Services	-	-	-	-	-	-	**24,132,417**
Public Services	15,000	-	-	-	-	200,000	**36,913,882**
Recreation & Culture	-	-	3,467,818	1,858,961	572,312	4,883,741	**23,113,357**
Public Safety	-	-	-	-	-	-	**129,159,826**
Criminal Justice	-	-	-	-	-	-	**18,285,673**
Statutory, Boards & Commissions	-	-	-	-	-	-	**5,896,584**
Capital Improvements	-	-	-	-	-	-	**1,045,705**
Other Non-Departmental	502,683		175,248	56,039	22,688	252,333	**32,910,149**
Debt Service		-	292,235	-	-	-	**16,300,530**
Mass Transit	17,933,553		-	-	-	-	**20,279,692**
Total Expenditures	**18,451,236**	**-**	**3,935,301**	**1,915,000**	**595,000**	**5,336,074**	**334,293,276**
Transfer to Other Funds**	-	-	-	-	-	-	**-**
TOTAL	**18,451,236**	**-**	**3,935,301**	**1,915,000**	**595,000**	**5,336,074**	**334,293,276**
Projected Ending Fund Balance: 6/30/22	(2,920,795)	-	390,120	(3,168,390)	(605,469)	(22,541,920)	36,594,015
Change in total Fund Balance projected for FY24	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 18,995,427**

NOTE: General Fund Balance includes LOST Fund Balance of $1,847,979

**Proprietary (Enterprise) funds - fund equity*

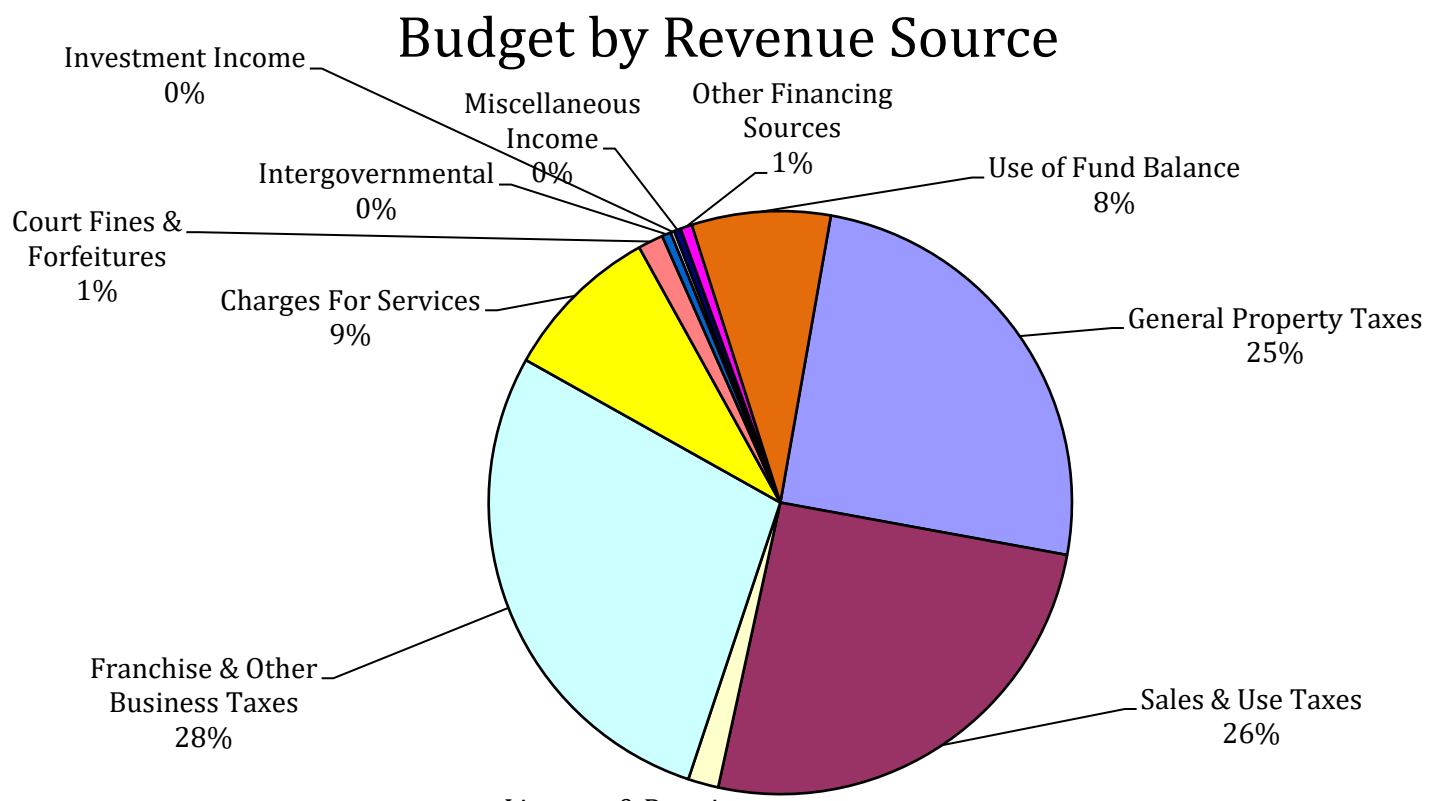
***Excluding transfers to the CIP Fund included in the Capital Improvements line.

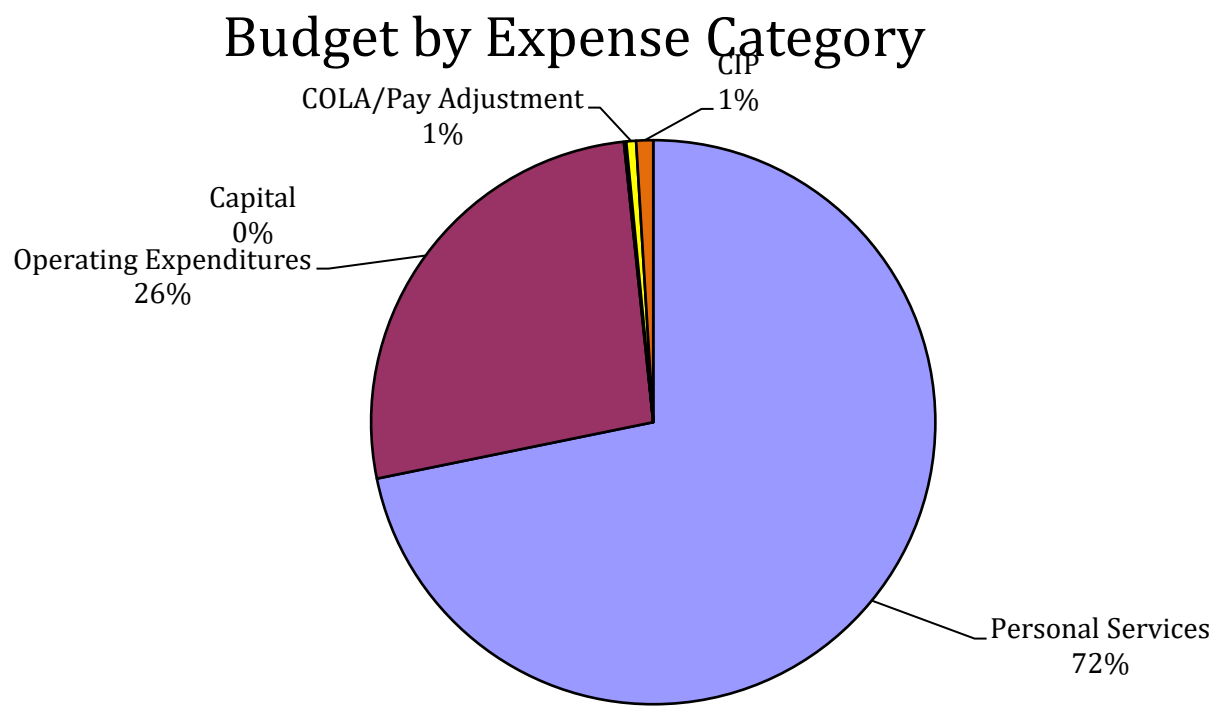
Department-Fund Relationship

	Major Funds				Non-Major Funds								
Departments	General	Integrated Waste	Civic Center	METRA	Stormwater	Paving	Community Care	Emergency Telephone	Economic Development	Debt Service	Trade Center	Bull Creek	Oxbow Creek
100 - Council	✓												
110 - Executive Office	✓												
120 - City Attorney	✓												
130 - City Manager's Office	✓												
160 - Civic Center			✓										
200 - Finance	✓						✓			✓			
210 - Information Technology	✓												
220 - Human Resources	✓												
240 - Inspections and Codes	✓												
242 - Planning	✓												
245 - Real Estate (CDBG)	✓								✓				
250 - Engineering	✓				✓	✓							
260 - Public Works	✓	✓	✓	✓	✓	✓							
270 - Parks and Recreation	✓	✓											
280 - Cooperative Extension	✓												
290 - Boards and Commissions	✓												
400 - Police	✓							✓					
410 - Fire/EMS	✓												
420 - Muscogee County Prison	✓												
450 - Homeland Security	✓												
500 - Superior Court	✓												
510 - State Court	✓												
520 - Public Defender	✓												
530 - Municipal Court	✓												
540 - Probate Court	✓												
550 - Sheriff	✓												
560 - Tax Commissioner	✓												
570 - Coroner	✓												
580 - Recorder's Court	✓												
590 - Non-Departmental	✓	✓	✓	✓	✓	✓		✓	✓		✓	✓	✓
610 - METRA	✓			✓									
620 - Trade Center											✓		
630 - Bull Creek												✓	
640 - Oxbow Creek													✓
680 - WIOA													

General Fund $ 185,809,837

The General Fund accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. It is the major operating fund of the government. The expenditures incurred are for current day-to-day expenses, operating equipment, and special appropriations





SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
General Property Taxes						
4001	Real Property	31,843,097	31,576,737	33,611,780	33,719,070	0.32%
4002	Public Utility	-	-		-	N/A
4003	Timber	-	-		-	N/A
4005	Personal Property	5,476,248	5,386,347	5,321,718	-	-100.00%
4006	Motor Vehicle	367,724	315,367	289,843	337,830	16.56%
4007	Mobile Homes	28,772	27,691	26,370	-	-100.00%
4009	Ad Valorem Title Tax	11,313,170	10,350,761	9,886,915	11,100,000	12.27%
4010	Alternative Ad Valorem Tax	76,942	95,444	127,573	-	-100.00%
4012	Not on Digest	-	-	-	-	N/A
4015	Recording Intangibles	1,386,528	1,612,693	902,287	900,000	-0.25%
4016	Railroad Equip Taxes	79,274	(8,978)	-	-	N/A
	Subtotal	**$ 50,571,756**	**$ 49,356,062**	**$ 50,166,487**	**$ 46,056,900**	**-8.19%**
Penalties & Interest						
4150	Ad Valorem	652,599	512,485	640,408	500,000	-21.92%
4151	Auto	27,748	18,122	1,161	25,000	2052.52%
4153	Breach of Covenant	-	-			N/A
4154	FIFAs	80,111	53,180	33,155	57,000	71.92%
	Subtotal	**$ 760,458**	**$ 583,787**	**$ 674,725**	**$ 582,000**	**-13.74%**
Total General Property Taxes		**$ 51,332,214**	**$ 49,939,849**	**$ 50,841,212**	**$ 46,638,900**	**-8.27%**
Franchise (Public Utility Taxes)						
4020	Georgia Power	9,624,918	9,835,662	10,677,489	10,500,000	-1.66%
4021	Liberty Utilities/Atmos	1,875,943	1,692,245	2,635,579	2,100,000	-20.32%
4022	BellSouth	221,192	158,279	175,231	210,000	19.84%
4023	Charter Communications	435,054	341,593	416,011	440,000	5.77%
4024	TCI/Mediacom	820,075	528,594	675,088	750,000	11.10%
4025	Knology/WOW	685,486	423,451	524,241	600,000	14.45%
4026	Diverse Power/Troup	228,147	231,505	269,974	270,000	0.01%
4027	Flint Electric	143,658	154,613	162,306	160,000	-1.42%
4028	Water Works - 6% Sales	4,058,419	3,104,796	4,518,786	4,200,000	-7.05%
4029	AT&T Comm Rights	12,326	-		10,000	N/A
4030	Public Svc Telephone	74	25	59	-	-100.00%
4031	ACN Communication Services- Inc	-	-		-	N/A
4032	Telephone Franchise Tax	18,043	17,527	22,444	15,000	-55.45%
4114	American Communication	9,945	5,148	16,941	10,000	-40.97%
	Subtotal	**$ 18,133,280**	**$ 16,493,438**	**$ 20,094,149**	**$ 19,265,000**	**-4.13%**
Total Franchise Taxes		**$ 18,133,280**	**$ 16,493,438**	**$ 20,094,149**	**$ 19,265,000**	**-4.13%**
Business Taxes						
4100	Occupational Tax	15,982,421	4,646,574	18,857,803	15,550,000	-17.54%
4110	Insurance Premium Tax	15,304,957	15,806,063	16,848,819	16,800,000	-0.29%
	Subtotal	**$ 31,287,378**	**$ 20,452,637**	**$ 35,706,623**	**$ 32,350,000**	**-9.40%**
Other Taxes						
4140	Other Taxes	513,962	295,413	494,868	450,000	-9.07%
	Subtotal	**$ 513,962**	**$ 295,413**	**$ 494,868**	**$ 450,000**	-9.07%
Total Business & Other Taxes		**$ 31,801,340**	**$ 20,748,050**	**$ 36,201,491**	**$ 32,800,000**	**-9.40%**

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
General Sales & Use Taxes						
4040	Local Option Sales Tax	45,242,030	45,027,273	47,650,123	43,400,000	-8.92%
	Subtotal	**$ 45,242,030**	**$ 45,027,273**	**$ 47,650,123**	**$ 43,400,000**	**-8.92%**
Selective Sales & Use Taxes						
4051	Real Estate Transfer Tax	-	909,188	594,344	700,000	17.78%
4052	Beer Tax	1,661,693	1,409,579	1,474,010	1,550,000	5.16%
4053	Wine Tax	420,240	357,573	393,489	360,000	-8.51%
4054	Liquor Tax	492,119	439,010	479,470	450,000	-6.15%
4058	Auto Rental Tax	537,148	509,491	600,003	500,000	-16.67%
4059	3% Alcohol Excise Tax	509,942	544,237	691,162	500,000	-27.66%
4117	Firework Excise Tax	1,608	2,684	3,096	-	-100.00%
	Subtotal	**$ 3,622,750**	**$ 4,171,762**	**4,235,573**	**$ 4,060,000**	**-4.15%**
Total Sales & Use Taxes		**$ 48,864,780**	**$ 49,199,035**	**$ 51,885,697**	**$ 47,460,000**	**-8.53%**
Licenses & Permits						
Business Licenses Regulatory Fees						
4200	Beer License	108,755	93,120	95,790	95,000	-0.82%
4201	Wine License	53,420	44,415	45,865	45,000	-1.89%
4202	Liquor License	604,137	458,356	524,962	550,000	4.77%
4204	Alcohol Application I.D. Card Permits	52,220	34,420	34,665	35,000	0.97%
4210	Insurance License	85,018	36,762	96,312	85,000	-11.75%
	Subtotal	**$ 903,550**	**$ 667,073**	**$ 797,595**	**$ 810,000**	**1.56%**
Non-Business Licenses & Permits						
4250	Animal Permits	108,252	115,047	105,672	100,000	-5.37%
4253	Zoning Petition Permits	31	-	10	-	-100.00%
4255	Judge Of Probate - Licenses	162,983	74,785	48,918	100,000	104.43%
	Subtotal	**$ 271,266**	**$ 189,832**	**154,600**	**$ 200,000**	**29.37%**
Other Licenses & Permits						
4251	Building Permits	$ 1,776,654	2,236,010	1,919,279	1,900,000	-1.00%
4252	Certificates Of Occupancy	65,480	58,000	55,960	50,000	-10.65%
4254	PTV Permits	120	60	90	-	-100.00%
4256	Burial Permits	59,824	75,425	68,470	60,000	-12.37%
4257	Mobile Home Permits	3,768	3,238	1,443	4,000	177.12%
4259	HazMat Permits	16,005	3,700	20,200	16,000	-20.79%
	Subtotal	**$ 1,921,851**	**$ 2,376,433**	**2,065,443**	**$ 2,030,000**	**-1.72%**
Penalties & Interest						
4271	Penalties-Tag Fees	125,245	116,305	146,927	100,000	-31.94%
	Subtotal	**$ 125,245**	**$ 116,305**	**$ 146,927**	**$ 100,000**	**-31.94%**
Total Licenses & Permits		**$ 3,221,912**	**$ 3,349,643**	**$ 3,164,564**	**$ 3,140,000**	**-0.78%**
Charges for Services						
4450	Auto Tag Fees	192,863	177,678	171,987	180,000	4.66%
4452	Auto Tag Postage Fees	95,064	78,604	65,308	50,000	-23.44%
4455	Damage to City Property	170	-		-	N/A
4456	Lot Cleaning Fees	-	-	175	-	-100.00%
4459	Data Services	855	260	725	-	-100.00%
4465	Insurance Fees	44,140	57,125	140,800	50,000	-64.49%
4568	Parking Fees	-	-		-	N/A
4501	Police False Alarm Fees	146,785	135,119	192,063	125,000	-34.92%
4502	Fire False Alarm Fees	-	-	-	-	N/A

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
4505	Hazmat Cleanup Fees	-	-	5,199	-	-100.00%
4506	EMS Collections	1,348,876	2,011,492	4,246,618	2,600,000	-38.77%
4512	Jail Fees	230,790	126,015	225,840	110,000	-51.29%
4513	Alarm Registration	-	-	-	-	N/A
4515	MCP Inmates - Subsidy	3,469,158	3,764,564	4,148,320	3,600,000	-13.22%
4516	MCP Inmates - Releases	18,879	40,344	44,899	15,000	-66.59%
4517	Jail Medical Reimburse	16,110	3,771	28,216	-	-100.00%
4610	Bad Check Fees	532	333	620	1,000	61.25%
4611	Credit Card Service Fees	4,281	4,015	4,038	3,000	-25.71%
4620	Fuel Surcharge	19,779	22,486	26,012	20,000	-23.11%
	Subtotal	**$ 5,588,282**	**$ 6,421,806**	**9,300,820**	**$ 6,754,000**	**-27.38%**
Cost Allocation						
4461	Cost Allocation Service Fees	2,857,296	2,788,090	2,896,759	3,141,907	8.46%
	Subtotal	**$ 2,857,296**	**$ 2,788,090**	**$ 2,896,759**	**$ 3,141,907**	**8.46%**
Court Fees						
4430	Municipal Court - Court Fees	2,418	-	-	2,500	N/A
4431	Recorders Court - Court Fees	-	125	525	-	-100.00%
4432	Magistrate Court-Court Fees	87,699	88,381	110,679	90,000	-18.68%
4433	Superior Court - Court Fees	361,721	285,328	299,181	290,000	-3.07%
4434	Superior Ct - Misc. Fees	72,529	82,240	70,396	55,000	-21.87%
4435	Probate Ct - Misc. Fees	61,995	69,242	103,855	60,000	-42.23%
4436	Probate Court - Estates	243,782	197,159	225,672	190,000	-15.81%
4438	Recorders Ct - Admin Fees	82,796	32,302	50,368	50,000	-0.73%
4439	Juvenile Court - Court Fees	49	112	173	-	-100.00%
4443	Public Defenders Recovery	200	50	250	-	-100.00%
4444	Recorders Court - Technology Fee	-	-	(22)	-	-100.00%
4448	Recordings	667,305	450,009	556,266	525,000	-5.62%
4449	Real Estate Transfer Fees	161,356	95,741	1,917	4,000	108.66%
4466	CW Public Defend - Admin Fees					N/A
4467	Juv Drug Crt Non Comp	223	35	35	-	-100.00%
4471	Verification Fees	7,095	11,165	14,115	7,000	-50.41%
4473	Subdivision Plat Fees	22,588	23,003	19,962	15,000	-24.86%
4474	Zoning Fees	42,150	50,045	45,646	30,000	-34.28%
4477	Boarding Fees	2,926	-	-	-	N/A
4478	Witness Assistance	-	-	-	75,000	N/A
4480	Family Drug Ct Program Fees	1,720	-	750	-	-100.00%
4483	Juvenile Ct - Traffic Fines	13,300	16,183	15,963	-	-100.00%
4493	Drug Court Lab Fees	15,208	24,173	25,078	12,000	-52.15%
4494	Adult Drug Court Admin Fee	17,305	830	-	-	N/A
4496	Indigent Defense Fee	17,880	35,144	30,177	10,000	-66.86%
4497	BHAR Review Fees	1,400	2,070	2,790	2,000	-28.32%
4498	Probate Court - Passport Fee	4,716	17,635	35,675	10,000	-71.97%
4537	Juvenile Ct - Supervisory Fees	9,279	8,917	8,349	15,000	79.66%
	Subtotal	**$ 1,897,640**	**$ 1,489,889**	**$ 1,617,799**	**$ 1,442,500**	**-10.84%**
Special Assessments						
4595	Street Assess & Demo Interest	$ 3,088	5,192	2,192	-	-100.00%
	Subtotal	**$ 3,088**	**$ 5,192**	**$ 2,192**	**$ -**	**-100.00%**
Commissions						
4815	Pay Phone - Jail	392,448	361,204	346,527	300,000	-13.43%
4816	Pay Phone - MCP	237,259	229,758	254,161	250,000	-1.64%
	Subtotal	**$ 629,707**	**$ 590,962**	**$ 600,689**	**$ 550,000**	**-8.44%**

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Other Fees - Commissions						
4532	School Tax Commissions	2,825,807	2,840,770	2,947,381	2,700,000	-8.39%
4533	School Tax-Auto Commissions	301,746	252,339	290,687	250,000	-14.00%
4534	State of GA Commissions	31	44	139	-	-100.00%
4536	B.I.D. Commissions	20,202	19,976	(2,964)	20,000	-774.71%
4538	Title Ad Val Tax Comm	111,263	59,987	79,049	-	-100.00%
	Subtotal	**$ 3,259,049**	**$ 3,173,116**	**$ 3,314,292**	**$ 2,970,000**	**-10.39%**
Other Fees						
4518	Coroner Transports	-	-	-	-	N/A
4520	Paramedic Program	27,580	37,700	22,000	-	-100.00%
4530	Sheriff - Fees	791,416	496,996	603,548	600,000	-0.59%
4531	Qualifying Fees	270	18,023	180	-	-100.00%
4558	Recycling Fees	23,428	6,947	32,085	5,000	-84.42%
4559	Sale of Recycled Materials	480	113	376	-	-100.00%
4569	Public Parking Fees	1,725	950	725	2,000	175.86%
4570	Spay/Neuter Vch Fees	14,862	5,004	6,468	5,000	-22.70%
4571	Pound Fees	64,599	41,641	34,028	50,000	46.94%
4572	Animal Bio Med	-	-	-	-	N/A
4582	Sale of Merchandise	5,398	5,258	5,057	5,000	-1.12%
4591	Lot Cleaning/Maint Fees	46,046	44,122	227,852	80,000	-64.89%
4594	Ordained Bldg Demolition	15,674	52,591	5,880	-	-100.00%
	Subtotal	**$ 991,478**	**$ 709,345**	**$ 938,199**	**$ 747,000**	**-20.38%**
Culture & Recreation						
4654	Memorial Stadium	700	4,300	5,180	6,000	15.83%
4655	Golden Park	5,001	-	-	5,000	N/A
4658	Tennis Fees	170,488	174,924	199,436	150,000	-24.79%
4659	Swimming Pools	14,626	26,629	19,849	10,000	-49.62%
4660	Concessions	8,524	9,911	10,987	5,000	-54.49%
4661	Concessions- Mem Stad	615	4,000	5,863	3,000	-48.83%
4664	Pool Concessions	3,372	10,665	12,314	3,000	-75.64%
4665	Facilities Rental	-	-	-	-	N/A
4666	Facilities Rent Promenade	1,764	15,210	12,623	7,000	-44.55%
4667	Facilities Rent-Comm Ctr	9,580	(144)	1,519	5,000	229.16%
4668	Facilities Rental -Rugby	400	400	400	400	0.00%
4671	After School Program	169,059	351,129	471,959	350,000	-25.84%
4674	Youth Program Fees	270	10,570	8,867	8,000	-9.78%
4675	Therapeutics	(17)	-		4,000	N/A
4676	Cultural Arts Program Fees	7,531	34,571	39,146	30,000	-23.36%
4677	Sr. Citizens Program Fees	-	189	805	6,000	645.34%
4678	Athletic Program Fees	43,350	56,355	40,837	55,000	34.68%
4680	South Commons -Softball	19,925	6,000	1,200	5,000	316.67%
4681	Fee Based Program Fees	-	2,312	-	-	N/A
4682	Marina Concessions	65,586	91,797	115,471	50,000	-56.70%
4683	Marina Fees	14,952	10,833	14,664	10,000	-31.81%
4684	South Commons-Concessions	8,399	12,050	8,550	7,000	-18.13%
4685	Vending Machines	2,341	2,918	1,342	4,000	197.99%
4686	Aquatics Gate	14,559	85,008	80,642	7,000	-91.32%
4687	Aquatics Concession	-	9,712	6,098	4,000	-34.40%
4688	Aquatics Rentals	39,284	54,146	58,216	15,000	-74.23%
4689	Aquatics Program Fees	1,075	7,448	16,745	5,000	-70.14%
4690	Aquatics Merchandise	574	2,421	4,023	1,500	-62.72%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
4691	Whitewater	46,167	48,450	42,455	45,000	5.99%
	Subtotal	**$ 648,125**	**$ 1,031,804**	**$ 1,179,190**	**$ 800,900**	**-32.08%**
Total Charges For Services		**$ 15,874,665**	**$ 16,210,204**	**$ 19,849,940**	**$ 16,406,307**	**-17.35%**
Court Fines & Forfeitures						
4740	Recorders Court - Fines	2,035,338	965,185	1,509,129	1,500,000	-0.60%
4743	Environmental Court - Fines	4,500	-	-	25,000	N/A
4746	Other Fines	-	-	-	-	N/A
4752	Parking Violations Tickets	64,323	42,105	61,245	50,000	-18.36%
4753	Recorders' Ct- Muscogee	76,172	36,897	56,361	60,000	6.46%
4754	Superior Ct- Muscogee	10,649	16,731	40,467	5,000	-87.64%
4755	State Court- Muscogee	23,328	33,188	3,518	20,000	468.56%
4756	Municipal Ct- Muscogee	2,643	2,886	12,996	1,000	-92.31%
4757	Harris County Surcharge	27,343	34,182	34,144	30,000	-12.14%
4758	Talbot County Surcharge	9,373	11,237	10,357	7,000	-32.41%
4759	Marion County Surcharge	7,588	7,052	9,208	6,000	-34.84%
4760	Chattahoochee County	8,095	5,232	6,863	5,000	-27.14%
4761	Taylor County	17,704	19,654	22,196	20,000	-9.89%
4762	Superior Court F&F	103,086	285,842	851,552	155,000	-81.80%
4763	Municipal Court F&F	190,446	205,376	461,732	200,000	-56.68%
4764	State Court F&F	434,548	513,739	71,716	516,000	619.51%
Total Court Fines & Forfeitures		**$ 3,015,136**	**$ 2,179,306**	**$ 3,151,484**	**$ 2,600,000**	**-17.50%**
Intergovernmental						
4314	Soc Sec Admin Fee	3,600	23,800	14,000	10,000	-28.57%
4315	Dept. of Justice	5,036	-		-	N/A
4343	GA Emergency Mgt Assist	50,000	50,000	45,000	50,000	11.11%
4359	Miscellaneous Revenues	418,460	470,341	484,673	445,000	-8.19%
4376	Disaster Reimbursement	-	-	-	-	N/A
4400	Payment Lieu Taxes Housing Auth	76,928	78,721	71,805	50,000	-30.37%
4402	Admin Office of Court	175,000	175,000	187,000	175,000	-6.42%
4414	Harris County	101,764	160,239	156,949	133,131	-15.18%
4424	Misc Intergovernmental	146,329	-	373,511	-	-100.00%
4426	Talbot County	29,512	18,731	18,138	15,728	-13.29%
4427	Marion County	29,857	19,914	19,186	17,038	-11.20%
4428	Chattahoochee County	20,936	12,707	11,761	11,334	-3.63%
4429	Taylor County	22,087	17,957	23,945	20,628	-13.85%
Total Intergovernmental		**$ 1,079,509**	**$ 1,027,410**	**$ 1,405,967**	**$ 927,859**	**-34.01%**
Investment Income						
4772	Gains/Losses on Investments	(573,611)	(2,185,940)	(1,332,089)	-	-100.00%
4780	Investment Interest	538,549	790,313	2,650,187	400,000	-84.91%
Total Investment Income		**$ (35,062)**	**$ (1,395,627)**	**$ 1,318,098**	**$ 400,000**	**-69.65%**

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Miscellaneous						
Rents & Royalties						
4861	Sale Of Unclaimed Property	84,424	77,050	-	-	N/A
4862	Sale Of Salvage	1,358	-	-	-	N/A
4867	Engineering Documents	-	-	-	-	N/A
4869	Sale Of Police Reports	160,736	141,981	135,635	160,000	17.96%
4870	Sale Of Fire Reports	41,770	45,095	40,735	40,000	-1.80%
4871	Voter Lists	-	-		-	N/A
4873	Legacy Terrace Rental	99,081	101,355	114,915	100,000	-12.98%
4877	Rental Of City Property	12,038	16,920	18,916	10,000	-47.13%
4878	Rental/Lease Income	233,851	223,911	211,841	200,000	-5.59%
4879	Plan & Develop Doc	256	189	-	1,500	N/A
4881	Misc. Coroner Reports	-	-	1,525	-	-100.00%
4884	Signage Sales - Developers	10,000	10,250	7,375	3,000	-59.32%
4885	Tax Comm. Reports	-	-	-	-	N/A
4888	Sales of Electricity - Charging Stations	-	-	-	-	N/A
	Subtotal	**$ 643,514**	**$ 616,751**	**$ 530,942**	**$ 514,500**	**-3.10%**
Other Miscellaneous Revenue						
4821	DETOX/Maj Bldg Repairs	16,728	16,759	16,728	16,000	-4.35%
4822	DETOX/Mental - Insurance	671	640	670	800	19.32%
4824	Restitution	-	-	9,577	-	-100.00%
4826	Special Events	2,975	2,575	3,096	5,000	61.50%
4837	Miscellaneous Revenues	734,535	187,913	445,611	100,000	-77.56%
4840	Rebates	9,925	6,150	23,599	-	-100.00%
4842	Vendors Comp. - Sales Tax	2,602	2,881	2,992	-	-100.00%
4844	Refund Bldg Maint Retardation Center	24,000	24,000	24,000	24,000	0.00%
4848	Fuel	21,135	23,953	28,207	25,000	-11.37%
	Subtotal	**$ 812,571**	**$ 264,871**	**$ 554,481**	**$ 170,800**	**-69.20%**
Reimbursement for Damaged Property						
4744	Tree Replacement Fines	-	-	-	-	N/A
4851	Damage To City Property	156,879	65,445	26,413	-	-100.00%
4852	Repairs To City Vehicles	33	33	114	-	-100.00%
4853	Claims/Settlements	62,580	83,738	45,207	-	-100.00%
	Subtotal	**$ 219,492**	**$ 149,216**	**$ 71,733**	**$ -**	-100.00%
Total Miscellaneous		**$ 1,675,577**	**$ 1,030,838**	**$ 1,157,156**	**$ 685,300**	**-40.78%**
Contributions						
4801	Private Contributions	-	-	5,000	-	-100.00%
4802	Donations	60444	22,139	77,437	-	-100.00%
Total Contributions		**$ 60,444**	**$ 22,139**	**$ 82,437**	**$ -**	-100.00%
Other Financing Sources						
Sale of General Fixed Assets						
4906	Property Sales	-	-	-	-	N/A
4907	Sale of General Fixed Assets	193,098	115,827	195,886	-	-100.00%
	Subtotal	**$ 193,098**	**$ 115,827**	**$ 195,886**	**$ -**	-100.00%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Interfund Transfers In						
4947	Transfer In-County Jail Penalty	-	-	-	1,200,000	N/A
4950	Transfer In-General Fund CIP	-	-	-	-	N/A
4963	Transfer In-Pension and Benefits	-	-	-	-	N/A
4982	Transfer In-ARP Fiscal Recovery	-	1,082,627.00		-	N/A
4998	Transfer In-Other LOST	-	-	-		N/A
	Subtotal	**$ -**	**$ 1,082,627.00**		**$ 1,200,000**	**N/A**
Total Other Financing Sources		**$ 193,098**	**$ 1,198,454**	**$ 195,886**	**$ 1,200,000**	**512.60%**
	Use Of Fund Balance	$ -	$ -	$ -	$ 14,286,471	
Grand Total		**$ 175,216,893**	**$ 160,002,739**	**$ 189,348,081**	**$ 185,809,837**	**-1.87%**

** Unaudited*

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Council						
100-1000	City Council	327,721	333,215	359,618	421,535	17.22%
100-2000	Clerk of Council	248,131	268,218	280,558	327,881	16.87%
	Subtotal	**$ 575,852**	**$ 601,433**	**$ 640,176**	**$ 749,416**	**17.06%**
Mayor						
110-1000	Mayor's Office	302,796	268,436	281,657	312,381	10.91%
110-2600	Internal Auditor	247,801	212,193	201,409	353,634	75.58%
	Subtotal	**$ 550,598**	**$ 480,629**	**$ 483,066**	**$ 666,015**	**37.87%**
City Attorney						
120-1000	City Attorney	391,882	458,772	486,075	525,180	8.05%
120-2100	Litigation	1,701,247	1,913,766	1,857,136	1,300,000	-30.00%
	Subtotal	**$ 2,093,130**	**$ 2,372,538**	**$ 2,343,211**	**$ 1,825,180**	**-22.11%**
City Manager						
130-1000	City Manager	757,546	903,355	1,036,566	1,126,066	8.63%
130-2500	Mail Room	68,670	76,039	73,667	81,701	10.91%
130-2550	Print Shop	187,085	187,305	169,554	232,240	36.97%
130-2600	Public Information Agency	149,212	161,734	168,417	148,123	-12.05%
130-2850	Citizen's Service Center	349,092	327,183	345,480	423,610	22.61%
130-2900	Quality Control	24,424	31,768	122,845	112,656	-8.29%
130-3710	Columbus Family Connection	-	-	31,875	40,685	27.64%
	Subtotal	**$ 1,536,029**	**$ 1,687,384**	**$ 1,948,402**	**$ 2,165,081**	**11.12%**
Finance						
200-1000	Finance Director	354,010	361,904	367,862	389,630	5.92%
200-2100	Accounting	506,412	567,722	582,809	658,974	13.07%
200-2200	Revenue	613,849	639,687	696,503	748,804	7.51%
200-2900	Financial Planning	222,142	257,171	277,060	335,422	21.06%
200-2950	Purchasing	387,358	413,673	426,313	472,185	10.76%
200-2980	Cash Management	137,285	173,947	216,224	285,155	31.88%
	Subtotal	**$ 2,221,057**	**$ 2,414,104**	**$ 2,566,772**	**$ 2,890,170**	**12.60%**
Information Technology						
210-1000	Information Technology	7,591,446	5,653,183	6,556,830	6,819,738	4.01%
210-2000	Geographic Information Systems	-	-	-	-	N/A
	Subtotal	**$ 7,591,446**	**$ 5,653,183**	**$ 6,556,830**	**$ 6,819,738**	**4.01%**
Human Resources						
220-1000	Human Resources	917,438	1,064,768	1,164,055	1,210,950	4.03%
220-2100	Employee Benefits	1,173,073	1,150,040	913,187	1,097,642	20.20%
	Subtotal	**$ 2,090,511**	**$ 2,214,808**	**$ 2,077,242**	**$ 2,308,592**	**11.14%**
Inspections & Code						
240-2200	Inspections & Code Enforcement	1,392,468	1,497,976	1,363,451	1,407,364	3.22%
240-2400	Special Enforcement	476,344	721,300	1,002,690	990,910	-1.17%
	Subtotal	**$ 1,868,812**	**$ 2,219,276**	**$ 2,366,141**	**$ 2,398,274**	**1.36%**

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Planning						
242-1000	Planning	$ 296,928	$ 282,323	$ 293,265	$ 343,451	17.11%
	Subtotal	**$ 296,928**	**$ 282,323**	**$ 293,265**	**$ 343,451**	**17.11%**
Real Estate						
245-2400	Real Estate	163,684	170,653	322,982	149,920	-53.58%
	Subtotal	**$ 163,684**	**$ 170,653**	**$ 322,982**	**$ 149,920**	**-53.58%**
Engineering						
250-2100	Traffic Engineering	1,251,548	1,302,673	1,273,517	1,418,445	11.38%
250-3110	Radio Communications	347,261	685,115	667,832	671,304	0.52%
	Subtotal	**$ 1,598,809**	**$ 1,987,787**	**$ 1,941,348**	**$ 2,089,749**	**7.64%**
Public Works						
260-1000	Public Works	334,272	342,885	461,068	381,988	-17.15%
260-2300	Fleet Management	1,795,257	1,973,277	2,360,278	2,489,662	5.48%
260-2400	Special Enforcement	1,040,740	884,878	1,000,179	1,265,853	26.56%
260-2600	Cemeteries	257,341	248,564	417,962	328,959	-21.29%
260-2700	Faciltiy Maintenance	4,831,783	4,111,771	3,903,870	4,495,252	15.15%
260-3710	Other Maint/Repairs	1,177,863	1,464,341	2,582,297	1,177,902	-54.39%
	Subtotal	**$ 9,437,256**	**$ 9,025,716**	**$ 10,725,654**	**$ 10,139,616**	**-5.46%**
Parks & Recreation						
270-1000	Parks & Recreation	437,921	488,409	517,094	559,211	8.14%
270-2100	Parks Services	4,672,904	4,644,305	5,446,196	5,614,400	3.09%
270-2400	Recreation Services	922,751	1,249,775	1,133,358	1,120,038	-1.18%
270-3220	Golden Park	47,280	70,390	84,532	93,200	10.25%
270-3230	Memorial Stadium	59,407	50,692	46,723	68,357	46.30%
270-3410	Athletics	242,780	363,194	342,947	389,641	13.62%
270-3505	Community Schools	521,583	657,016	760,974	941,204	23.68%
270-4048	Cooper Creek Tennis	345,541	323,835	359,727	472,888	31.46%
270-4049	Lake Oliver Marina	200,342	242,160	309,761	208,118	-32.81%
270-4413	Aquatics	250,558	486,254	428,607	982,499	129.23%
270-4414	Aquatics Center	656,577	792,660	927,940	968,771	4.40%
270-4433	Therapeutics	87,594	94,519	106,062	177,783	67.62%
270-4434	Pottery Shop	111,165	139,978	151,192	161,665	6.93%
270-4435	Senior Citizen's Center	282,579	348,314	324,446	409,939	26.35%
	Subtotal	**$ 8,838,983**	**$ 9,951,501**	**$ 10,939,557**	**$ 12,167,714**	**11.23%**
Cooperative Extension						
280-1000	Cooperative Extension	132,386	134,005	116,336	137,865	18.51%
	Subtotal	**$ 132,386**	**$ 134,005**	**$ 116,336**	**$ 137,865**	**18.51%**
Boards & Commissions						
290-1000	Tax Assessor	$ 1,547,468	$ 1,710,988	$ 1,719,955	$ 1,842,273	7.11%
290-2000	Elections & Registration	916,979	1,100,748	1,233,410	1,452,104	17.73%
	Subtotal	**$ 2,464,447**	**$ 2,811,736**	**$ 2,953,365**	**$ 3,294,377**	**11.55%**

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Police						
400-1000	Chief of Police	1,087,926	1,248,061	1,581,197	1,456,815	-7.87%
400-2100	Intelligence/Vice	1,318,191	1,353,208	1,345,832	1,804,936	34.11%
400-2200	Support Services	2,543,385	2,282,292	2,910,042	3,282,365	12.79%
400-2300	Field Operations	11,349,167	10,291,549	10,478,779	9,326,869	-10.99%
400-2400	Office of Professional Standards	545,340	559,498	595,735	725,164	21.73%
400-2500	Metro Drug Task Force	159,744	-	-	-	N/A
400-2700	Special Operations	37,771	46,233	16,569	33,500	102.19%
400-2800	Administrative Services	1,028,317	1,112,866	1,333,408	1,094,966	-17.88%
400-2900	CPD Training	538,948	606,471	855,695	657,475	-23.16%
400-3230	Motor Transport	1,545,291	1,775,820	1,787,249	1,547,540	-13.41%
400-3320	Investigative Services	6,421,995	6,286,825	6,381,082	7,977,953	25.03%
	Subtotal	**$ 26,576,076**	**$ 25,562,822**	**$ 27,285,588**	**$ 27,907,583**	**2.28%**
Fire & EMS						
410-1000	Chief of Fire & EMS	429,549	464,398	502,957	532,041	5.78%
410-2100	Operations	22,811,160	24,835,960	26,792,083	28,053,523	4.71%
410-2600	Special Operations	1,163,147	1,165,265	1,859,892	1,385,515	-25.51%
410-2800	Administrative Services	940,578	928,386	959,181	1,082,345	12.84%
410-2900	Emergency Management	189,891	224,914	223	-	-100.00%
410-3610	Logistics/Support	686,786	720,345	828,713	832,153	0.42%
	Subtotal	**$ 26,221,110**	**$ 28,339,266**	**$ 30,943,050**	**$ 31,885,577**	**3.05%**
Muscogee County Prison		7,667,146				
420-1000	Muscogee County Prison	**$ 7,667,146**	8,362,175	10,071,699	9,860,143	-2.10%
	Subtotal		**$ 8,362,175**	**$ 10,071,699**	**$ 9,860,143**	**-2.10%**
Homeland Security						
450-1000	Homeland Security	19,239	24,395	328,945	316,890	-3.66%
	Subtotal	**$ 19,239**	**$ 24,395**	**$ 328,945**	**$ 316,890**	**-3.66%**
Superior Court						
500-1000	Chief Judge	289,959	317,176	313,662	413,813	31.93%
500-2000	District Attorney	2,169,670	2,156,238	2,475,682	2,990,650	20.80%
500-2100	Adult Probation	-	-	-		N/A
500-2110	Juvenile Court	658,197	689,620	828,743	897,579	8.31%
500-2125	Circuit Wide Juvenile	332,161	333,669	365,698	373,018	2.00%
500-2140	Jury Manager	268,610	504,692	447,329	491,175	9.80%
500-2150	Judge Mullins	206,030	212,735	235,215	256,095	8.88%
500-2160	Judge Rumer	157,248	102,519	177,400	239,573	35.05%
500-2170	Judge Smith	157,936	167,380	181,775	220,932	21.54%
500-2180	Judge Peters	161,825	165,741	167,845	188,894	12.54%
500-2190	Judge Jordan	140,023	144,727	143,970	168,806	17.25%
500-2195	Judge Gottfried	200,979	216,721	219,924	353,882	60.91%
500-2200	Victim Witness Program	183,321	188,494	195,466	209,729	7.30%
500-3000	Superior Court Clerk	1,918,833	2,012,075	2,054,399	2,452,039	19.36%
500-3310	Bd of Equalization	83,107	95,451	192,400	104,302	-45.79%
	Subtotal	**$ 6,927,899**	**$ 7,307,237**	**$ 7,999,508**	**$ 9,360,487**	**17.01%**

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
State Court						
510-1000	State Court Judges	654,791	665,861	680,130	683,479	0.49%
510-2000	State Court Solicitor	1,151,048	1,175,729	1,211,243	1,285,311	6.12%
	Subtotal	**$ 1,805,840**	**$ 1,841,590**	**$ 1,891,373**	**$ 1,968,790**	**4.09%**
Public Defender						
520-1000	Public Defender	1,855,006	1,867,665	1,973,176	2,157,837	9.36%
520-2000	Muscogee County Public	186,683	213,793	217,706	241,657	11.00%
	Subtotal	**$ 2,041,689**	**$ 2,081,458**	**$ 2,190,882**	**$ 2,399,494**	**9.52%**
Municipal Court						
530-1000	Municipal Court Judge	415,917	434,480	444,961	515,514	15.86%
530-2000	Municipal Court Clerk	721,130	683,403	711,253	835,574	17.48%
530-3000	Marshal	-	-	-	-	N/A
	Subtotal	**$ 1,137,047**	**$ 1,117,883**	**$ 1,156,215**	**$ 1,351,088**	**16.85%**
Probate Court						
540-1000	Probate Court Judge	539,184	577,557	596,459	645,384	8.20%
	Subtotal	**$ 539,184**	**$ 577,557**	**$ 596,459**	**$ 645,384**	**8.20%**
Sheriff's Department						
550-1000	Administration	1,972,994	1,916,281	2,078,348	2,103,418	1.21%
550-2100	Uniform Division	5,022,655	4,915,217	5,320,970	5,298,249	-0.43%
550-2200	Special Operations/Investig	-	1,194,334	2,007,516	2,751,030	
550-2300	Training	382,143	460,941	672,905	613,621	-8.81%
550-2400	Motor Transport	383,502	586,738	839,791	493,370	-41.25%
550-2500	Recorders Court	-	-	-	-	N/A
550-2600	Jail	14,354,818	14,372,213	16,686,082	14,728,836	-11.73%
550-2650	Medical Director	5,176,131	4,433,664	5,341,049	5,927,499	10.98%
	Subtotal	**$ 27,292,243**	**$ 27,879,389**	**$ 32,946,662**	**$ 31,916,023**	**-3.13%**
Tax Commissioner						
560-1000	Tax Commissioner	1,643,538	1,740,846	1,782,949	2,098,413	17.69%
	Subtotal	**$ 1,643,538**	**$ 1,740,846**	**$ 1,782,949**	**$ 2,098,413**	**17.69%**
Coroner						
570-1000	Coroner	359,903	391,777	426,321	439,735	3.15%
	Subtotal	**$ 359,903**	**$ 391,777**	**$ 426,321**	**$ 439,735**	**3.15%**
Recorder's Court						
580-1000	Recorder's Court	1,073,100	1,079,328	1,172,671	1,650,600	40.76%
	Subtotal	**$ 1,073,100**	**$ 1,079,328**	**$ 1,172,671**	**$ 1,650,600**	**40.76%**
Non-Categorical						
590-1000	Agency Appropriations	1,435,104	1,189,632	1,476,849	934,061	-36.75%
590-2000	Contingency	464,895	105,789	120,278	3,682,454	2961.63%
590-3000	Non-Categorical	7,894,377	11,106,138	12,100,541	7,653,612	-36.75%
590-4000	Interfund Transfers	6,471,935	574,954	11,166,378	3,401,527	-69.54%
590-6500	Naval Museum	-	2,182		-	N/A
	Subtotal	**$ 16,266,311**	**$ 12,978,695**	**$ 24,864,046**	**$ 15,671,654**	**-36.97%**

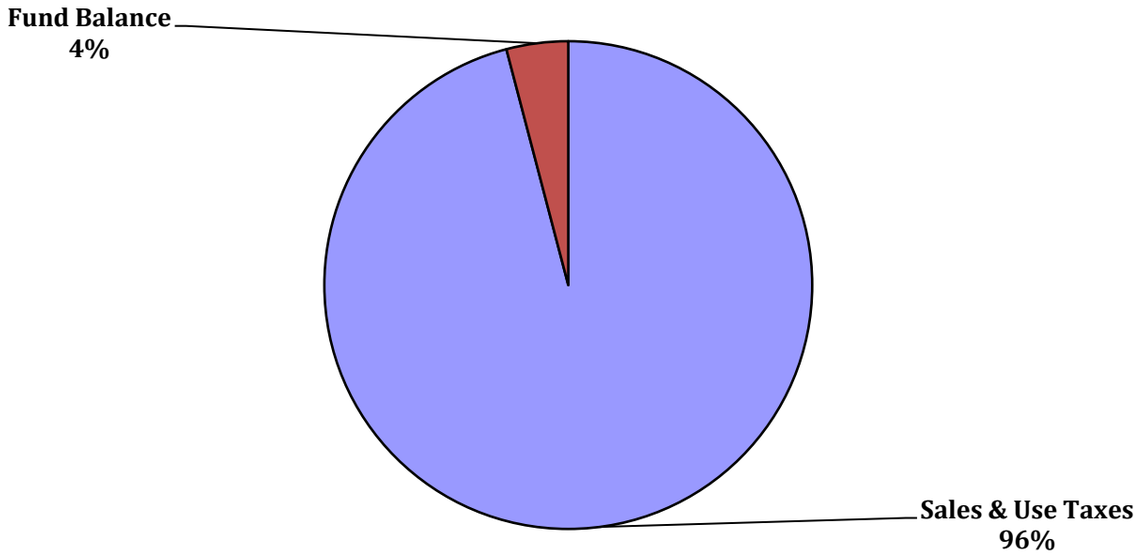
SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Parking Management						
610-3000	Parking Management	129,467	135,730	155,754	192,818	23.80%
	Subtotal	**$ 129,467**	**$ 135,730**	**$ 155,754**	**$ 192,818**	**23.80%**
Grand Total		**$ 161,159,720**	**$ 161,427,223**	**$ 190,086,468**	**$ 185,809,837**	**-2.25%**

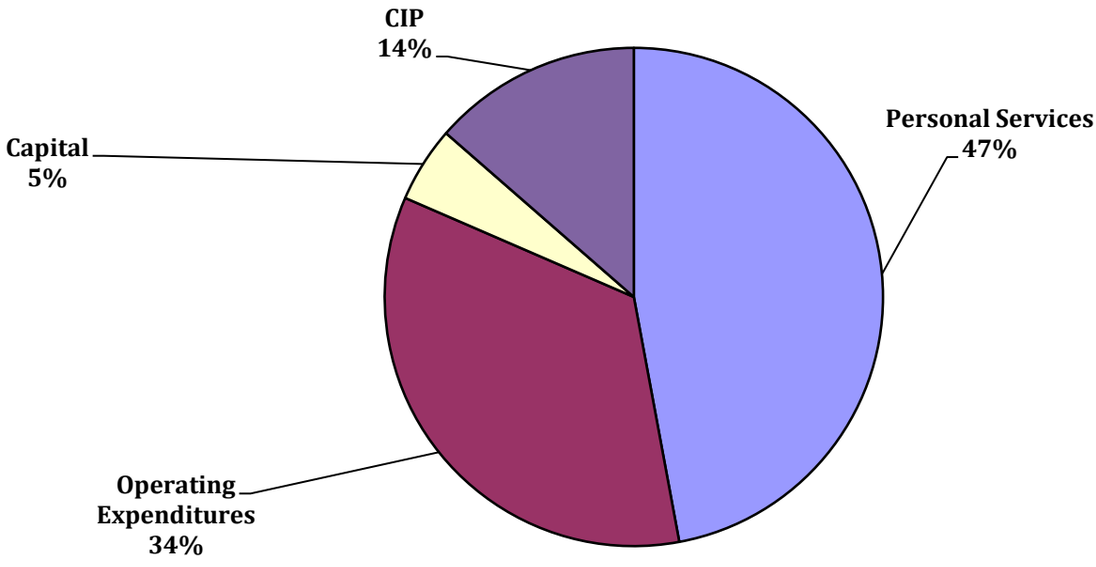
OVERVIEW / OTHER LOST FUND 0102/0109

Other LOST Fund $ 45,247,979

Budget by Revenue Source



Budget by Expense Category



The Other Local Option Sales Tax Fund was passed by the citizens with an effective date of January 1, 2009. 70 percent is allocated to Public Safety to an annual supplement to all sworn officers and 30 percent to Infrastructure. The annual supplement increased from $3,000 to $3,121 due to Pension Plan Reform that was effective 7/1/2012.

SCHEDULE OF REVENUES / OTHER LOST FUND 0102/0109

0102-PUBLIC SAFETY

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Sales & Use Taxes						
4042	LOST-Public Safety/Roads	31,631,724	31,449,705	33,154,092	30,380,000	-8.37%
Total Sales & Use Taxes		**$ 31,631,724**	**$ 31,449,705**	**$ 33,154,092**	**$ 30,380,000**	-8.37%
Charges for Service						
4837	Miscellaneous	387	278	137	-	-100.00%
Total Charges For Services		**$ 387**	**$ 278**	**$ 137**	**$ -**	-100.00%
Investment Income						
4772	Gains/Losses on Investments	(202,993)	(523,620)	(556,281)	-	-100.00%
4780	Investment Interest	307,140	315,382	1,241,148	-	-100.00%
Total Investment Income		**$ 104,147**	**$ (208,238)**	**$ 684,867**	**$ -**	-100.00%
Use Of Fund Balance		$ -	$ -	$ -	$ 1,847,979	
Total 0102 Public Safety		**$ 31,736,258**	**$ 31,241,745**	**$ 33,839,095**	**$ 32,227,979**	**-4.76%**

0109-INFRASTRUCTURE

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Sales & Use Taxes						
4042	LOST-Public	$ 13,556,453	$ 13,478,445	$ 14,208,869	13,020,000	-8.37%
Total Sales & Use Taxes		**$ 13,556,453**	**$ 13,478,445**	**$ 14,208,869**	**$ 13,020,000**	**-8.37%**
Investment Income						
4772	Gains/Losses on Investments	(27,189)	(123,538)	(155,388)	-	-100.00%
4780	Investment Interest	59,145	92,053	662,577	-	-100.00%
Total Investment Income		**$ 31,956**	**$ (31,485)**	**$ 507,189**	**$ -**	**-100.00%**
Use Of Fund Balance		$ -	$ -	$ -	$ -	
Total 0109 Infrastructure		**$ 13,588,409**	**$ 13,446,960**	**$ 14,716,058**	**$ 13,020,000**	-11.53%
Grand Total		**$ 45,324,667**	**$ 44,688,705**	**$ 48,555,154**	**$ 45,247,979**	**-6.81%**

** Unaudited*

SCHEDULE OF EXPENDITURES / OTHER LOST FUND 0102/0109

0102-PUBLIC SAFETY

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Crime Prevention						
110-9900	Crime Prevention	792,531	838,220	819,648	859,461	4.86%
	Subtotal	**$ 792,531**	**$ 838,220**	**$ 819,648**	**$ 859,461**	4.86%
Public Works						
260-9900	Public Works	118,452	1,777,400	91,827	131,476	43.18%
	Subtotal	**$ 118,452**	**$ 1,777,400**	**$ 91,827**	**$ 131,476**	43.18%
Parks & Recreation						
270-9900	Parks & Recreation	44,888	43,035	31,787	50,270	58.14%
	Subtotal	**$ 44,888**	**$ 43,035**	**$ 31,787**	**$ 50,270**	58.14%
Police						
400-9900	Police	7,258,714	9,256,316	8,369,937	13,038,121	55.77%
400-9902	E-911	555,228	695,131	314,756	431,953	37.23%
	Subtotal	**$ 7,813,942**	**$ 9,951,447**	**$ 8,684,693**	**$ 13,470,074**	55.10%
Fire/EMS						
410-9900	Fire/EMS	4,908,362	8,831,639	4,286,662	3,912,414	-8.73%
	Subtotal	**$ 4,908,362**	**$ 8,831,639**	**$ 4,286,662**	**$ 3,912,414**	-8.73%
MCP						
420-9900	MCP	673,877	1,168,101	801,597	955,173	19.16%
	Subtotal	**$ 673,877**	**$ 1,168,101**	**$ 801,597**	**$ 955,173**	19.16%
Homeland Security						
450-9900	Public Safety - OLOST	-	-	239,937	11,600	-95.17%
	Subtotal	**$ -**	**$ -**	**$ 239,937**	**$ 11,600**	-95.17%
District Attorney						
500-9900	District Attorney	156,987	169,556	168,378	176,244	4.67%
	Subtotal	**$ 156,987**	**$ 169,556**	**$ 168,378**	**$ 176,244**	4.67%
Clerk of Superior Court						
500-9902	Clerk of Superior Court	45,118	47,424	48,969	49,144	0.36%
	Subtotal	**$ 45,118**	**$ 47,424**	**$ 48,969**	**$ 49,144**	0.36%
State Court Solicitor						
510-9900	State Court Solicitor	223,334	227,791	235,164	245,787	4.52%
	Subtotal	**$ 223,334**	**$ 227,791**	**$ 235,164**	**$ 245,787**	4.52%
Public Defender						
520-9900	Public Defender	164,359	158,875	187,252	187,242	-0.01%
	Subtotal	**$ 164,359**	**$ 158,875**	**$ 187,252**	**$ 187,242**	-0.01%
Marshal						
530-9900	Marshal	-	-	-	-	N/A
	Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	N/A

** Unaudited*

SCHEDULE OF EXPENDITURES / OTHER LOST FUND 0102/0109

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Municipal Court Clerk						
530-9902	Municipal Court Clerk	55,176	93,156	82,068	98,993	20.62%
	Subtotal	**$ 55,176**	**$ 93,156**	**$ 82,068**	**$ 98,993**	20.62%
Probate Court						
540-9900	Probate Court	45,722	48,011	52,766	57,450	8.88%
	Subtotal	**$ 45,722**	**$ 48,011**	**$ 52,766**	**$ 57,450**	8.88%
Sheriff						
550-9900	Sheriff	2,675,543	3,448,528	4,867,318	4,580,670	-5.89%
	Subtotal	**$ 2,675,543**	**$ 3,448,528**	**$ 4,867,318**	**$ 4,580,670**	-5.89%
Coroner						
570-9900	Coroner	11,614	12,624	177,732	64,059	-63.96%
	Subtotal	**$ 11,614**	**$ 12,624**	**$ 177,732**	**$ 64,059**	-63.96%
Recorder's Court						
580-9900	Recorder's Court	72,444	89,968	85,767	94,960	10.72%
	Subtotal	**$ 72,444**	**$ 89,968**	**$ 85,767**	**$ 94,960**	10.72%
Transportation						
610-9900	Transportation	2,836	2,213	2,303	3,867	67.94%
	Subtotal	**$ 2,836**	**$ 2,213**	**$ 2,303**	**$ 3,867**	67.94%
Non-Departmental						
590-2000	Contingency	-	-	-	96,914	N/A
590-3000	Non-Categorical	5,438,318	5,736,234	6,251,782	4,009,402	-35.87%
590-4000	Interfund Transfers	2,065,717	2,034,896	1,889,235	3,172,779	67.94%
	Subtotal	**$ 7,504,035**	**$ 7,771,130**	**$ 8,141,017**	**$ 7,279,095**	**-10.59%**
Total 0102 Public Safety		**$ 25,309,220**	**$ 34,679,118**	**$ 29,004,885**	**$ 32,227,979**	

** Unaudited*

SCHEDULE OF EXPENDITURES / OTHER LOST FUND 0102/0109

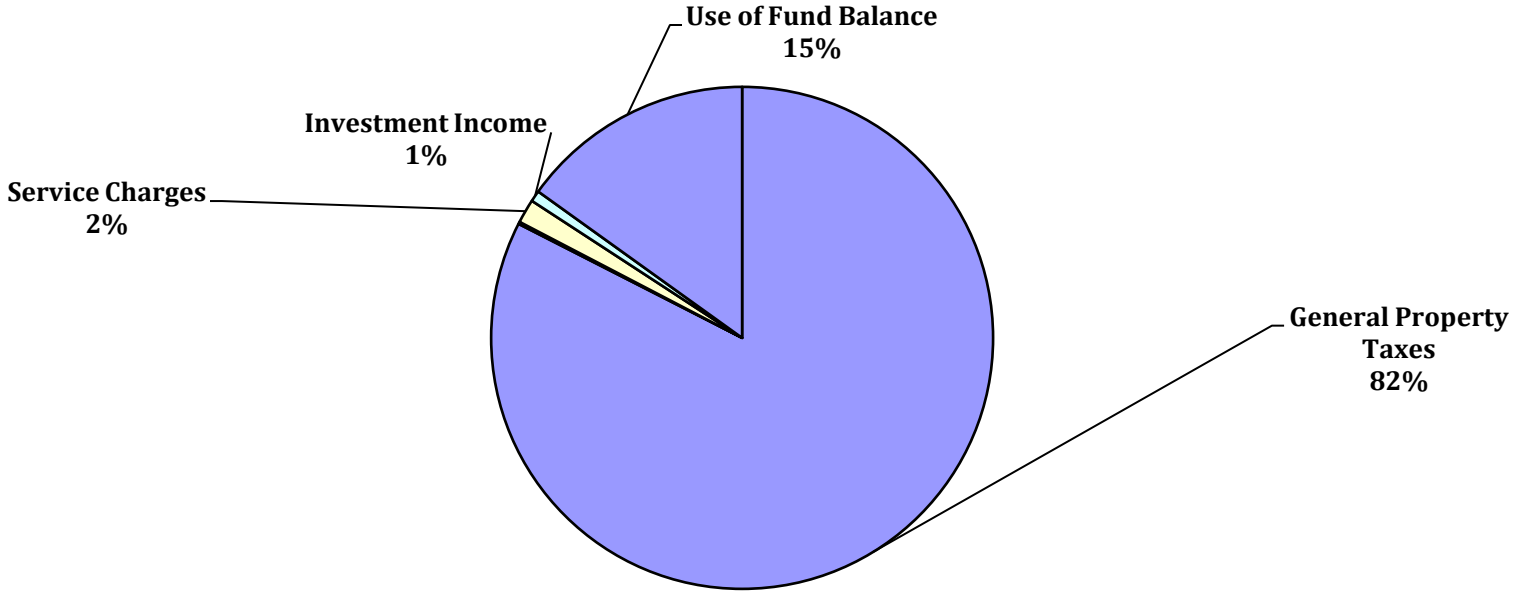
0109-INFRASTRUCTURE

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Finance						
200-9901	Finance	-	-	-	-	N/A
	Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	N/A
Information Technology						
210-9901	Information Technology	-	-	-	746,183	N/A
	Subtotal	**$ -**	**$ -**	**$ -**	**$ 746,183**	N/A
Engineering						
250-9901	Engineering	-	-	-	3,200,000	N/A
	Subtotal	**$ -**	**$ -**	**$ -**	**$ 3,200,000**	N/A
Public Works						
260-9901	Public Works	-	-	-	2,200,000	N/A
	Subtotal	**$ -**	**$ -**	**$ -**	**$ 2,200,000**	N/A
Non-Departmental						
590-2000	Contingency	-	-	-	-	N/A
590-3000	Non-Categorical	1,060,480	648,449	1,073,234	1,068,453	-0.45%
590 -4000	Interfund Transfers	5,861,821	5,810,028	5,808,726	5,805,364	-0.06%
	Subtotal	**$ 6,922,301**	**$ 6,458,477**	**$ 6,881,960**	**$ 6,873,817**	-0.12%
Total 0109 Infrastructure		**$ 6,922,301**	**$ 6,458,477**	**$ 6,881,960**	**$ 13,020,000**	**89.19%**
Grand Total		**$ 32,231,521**	**$ 41,137,595**	**$ 35,886,845**	**$ 45,247,979**	**26.09%**

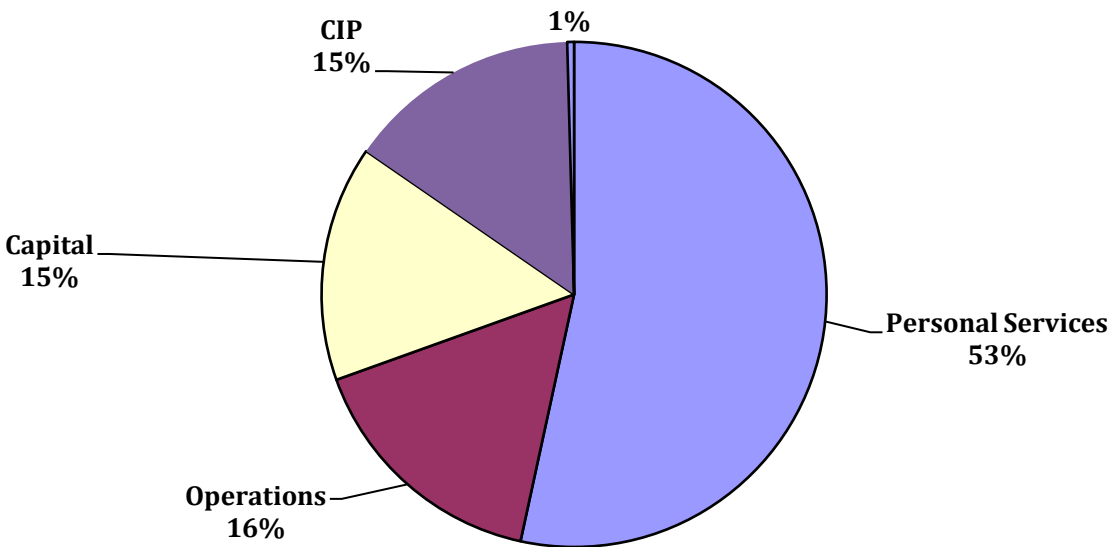
** Unaudited*

Stormwater Fund **$ 6,991,007**

Budget by Revenue Source



Budget by Expense Category



The Stormwater (Sewer) Fund accounts for the operations, maintenance and improvement of the stormwater and sewer systems.

SCHEDULE OF REVENUES / STORMWATER FUND 0202

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
General Property Taxes						
4001	Real Property	4,543,986	4,493,806	4,771,437	5,486,388	14.98%
4002	Public Utility	-	-			
4003	Timber	-	-	-	-	N/A
4005	Personal Property	781,767	766,573	755,457	-	-100.00%
4006	Personal Property-Motor Vehicle	52,485	45,069	41,370	41,509	0.34%
4007	Mobile Homes	4,362	4,198	3,997	-	-100.00%
4012	Not on Digest-Real & Personal	-	-	-	-	N/A
4015	Recording Intangibles	197,936	194,456	114,110	150,000	31.45%
	Subtotal	**$ 5,580,536**	**$ 5,504,102**	**$ 5,686,372**	**$ 5,677,897**	**-0.15%**
Penalties & Interest						
4150	Ad Valorem	93,158	72,508	90,888	85,000	-6.48%
4151	Auto	3,961	2,590	166	5,000	2916.41%
	Subtotal	**$ 97,119**	**$ 75,098**	**$ 91,054**	**$ 90,000**	-1.16%
Total General Property Taxes		**$ 5,677,655**	**$ 5,579,200**	**$ 5,777,426**	**$ 5,767,897**	**-0.16%**
Intergovernmental						
4400	Payment in Lieu of Taxes-Housing Authority	10,982	11,203	10,193	10,000	-1.90%
Total Intergovernmental		**$ 10,982**	**$ 11,203**	**$ 10,193**	**$ 10,000**	-1.90%
Charges For Services						
Streets & Public Improvement Fees						
4464	Land Disturbance Fees	10,537	9,083	12,749	8,000	-37.25%
4593	Street Repair Reimbursement	-	-	-	-	N/A
4596	Erosion Control	118,038	120,657	179,709	100,000	-44.35%
	Subtotal	**$ 128,575**	**$ 129,740**	**$ 192,458**	**$ 108,000**	-43.88%
Other Charges for Services						
4359	Misc State Revenue	-	-	-	-	N/A
4837	Miscellaneous	324	127	75	-	-100.00%
	Subtotal	**$ 324**	**$ 127**	**$ 75**	**$ -**	-100.00%
Total Charges For Services		**$ 128,899**	**$ 129,867**	**$ 192,533**	**$ 108,000**	-43.91%
Investment Income						
4772	Gains/Losses on Investments	(27,057)	(68,939)	(33,072)	-	-100.00%
4780	Investment Interest	45,120	49,760	137,852	50,000	-63.73%
4931	Transfer In-General Fund	25,108,531	78,332	261,334		
4862	Sale of Salvage	-	-	-	-	N/A
Total Investment Income		**$ 25,126,594**	**$ 59,153**	**$ 366,114**	**$ 50,000**	-86.34%
Fund Blanace		$ -	$ -	$ -	$ 1,055,110	
Grand Total		**$ 30,944,130**	**$ 5,779,423**	**$ 6,346,266**	**$ 6,991,007**	**10.16%**

** Unaudited*

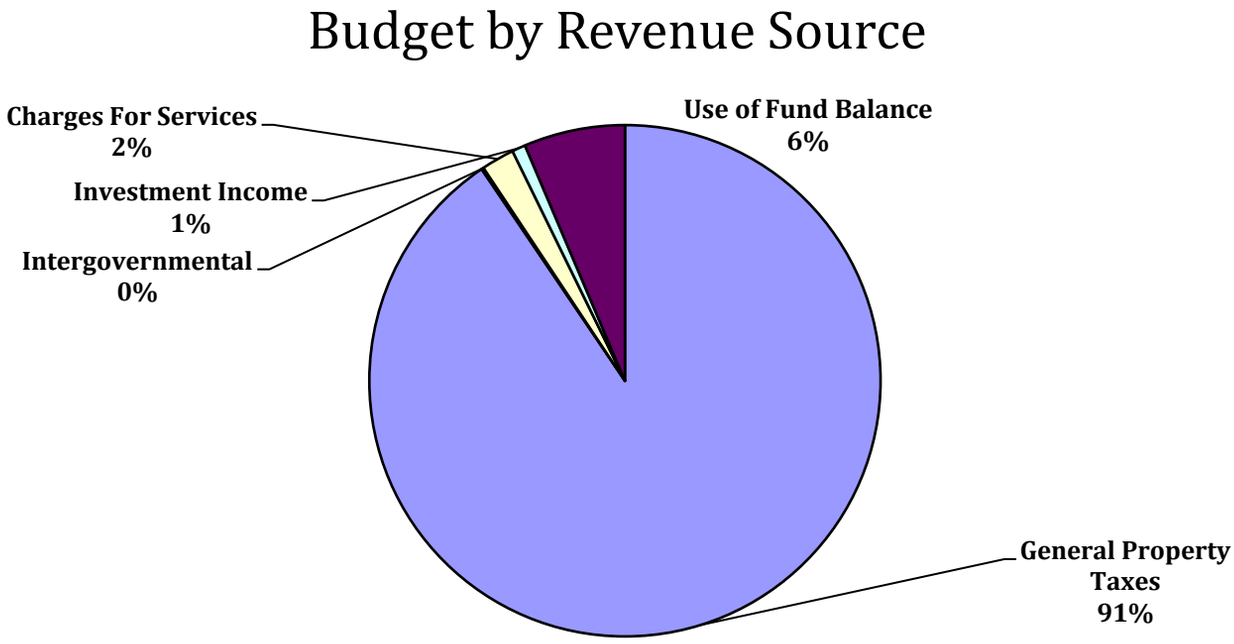
SCHEDULE OF EXPENDITURES / STORMWATER FUND 0202

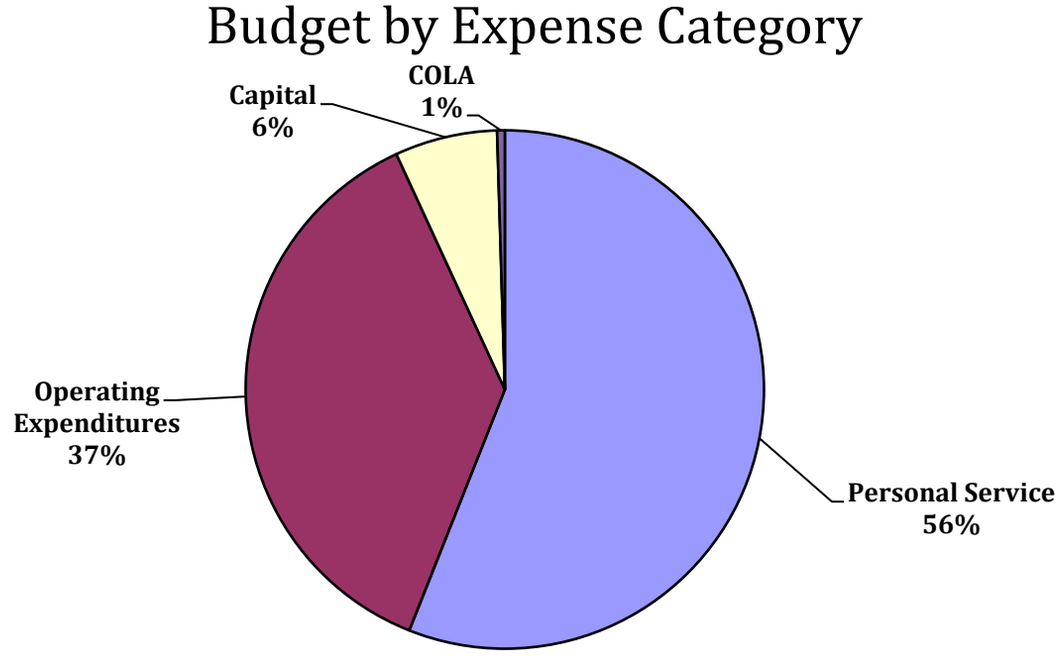
		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Engineering						
250-2300	Drainage	231,261	331,196	353,262	381,851	8.09%
250-2600	Stormwater	301,716	361,919	385,206	791,183	105.39%
	Subtotal	**$ 532,977**	**$ 693,115**	**$ 738,468**	**$ 1,173,034**	**58.85%**
Public Services						
260-3210	Sewer Maintenance	2,846,341	3,071,064	3,501,582	4,353,059	24.32%
260-3710	Other Maintenance & Repairs	-	358	-	5,000	N/A
	Subtotal	**$ 2,846,341**	**$ 3,071,422**	**$ 3,501,582**	**$ 4,358,059**	**24.46%**
Non-Categorical						
590-2000	Contingency	-	-	-	30,532	N/A
590-3000	Non-Categorical	392,849	353,301	371,088	383,677	3.39%
590-4000	Interfund Transfers	1,398,661	3,135,501	1,375,163	1,045,705	-23.96%
	Subtotal	**$ 1,791,510**	**$ 3,488,802**	**$ 1,746,251**	**$ 1,459,914**	**-16.40%**
Grand Total		**$ 5,170,828**	**$ 7,253,339**	**$ 5,986,300**	**$ 6,991,007**	**16.78%**

** Unaudited*

OVERVIEW / PAVING FUND 0203

Paving Fund $ 17,614,761





The Paving Fund accounts for maintenance of and improvements to the City's roads and bridges.

SCHEDULE OF REVENUES / PAVING FUND 0203

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
General Property Taxes						
4001	Real Property	12,604,208	12,464,775	13,234,785	15,108,063	14.15%
4002	Public Utility	-	-	-	-	N/A
4003	Timber	-	-	-	-	N/A
4005	Personal Property	2,168,456	2,126,296	2,095,450	-	-100.00%
4006	Personal Property-Motor Vehicle	145,583	125,012	114,751	131,936	14.98%
4007	Mobile Homes	12,100	11,645	11,090	-	-100.00%
4012	Not on Digest-Real & Personal	-	-	316,513	-	-100.00%
4015	Recording Intangibles	549,034	539,376	-	470,000	N/A
	Subtotal	**$ 15,479,381**	**$ 15,267,104**	**$ 15,772,590**	**$ 15,709,999**	**-0.40%**
Penalties & Interest						
4150	Ad Valorem	258,401	201,119	252,102	220,000	-12.73%
4151	Auto	10,986	7,183	460	15,000	3162.36%
	Subtotal	**$ 269,387**	**$ 208,302**	**$ 252,562**	**$ 235,000**	-6.95%
Total General Property Taxes		**$ 15,748,768**	**$ 15,475,406**	**$ 16,025,151**	**$ 15,944,999**	**-0.50%**
Intergovernmental						
4376	Disaster Reimbursement	-	-	-	-	N/A
4394	GEMA	-	-	-	-	N/A
4400	Payment in Lieu of Taxes-Housing Authority	$ 30,461	$ 31,076	28,273	25,000	-11.58%
Total Intergovernmental		**$ 30,461**	**$ 31,076**	**$ 28,273**	**$ 25,000**	-11.58%
Charges For Services						
4837	Miscellaneous	751	731	553	-	-100.00%
4853	Claims/Settlements	-	-	-	-	N/A
	Subtotal	**$ 751**	**$ 731**	**$ 553**	**$ -**	-100.00%
Special Assessments						
4593	Street Repair Reimbursement	$ 47,050	$ 32,368	30,564	25,000	-18.20%
	Subtotal	**$ 47,050**	**$ 32,368**	**$ 30,564**	**$ 25,000**	-18.20%
State Road Maintenance Fee						
4597	Maintaining State Highways	342,895	342,895	400,044	342,895	-14.29%
	Subtotal	**$ 342,895**	**$ 342,895**	**$ 400,044**	**$ 342,895**	-14.29%
Other Fees						
4599	Public Service Clean-Up Fees	$ -	$ -	$ -	$ -	N/A
	Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**N/A**
Total Charges For Services		**$ 390,696**	**$ 375,994**	**$ 431,161**	**$ 367,895**	**-14.67%**

** Unaudited*

SCHEDULE OF REVENUES / PAVING FUND 0203

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Investment Income						
4772	Gains/Losses on Investments	(95,638)	(236,111)	(120,714)	-	-100.00%
4780	Investment Interest	145,818	127,861	335,935	150,000	-55.35%
4931	Transfer In-General Fund	122,020	232,079	774,740		
4907	Sale of Assets	-	-	-	-	N/A
Total Investment Income		**$ 172,200**	**$ 123,829**	**$ 989,961**	**$ 150,000**	**-84.85%**
Rents & Royalties						
4879	Sale of Planning & Development Documents	249	35	121	-	-100.00%
Total Rents & Royalties		**$ 249**	**$ 35**	**$ 121**	**$ -**	**-100.00%**
Use Of Fund Balance		$ -	$ -	$ -	$ 1,126,867	
Grand Total		**$ 16,342,374**	**$ 16,006,340**	**$ 17,474,669**	**$ 17,614,761**	**0.80%**

** Unaudited*

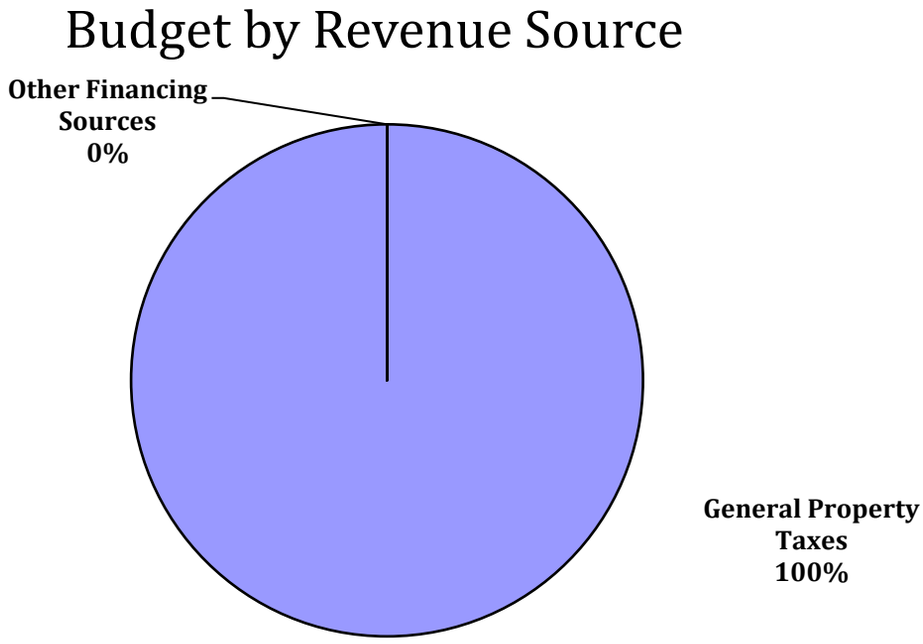
SCHEDULE OF EXPENDITURES / PAVING FUND 0203

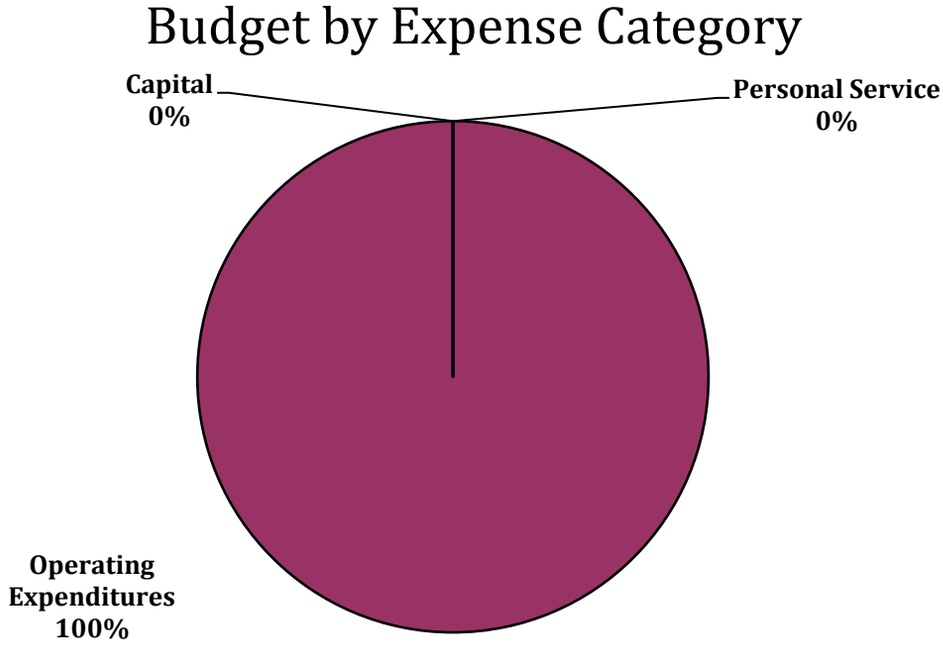
		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Engineering						
250-2200	Highways & Roads	1,029,433	1,058,893	1,159,258	1,346,265	16.13%
	Subtotal	**$ 1,029,433**	**$ 1,058,893**	**$ 1,159,258**	**$ 1,346,265**	**16.13%**
Public Services						
260-2100	Street Improvements	-	-	-	-	N/A
260-3110	Repairs & Maintenance	3,849,731	3,850,042	4,695,633	5,269,190	12.21%
260-3120	Right-of-Way Maintenance	7,594,273	7,020,137	8,007,005	9,118,130	13.88%
260-3130	Community Services-Right-of Way Maintenance	473,055	295,898	366,944	408,362	11.29%
260-3710	Other Maintenance & Repairs	-	-	-	5,000	N/A
	Subtotal	**$ 11,917,059**	**$ 11,166,077**	**$ 13,069,582**	**$ 14,800,682**	**13.25%**
Non-Categorical						
590-2000	Contingency	-	-	-	84,412	N/A
590-3000	Non-Categorical	1,245,104	1,088,125	1,145,841	1,273,134	11.11%
590-4000	Interfund Transfers	1,590,322	1,255,066	1,142,033	110,268	-90.34%
	Subtotal	**$ 2,835,426**	**$ 2,343,191**	**$ 2,287,874**	**$ 1,467,814**	**-35.84%**
Grand Total		**$ 15,781,918**	**$ 14,568,161**	**$ 16,516,714**	**$ 17,614,761**	**6.65%**

** Unaudited*

OVERVIEW / COMMUNITY CARE FUND 0204

Community Care Fund $ 10,091,432





The Community Care Fund account funds payment for inpatient and outpatient medical care for indigent residents of Columbus as well as a portion of medical costs for prisoners in custody at the Muscogee County Jail and Muscogee County Prison. It is funded by contract based on the collections of a 2.09 mill levy.

SCHEDULE OF REVENUES / COMMUNITY CARE FUND 0204

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
General Property Taxes						
4001	Real Property	11,966,690	11,881,988	10,549,935	9,972,008	-5.48%
4003	Timber	-	-	-	-	N/A
4005	Personal Property	2,058,166	2,026,803	1,670,360	-	-100.00%
4006	Motor Vehicles	138,213	118,476	101,293	119,424	17.90%
4007	Mobile Homes	10,552	10,156	8,157	-	-100.00%
Total General Property Taxes		**$ 14,173,621**	**$ 14,037,423**	**$ 12,329,745**	**$ 10,091,432**	-18.15%
Investment Income						
4780	Investment Interest	-	-	207,413	-	-100.00%
Total Investment Income		**$ -**	**$ -**	**$ 207,413**	**$ -**	**-100.00%**
Other Financing Sources						
4837	Miscellaneous	-	-	-	-	N/A
4840	Rebates	1,139,207	-			
4931	Transfer In-General Fund	-	-	-	-	N/A
Total Other Financing Sources		**$ 1,139,207**	**$ -**	**$ -**	**$ -**	N/A
Grand Total		**$ 15,312,828**	**$ 14,037,423**	**$ 12,537,158**	**$ 10,091,432**	**-19.51%**

** Unaudited*

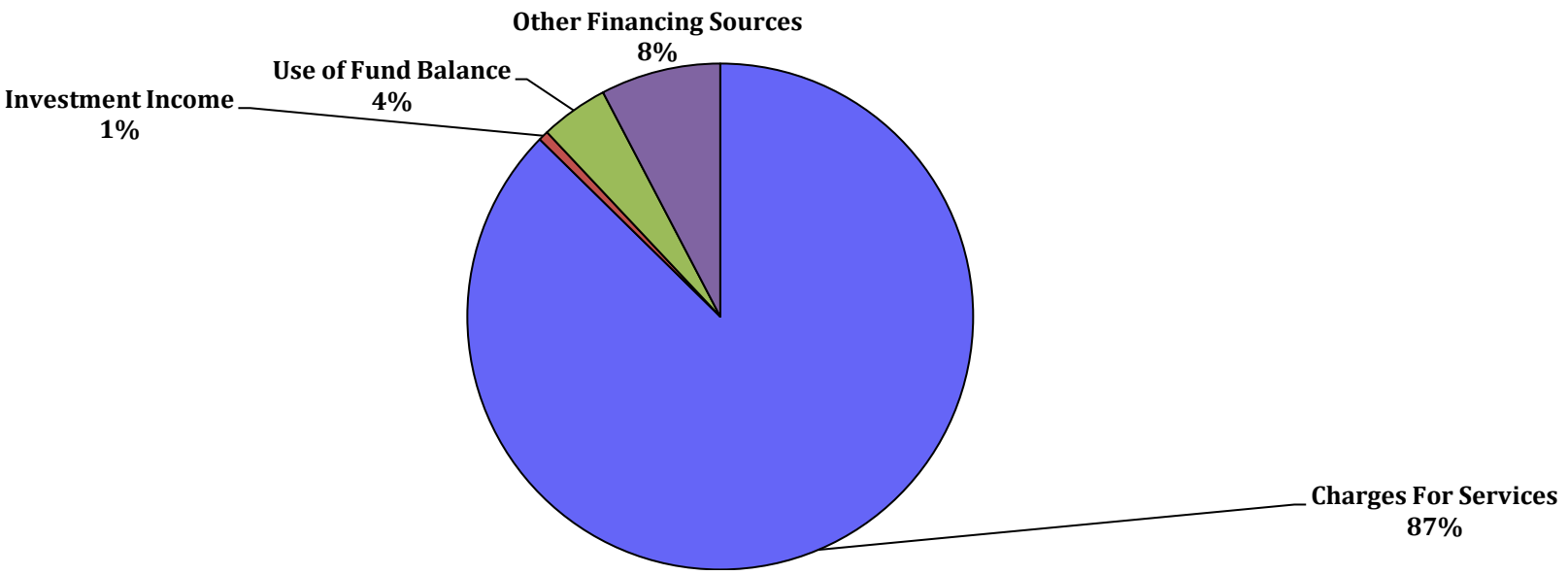
SCHEDULE OF EXPENDITURES / COMMUNITY CARE FUND 0204

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
200-3000	Community Care	14,910,254	14,165,521	-	10,091,432	N/A
	Subtotal	**14,910,254**	**14,165,521**	**-**	**10,091,432**	N/A
590-3000	Community Care Inmate	122,711	-	225,511	-	-100.00%
	Subtotal	**122,711**	**-**	**225,511**	**-**	-100.00%
Grand Total		**$ 15,032,965**	**$ 14,165,521**	**$ 225,511**	**$ 10,091,432**	**4374.91%**

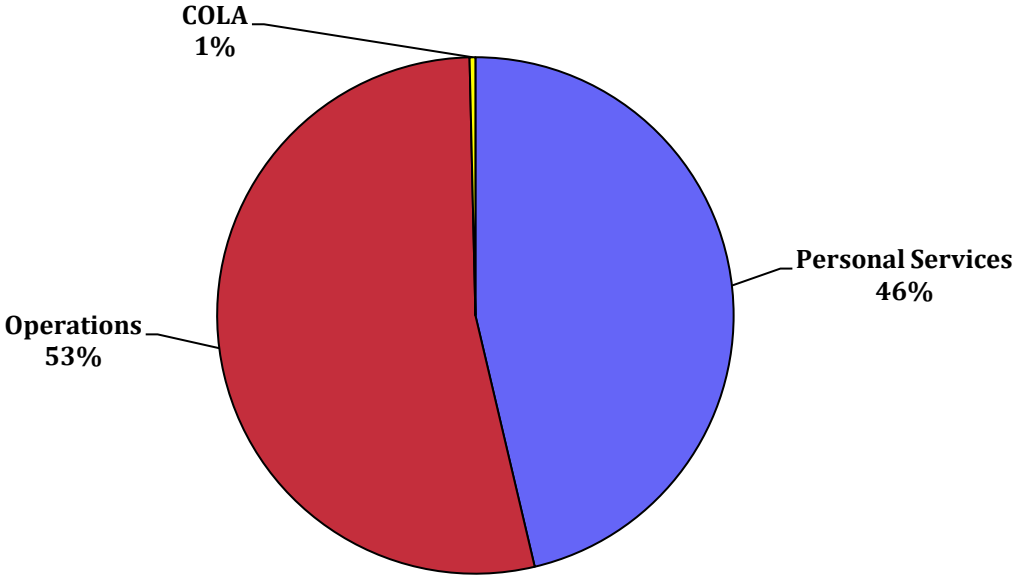
** Unaudited*

Integrated Waste Management Fund $ 15,645,647

Budget by Revenue Source



Budget by Expense Category



The Integrated Waste Management Fund accounts for the expenses associated with the collection and disposal of solid waste and recycling in Muscogee County.

SCHEDULE OF REVENUES / INTEGRATED WASTE MANAGEMENT FUND 0207

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Intergovernmental						
4376	Disaster Reimbursement	-	-	-	-	N/A
Total Intergovernmental		**$ -**	**$ -**	**$ -**	**$ -**	**0.00%**
Charges For Services						
Sanitation						
4550	Inert Landfill Fees-Granite Bluff	14,137	9,013	10,334	13,000	25.80%
4552	Commercial Solid Waste	47,138	52,230	50,414	50,000	-0.82%
4553	Residential Solid Waste	12,316,355	11,193,856	12,318,791	12,182,400	-1.11%
4556	Inert Landfill Fees-Oxbow	-	-	-	-	N/A
4557	Pine Grove Landfill	654,146	919,605	1,115,146	790,000	-29.16%
	Subtotal	**$ 13,031,776**	**$ 12,174,704**	**$ 13,494,685**	**$ 13,035,400**	**-3.40%**
Other Fees						
4558	Recycling Fees	593,910	952,773	551,304	600,000	8.83%
4588	Tree Fee	72,477	31,551	20,397	31,247	53.19%
4837	Miscellaneous	285	231	767	-	-100.00%
4840	Rebates	-	-	-	-	N/A
	Subtotal	**666,672**	**984,555**	**572,468**	**631,247**	10.27%
Total Charges For Services		**$ 13,698,448**	**$ 13,159,259**	**$ 14,067,153**	**$ 13,666,647**	**-2.85%**
Investment Income						
4772	Gains/Losses on Investments	(79,308)	(144,008)	(139,148)	-	-100.00%
4780	Investment Interest	179,384	164,855	282,678	100,000	-64.62%
Total Investment Income		**$ 100,076**	**$ 20,847**	**$ 143,530**	**$ 100,000**	**-30.33%**
Other Financing Sources						
4906	Property Sales	-	-	-	-	N/A
4908	Gain on Sale of Assets	136,553	192,905	100,896	-	-100.00%
4909	Capital Contributions	-	-	-	-	N/A
4931	Transfer In-General Fund	2,768,033	34,075	537,890	1,200,000	123.09%
4998	Transfer In-OLOST	-	-	-	-	N/A
Total Other Financing Sources		**$ 2,904,586**	**$ 226,980**	**$ 638,786**	**$ 1,200,000**	87.86%
Use of Fund Balance		$ -	$ -	$ -	$ 679,000	
Grand Total		**$ 16,703,110**	**$ 13,407,086**	**$ 14,849,469**	**$ 15,645,647**	**5.36%**

** Unaudited*

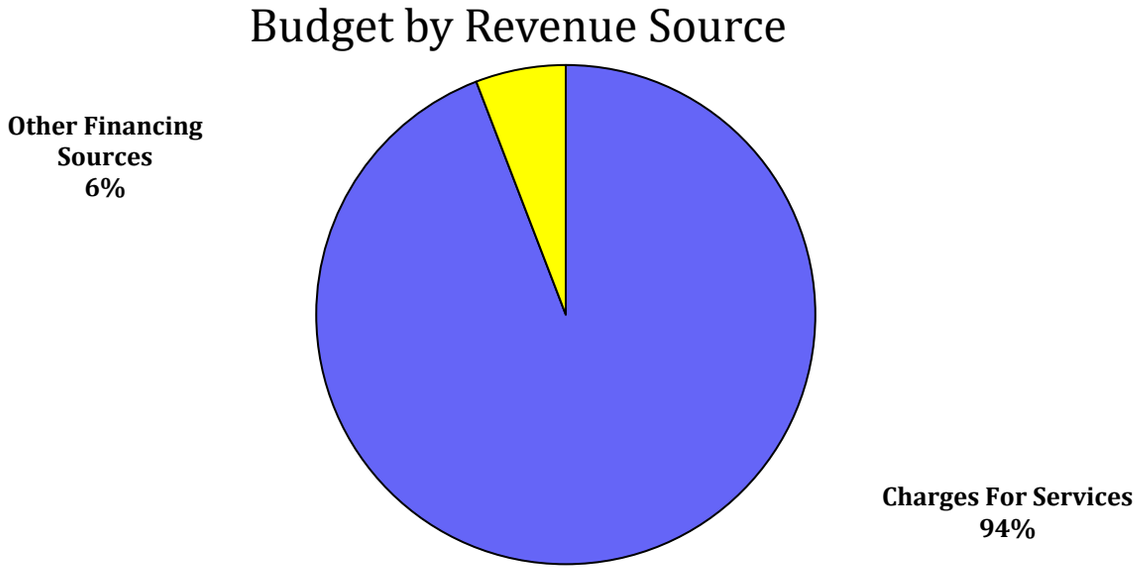
SCHEDULE OF EXPENDITURES / INTEGRATED WASTE MANAGEMENT FUND 0207

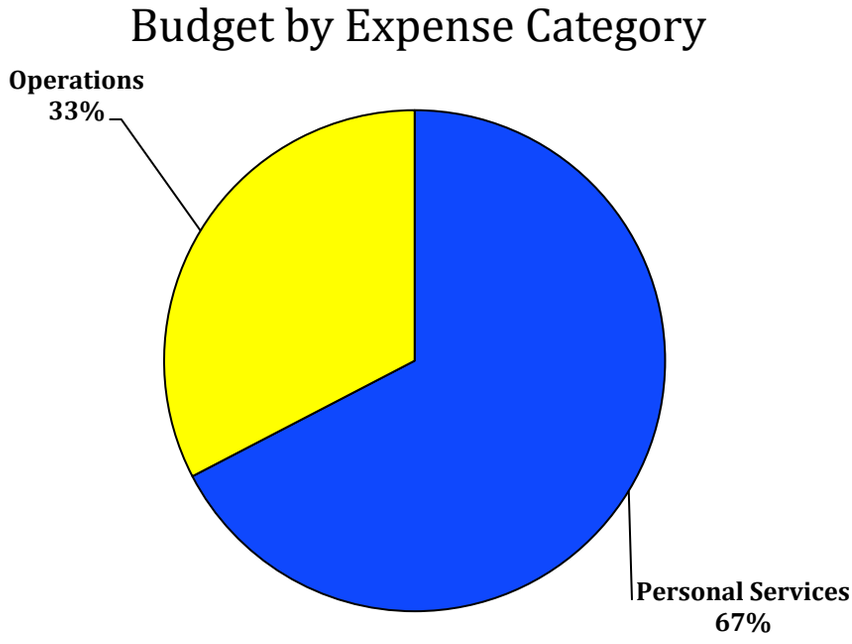
		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Public Works						
260-3510	Solid Waste Collection	6,708,026	5,525,652	6,119,957	4,367,879	-28.63%
260-3520	Recycling	1,537,441	1,751,326	1,716,235	1,204,560	-29.81%
260-3540	Granite Bluff Inert LF	182,132	41,266	65,570	66,849	1.95%
260-3550	Oxbow Meadow Inert LF	16,790	-	-	-	N/A
260-3560	Pine Grove Landfill	5,211,554	2,755,694	2,242,881	2,386,863	6.42%
260-3570	Recycling Sustain Center	1,062,983	1,234,390	1,165,900	1,057,639	-9.29%
260-3580	Recycling - Ft Benning	-	4,877,158	7,320,407	3,047,384	-58.37%
260-3710	Other Maint Repairs	13,383	13,371	11,700	13,580	16.07%
	Subtotal	**$ 14,732,309**	**$ 16,198,857**	**$ 18,642,650**	**$ 12,144,754**	**-34.86%**
Parks & Recreation						
270-3150	Refuse Collection- Parks	41,167	11,628	67,946	112,541	65.63%
	Subtotal	**$ 41,167**	**$ 11,628**	**$ 67,946**	**$ 112,541**	**65.63%**
Non-Categorical						
590-2000	Contingency	-	-	-	56,599	N/A
590-3000	Non-Categorical	813,115	1,089,064	1,222,273	1,182,299	-3.27%
590-4000	Interfund Transfers	1,643,711	1,643,711	2,149,453	2,149,454	0.00%
	Subtotal	**$ 2,456,826**	**$ 2,732,775**	**$ 3,371,726**	**$ 3,388,352**	**0.49%**
Grand Total		**$ 17,230,302**	**$ 18,943,260**	**$ 22,082,323**	**$ 15,645,647**	**-29.15%**

** Unaudited*

OVERVIEW / EMERGENCY TELEPHONE FUND 0209

Emergency Telephone Fund $ 4,343,689





The Emergency Telephone Fund accounts for expenses for the Emergency 911 System that ensures public safety departments respond quickly to emergency situations.

SCHEDULE OF REVENUES / EMERGENCY TELEPHONE FUND 0209

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Charges For Services						
4500	Emergency Telephone	1,017,906	801,941	1,699,631	1,015,000	-40.28%
4519	Prepaid Wireless	851,689	723,707	826,095	850,000	2.89%
4514	Wireless Surcharge	2,034,867	1,841,698	1,836,427	2,225,000	21.16%
4802	Donations	-	-	-	-	
4837	Miscellaneous	52	8	-	-	N/A
Total Charges For Services		**$ 3,904,514**	**$ 3,367,354**	**$ 4,362,153**	**$ 4,090,000**	-6.24%
Investment Income						
4772	Gains/Losses on	-	-	-	-	N/A
4780	Investment Interest	-	-	-	-	N/A
Total Investment Income		**$ -**	**$ -**	**$ -**	**$ -**	**N/A**
Other Financing Sources						
4931	Transfers In-General	-	-	132,748	-	-100.00%
4998	Transfers In-OLOST	-	-	-	253,689	N/A
Total Other Financing Sources		**$ -**	**$ -**	**$ 132,748**	**$ 253,689**	91.11%
Grand Total		**$ 3,904,514**	**$ 3,367,354**	**$ 4,494,901**	**$ 4,343,689**	**-3.36%**

** Unaudited*

SCHEDULE OF EXPENDITURES / EMERGENCY TELEPHONE FUND 0209

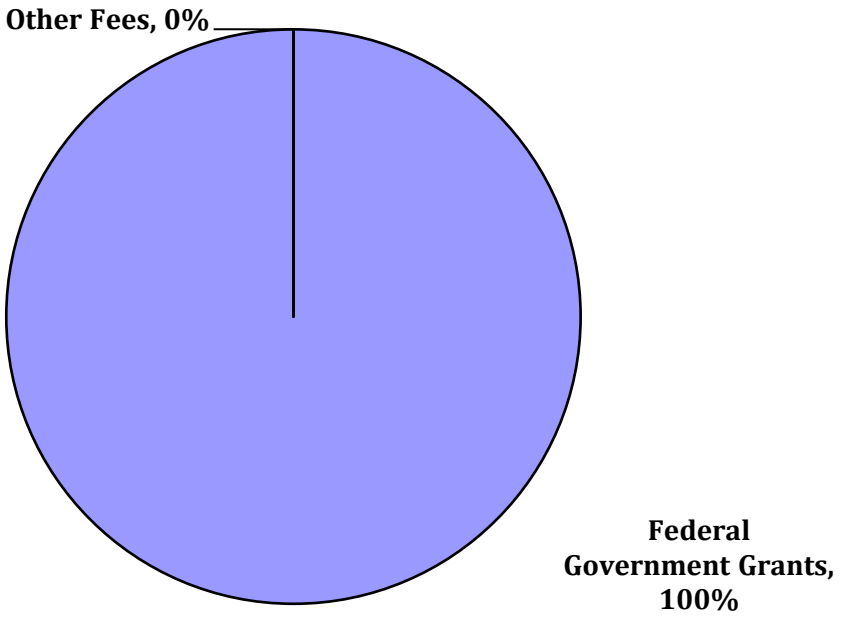
		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
E-911						
400-3220	E-911	3,375,240	3,757,844	3,866,225	4,099,744	6.04%
	Subtotal	**3,375,240**	**3,757,844**	**3,866,225**	**4,099,744**	**6.04%**
Non Categorical						
590-2000	Contingency	-	-	-	21,917	N/A
590-3000	Non-Categorical	207,717	213,767	220,369	222,028	0.75%
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	**$ 207,717**	**$ 213,767**	**$ 220,369**	**$ 243,945**	10.70%
Grand Total		**$ 3,582,957**	**$ 3,971,611**	**$ 4,086,594**	**$ 4,343,689**	**6.29%**

** Unaudited*

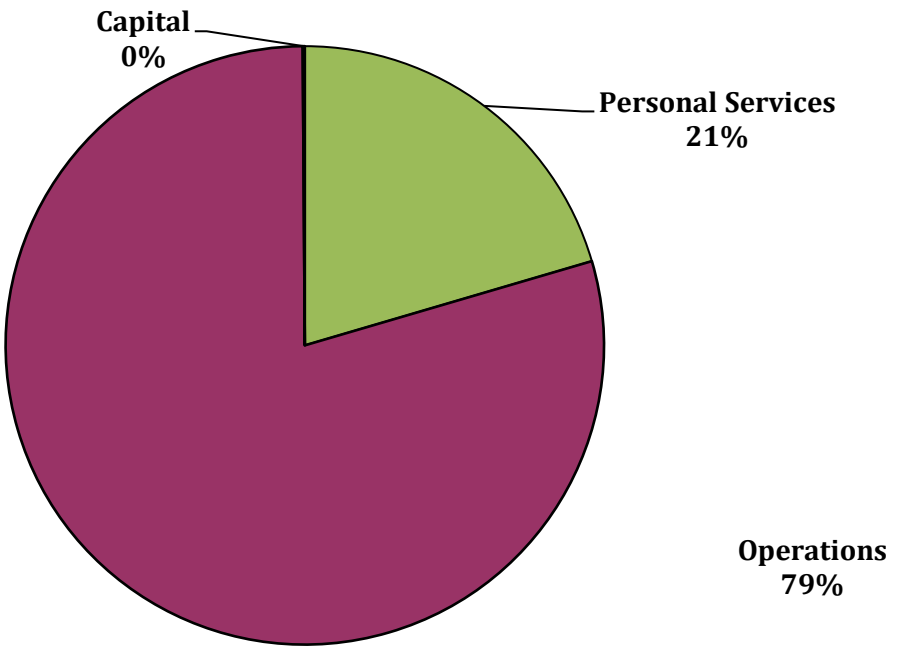
OVERVIEW / CDBG FUND 0210

Community Development Block Grant Fund $ 1,777,400

Budget by Revenue Source



Budget by Expense Category



The Community Development Block Grant (CDBG) Fund accounts for grant monies received from the Department of Housing and Urban Development under the Community Development Block Grant Program.

SCHEDULE OF REVENUES / CDBG FUND 0210

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Federal Government Grants						
4311	HUD Entitlement	1,321,958	1,637,795	1,428,493	1,777,400	24.42%
Total Federal Government Grants		**$ 1,321,958**	**$ 1,637,795**	**$ 1,428,493**	**$ 1,777,400**	**24.42%**
Payments in Lieu of Taxes						
4417	CDBG Program Income		-	-	-	N/A
Total Payments in Lieu of Taxes		**$ -**	**$ -**	**$ -**	**$ -**	**N/A**
Other Fees						
4594	Ordained Building Demolition	959	20,760	15,221	-	-100.00%
4595	Street Assess & Demo Interest	2,363	6,087	20,287	-	-100.00%
4837	Miscellaneous	-	-	-	-	N/A
4931	Transfer In - General Fund	-	-	12,402	-	-100.00%
4939	Transfer In - Neighborhood Stabilization Program	-	-	-	-	N/A
Total Other Fees		**$ 3,322**	**$ 26,847**	**$ 47,910**	**$ -**	**-100.00%**
Grand Total		**$ 1,325,280**	**$ 1,664,642**	**$ 1,476,403**	**$ 1,777,400**	**20.39%**

** Unaudited*

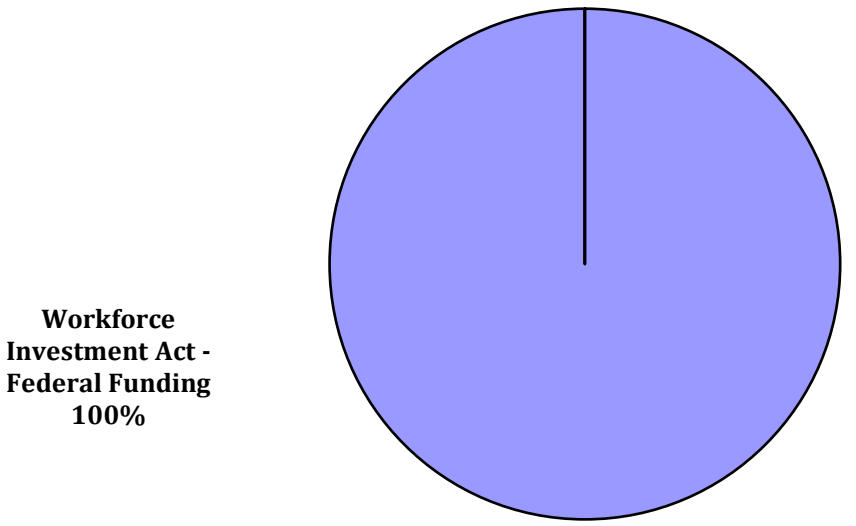
SCHEDULE OF EXPENDITURES / CDBG FUND 0210

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Community Reinvestment						
245-1000	CDBG Program Income	254,069	285,013	360,430	471,097	30.70%
245-2100	Ordained Building Demolition	-	-	193,159	250,000	29.43%
245-2300	Street Assess & Demo Interest	158,199	337,895	266,370	402,190	50.99%
245-3110	Land Acquisition	-	-	-	170,267	N/A
245-3130	Miscellaneous	332,955	234,881	292,560	218,793	-25.21%
245-3140	Nieghbor Hood Parks/Site Improve	857,457	7,500	339,279	262,443	-22.65%
245-6000	CDBG-CV	630,517	1,075,078	318,535	-	-100.00%
Total Community Reinvestment		**$ 2,233,196**	**$ 1,940,367**	**$ 1,770,333**	**$ 1,774,790**	**0.25%**
Non-Departmental						
590-2000	Contingency	-	-	-	2,610	N/A
590-4000	Interfund Transfer	-	-	-	-	N/A
Total Non-Departmental		**$ -**	**$ -**	**$ -**	**$ 2,610**	**N/A**
Grand Total		**$ 2,233,196**	**$ 1,940,367**	**$ 1,770,333**	**$ 1,777,400**	**0.40%**

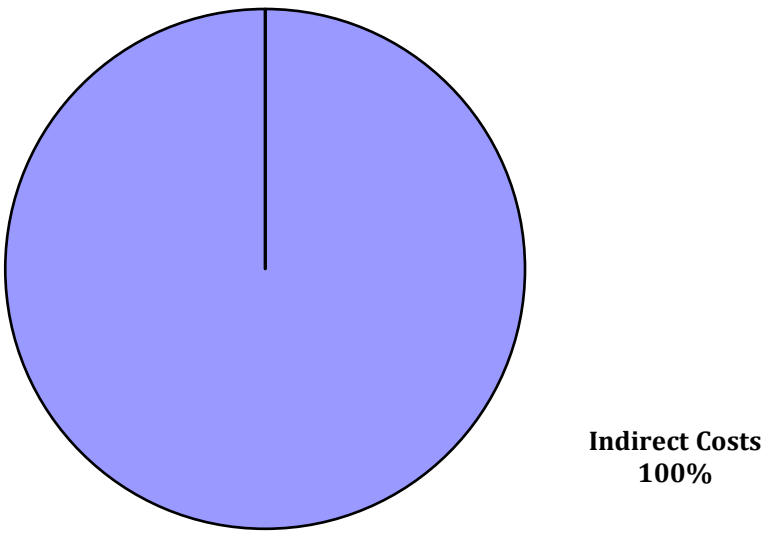
** Unaudited*

Workforce Innovation & Opportunity Act Fund $ 4,206,916

Budget by Revenue Source



Budget by Expense Category



The Workforce Investment Act Program Fund accounts for grant monies received from the Department of Labor under the Job Training Partnership Act.

SCHEDULE OF REVENUES

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
4333	WIOA Revenue	$ 2,046,650	$ 2,042,244	$ 2,090,341	$ 4,206,916	101.25%
Grand Total		**$ 2,046,650**	**$ 2,042,244**	**$ 2,090,341**	**$ 4,206,916**	**101.25%**

** Unaudited*

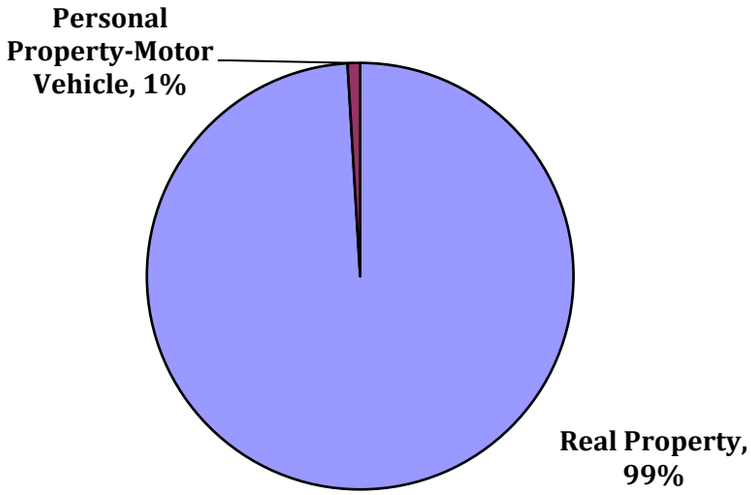
SCHEDULE OF EXPENDITURES

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
6806000	WIOA Administration	$ 2,046,650	$ 2,042,244	$ 2,090,376	$ 4,206,916	101.25%
Grand Total		**$ 2,046,650**	**$ 2,042,244**	**$ 2,090,376**	**$ 4,206,916**	**101.25%**

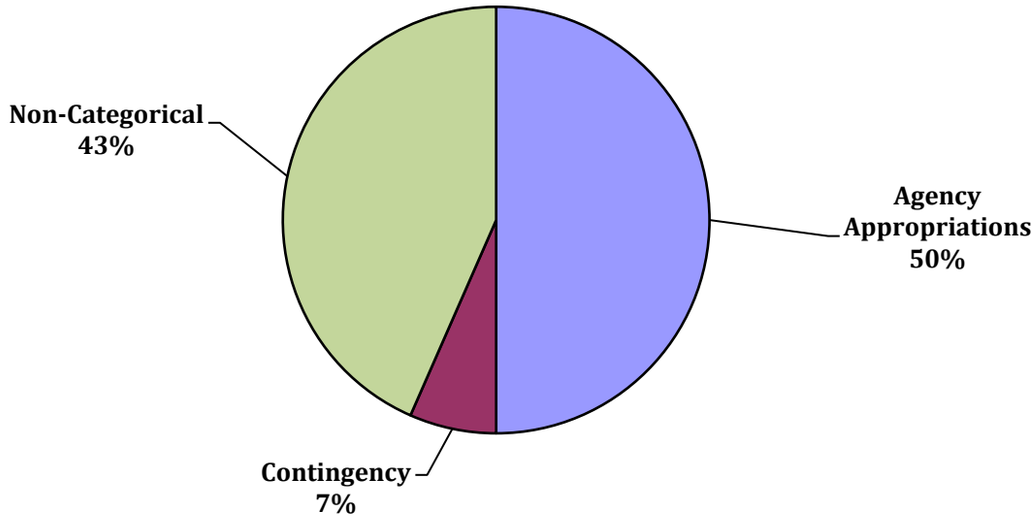
** Unaudited*

Economic Development Authority Fund $ 2,418,286

Budget by Revenue Source



Budget by Expenditures Source



The Economic Development Authority Fund accounts for funds utilized in economic development activities for the citizens of the City of Columbus. It is budgeted on the anticipated collection rate of 0.25 mills. An additional 0.25 mills has also been established as a reserve for Economic Development and for the retirement of a specific project's cost.

SCHEDULE OF REVENUES / ECONOMIC DEVELOPMENT AUTH. FUND 0230

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
General Property Taxes						
4001	Real Property	1,993,790	2,026,965	2,109,987	2,395,356	13.52%
4003	Timber	-		-	-	N/A
4005	Personal Property	343,028	337,931	334,072	-	-100.00%
4006	Personal Property-Motor Vehicle	23,035	21,265	18,157	22,930	26.29%
4007	Mobile Homes	1,759	1,711	1,612	-	-100.00%
4780	Investment Interest	-	-	18,740	-	-100.00%
4982	Transfer In-ARP Fiscal Recovery Funds	-	95,282	-	-	N/A
Total General Property Taxes		**$ 2,361,612**	**$ 2,483,154**	**$ 2,482,568**	**$ 2,418,286**	**-2.59%**
Use Of Fund Balance			$ -	$ -	$ -	
Grand Total		**$ 2,361,612**	**$ 2,483,154**	**$ 2,482,568**	**$ 2,418,286**	**-2.59%**

** Unaudited*

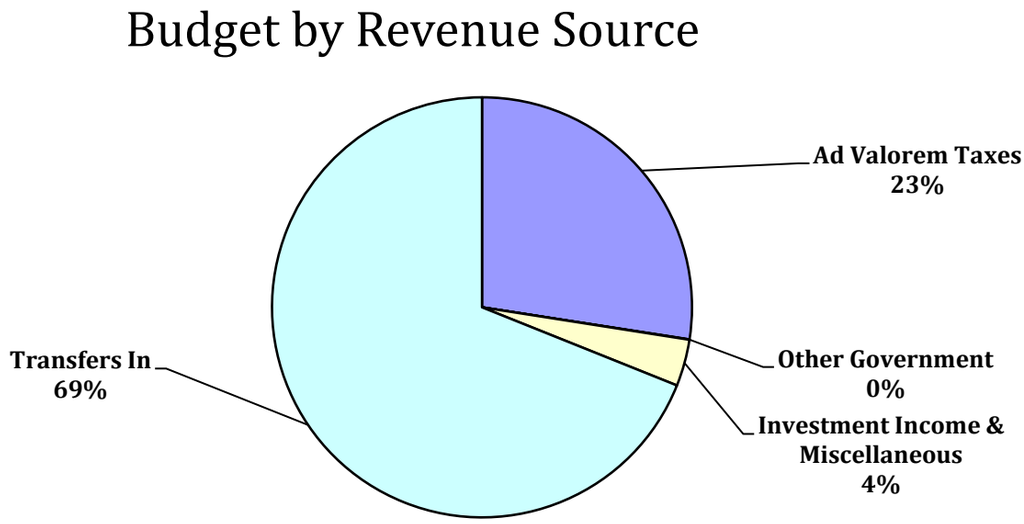
SCHEDULE OF EXPENDITURES / ECONOMIC DEVELOPMENT AUTH. FUND 0230

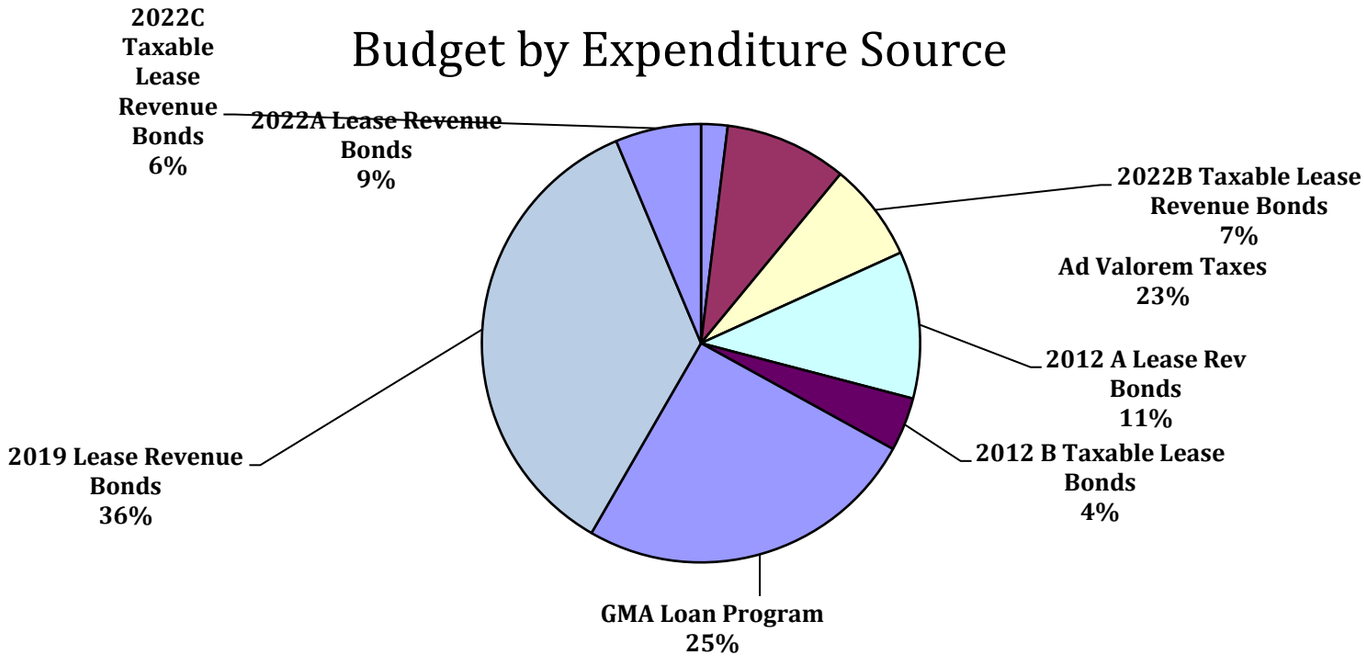
		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Non-Categorical						
590-1000	Agency Appropriations	1,173,353	1,184,863	1,244,359	1,209,143	-2.83%
590-2000	Contingency	-	-	-	159,143	N/A
590-3000	Non-Categorical	1,113,312	1,091,856	800,000	1,050,000	31.25%
	Subtotal	**$ 2,286,665**	**$ 2,276,719**	**$ 2,044,359**	**$ 2,418,286**	**18.29%**
Grand Total		**$ 2,286,665**	**$ 2,276,719**	**$ 2,044,359**	**$ 2,418,286**	**18.29%**

** Unaudited*

OVERVIEW / DEBT SERVICE FUND 0405

Debt Service Fund **$** **15,898,027**





The Debt Service Fund accounts for debt payments to meet the obligations for revenue bonds.

SCHEDULE OF REVENUES / DEBT SERVICE FUND 0405

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
General Property Taxes						
4001	Real Property	1,453,652	1,410,327	3,756,007	4,252,976	13.23%
4002	Public Utility		-	-	-	N/A
4003	Timber	-	-	-	-	N/A
4005	Personal Property	252,122	240,574	594,685	-	-100.00%
4006	Personal Property-Motor	18,759	13,244	19,630	14,746	-24.88%
4007	Mobile Homes	1,234	1,122	2,578	-	-100.00%
4012	Not on Digest-Real & Personal		-	-	-	N/A
4015	Recording intangibles	63,984	61,026	89,826	64,507	-28.19%
	Subtotal	**$ 1,789,751**	**$ 1,726,293**	**$ 4,462,727**	**$ 4,332,229**	**-2.92%**
Penalties & Interest						
4150	Ad Valorem	29,572	22,755	71,546	27,253	-61.91%
4151	Auto	1,464	763	(289)	3,575	-1337.88%
	Subtotal	**$ 31,036**	**$ 23,518**	**$ 71,257**	**$ 30,828**	**-56.74%**
Total General Property Taxes		**$ 1,820,787**	**$ 1,749,811**	**$ 4,533,984**	**$ 4,363,057**	**-3.77%**
Intergovernmental						
4305	BABs Subsidy		-	-	-	N/A
4400	Payment Lieu Taxes Housing	3,542	3,516	8,024	4,500	-43.92%
4415	Columbus Water Works	-	-	-	-	N/A
4425	Bull Creek Golf Course	-	-	-	-	N/A
Total Intergovernmental		**$ 3,542**	**$ 3,516**	**$ 8,024**	**$ 4,500**	**-43.92%**
Investment Income						
4772	Gains/Losses on Investments	-	-	-	-	N/A
4779	Other Interest Income		-	-	-	N/A
4780	Investment Income	3,361	11,484	129,418		-100.00%
Total Investment Income		**$ 3,361**	**$ 11,484**	**$ 129,418**	**$ -**	**-100.00%**
Miscellaneous						
4837	Miscellaneous	538,344	549,120	560,100	571,298	2.00%
Total Miscellaneous		**$ 538,344**	**$ 549,120**	**$ 560,100**	**$ 571,298**	2.00%
Interfund Transfers In						
4932	Transfers In - Paving Fund	255,942	255,942	110,268	110,269	0.00%
4936	Transfers In- Integrated	1,643,711	1,643,711	2,149,453	2,149,454	0.00%
4976	Trans In - 2019 CBA Refund		-	-	-	N/A
4992	Trans In - CBA, Series 2019		-	-	-	N/A
4998	Transfers In - Other LOST	7,927,537	7,695,647	7,697,961	8,699,449	13.01%
Total Interfund Transfers In		**$ 9,827,190**	**$ 9,595,300**	**$ 9,957,681**	**$ 10,959,172**	10.06%
USE OF FUND BALANCE		$ -	$ -	$ -	$ -	
Grand Total		**$ 12,193,224**	**$ 11,909,231**	**$ 15,189,206**	**$ 15,898,027**	**4.67%**

** Unaudited*

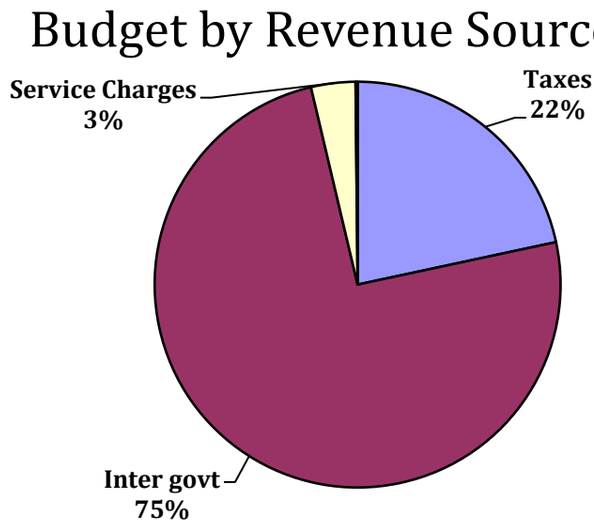
SCHEDULE OF EXPENDITURES / DEBT SERVICE FUND 0405

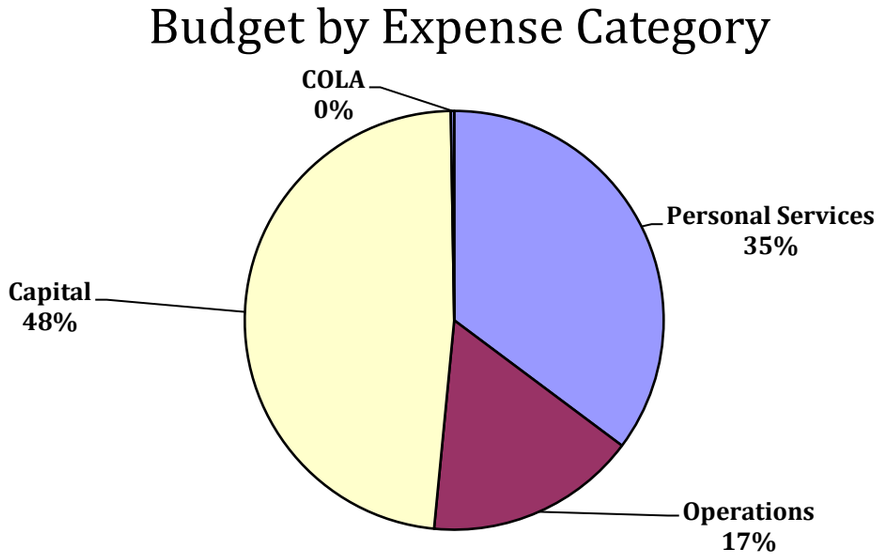
		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Debt Service						
200-2000	Debt Service		-	-	-	N/A
200-3477	2010A Lease Rev. Bonds		-	-	-	N/A
200-3478	2010B Taxable Lease Rev. Bonds		-	-	-	N/A
200-3479	2010C Lease Rev. Bonds		-	-	-	N/A
200-3480	2012 A Lease Rev Bonds	1,709,643	1,715,115	1,718,535	1,724,179	0.33%
200-3481	2012 B Taxable Lease Bonds	620,505	618,355	625,905	627,855	0.31%
200-3482	2018 Lease Revenue Bonds		-	-	-	N/A
200-3483	2019 Lease Revenue Bonds	5,630,956	5,625,456	5,623,456	5,619,457	-0.07%
200-3484	2019 A Lease Rev Bonds	311,663	309,292	309,910	310,459	0.18%
200-3485	2022A Lease Rev Bonds	-	-	1,230,952	1,434,119	16.50%
200-3486	2022B Taxable Lease Rev Bonc	-	-	1,366,990	1,152,700	-15.68%
200-3487	2022C Taxable Lease Revenue Bonds			-	1,004,938	N/A
200-3610	GMA Loan Program	3,884,542	3,660,587	4,024,316	4,024,320	0.00%
590-3000	Non-Categorical	-	-			N/A
	Subtotal	**$ 12,157,309**	**$ 11,928,805**	**$ 14,900,064**	**$ 15,898,027**	6.70%
Grand Total		**$ 12,157,309**	**$ 11,928,805**	**$ 14,900,064**	**$ 15,898,027**	**6.70%**

** Unaudited*

OVERVIEW / TRANSPORTATION FUND 0751

Transportation Fund $ 18,451,236





The Transportation Fund accounts for all expenses related to METRA, including administration and operations.

SCHEDULE OF REVENUES / TRANSPORTATION FUND 0751

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
General Property Taxes						
4001	Real Property	3,269,618	3,321,965	3,460,379	3,960,359	14.45%
4003	Timber	-	-	-		N/A
4005	Personal Property	562,565	554,207	547,878		-100.00%
4006	Personal Property-Motor Vehicle	37,778	34,875	29,777	32,658	9.68%
4007	Mobile Homes	2,884	2,806	2,644	-	-100.00%
Total General Property Taxes		**$ 3,872,845**	**$ 3,913,853**	**$ 4,040,677**	**$ 3,993,017**	**-1.18%**
Intergovernmental						
4044	T-SPLOST Projects	1,470,291	1,895,132	2,733,964	4,850,079	77.40%
4301	FTA Capital Grant	1,508,229	982,191	1,085,458	8,465,025	679.86%
4302	FTA Section 9-Planning	200,936	394,019	175,715	194,582	10.74%
4330	DoT Capital Grant	-	-	-	-	N/A
4331	DoT Planning	-	-	-	-	N/A
4337	DoT Section 9-Planning	71,106	-	105,959	85,782	-19.04%
4347	FTA CARES ACT	1,432,861	4,571,655	304,649	173,951	-42.90%
4400	Payment Lieu Taxes Housing Authority	7,903	8,097	7,392	7,000	-5.31%
Total Intergovernmental		**$ 4,691,326**	**$ 7,851,094**	**$ 4,413,137**	**$ 13,776,419**	**212.17%**
Charges For Services						
4837	Miscellaneous	113	161	168	-	-100.00%
	Subtotal	**$ 113**	**$ 161**	**$ 168**	**$ -**	-100.00%
Transit Charges						
4560	Subscription Farebox	1,815	-	-	2,800	N/A
4561	Passenger Services	541,439	502,579	568,060	560,000	-1.42%
4562	Dial-A-Ride	63,799	75,556	75,506	75,000	-0.67%
4563	Advertising	15,000	-	-	7,000	N/A
4564	Miscellaneous Transportation	12,895	(11,447)	23,918		-100.00%
	Subtotal	**$ 634,948**	**$ 566,688**	**$ 667,483**	**$ 644,800**	**-3.40%**
Other Fees						
4540	Handicap ID Fees	4,819	3,404	3,309	7,000	111.57%
4558	Recycling Fees	-	-	-	-	N/A
	Subtotal	**$ 4,819**	**$ 3,404**	**$ 3,309**	**$ 7,000**	**111.57%**
Total Charges For Services		**$ 639,880**	**$ 570,253**	**$ 670,960**	**$ 651,800**	**-2.86%**

SCHEDULE OF REVENUES / TRANSPORTATION FUND 0751

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Investment Income						
4772	Gains/Losses on Investments	(7,090)	(15,122)	(6,748)	-	-100.00%
4780	Investment Income	16,931	17,508	194,950	30,000	-84.61%
Total Investment Income		**$ 9,841**	**$ 2,386**	**$ 188,203**	**$ 30,000**	**-84.06%**
Miscellaneous						
4853	Claims/Settlements	-	-	-	-	N/A
4906	Property Sales	(10,650)	(12,180)	-	-	N/A
4907	Sale of Fixed Assets	-	-	14,900	-	-100.00%
4908	Gain Sale of Assets	(262,984)	(55,633)	-	-	N/A
Total Miscellaneous		**$ (273,634)**	**$ (67,813)**	**$ 14,900**	**$ -**	-100.00%
Other Financing Sources						
4931	Transfer In-General Fund	27,289	33,316	358,013	-	-100.00%
	Subtotal	**$ 27,289**	**$ 33,316**	**$ 358,013**	**$ -**	-100.00%
Total Other Financing Sources		**$ 27,289**	**$ 33,316**	**$ 358,013**	**$ -**	-100.00%
USE OF FUND BALANCE		$ -	$ -	$ -		
Grand Total		**$ 8,967,547**	**$ 12,303,089**	**$ 9,685,889**	**$ 18,451,236**	**90.50%**

** Unaudited*

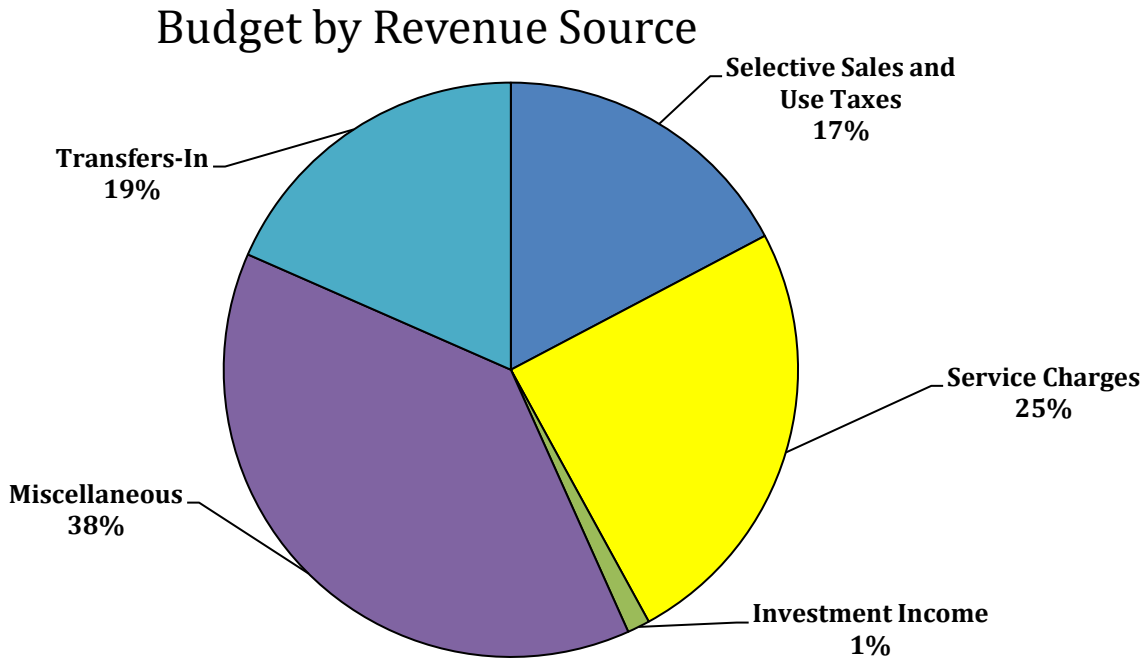
SCHEDULE OF EXPENDITURES / TRANSPORTATION FUND 0751

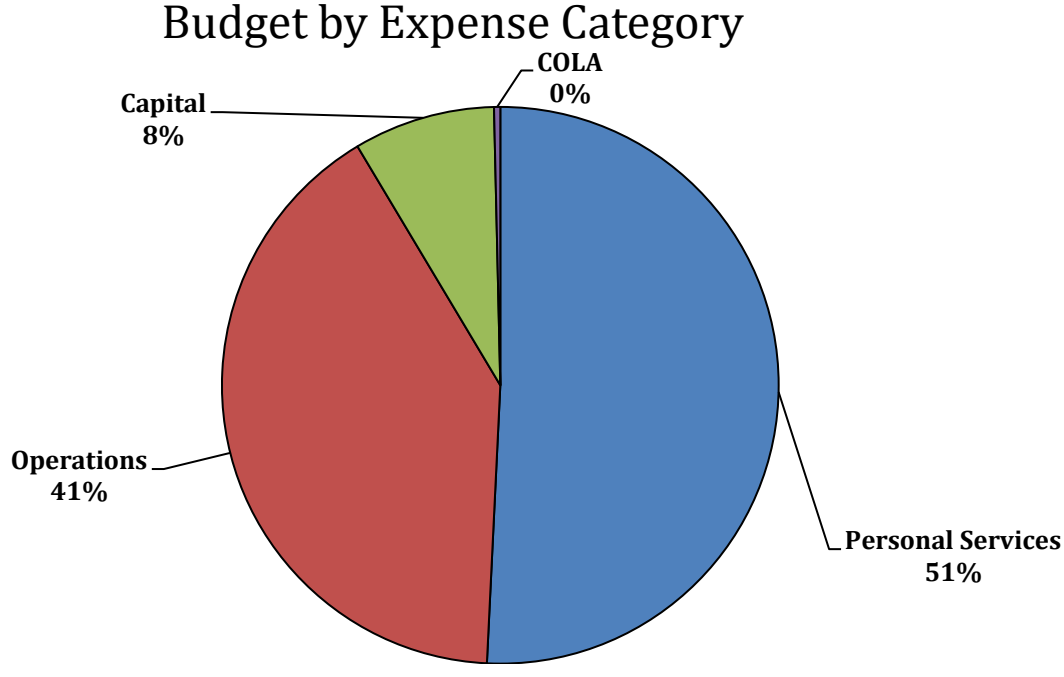
		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Public Works						
260-3710	Other Maintenance/Repairs	8,819	14,096	107	15,000	13964.70%
	Subtotal	**$ 8,819**	**$ 14,096**	**$ 107**	**$ 15,000**	**13964.70%**
Non-Categorical						
590-2000	Contingency	-	-	-	47,869	N/A
590-3000	Non-Categorical	366,531	423,963	454,899	454,814	-0.02%
	Subtotal	**$ 366,531**	**$ 423,963**	**$ 454,899**	**$ 502,683**	**10.50%**
METRA						
610-1000	Administration	238,969	240,029	289,115	325,959	12.74%
610-2100	Operations	1,746,359	1,648,078	1,897,496	2,706,861	42.65%
610-2200	Maintenance	978,679	1,312,342	1,164,832	1,687,427	44.86%
610-2300	Dial-A-Ride	208,438	254,890	284,292	296,891	4.43%
610-2400	Capital-FTA	1,257,869	1,202,462	1,728,239	4,265,025	146.78%
610-2500	Capital-TSPLOST	24,148	357,487	2,188,883	1,000,000	-54.31%
610-2510	Admin.-TSPLOST	68,239	122,206	106,505	221,066	107.56%
610-2520	Oper.-TSPLOST	587,460	515,370	610,391	1,035,022	69.57%
610-2530	Maint.-TSPLOST	173,274	233,702	289,170	641,189	121.73%
610-2540	D-A-R.-TSPLOST	119,546	165,033	221,105	229,706	3.89%
610-2600	CARES ACT Stimulus	390,318	340,427	864,133	173,951	
610-2900	Charter Services	-	-	-	-	N/A
610-3410	Planning-FTA (5303)	79,007	83,492	105,363	107,228	1.77%
610-3420	Planning-FTA (5307)	182,108	209,128	222,288	243,228	9.42%
610-3430	ARRA Section 5340			66,507		-100.00%
610-3440	Clean Fules Grant			144,084	5,000,000	3370.19%
610-3450	AARP Community Challenge Grant	-	-	6,319	-	-100.00%
	Subtotal	**$ 6,054,414**	**$ 6,684,646**	**$ 10,188,723**	**$ 17,933,553**	**76.01%**
Grand Total		**$ 6,429,764**	**$ 7,122,705**	**$ 10,643,728**	**$ 18,451,236**	**73.35%**

** Unaudited*

OVERVIEW / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

Trade Center Fund $ 3,935,301





The Columbus Ironworks Convention & Trade Center Fund provides for the administration, operation, and maintenance of the Columbus Ironworks Convention and Trade Center.

SCHEDULE OF REVENUES / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Selective Sales & Use Taxes						
4052	Beer Tax	712,154	667,260	631,703	680,000	7.65%
Total Selective Sales & Use Taxes		**$ 712,154**	**$ 667,260**	**$ 631,703**	**$ 680,000**	**7.65%**
Charges for Services						
4568	Parking Fees	6,495	12,551	19,783	10,000	-49.45%
4573	Ticket Sales	12,250	19,731	25,188	13,000	-48.39%
4579	Elec Usage Fees	50,157	86,347	108,754	50,000	-54.02%
	Subtotal	**$ 68,902**	**$ 118,629**	**$ 153,725**	**$ 73,000**	**-52.51%**
Trade Center Operations						
4580	Convention Services	47,228	385,002	37,796	50,000	32.29%
4581	Food Svc Contract-Events	58,989	851,910	794,291	850,000	7.01%
4582	Sale of Merchandise	779	1,301	1,497	850	-43.23%
	Subtotal	**$ 106,996**	**$ 1,238,213**	**$ 833,584**	**$ 900,850**	**8.07%**
Other Charges for Services						
4827	Outside Personnel Svcs	-	-	-	-	N/A
	Subtotal	-	-	-	-	N/A
Total Charges For Services		**$ 175,898**	**$ 1,356,842**	**$ 987,309**	**$ 973,850**	**-1.36%**
Investment Income						
4772	Gains/Losses on Investments	-	-	-	-	N/A
4780	Investment Interest	35,177	48,327	139,553	50,000	-64.17%
Total Investment Income		**$ 35,177**	**$ 48,327**	**$ 139,553**	**$ 50,000**	**-64.17%**
Miscellaneous						
4828	Copy Work	29	92	610	1,000	63.83%
4837	Miscellaneous	403	5,897	18,266	5,000	-72.63%
4842	Vendors Comp-Sales Tax	154	348	611	300	-50.86%
	Subtotal	**$ 586**	**$ 6,337**	**$ 19,487**	**$ 6,300**	-67.67%
Rents and Royalties						
4874	Equipment Rental	59,353	159,686	219,965	150,000	-31.81%
4875	Space Rental	728,784	1,468,671	1,760,822	1,350,151	-23.32%
	Subtotal	**$ 788,137**	**$ 1,628,357**	**$ 1,980,786**	**$ 1,500,151**	**-24.26%**
Total Miscellaneous Income		**$ 788,723**	**$ 1,634,694**	**$ 2,000,273**	**$ 1,506,451**	**-24.69%**

** Unaudited*

SCHEDULE OF REVENUES / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Other Financing Sources						
Interfund Transfers In						
4943	Tax	479,156	752,592	881,644	725,000	-17.77%
4931	Transfer In-General Fund	208,945	29,873	54,560		
4909	Capital Contributions	29,121	-			
4982	Trans In - ARP Fiscal Recovery Funds	-	309,606	-		
	Subtotal	**$ 717,222**	**$ 1,092,071**	**$ 936,204**	**$ 725,000**	**-22.56%**
Total Other Financing Sources		**$ 717,222**	**$ 1,092,071**	**$ 936,204**	**$ 725,000**	**-22.56%**
USE OF FUND BALANCE		$ -	$ -	$ -		
Grand Total		**$ 2,429,174**	**$ 4,799,194**	**$ 4,695,042**	**$ 3,935,301**	**-16.18%**

** Unaudited*

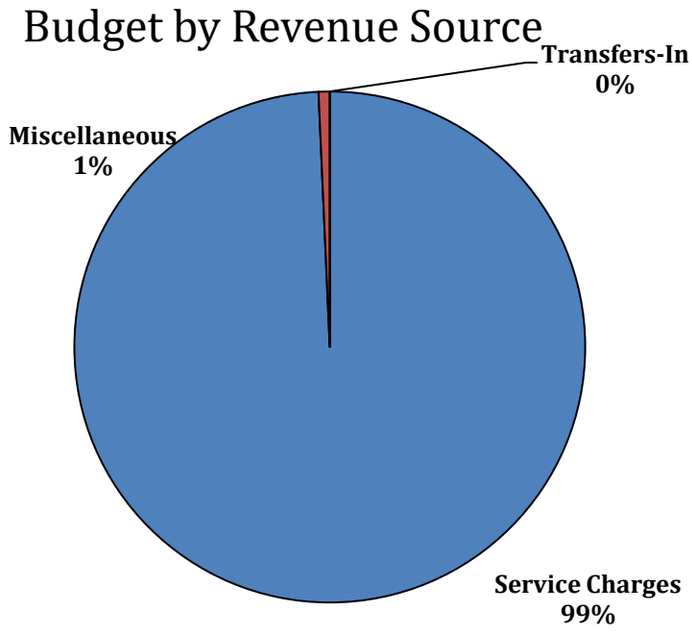
SCHEDULE OF EXPENDITURES / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

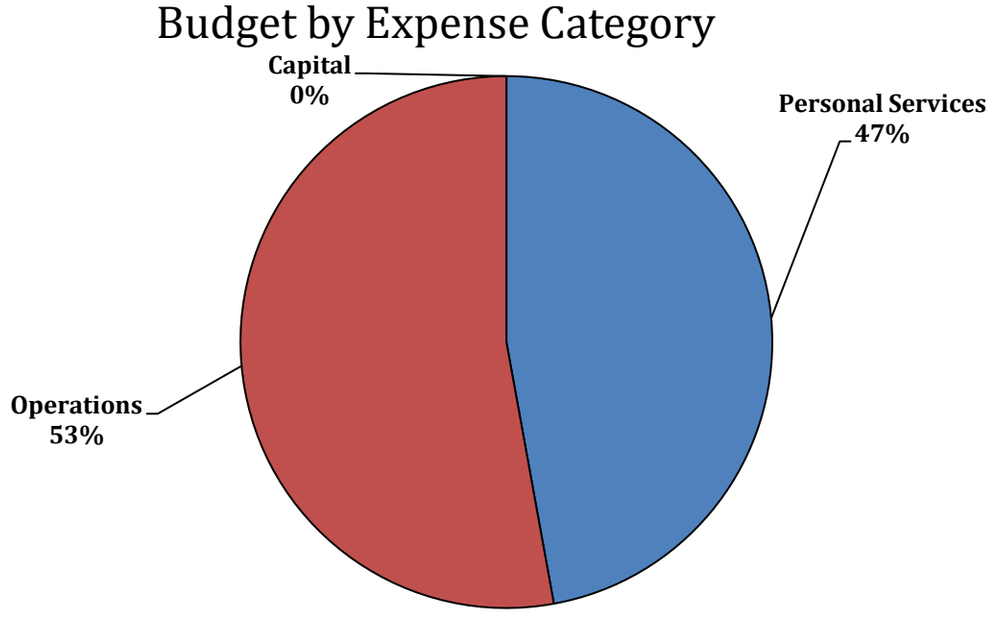
		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Non-Categorical						
590-2000	Contingency	-	-	-	14,233	N/A
590-3000	Non-Categorical	148,873	152,592	157,329	161,015	2.34%
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	**$ 148,873**	**$ 152,592**	**$ 157,329**	**$ 175,248**	**11.39%**
Trade Center						
620-1000	Administration	399,546	386,583	666,670	586,479	-12.03%
620-2100	Sales	433,808	775,689	573,189	546,056	-4.73%
620-2200	Operations	441,073	454,204	584,458	1,090,988	86.67%
620-2300	Building Maintenance	821,049	860,975	1,035,258	1,244,295	20.19%
620-2600	Bonded Debt	91,509	83,741	81,525	292,235	258.46%
	Subtotal	**$ 2,186,985**	**$ 2,561,192**	**$ 2,941,099**	**$ 3,760,053**	**27.85%**
Grand Total		**$ 2,335,858**	**$ 2,713,784**	**$ 3,098,428**	**$ 3,935,301**	**27.01%**

** Unaudited*

OVERVIEW / BULL CREEK GOLF COURSE FUND 0755

Bull Creek Golf Course Fund $ 1,915,000





The Bull Golf Course Fund provides for administration, operation, and maintenance of Bull Creek Golf Course.

SCHEDULE OF REVENUES / BULL CREEK GOLF COURSE FUND 0755

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Charges For Services						
4541	Golf Course Handicap	530	-	4,451	500	-88.77%
4542	Operations-Golf Course	1,299,929	1,309,506	1,596,780	1,500,000	-6.06%
4543	Golf Range Fees	63,098	41,372	50,749	41,000	-19.21%
4544	Snack Bar-Golf Course	108,075	162,057	227,934	170,000	-25.42%
4582	Sale Of Merchandise	166,800	185,589	212,462	185,000	-12.93%
4681	Fee Based Program Fees	6,755	4,815	2,715	5,000	84.16%
Total Charges For Services		**$ 1,645,187**	**$ 1,703,339**	**$ 2,095,092**	**$ 1,901,500**	**-9.24%**
Miscellaneous						
Other Miscellaneous Revenues						
4802	Donations	1,500	-	13,207	-	-100.00%
4837	Miscellaneous	65	15	-	-	N/A
4832	Special Events Sponsors	8,600	7,354	-		
4840	Rebates	11,685	15,566	10,439	12,000	14.96%
4842	Venders Comp-Sales Tax	1,185	1,527	1,781	1,500	-15.76%
4851	Damage to City Property	1,432	-			
4878	Rental/Lease Income	-	-	-	-	N/A
4908	Gain of Sale of Assets	-				
4909	Capital Contributions	-	-	-	-	N/A
	Subtotal	**$ 24,467**	**$ 24,462**	**$ 25,427**	**$ 13,500**	-46.91%
Total Miscellaneous Income		**$ 24,467**	**$ 24,462**	**$ 25,427**	**$ 13,500**	**-46.91%**
Other Financing Sources						
Interfund Transfers In						
4931	Transfer In-General Fund	222,431	24,446	78,139	-	-100.00%
	Subtotal	**$ 222,431**	**$ 24,446**	**$ 78,139**	**$ -**	-100.00%
Total Other Financing Sources		**$ 222,431**	**$ 24,446**	**$ 78,139**	**$ -**	-100.00%
Grand Total		**$ 1,892,085**	**$ 1,752,247**	**$ 2,198,658**	**$ 1,915,000**	**-156%**

** Unaudited*

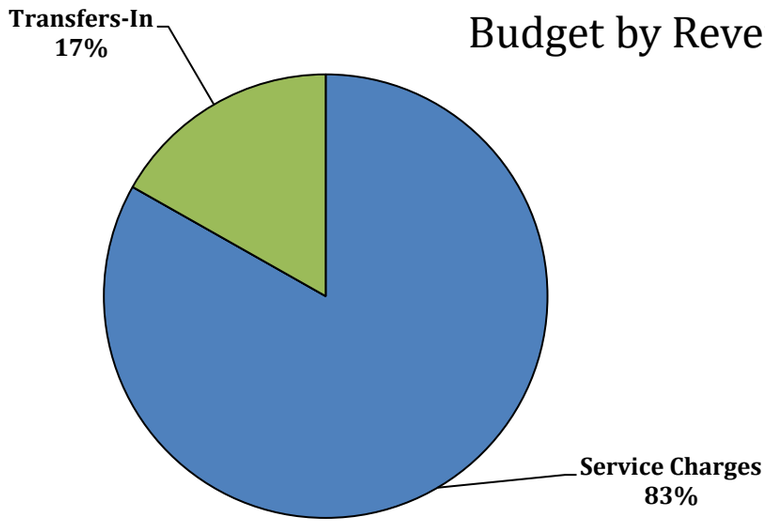
SCHEDULE OF EXPENDITURES / BULL CREEK GOLF COURSE FUND 0755

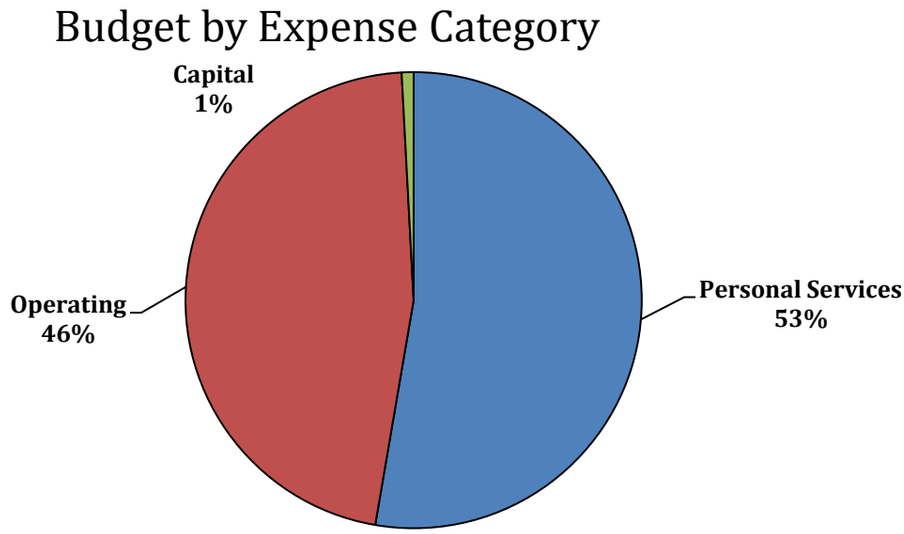
		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Non-Categorical						
590-2000	Contingency	-	-		6,625	N/A
590-3000	Non-Categorical	58,627	63,201	47,422	49,414	4.20%
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	**$ 58,627**	**$ 63,201**	**$ 47,422**	**$ 56,039**	**18.17%**
Bull Creek						
630-2100	Maintenance	854,222	937,814	1,069,942	1,160,168	8.43%
630-2200	Pro Shop	565,680	628,135	978,670	670,493	-31.49%
630-2300	Debt Service	-	-	-	28,300	N/A
	Subtotal	**$ 1,419,902**	**$ 1,565,949**	**$ 2,048,612**	**$ 1,858,961**	**-9.26%**
Grand Total		**$ 1,478,529**	**$ 1,629,150**	**$ 2,096,034**	**$ 1,915,000**	**-8.64%**

** Unaudited*

OVERVIEW / OXBOW CREEK GOLF COURSE FUND 0756

Oxbow Creek Golf Course Fund $ 595,000





The Oxbow Golf Course Fund provides for administration, operation, and maintenance of Oxbow Creek Golf Course.

SCHEDULE OF REVENUES / OXBOW CREEK GOLF COURSE FUND 0756

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Charges For Services						
4541	Golf Course Handicap Fees	-	-	-	-	N/A
4542	Operations-Golf Course	365,313	405,775	441,345	403,000	-8.69%
4543	Golf Range Fees	38,416	38,170	43,813	32,637	-25.51%
4544	Snack Bar-Golf Course	32,316	39,749	53,488	28,363	-46.97%
4582	Sale Of Merchandise	25,974	50,262	69,088	31,000	-55.13%
Total Charges For Services		**$ 462,019**	**$ 533,956**	**$ 607,733**	**$ 495,000**	-18.55%
Miscellaneous						
Other Miscellaneous Revenues						
4802	Donations	-	-	1,200	-	-100.00%
4842	Vendors Comp - Sales Tax	970	1,000	1,174	-	-100.00%
4837	Miscellaneous	400	-		-	N/A
4826	Special Events Permits	4,000	-			
4840	Rebates	668	-			
4832	Special Even Sponsors	-	200	-		
	Subtotal	**$ 6,038**	**$ 1,200**	**$ 2,374**	**$ -**	-100.00%
Total Miscellaneous Income		**$ 6,038**	**$ 1,200**	**$ 2,374**	**$ -**	-100.00%
Other Financing Sources						
Interfund Transfers In						
4931	Transfer In-General Fund	20,275	6,551	32,856	100,000	204.36%
	Subtotal	**$ 20,275**	**$ 6,551**	**$ 32,856**	**$ 100,000**	204.36%
Total Other Financing Sources		**$ 20,275**	**$ 6,551**	**$ 32,856**	**$ 100,000**	**204.36%**
Grand Total		**$ 488,332**	**$ 541,707**	**$ 642,963**	**$ 595,000**	**-7.46%**

** Unaudited*

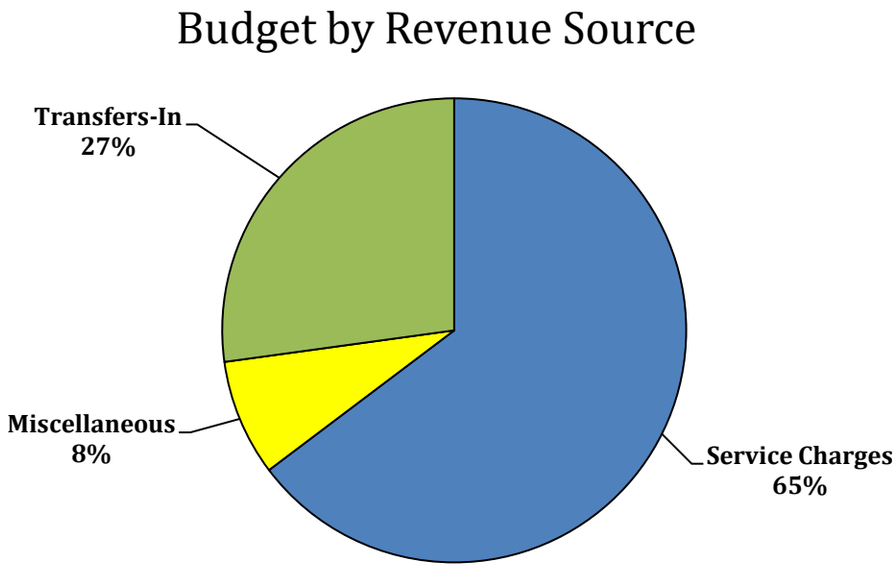
SCHEDULE OF EXPENDITURES / OXBOW CREEK GOLF COURSE FUND 0756

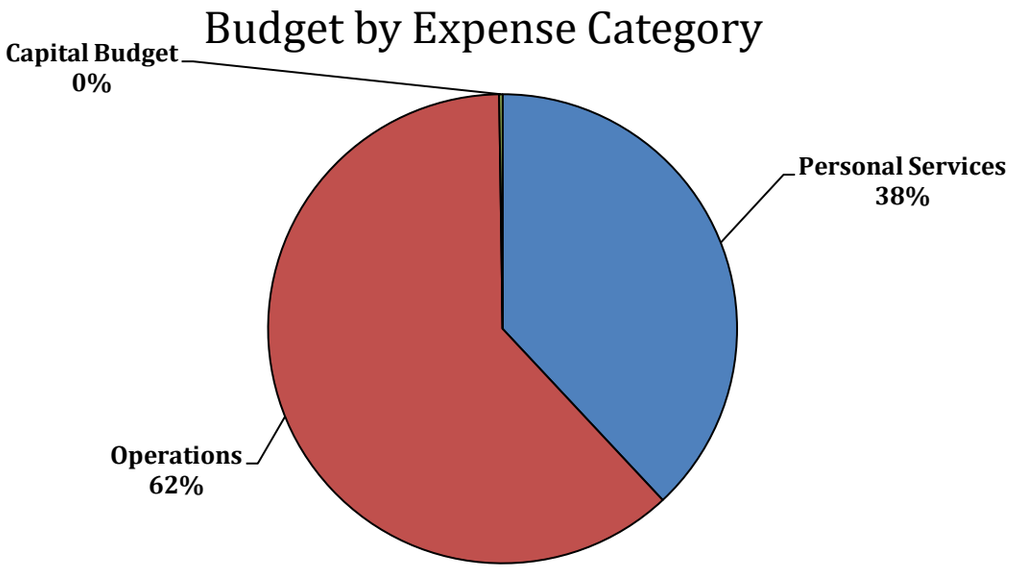
		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Non-Categorical						
590-2000	Contingency	-	-	-	2,587	N/A
590-3000	Non-Categorical	18,633	20,266	23,579	20,101	-14.75%
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	**$ 18,633**	**$ 20,266**	**$ 23,579**	**$ 22,688**	**-3.78%**
Oxbow Creek						
640-2100	Pro Shop	206,149	297,935	413,902	283,176	-31.58%
640-2200	Maintenance	202,992	201,634	259,634	289,136	11.36%
640-2300	Debt Service	-	-	-	-	N/A
	Subtotal	**$ 409,141**	**$ 499,569**	**$ 673,536**	**$ 572,312**	**-15.03%**
Grand Total		**$ 427,774**	**$ 519,835**	**$ 697,115**	**$ 595,000**	**-14.65%**

** Unaudited*

OVERVIEW / CIVIC CENTER FUND 0757

Civic Center Fund $ 5,336,074





The Civic Center Fund accounts for the operation of the multi-functional recreational facility.

SCHEDULE OF REVENUES / CIVIC CENTER FUND 0757

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Charges For Services						
Civic Center Charges						
4576	Catering	1,116	12,046	6,136	25,000	307.41%
4587	Food Svc Contract	23,590	192,811	234,304	80,000	-65.86%
4582	Sale Of Merchandise	62,222	290,952	260,449	282,000	8.27%
	Subtotal	**$ 86,928**	**$ 495,809**	**$ 500,890**	**$ 387,000**	**-22.74%**
Event Fees						
4573	Ticket Sales	287,051	3,530,788	2,298,802	2,259,824	-1.70%
4575	Box Office Fees	-	-	-	-	N/A
	Subtotal	**$ 287,051**	**$ 3,530,788**	**$ 2,298,802**	**$ 2,259,824**	**-1.70%**
Charges for Services						
4568	Parking Fees	830	54,236	47,373	40,000	-15.56%
4872	Sale of Advertisements	1,250	-		21,500	N/A
4837	Miscellaneous	306,058	951,645	741,758	745,000	0.44%
	Subtotal	**$ 308,138**	**$ 1,005,881**	**$ 789,131**	**$ 806,500**	**2.20%**
Other Fees						
4862	Sale of Salvage	-	-	-	-	N/A
	Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	N/A
Total Charges For Services		**$ 682,117**	**$ 5,032,478**	**$ 3,588,824**	**$ 3,453,324**	**-3.78%**
Investment Income						
4780	Investment Income	-	-	-	-	N/A
4772	Gains/Losses on Investments	-	-	29,700	-	-100.00%
Total Investment Income		**$ -**	**$ -**	**$ 29,700**	**$ -**	**-100.00%**
Miscellaneous						
Miscellaneous						
4801	Private Contributions	20,000	20,000	-	-	N/A
4802	Donations	-	318,438	-	-	N/A
4313	Miscellaneous Federal Revenue		1,315,318	-		
	Subtotal	**$ 20,000**	**$ 1,653,756**	**$ -**	**$ -**	**N/A**
Rents and Royalties						
4880	Rent - Civic Center	143,386	491,245	560,586	350,750	-37.43%
4842	Vendor Comp Sales Tax	-	1,969	1,866	2,000	7.19%
4574	Facility Fee	715	132,572	101,978	80,000	-21.55%
	Subtotal	**$ 144,101**	**$ 625,786**	**$ 664,430**	**$ 432,750**	**-34.87%**
Total Miscellaneous		**$ 164,101**	**$ 2,279,542**	**$ 664,430**	**$ 432,750**	**-34.87%**

** Unaudited*

SCHEDULE OF REVENUES / CIVIC CENTER FUND 0757

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Other Financing Sources						
Interfund Transfers In						
4931	Transfer In-General Fund	1,641,428	41,887	47,076	-	-100.00%
4943	Transfer In-Hotel/Motel Tax	958,312	1,505,184	1,763,287	1,450,000	-17.77%
4982	Transfer In-ARP Fiscal Recovery Funds		619,211	-		
	Subtotal	**$ 2,599,740**	**$ 2,166,282**	**$ 1,810,363**	**$ 1,450,000**	**-19.91%**
Total Other Financing Sources		**$ 2,599,740**	**$ 2,166,282**	**$ 1,810,363**	**$ 1,450,000**	**-19.91%**
Grand Total		**$ 3,445,958**	**$ 9,478,302**	**$ 6,093,316**	**$ 5,336,074**	**-12.43%**

** Unaudited*

SCHEDULE OF EXPENDITURES / CIVIC CENTER FUND 0757

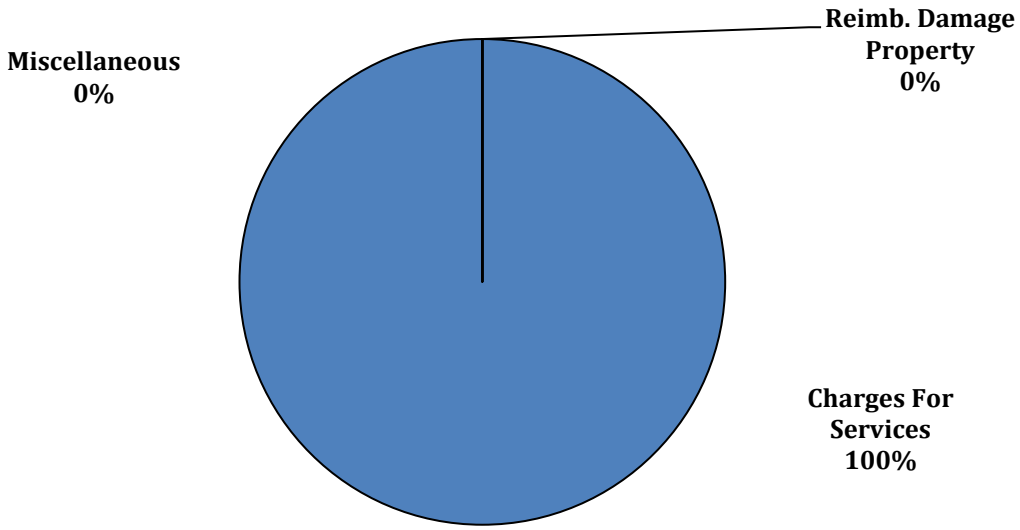
		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Civic Center						
160-1000	Civic Center Operations	1,888,423	2,163,561	2,985,328	2,100,570	-29.64%
160-2000	Cultural Affairs			51	166,803	
160-2100	Hockey	319,524	447,062	862,710	373,885	-56.66%
160-2200	AF2 Football	27,218	90,767	72,532	62,795	-13.42%
160-2500	Other Events	520,775	4,453,112	2,870,796	1,684,775	-41.31%
160-2600	Temp Labor Pool	-	-	14,917	-	-100.00%
160-2700	Ice Rink- Operations	140,213	135,700	369,139	172,733	-53.21%
160-2750	Ice Rink Events	50,516	93,849	233,710	107,650	-53.94%
160-2800	Concessions	40,981	148,153	171,240	214,530	25.28%
	Subtotal	**$ 2,987,650**	**$ 7,532,204**	**$ 7,580,424**	**$ 4,883,741**	**-35.57%**
Public Services						
260-3710	Other Maintenance/Repairs	143,611	132,744	241,145	200,000	-17.06%
	Subtotal	**$ 143,611**	**$ 132,744**	**$ 241,145**	**$ 200,000**	**-17.06%**
Non-Categorical						
590-2000	Contingency	-	-	-	10,707	N/A
590-3000	Non-Categorical	209,750	202,165	164,013	241,626	47.32%
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	**$ 209,750**	**$ 202,165**	**$ 164,013**	**$ 252,333**	**53.85%**
Grand Total		**$ 3,341,011**	**$ 7,867,113**	**$ 7,985,582**	**$ 5,336,074**	**-33.18%**

** Unaudited*

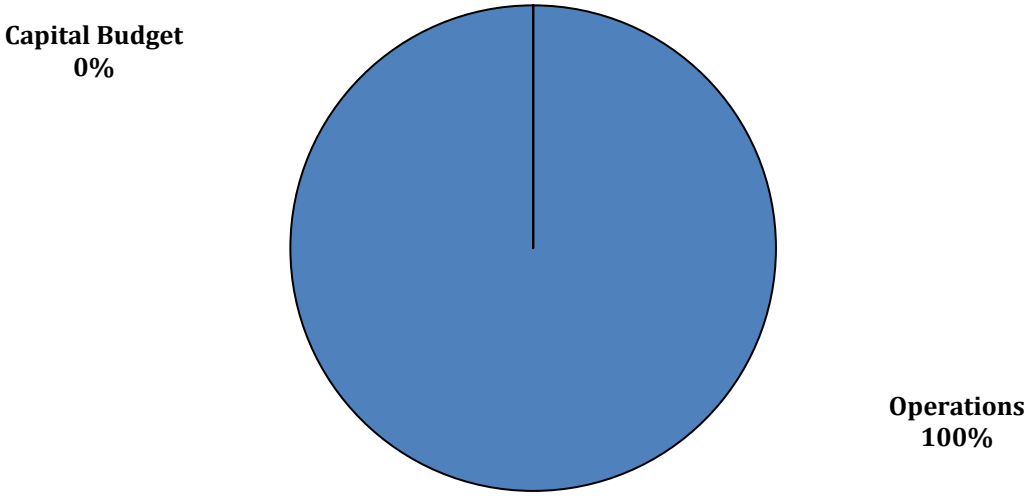
OVERVIEW / HEALTH & INSURANCE FUND 0850

Health & Insurance Fund $ 25,108,531

Budget by Revenue Source



Budget by Expense Category



The Employee Health & Life Insurance Fund is established to account for the self-funded employee health care program and employee life insurance program.

SCHEDULE OF REVENUES / HEALTH & INSURANCE FUND 0850

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Charges For Services						
4603	Employer Health Care Contr.	14,882,155	16,336,063	14,932,382	16,480,448	10.37%
4604	Employee Health Care Contr.	3,885,208	3,927,556	3,815,190	4,273,409	12.01%
4606	Dependent Health Care Contr.	1,837,470	1,828,018	1,735,239	2,544,045	46.61%
4607	Retiree Health Care Contr.	-	-	-	1,810,629	N/A
Total Charges For Services		**$ 20,604,833**	**$ 22,091,637**	**$ 20,482,812**	**$ 25,108,531**	**22.58%**
Reimbursement For Damaged Property						
4853	Claims/Settlements	30,345	27,220	-	-	N/A
Total Reimbursement For Damaged Property		**$ 30,345**	**$ 27,220**	**$ -**	**$ -**	**N/A**
Other Miscellaneous Revenue						
4837	Miscellaneous	-	-	-	-	N/A
4840	Rebates	94,337	45,534	1,820,655	-	-100.00%
Total Other Miscellaneous Revenue		**$ 94,337**	**$ 45,534**	**$ 1,820,655**	**$ -**	**-100.00%**
Grand Total		**$ 20,729,515**	**$ 22,164,391**	**$ 22,303,467**	**$ 25,108,531**	**12.58%**

** Unaudited*

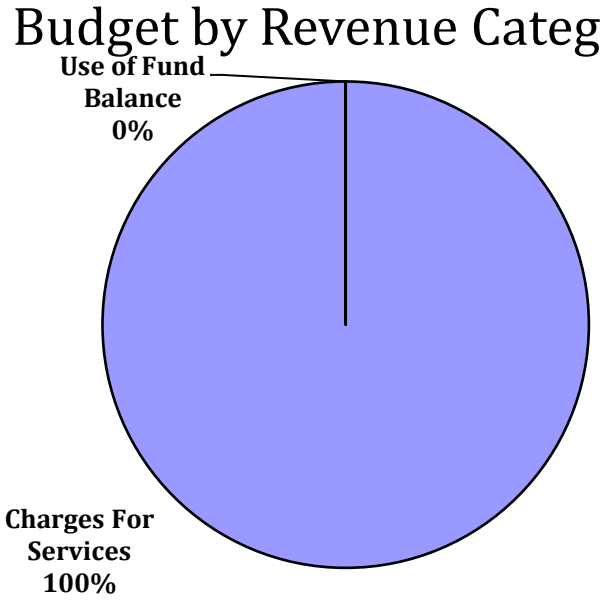
SCHEDULE OF EXPENDITURES / HEALTH & INSURANCE FUND 0850

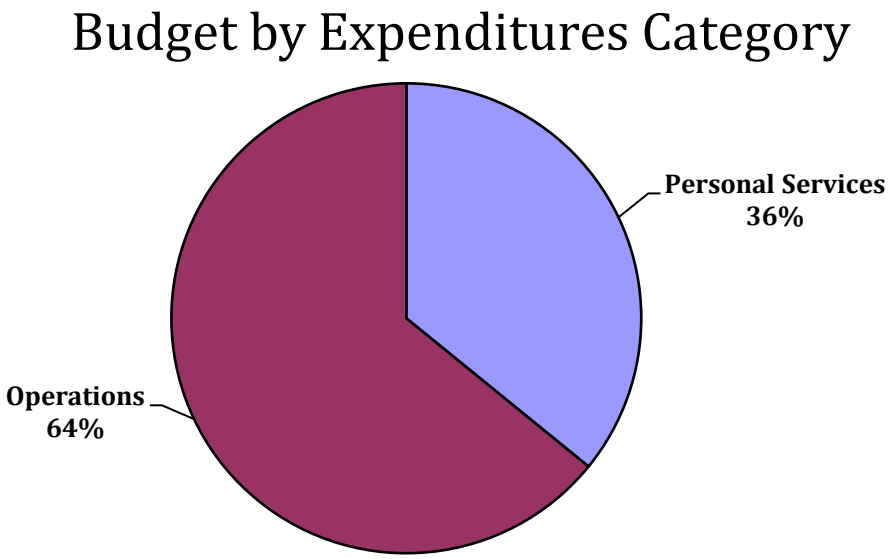
		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Human Resources						
2203310	Health Insurance Claims	19,285,851	20,024,911	17,543,612	21,115,531	20.36%
2203320	Health Insurance Fees	1,199,600	1,271,834	1,354,376	1,493,000	10.24%
2203330	Health Wellness Center	2,353,051	2,427,696	2,504,825	2,500,000	-0.19%
Total Human Resources		**$ 22,838,502**	**$ 23,724,441**	**$ 21,402,813**	**$ 25,108,531**	**17.31%**
Grand Total		**$ 22,838,502**	**$ 23,724,441**	**$ 21,402,813**	**$ 25,108,531**	**17.31%**

** Unaudited*

OVERVIEW / RISK MANAGEMENT FUND 0860

Risk Management Fund $ 6,231,702





The Risk Management Fund is established for the purposes of providing self-insurance funding for vehicle claims and worker's compensation management.

SCHEDULE OF REVENUES / RISK MANAGEMENT FUND 0860

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Charges For Services						
4460	Workers Comp Fees	3,372,944	3,368,859	3,545,225	3,569,573	0.69%
4462	Unfunded Loss Fees	1,594,664	1,973,068	2,255,062	2,662,129	18.05%
Total Charges For Services		**$ 4,967,608**	**$ 5,341,927**	**$ 5,800,287**	**$ 6,231,702**	7.44%
Investment Income						
4772	Gains/Losses on Investments	(103,663)	(369,006)	(227,346)	-	-100.00%
4780	Investment Interest	172,043	170,272	354,915	-	-100.00%
Total Investment Income		**$ 68,380**	**$ (198,735)**	**$ 127,569**	**$ -**	-100.00%
Reimbursement For Damaged Property						
4853	Claims/Settlements	-	-	-	-	N/A
Total Reimbursement For Damaged Property		**$ -**	**$ -**	**$ -**	**$ -**	**N/A**
Other Miscellaneous Revenue						
4802	Donations	-	-	6,673	-	-100.00%
4837	Miscellaneous	-	-	-	-	
4862	Sale of Salvage			-	-	
Total Other Miscellaneous		**$ -**	**$ -**	**$ 6,673**	**$ -**	**-100.00%**
USE OF FUND BALANCE		**$ -**	**$ -**	**$ -**	**$ -**	
Grand Total		**$ 5,035,988**	**$ 5,143,192**	**$ 5,934,528**	**$ 6,231,702**	**5.01%**

** Unaudited*

SCHEDULE OF EXPENDITURES / RISK MANAGEMENT FUND 0860

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted	% Change
Human Resources						
2203820	Health Insurance	2,619,951	2,313,873	1,987,908	3,504,092	76.27%
2203830	Health Insurance Fees	1,957,940	2,548,648	2,141,879	1,910,852	-10.79%
2203840	Income/Insurance Coverage	-	64,750	69,375	64,750	-6.67%
Total Human Resources		**$ 4,577,891**	**$ 4,927,271**	**$ 4,199,162**	**$ 5,479,694**	**30.49%**
Non-Departmental						
5902000	Contingency	-	-	-	752,008	N/A
Total Non-Departmental		**$ -**	**$ -**	**$ -**	**$ 752,008**	**N/A**
Grand Total		**$ 4,577,891**	**$ 4,927,271**	**$ 4,199,162**	**$ 6,231,702**	**48.40%**

** Unaudited*

Personnel

INCLUDED IN THIS SECTION:

- Staffing
- Benefits
- Fiscal Year Changes

C

PERSONNEL

A top priority of the Columbus Consolidated Government (CCG) is to provide the most efficient services while retaining quality employees who are committed to excellence and the community. The CCG employs over ***3,000*** full-time, part-time, and temporary employees, who provide a wide range of services to the community.

The CCG provides a total benefit package that includes the following:

- Major Medical Health Insurance
- Life Insurance
- Social Security
- Long Term Disability Insurance
- Retirement Plan
- Dental Insurance
- Sick and Vacation Pay
- Worker's Compensation
- Cafeteria Plan
- Deferred Compensation Plans

Major Medical Health Insurance

The CCG provides health insurance to all full-time employees. Coverage begins on the first day, coincide with or immediately following completion of 30 days of active employment. The City's annual contribution is $6,500 per employee.

During 2013, the City opened its own Health and Wellness Center on the campus of Columbus Regional Healthcare System. The Health and Wellness Center provides routine primary healthcare, urgent care, and specialist referrals for members of the H&W Center plan. In addition to having no copayments for office visits, referrals, or routine pharmaceuticals, employees covered by the Health and Wellness plan enjoy premiums that are the lowest available for any plan offered at CCG. By more closely managing the health and wellbeing of its employees, CCG anticipates significant wellness and productivity benefits from the Health and Wellness Center program for its employees and their dependents. In addition, the City expects to see reduced healthcare costs in the long term by improving the health status of the workforce and by better management of chronic conditions.

Life Insurance (Accidental Death & Dismemberment)

The CCG provides life, accidental death, and dismemberment insurance to all full-time employees. Coverage is equal to one and one-half (1½) times an employee's annual salary, rounded to the next highest $500. The benefit is calculated at $0.50 per $1,000 of their salary.

Long-Term Disability

CCG provides long-term disability coverage to all full-time employees. The Social Security Administration Office must declare an employee disabled, after which the plan allows the

disabled employee to collect 60% of their monthly salary (offset by Social Security, Worker's Compensation and certain other pensions and disability plans).

Social Security (FICA)

CCG contributes the employer's share of FICA, 7.65% (6.20% Social Security and 1.45% Medicare) of earnings up to a maximum salary of $160,200. Maximum is for Social Security only. The Federal Insurance Program has no cap on Medicare contribution earnings.

Retirement

The CCG provides two retirement plans: one for general government employees and an enhanced plan for public safety employees. Both plans offer early and normal retirement options once time vests an employee. The City has historically contributed 100% of the costs for the program. However, in FY13 the City implemented an employee contribution rate of 4% for all eligible existing employees phased in at 2% over a 2-year period and a contribution rate of 8% for eligible new employees phased in at 6% the first year and 2% the second year. The general government employees' plan must generate a minimum of *$3.7 million* based on employee salaries and *$11.9 million* for public safety employees' salaries.

Vacation

All city officials and permanent employees accrue and accumulate annual leave based on their years of service as displayed in the following table.

Service	Earned	Accumulate
0 - 10 years	10 days	20 days
10 - 15 years	15 days	20 days
15+ years	20 days	30 days

Sick Leave

All city officials and permanent employees accrue 13 days of sick leave per year. An employee may accumulate the following maximums: 30 days in a base account and 60 days in a reserve account for a total of 90 days. By the last pay period in November, CCG pays one-fourth of accumulated sick leave beyond the 30 days allowed in an employees' base account as a bonus to employees. This bonus is based on the employee's salary/wage and is subject to City Council's approval. The remaining three-fourths above the 30 days are added to the employees' sick leave reserve account until a maximum of 60 days is accumulated.

PERSONNEL

Catastrophic Sick Leave

At the end of each leave year all accrued leave days above the maximum allowable reserve accumulations will be added to the catastrophic sick leave bank until a maximum of one hundred and twenty (120) days shall be attained. No charge shall be made against the catastrophic sick leave accumulation until the base and reserve accumulations for both vacation and sick leave have been exhausted, and until a valid medical certificate has been presented as to the nature of the employee's illness and inability to return to work.

Other Benefits

The Columbus Consolidated Government (CCG) offers deferred compensation, cafeteria, vision, and dental plans for employees. Although the City does not contribute to the plans, we offer the plans as a convenience to the employee.

Holidays

For several years, the CCG has observed eleven (11) holidays and one (1) floating holiday. This year the CCG will observe the floating holiday on July 3, 2023. A schedule of holidays is listed below:

HOLIDAY	DATE OBSERVED	DAY
Floating Holiday	July 3, 2023	Monday
Independence Day	July 4, 2023	Tuesday
Labor Day	September 3, 2023	Monday
Columbus Day	October 9, 2023	Monday
Veteran's Day	November 10, 2023	Friday
Thanksgiving Day/Day After	November 23 & 24, 2023	Thursday and Friday
Christmas Holiday	December 25, 2023	Monday
New Year's Day	January 1, 2024	Monday
Martin Luther King, Jr. Birthday	January 15, 2024	Monday
Memorial Day	May 27, 2024	Monday
Juneteenth	June 19, 2024	Wednesday

PERSONNEL

Personnel Summary

The chart below details compensation and benefits discussed in earlier sections. Net personnel expenditures make up 57.0% of the total operating budget. Salaries, wages, and overtime are the largest elements of the compensation and benefits.

Compensation and Benefits

Elements	Budget	% of Net
General Government Salaries, Wages & Overtime	$68,375,943	35.7%
Public Safety Salaries, Wages, & Overtime	$73,748,693	38.5%
FICA Contributions	$10,853,688	5.7%
General Government Retirement	$3,942,617	2.1%
Public Safety Retirement	$11,706,516	6.1%
Group Health Care Contribution	$17,052,815	8.9%
Group Life Insurance	$651,187	0.3%
Other Benefits & Administrative Fees*	$5,028,877	2.6%
Total	**$191,360,336**	**100.0%**

**Includes: Unused Sick Leave, Unused Annual Leave, Major Disability Income, Death Benefit Escrow, Unemployment Compensation, certain Allowances, Relocation Expenses and Other Employee Benefits.*

$0 is included in Other Benefits to set aside funding for post-retirement healthcare and other post-employment benefits (OPEB) per GASB Statement No. 75, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions.

PERSONNEL

	FY22 Adopted			FY23 Adopted			FY24 Adopted		
	General Fund								
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
Council	10			10			10		
Clerk of Council	3	2		3	2		3	2	
Mayor	4			4			4		
Internal Auditor	2			3			4		
City Attorney	4			4			4		
Total Executive/Legal	**23**	**2**		**24**	**2**		**25**	**2**	
City Manager Administration	8			10			10		
Mail Room	1		1	1		1	1		1
Print Shop	4			4			4		
Public Information & Relations (CCG-TV)	2		1	2		1	2		1
Citizens Service Center	7			7			8		
Total City Manager	**22**		**2**	**24**		**2**	**25**		**2**
Finance Administration	2			2			2		
Accounting	8			9			9		
Revenue	11			11			11		
Financial Planning	4			4			4		
Purchasing	7			7			7		
Cash Management	2			3			3		
Total Finance	**35**			**36**			**36**		
Information Technology	25	**1**		25	**1**		25	**1**	
Total Information Technology	**25**	**1**		**25**	**1**		**25**	**1**	
Human Resources	**14**			**16**			**16**		
Inspections	23			23			23		
Special Enforcement	7			7			7		
Total Codes and Inspections	**30**			**30**			**30**		
Planning	**4**			**4**			**4**		
Community Reinvestment	**1**	**1**		**1**			**1**		
Traffic Engineering	19			19			19		
Total Engineering	**19**			**19**			**19**		
Public Works Administration	4			4			4		
Fleet Management	37		Varies	36		Varies	36		Varies
Animal Control	19			19			19		
Cemeteries	4			4			4		
Facilities Maintenance	30			38			38		
Total Public Works	**93**		**Varies**	**101**		**Varies**	**101**		**Varies**

PERSONNEL

	FY22 Adopted			FY23 Adopted			FY24 Adopted		
	General Fund								
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
Parks & Recreation Admin	5	3		6	1		5	3	
Parks Services	66	5		70	5		71	7	
Recreation Administration	10	2	Varies	10	2	Varies	10	2	Varies
Athletic	2	2		2	2		2	2	
Community Schools Operations	3		Varies	3		Varies	3		Varies
Cooper Creek Tennis Center	4	7		4	7		4	7	
Lake Oliver Marina	1	3		1	3		1	3	
Aquatics	1		Varies	1		Varies	1		Varies
Columbus Aquatic Center	4	7	Varies	4	7	Varies	4	7	Varies
Therapeutics	2	3		2	3		2	3	
Cultural Arts Center	1	5		1	5		1	5	
Senior Citizen's Center	5	3		5	3		5	3	
Total Parks & Recreation	**104**	**40**	**Varies**	**109**	**38**	**Varies**	**109**	**42**	**Varies**
Tax Assessor	26			27			27		
Elections & Registration	6	3	Varies	7	3	5/Varies	7	3	5/Varies
Total Boards & Elections	**32**	**3**	**5/Varies**	**34**	**3**	**5/Varies**	**34**	**3**	**5/Varies**
Chief of Police	10			10			10		
Intelligence/Vice	25			25			25		
Support Services	42			44			47		
Field Operations	219			219			172		
Office of Professional Standards	8			8			10		
METRO Drug Task Force	3			3			3		
Administrative Services	16			16			16		
CPD Training	7			7			7		
Investigative Services	96			96			104		
Total Police	**426**			**428**			**394**		
Chief of Fire & EMS	5			6			6		
Operations	331			331			341		
Special Operations	10			10			10		
Administrative Services	12			12			12		
Emergency Management	2			0			0		
Logistics/Support	3			3			3		
Total Fire & EMS	**363**			**362**			**372**		
Muscogee County Prison	**112**			**112**			**112**		
Homeland Security	**0**			**2**			**2**		
Superior Court Judges	**17**	**4**	**2**	**17**	**4**	**2**	**18**	**4**	**2**
District Attorney	**34**	**2**		**35**	**2**		**39**	**2**	
Juvenile Court & Circuit Wide Juvenile Court	**14**			**14**			**14**		
Jury Manager	**2**	**1**		**2**	**1**		**2**	**1**	
Victim Witness – DA	**3**			**3**			**3**		

PERSONNEL

	FY22 Adopted			FY23 Adopted			FY24 Adopted		
	General Fund								
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
Clerk of Superior Court	**36**	**4**	**Varies**	**41**	**2**	**Varies**	**43**	**2**	**Varies**
Board of Equalization	**1**			**2**			**2**		
State Court Judges	**7**			**7**			**7**		
State Court Solicitor	**14**			**16**			**16**		
Public Defender	**9**	**1**		**9**	**1**		**11**	**1**	
Municipal Court Judge	**6**	**1**		**6**	**1**		**6**	**1**	
Clerk of Municipal Court	**13**			**13**			**13**		
Municipal Court Marshal	**14**		**Varies**	**0**		**Varies**	**0**		
Judge of Probate	**7**			**7**			**7**		
Sheriff	**323**	**2**	**86**	**336**	**1**	**86**	**327**	**0**	**86**
Tax Commissioner	**28**	**2**		**28**	**2**		**30**	**2**	
Coroner	**5**		**1**	**5**		**1**	**5**		**1**
Recorder's Court	**17**	**6**		**17**	**6**		**21**	**6**	
Parking Management	**1**	**13**		**1**	**13**		**1**	**13**	
Total General Fund	**1,854**	**82**	**Varies**	**1,886**	**77**	**Varies**	**1,870**	**80**	**Varies**
	OLOST Fund								
Crime Prevention	1			1			1		
Police	110			110			140		
E911 Communications	9			9			9		
Fire & EMS	20			20			20		
Muscogee County Prison	5			5			5		
District Attorney	2			2			2		
Clerk of Superior Court	1			1			1		
State Solicitor	3			3			3		
Clerk of Municipal Court	2			2			2		
Marshal	5			0			0		
Probate Court	1			1			1		
Sheriff	26			31			40		
Recorder's Court	2			2			2		
Engineering – Infrastructure	0			0			0		
Total LOST Fund [1]	**187**			**187**			**226**		

[1] Public Defender has 2 contractual Public Defenders paid out of OLOST Public Safety operating.

PERSONNEL

	FY22 Adopted			FY23 Adopted			FY24 Adopted		
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
	Stormwater Fund								
Drainage	5			5			5		
Stormwater	5			6			6		
Stormwater Maintenance	55			53			53		
Total Stormwater Fund	**65**			**64**			**64**		
	Paving Fund								
Highway & Roads	15			17			17		
Street Repairs & Maintenance	70		15	70		15	70		15
Urban Forestry & Beautification	84		2	86		2	86		2
ROW Community Services	5	13		6	13		6	13	
Total Paving Fund	**174**	**13**	**17**	**179**	**13**	**17**	**179**	**13**	**17**
	Integrated Waste Fund								
Solid Waste Collection	71			46			46		
Recycling	14			11			11		
Granite Bluff Inert Landfill	4			4			4		
Pine Grove Sanitary Landfill	12			13			13		
Recycling Center	11			11			11		
Yard Waste Collection	0			27			27		
Park Services Refuse Collection	1			1			1		
Total Integrated Waste Fund	**113**			**113**			**113**		
	Emergency Telephone Fund								
E911 Communications	53	1		53	1		53	1	
Total Emergency Telephone Fund	**53**	**1**		**53**	**1**		**53**	**1**	
	CDBG Fund								
Community Reinvestment	4	1		5			5		
Total CDBG Fund	**4**	**1**		**5**			**5**		
	HOME Program Fund								
HOME-Community Reinvestment	1			1			1		
Total HOME Program Fund	**1**			**1**			**1**		
	Civic Center Fund								
Civic Center Operations	19			19			19		
Civic Center Cultural Affairs	0			0			1		
Ice Rink Operations	2			2			2		
Civic Center Concessions	1			1			0		
Total Civic Center Fund	**22**			**22**			**22**		
	Transportation Fund								
Administration	1			1			1		
Operations	45			45			45		
Maintenance	13			13			13		
Dial-A-Ride	5			5			5		
FTA (Planning & Capital)	11			11			11		
TSPLOST Administration	2	2		2	2		2	2	
TSPLOST Operations	14			13			17		
TSPLOST Maintenance	2			2			2		
TSPLOST Dial-A-Ride	4			4			4		

PERSONNEL

	FY22 Adopted			FY23 Adopted			FY24 Adopted		
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
Total Transportation Fund	**97**	**2**		**96**	**2**		**100**	**2**	
	JTPA/WIOA Fund								
Job Training	13		Varies	13		Varies	13		Varies
Total JTPA/WIOA Fund	**13**		**Varies**	**13**		**Varies**	**13**		**Varies**
	Columbus Ironworks & Trade Center Fund								
Trade Center Operations	25	9		26	8		32	6	
Total Columbus Ironworks & Trade Center Fund	**25**	**9**		**24**	**8**		**32**	**6**	
	Bull Creek Golf Course Fund								
Bull Creek Golf Course	10		Varies	11		Varies	12		Varies
Bull Creek Golf Course Fund	**10**		**Varies**	**11**		**Varies**	**12**		**Varies**
	Oxbow Creek Golf Course Fund								
Oxbow Creek Golf Course	4		Varies	6		Varies	6		Varies
Oxbow Creek Golf Course Fund	**4**		**Varies**	**6**		**Varies**	**6**		**Varies**
	Risk Management Fund								
Risk Management & Workers Compensation	3	6		3	6		3	6	
Risk Management Fund	**3**	**6**		**3**	**6**		**3**	**6**	
				Other Funds					
Total Other Funds [2]	**14**		**Varies**	**14**		**Varies**	**14**		**Varies**
Total CCG Personnel	**2,639**	**112**	**Varies**	**2,679**	**106**	**Varies**	**2,713**	**108**	**Varies**

[2] Only employees who are eligible for pension benefits under the City's pension plan are included in the full-time Other Funds total to include certain Naval Museum employees and certain grant funded employees.

PERSONNEL

Agency/Organization	Position	Effective Date
NEW POSITIONS		
General Fund 0101		
Internal Auditor	(1) Forensic Auditor (G126)	1/1/2024
City Manager's Office	(1) Citizen Service Center Technician (G113)	7/1/2023
Parks and Recreation	(1) Parks Maintenance Worker I (G114)	7/1/2023
Parks and Recreation	(2) PT Parks Maintenance Worker I (G114)	7/1/2023
Police	(2) Administrative Technician (G115)	7/1/2023
Police	(1) Audio Visual Technician (G113)	7/1/2023
Police	(2) Crime Analyst (G120)	7/1/2023
Police	(1) Computer Forensic Analyst (G120)	7/1/2023
Police	(4) Real Time Crime Center Technician (G118)	7/1/2023
Police	(3) Crime Scene Investigator (G118)	7/1/2023
Fire/EMS	(7) Firefighter/EMT (F1)	7/1/2023
Fire/EMS	(3) Fire Lieutenant (F4)	7/1/2023
District Attorney	(2) Investigator I (G120)	7/1/2023
District Attorney	(2) Legal Administrative Clerk (G115)	7/1/2023
Superior Court Judge	(1) Director of Accountability Court (G126)	7/1/2023
Clerk of Superior Court	(2) Deputy Clerk II (G115)	7/1/2023
Public Defender	(1) Investigator I (G120)	7/1/2023
Public Defender	(1) Legal Administrative Clerk (G115)	7/1/2023
Tax Commissioner	(1) Financial Analyst (G123-3)	7/1/2023
Tax Commissioner	(1) Tax Specialist (G120)	7/1/2023
Recorder's Court	(1) Assistant Chief Deputy Clerk (G122)	7/1/2023
Recorder's Court	(1) Finance Manager (G121)	7/1/2023
Recorder's Court	(2) Deputy Clerk II (G115)	7/1/2023
METRA Fund 0751		
METRA	(4) Bus Operators (No-CDL) (G116)	7/1/2023
Trade Center Fund 0753		
Trade Center	(1) Events Attendant Crew Leader (G115)	7/1/2023
Trade Center	(1) Events Attendant I (G112)	7/1/2023
Trade Center	(4) Custodian (G111)	7/1/2023
Bull Creek Fund 0755		
Bull Creek	(1) Maintenance Intern	7/1/2023
Bull Creek	(1) Marketing Manager (G108G)	7/1/2023
Civic Center Fund 0757		
Civic Center	(1) Events/Cultural Affairs Coordinator (G119)	7/1/2023

PERSONNEL

TRANSFERS - ADDITIONS
LOST Fund 0102

Police	(40) Police Officers (PS1), FY24 ONLY	7/1/2023
Fire/EMS	(14) Firefighters (F1), FY24 ONLY	7/1/2023
Sheriff	(9) Deputy Sheriffs (PS1), FY24 ONLY	7/1/2023

TRANSFERS - DELETIONS
General Fund 0101

Police	(40) Police Officers (PS1), FY24 ONLY	7/1/2023
Fire/EMS	(14) Firefighters (F1), FY24 ONLY	7/1/2023
Sheriff	(9) Deputy Sheriffs (PS1), FY24 ONLY	7/1/2023

DELETIONS
General Fund 0101

Police	(17) Police Cadets (G113)	7/1/2023
Sheriff	(1) Administrative Support Specialist PT G113	7/1/2023

Trade Center Fund 0753

Trade Center	(2) PT Events Attendant I	7/1/2023

Civic Center Fund 0757

Civic Center	(1) Food & Beverage Coordinator (G119)	7/1/2023

RECLASSIFICATION
General Fund 0101

Inspections and Codes	(1) Electrical Inspector Coordinator (G122) to (1) Electrical Inspector III (G122) (Title Change Only)	7/1/2023
Inspections and Codes	(1) Plumbing/Mechanical Coordinator (G122) to (1) Plumbing/Mechanical Inspector I (G120)	7/1/2023
Inspections and Codes	(1) Building Inspector Coordinator (G122) to (1) Building Inspector III (G122) (Title Change Only)	7/1/2023
Clerk of Council	(1) PT Support Clerk (G111) to (1) FT Support Clerk (G111)	7/1/2023
Police	(1) Police Sergeant (P3) to (1) Police Lieutenant (P5)	7/1/2023
Public Defender	(1) legal Administrative Clerk (G115) to	7/1/2023

PERSONNEL

	(1) Administrative Coordinator (G117)	
Sheriff	(1) Deputy Sheriff (PS1) to (1) Accounting Clerk (G115)	7/1/2023
Sheriff	(5) Deputy Sheriffs (PS1) to (5) Correctional Officers (C1)	7/1/2023
Sheriff	(5) Deputy Sheriffs (PS1) to (5) Investigators (PS2)	7/1/2023
Sheriff	(1) Deputy Sheriff Field Training Officer MD (PS2-6) to (1) Sergeant MD (PS3)	7/1/2023
Sheriff	(1) Director of Community Affairs (G130-3) to (1) Director of Community Affairs (PS7)	7/1/2023
METRA Fund 0751		
METRA	(1) Transit Security Specialist (G113) to (1) Bus operator (No-CDL) (G116)	7/1/2023
Trade Center Fund 0753		
Trade Center	(1) Facilities Maintenance Supervisor (G121) to (1) Operations Manager (G124)	7/1/2023
Bull Creek Fund 0755		
Bull Creek	(1) PT Grill Server (G102T) to (1) Grill Server manager	7/1/2023
Civic Center Fund 0757		
Civic Center	(1) Events Services Manager (G124) to (1) Civic Center Cultural Affairs Assistant Director (G131)	7/1/2023

PERSONNEL

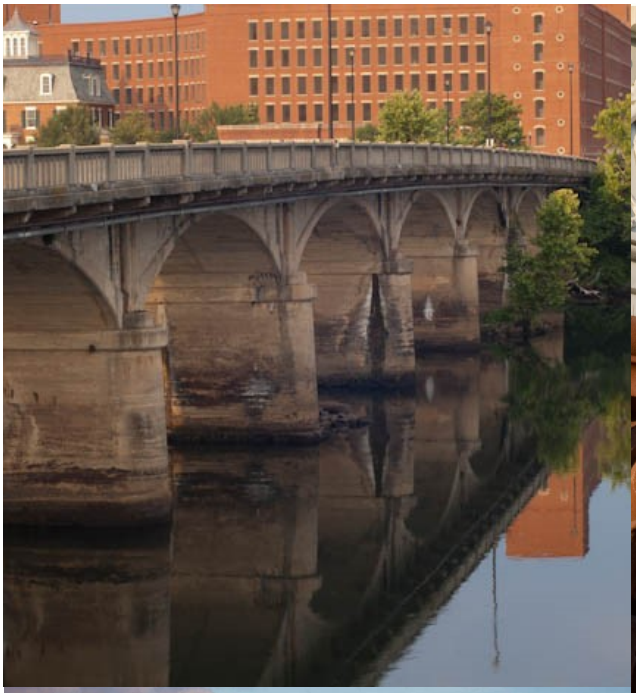
ADDITIONAL COMPENSATION:

This Recommended Budget includes the following pay adjustments and incentives:

- Effective July 1, 2023, a 1.0% Cost of Living Adjustment (COLA) will be provided to all classified full-time and part-time employees, and a 0.5% Cost of Living Adjustment (COLA) will be provided to all retirees.

- Effective January 2023, the Parks and Recreation part time Staff hourly rate will be increased, adjusting the hourly pay rate as follows:

Part Time Position Title	Existing Starting Wage Per Hour	New Starting Wage Per Hour
Recreation Leader	$9.57	$12.50
Community School Activity Leader	$9.57	$12.50
Community School Site Supervisor	$10.57	$13.50
Athletic Chief	$9.25	$13.50
Athletic Official	$7.25	$12.50
Aquatics Laborer	$7.25	$12.00
Pottery Specialist	$9.76	$14.00
Therapeutic Recreation Aid	$11.10	$14.00
Water Safety Instructor	$10.00	$15.00
Lifeguard Instructor – LG Certify	$10.00	$16.50
Concessionaires	$9.50	$12.00



Operating Budgets

INCLUDED IN THIS SECTION:

- Expenditures by Division
- Departmental Performance Measures

D

GENERAL FUND

The General Fund is the major operating fund of the government. It accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. The expenditures incurred are for current day-to-day expenses, operating equipment and special appropriations.

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Legislative

DEPARTMENT MISSION STATEMENT

The Council and Clerk of Council's Office are responsible for facilitating the activities of the Columbus Council by providing administrative and public policy assistance, managing official records and documents and assisting various boards, authorities, and commissions.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
1001000 Council	$327,722	$333,215	$359,618	$421,535
1002000 Clerk of Council	$248,130	$268,219	$280,558	$327,881
DEPARTMENT TOTAL	**$575,852**	**$601,434**	**$640,176**	**$749,416**
% CHANGE		**4.44%**	**6.44%**	**17.06%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$480,175	$503,450	$511,802	$602,666
Operations	$95,677	$97,984	$128,374	$146,750
OPERATING BUDGET	**$575,852**	**$601,434**	**$640,176**	**$749,416**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$575,852**	**$601,434**	**$640,176**	**$749,416**
% CHANGE		**4.44%**	**6.44%**	**17.06%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
100-1000 Council*	**FT/PT**	**10/0**	**10/0**	**10/0**
Mayor Pro Tem		1	1	1
Councilors		9	9	9
100-2000 Clerk of Council	**FT/PT**	**3/1**	**3/1**	**3/2**
Administrative Secretary****		1	1	1
Administrative Secretary (PT)***		1	0	0
Clerk of Council		1	1	1
Deputy Clerk of Council*		1	1	1
Deputy Clerk Pro Tem (PT)		1	1	1
Support Clerk (FT)**		0	0	1
Support Clerk (PT)**		1	1	0
Total Full Time/Part Time Positions		**13/2**	**13/2**	**13/2**

** All Councilor positions are shown as Full Time positions regardless of hours actually worked*
*** One (1) new Support Clerk PT (G7) in FY20*
*** One (1) Support Clerk PT (G111) reclassified to One (1) Support Clerk FT (G111) in FY24*
**** One (1) Administrative Secretary (PT) (G10A) reclassified to Deputy Clerk Pro Tem (PT) in FY20*
***** One (1) Administrative Secretary (G10A) reclassified to Administrative Secretary (G10C) in FY20*

Council

Program Description:

The City Council is the legislative body of the Columbus Consolidated Government. It consists of ten members, whom eight are elected from districts and two are elected citywide for four-staggered terms. The City Council appoints members to citizen boards and commissions and confirms the City Manager. The City Council also decides the type and level of service provided by the consolidated government, review and adopt resolutions, ordinances, the operating budget and approve purchases over $10,000 or multi-year contracts of any dollar amount.

Clerk of Council

Program Description:

The Clerk of Council (COC) is the administrative arm of the City Council. The Clerk prepares and maintains the minutes of Columbus Council meetings. A comprehensive index file of ordinances and resolutions adopted by the City Council is processed and maintained by the Clerk. Additionally, the Clerk is responsible for maintaining and updating the official copy of the Columbus Code and is a supplemental service to departments and paid subscribers.

Goal:	**To provide the best and most-prompt service for our customers in the least amount of time, while providing accurate information in a timely manner. To assist the Mayor and Council with board appointment nominees.**
Objective:	**To produce a thorough and accurate documentation from the proceedings of the Council Meeting, which will provide beneficial information to the citizens.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of requests responded to within one day or less.	**96%**	**97%**	**100%**

Goal:	**Provide additional information on the City's webpage regarding City Boards, Authorities, and Commissions.**
Objective:	**To enhance the level of participation from citizens to volunteer their time and knowledge to serve as volunteers on City Boards, Authorities, and Commissions while promoting community involvement for the betterment of the City.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of board, authority, or commission meeting attendance	**94%**	**98%**	**100%**

Executive

DEPARTMENT MISSION STATEMENT

To provide quality services, and to serve the citizens of our community with respect for their needs. Demonstrate responsible citizenship by supporting the development of the communities we serve.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
1101000 Mayor	$302,797	$273,435	$281,657	$312,381
1102600 Internal Auditor	$247,801	$212,193	$201,409	$353,634
DEPARTMENT TOTAL	**$550,598**	**$485,628**	**$483,066**	**$666,015**
% CHANGE		**-11.80%**	**-0.53%**	**37.87%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$500,604	$447,968	$456,178	$612,283
Operations	$49,994	$37,660	$26,889	$53,732
OPERATING BUDGET	**$550,598**	**$485,628**	**$483,066**	**$666,015**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$550,598**	**$485,628**	**$483,066**	**$666,015**
% CHANGE		**-11.80%**	**-0.53%**	**37.87%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
110-1000 Mayor	**FT/PT**	**4/0**	**4/0**	**4/0**
Administrative Assistant*		0	0	1
Administrative Secretary*		0	0	0
Coordinator of Policy and Research		1	1	0
Executive Assistant to the Mayor*		0	0	1
Executive Assistant		1	1	0
Executive Assistant		0	0	1
Mayor		1	1	1
Public Information Officer/Calendar Coord.		1	1	0
110-2600 Internal Auditor	**FT/PT**	**3/0**	**3/0**	**4/0**
Forensic Auditor**		2	2	3
Internal Auditor/Compliance Officer		1	1	1
Total Full Time/Part Time Positions		**7/0**	**7/0**	**8/0**

** One (1) Executive Assistant to the Mayor (X102) reclassified from $60,000 to $58,000, (salary only) and one (1) Administrative Secretary (G10) reclassified to Administrative Assistant (G12) in FY20*

***One (1) New Forensic Auditor (G21) added in FY22 and FY24*

Mayor

Program Description:
The Mayor is the Chief Executive of the Consolidated Columbus, Georgia City Government. The Mayor directs the executive branch of government, which consists of the office of the mayor, the office of the city manager, the directors of departments, and departments, boards, commissions and authorities ordained by Council or established by law. The Mayor is the official spokesperson for the consolidated government, presides at all meetings of the City Council, and is the Director of Public Safety. The Mayor shall be aided by a city manager, who, in the performance of his or her duties, shall be responsible to the Mayor. The specific powers and duties of the office of Mayor are more specifically set forth in the Charter, including Sec. 4-201.

Goals, Objectives and Performance Data

Goal:	**To respond in a timely manner to citizen concerns that are brought to the attention of the Mayor's Office.**		
Objective:	**To respond to citizen concerns within three to five business days.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of concerns responded to within three business days.	**100%**	**100%**	**100%**

Internal Auditor

DEPARTMENT MISSION STATEMENT

To uphold the highest standards of accountability for the Mayor, the City of Columbus and it's employees, through auditing and sound accounting procedures.

Program Description:

Internal Audit provides independent and objective appraisals of departmental procedures and administrative and operational support via special projects for the Mayor, City Council, and departments as requested. Additionally, Internal Audit monitors the Whistleblower Hotline.

Internal Audit reports directly to the Mayor and City Council. Internal Audit provides unbiased reviews, using competency and integrity to certify findings and provide recommendations to identified deficiencies. If the recommendations are enacted, Internal Audit uses quality control measures to monitor the implementation of the new or revised procedures.

Goals, Objectives and Performance Data

Goal:	**To maintain professional certification through the completion of required Continuing Professional Education, each calendar year.**		
Objective:	**Complete at least 40 hours of required and approved training each year.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of hours completed	**80.0**	**80.0**	**80.0**

Goal:	**To safeguard the City's assets by evaluating the internal control system and compliance thereof, audit departments and activities on a scheduled and unannounced basis; deter theft and malfeasance by providing an audit presence in City government.**		
Objective:	**Complete at least 6 departmental audits or special projects per year**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of audits completed versus scheduled	**4**	**3**	**4**

Legal

DEPARTMENT MISSION STATEMENT

The City Attorney has the responsibility of responding to requests for advice and in answering lawsuits in such a manner, as to eliminate or minimize legal damages that flow from such difficulties, and to advise the government and its officers how to steer clear of legal problems before decisions are made which might create such problems.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
1201000 City Attorney	$391,882	$458,771	$486,075	$525,180
1202100 Litigation	$1,701,247	$1,913,766	$1,857,136	$1,300,000
DEPARTMENT TOTAL	**$2,093,129**	**$2,372,537**	**$2,343,211**	**$1,825,180**
% CHANGE		**13.35%**	**-1.24%**	**-22.11%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$373,684	$436,906	$466,185	$494,080
Operations	$1,719,445	$1,935,631	$1,877,026	$1,331,100
OPERATING BUDGET	**$2,093,129**	**$2,372,537**	**$2,343,211**	**$1,825,180**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$2,093,129**	**$2,372,537**	**$2,343,211**	**$1,825,180**
% CHANGE		**13.35%**	**-1.24%**	**-22.11%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual*	FY24 Adopted
120-1000 City Attorney	**FT/PT**	**4/0**	**4/0**	**4/0**
City Attorney		1	1	1
Assistant City Attorney		1	1	1
Legal Assistant*		1	1	1
Paralegal**		1	1	1
Total Full Time/Part Time Positions		**4/0**	**4/0**	**4/0**

**One (1) Legal Administrative Assistant (G14B) reclassified to One (1) Legal Administrative Assistant (G14C) in FY22*

*** One (1) Paralegal (G15B) reclassified to One (1) Paralegal (G15C) in FY22*

City Attorney

Program Description:

The City Attorney is responsible for preparing ordinances and resolutions for Council Action, legislative bills, reviewing contracts, advising and consulting on administrative matters. The department also participates in general legislative programs through activities of city and county organizations. Staff represents the Mayor and departments in local, state and federal courts.

Goals, Objectives and Performance Data

Goal:	**The goal of the City Attorney's Office is to fulfill the functions of the office as established in the Columbus Charter in an efficient and effective manner.**
Objective:	**To respond to and prepare all responses to legislative issues, litigation demands, opinion requests and administrative matters in a timely and efficient manner.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Claims and lawsuits received	**150**	**150**	**150**
Ordinances & resolutions prepared	**265**	**250**	**265**
Alcohol license applications approved as to form	**120**	**125**	**125**
Contracts approved as to form	**250**	**250**	**275**
Opinion requests & referrals	**350**	**325**	**350**
Review or Responses to open records requests	**300**	**300**	**350**

Chief Administrator

DEPARTMENT MISSION STATEMENT

The City Manager's office is responsible for carrying out the Mayor/Council's policy decisions, for providing vision and leadership to the organization, and for overseeing the day-to-day operations of the Columbus Consolidated Government (CCG). Also, the City Manager's office acts as the custodian to all real and personal property of the government.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
1301000	Administration	$757,544	$903,384	$1,036,566	$1,126,066
1302500	Mail Room	$68,670	$76,040	$73,667	$81,701
1302550	Print Shop	$187,086	$187,306	$169,554	$232,240
1302600	Public Information & Relations	$149,213	$161,736	$168,417	$148,123
1302850	Citizen's Service Center	$349,092	$327,184	$345,480	$423,610
1302900	Quality Control	$24,424	$31,768	$122,845	$112,656
1303710	State Family Connecti	-	-	$31,875	$40,685
DEPARTMENT TOTAL		**$1,536,029**	**$1,687,418**	**$1,948,402**	**$2,165,081**
% CHANGE			**9.86%**	**15.47%**	**11.12%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$1,481,363	$1,611,662	$1,835,500	$2,067,714.00
Operations	$54,666	$75,756	$112,902	$97,367.00
OPERATING BUDGET	**$1,536,029**	**$1,687,418**	**$1,948,402**	**$2,165,081**
Capital Budget	$31,618	-	-	-
DEPARTMENT TOTAL	**$1,567,647**	**$1,687,418**	**$1,948,402**	**$2,165,081**
% CHANGE		**7.64%**	**15.47%**	**11.12%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
130-1000 Administration	**FT/PT**	**8/0**	**8/0**	**9/0**
Administrative Assistant*		2	3	3
Administrative Secretary*		1	0	0
Assistant to the City Manager		1	1	1
City Manager		1	1	1
Deputy City Manager-Operations		1	1	1
Deputy City Manager-Planning		1	1	1
Chief of Staff****		1	1	1
Director of Community Affairs*****		0	1	1
130-2500 Mail Room	**FT/Temp**	**1/1**	**1/1**	**1/1**
Mailroom Intern (Temporary)		1	1	1
Mailroom Supervisor		1	1	1
130-2550 Print Shop	**FT/Temp**	**4/0**	**4/0**	**4/0**
Print Shop Supervisor		1	1	1
Print Shop Technician		1	1	1
Duplicating Service Technician		1	1	1
Graphics Designer		1	1	1
130-2600 Public Info	**FT/Temp**	**2/0**	**2/1**	**2/1**
Communications & Multimedia Specialist		1	1	1
TV Station Intern (Temporary)**		0	1	1
TV Station Manager***		1	1	1
130-2850 City Services Ctr	**FT/PT**	**8/0**	**7/0**	**8/0**
Citizen's Service Coordinator*		1	1	1
Citizen's Service Technician********		6	6	7
Records Specialist		1	1	1
130-2900 Quality Control Program		**0**	**1**	**1/0**
Keep Columbus Beautiful Executive Driector******		0	1	1
130-3710 State Family Connection		**0**	**1**	**1/0**
Family Connection Director*******		0	1	1
Total Full Time/Part Time/Temporary Positions		**23/1**	**26/2**	**27/2**

** One (1) Administrative Secretary (G10) reclassified to Administrative Assistant (G12) and one (1) Citizen Service Center Coordinator (G14) reclassified to Citizen Service Center Technician (G10), (grade only) in FY20*
***One (1) TV Station Intern Temporary position added in FY20*
**** One (1)TV Station Manager (G19) reclassified to One (1) TV Station Manager (G23) in FY21*
***** One (1) Executive Assistant (G14) reclassified to One (1) Chief of Staff (G20) in FY22*
****** One (1) Director of Community Affairs (G23) added in FY23*
******* One (1) Keep Columbus Beautiful Executive Director (G21) added in FY23*
******** One (1) Family Connection Director (20) added in FY23*
********* One (1) Citizen Service Center Technician (G113) added in FY24*

City Manager Administration

Program Description:

The City Manager is responsible for the direction, supervision, and review of departmental operations. Preparation of the annual operating and capital improvement budget, submission of reports to the Mayor and Council on finance and administrative activities of the Government, fall under the City Managers duties. The City Manager advises and makes recommendations to the Mayor and Council on the present and future financial status of the Government. The City Manager confers with, coordinates, and assists local, state, and federally elected and appointed officials, and acts a general liaison between the Mayor, Council and all other entities.

Goals, Objectives and Performance Data

Goal:	**To clearly and completely articulate recommendations on policy and operations of the CCG to the Mayor and Council, and to effectively and economically implement CCG policy.**
Objective:	**Respond to a minimum of 90% of citizen concerns within 7 days**
Objective:	**Ensure that 95% of Council Agenda reports are complete, accurate, and on time**
Objective:	**Ensure a response to Council on referrals by next Council Meeting**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Average number of days to respond to citizen's concerns	**2 days**	**2 days**	**2 days**
Percentage of Council agenda reports submitted accurate and on time	**99%**	**99%**	**100%**
Average number of days to respond to Council referrals and correspondence	**3 days**	**3 days**	**2 days**

Goal:	**To work closely with local & state delegation, legislative liaisons, the private sector, and other Governmental agencies.**
Objective:	**Continue to have regular meetings with the School Board, Chamber of Commerce, and local delegation to work on legislative agenda issues.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of days turn-around time for House/Senate bills to legislative liaison for action	**2 days**	**2 days**	**2 days**

Mail Room

Program Description:

The Mail Room is responsible for the processing and distribution of all incoming/outgoing mail and informational materials for the CCG.

Goals, Objectives and Performance Data

Goal:	**To ensure that departments within the City receive accurate and timely pickup and delivery of outgoing and incoming mail.**
Objective:	**Implement needed procedures to make the delivery of mail more efficient**
Objective:	**Provide superior customer service to individuals utilizing the mail system.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage for each day the mail is placed in mail boxes by 11:00 am	**99%**	**99%**	**99%**
Completion of a customer service class for all mailroom personnel	**100%**	**100%**	**100%**

Print Shop

Program Description:

Assist all City Departments with their printing needs, which includes designs, typesetting, color copies, color printing, folding, stapling, binding and the overall knowledge of any printing projects.

Goals, Objectives and Performance Data

Goal:	**Maintain the quality of equipment, services, supplies and overall production provided by the Printing Division.**
Objective:	**Increase production efficiently and maintain quality printing services with minimal cost and delay to customers.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Graphics/Software trainings.	**1**	**1**	**1**
Number of Graphic Software upgrades.	**1**	**1**	**1**
PlateMaker/Film System	**1**	**1**	**1**
Percentage of Online Work orders.	**100%**	**100%**	**100%**
Number of Offset Printing Impressions.	**4,750,000**	**4,750,000**	**4,750,000**
Number of Quick Copies.	**800,000**	**800,000**	**800,000**
Percentage of Plate Filing System.	**100%**	**100%**	**100%**
Percentage of maintenance/repairs.	**100%**	**100%**	**100%**

Public Information & Relations

Program Description:

The Public Information and Relations Office (PIRO) is the designated distributor of information regarding the CCG. Organized as a division of the City Manager's Office, the PIRO is in the position to directly service and correspond with departments, agencies, and authorities of the CCG. The office provides continuity in news releases, broadcast messages, brochures, newsletters, and other printed materials on behalf of the CCG. Conversely, the office responds to citizen inquiries, complaints, and comments by directing the citizen to the appropriate departments.
The Columbus Consolidated Government has joined other jurisdictions in airing public hearings, local legislative sessions, and other public programs on a government access channel (CCGTV).

Goals, Objectives and Performance Data

Goal:	**To continue to improve our on air presence with short and long term goals, which ensure greater use of CCGTV and increase our viewers**		
Objective:	**Improve the efficiency of CCGTV**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of meetings broadcast live and replayed on the channel weekly.	**275**	**275**	**275**

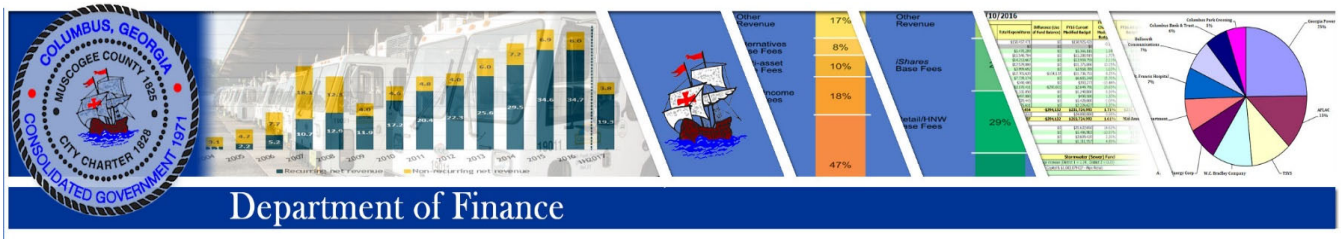
Citizen's Service Center

Program Description:

The Citizens Service Center is responsible for receiving calls from citizens requesting assistance on all non-emergency services within the Columbus Consolidated Government. This division provide the residents of Columbus, Georgia with current and accurate information pertaining to the CCG and coordinate the resolution of these concerns or requests for services by generating service requests and distributing them to the appropriate departments.

Goals, Objectives and Performance Data

Goal:	**To serve citizens in a friendly, professional, and helpful manner and offer complete and accurate information to internal and external customers by telephone, email or in person.**		
Objective:	**To reduce citizens' complaints concerning non-responsiveness and excessive transfer of calls.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of calls received	**145,000**	**152,769**	**165,000**
Number of service requests	**50,000**	**47,234**	**50,000**
Number of walk-ins	**300,000**	**286,759**	**300,000**
Number of notary requests	**2,500**	**2,762**	**2,500**
Number of reservations	**1,200**	**1,169**	**1,200**
Number of pool car requests	**70**	**62**	**70**
Number of on-line requests	**2,200**	**2,487**	**2,500**



Finance

DEPARTMENT MISSION STATEMENT

To maintain the CCG's overall financial stability through sound financial planning and management practices. We are committed to the highest standards of accountability, accuracy, timeliness, professionalism and innovation in providing financial services to our internal and external customers.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2001000 Finance Director	$354,009	$361,903	$367,862	$389,630
2002100 Accounting	$506,413	$567,720	$582,809	$658,974
2002200 Revenue	$613,850	$639,688	$696,503	$748,804
2002900 Financial Planning	$222,142	$257,171	$277,060	$335,422
2002950 Purchasing	$387,358	$413,672	$426,313	$472,185
2002980 Cash Management	$137,285	$173,948	$216,224	$285,155
DEPARTMENT TOTAL	**$2,221,057**	**$2,414,102**	**$2,566,772**	**$2,890,170**
% CHANGE		**8.69%**	**6.32%**	**12.60%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$1,910,291	$2,127,319	$2,288,632	$2,512,626
Operations	$310,766	$283,983	$278,141	$377,544
OPERATING BUDGET	**$2,221,057**	**$2,411,302**	**$2,566,772**	**$2,890,170**
Capital Budget	-	$2,800.00	-	-
DEPARTMENT TOTAL	**$2,221,057**	**$2,414,102**	**$2,566,772**	**$2,890,170**
% CHANGE		**8.69%**	**6.32%**	**12.60%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
200-1000 Administration	**FT/PT**	**2/0**	**2/0**	**2/0**
Administrative Coordinator		1	1	1
Finance Director		1	1	1
200-2100 Accounting	**FT/PT**	**8/0**	**8/0**	**9/0**
Accounting Manager		1	1	1
Accounts Payable Technician		3	3	2
Grant Compliance Accountant		1	1	1
Accountant I*********		0	0	1
Payroll Specialist***		1	1	2
Payroll Administrator********		1	1	1
Senior Accountant		1	1	1
200-2200 Revenue	**FT/PT**	**12/0**	**11/0**	**11/0**
Accounting Technician****		1	0	0
Collections Supervisor		1	1	1
Collections Technician		3	3	3
Licensing and Tax Clerk*******		1	2	2
Financial Analyst*		0	0	0
Revenue Auditor		2	2	2
Revenue Manager		1	1	1
Senior Licensing and Tax Clerk********		1	1	1
Licensing and Tax Supervisor******		1	1	1
200-2900 Financial Plan	**FT/PT**	**4/0**	**4/0**	**4/0**
Assistant Finance Director		1	1	1
Budget and Management Analyst		3	3	3
200-2950 Purchasing	**FT/PT**	**7/0**	**7/0**	**7/0**
Buyer		2	2	2
Buyer Specialist		2	2	2
Purchasing Manager		1	1	1
Purchasing Technician		2	2	2
200-2980 Cash Mngmt	**FT/PT**	**2/0**	**2/0**	**3/0**
Accounting Technician		1	1	1
Investment Officer		1	1	1
Financial Analyst*		1	1	1
Total Full Time/Part Time Positions		**35/0**	**34/0**	**36/0**

**One (1) unfunded Financial Analyst position deleted in FY21.*

**One (1) Financial Analyst position (G19) restored in FY22*

***One (1) Payroll Coordinator (G14) reclassified to One (1) Payroll Specialist (G16) in FY21*

****One (1) Payroll Specialist position (G16) added in FY22*

*****One (1) Accounting Technician (G12A) to One (1) Customer Service Representative (G9A) in FY21*

***** Customer Service Representative (G9A) reclassified to Collections Technician (G115) in FY23*

*******One (1) Tax Supervisor position (G18) reclassified to Licensing & Tax Supervisor (G19) in FY22*

********Two (2) Customer Service Representative positions (G9) reclassified to Two (2) Licensing & Tax Clerk (G12) in FY22*

*********One (1) Senior Customer Service Representative positions (G10) reclassified to Senior Licensing & Tax Clerk (G13) in FY22*

Finance Director

Program Description:

The Finance Director is responsible for supervising and coordinating the administration of major fiscal services, and providing accurate and current data concerning the expenditures of various operating programs and revenue collected by the CCG. The Finance Department includes the Accounting, Financial Planning, Purchasing, Revenue/Occupation Tax and Cash Management Divisions. The Cash Management Division was separated out from the Revenue Division in FY14.

Accounting

Program Description:

Maintenance of the general ledger and all subsidiary ledgers; process and record all disbursements; verify and record all revenues; process and record capital assets and maintain capital assets inventory; process and record all payroll transactions to include remittance of all withholdings and preparation and disbursement of W2's and 1099R's; accounting for the City's various grants; preparation of basic financial statements and note disclosures, Management Discussion and Analysis and Statistical Section of the Comprehensive Annual Financial Report (CAFR) in compliance with standards established by the Governmental Accounting Standards Board (GASB), the Government Finance Officers Association (GFOA), and the legal requirements of the State of Georgia.

Goals, Objectives and Performance Data

Goal:	**To provide accounting oversight and guidance to departments to ensure that generally accepted accounting principles, legal requirements, policies and procedures are consistently applied to maintain the integrity of the financial records and to fully meet reporting requirements.**
Objective:	**To prepare monthly financial reports for 100% of the City's 53 funds within 10 days after month end.**
Objective:	**To receive an unmodified audit opinion.**
Objective:	**To be awarded the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of monthly financial reports published for 53 funds	**13**	**13**	**13**
Percent of financial statements completed on time within 10 days	**98%**	**98%**	**98%**
Receive an unmodified audit opinion	**Yes**	**Yes**	**Yes**
Management letter issues to Mayor & Council	**3**	**3**	**3**
Receipt of the Certificate of Achievement	**Yes**	**Yes**	**Yes**

Goal:	**To prepare annual financial reports and schedules which include the Comprehensive Annual Financial Report (CAFR), the Report of Local Government Finances for the Georgia Department of Community Affairs, entity financial statements and statistical tables in order to fairly present the Consolidated Government's financial position and operating results in conformity with GAAP, GASB, GFOA, local, state and federal guidelines. To complete 100% of the above mentioned reports on time and in compliance with established guidelines.**
Objective:	**To prepare and publish CAFR by December 31st**
Objective:	**To complete Report of Local Government Finances by November 20th**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
CAFR Prepared and published by December 31	**100%**	**100%**	**100%**
Report of Local Government Finances completed by November 20	**100%**	**100%**	**100%**

Goal:	**To provide guidance and oversight in accounts payable practices in order to maintain proper accountability, accurate financial reporting, and timely payment to our external customers (vendors).**
Objective:	**To process vendor invoices and GAX documents received from departments within three (3) days of receipt in the Accounting Division to produce timely payments to vendors.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of checks processed	**14,175**	**14,317**	**14,317**

Goal:	**To coordinate an accurate and timely payroll for the City's workforce and retirees, and remittance of all third party deductions and withholdings within stated guidelines and standards.**
Objective:	**To process the City's various payrolls – biweekly and monthly, and payments to third parties for deductions and withholdings. The number of payrolls processed changed in FY18 with the implementation of a biweekly lag payroll for all employees.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of payrolls processed	**78**	**53**	**50**
Number tax deposits processed	**38**	**38**	**38**
Percentage processed within guidelines	**100%**	**100%**	**100%**

Goal:	**To process W2 and 1099R forms for the City's workforce and retirees within established federal guidelines**
Objective:	**To balance and reconcile W2 and 1099R forms within 2 weeks after the close of the calendar year but not later than January 31st.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of W2 forms processed	**3,776**	**3,738**	**3,800**
Number of 1099R forms processed	**1,936**	**2,190**	**2,200**

Occupation Tax/Collections

Program Description:

The Revenue Division performs two primary functions: Occupational Tax and Collections. Occupational Tax is responsible for issuing licenses pertaining to business, alcoholic beverage, and insurance as well as collection, audits, and enforcement of ordinances relative to various taxes such as gross receipts, alcohol excise taxes, insurance premium and franchise taxes. The collections function pertains to the collection and deposit of all monies received by Columbus Consolidated Government and billing and collection of numerous government services. Treasury functions include the verification, coding, receipting, and daily depositing of all revenues for the various funds collected.

Goals, Objectives and Performance Data

Goal:	**To improve the collections and cash flow through more effective processes and increase availability of tax information online to better meet the changing needs of taxpayers.**
Objective:	**To expand technology to include the use of the internet web site for information, application, and payment processing. Technology enhancements would provide enhanced customer service and improve efficiencies in the Division.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of forms available on the web site	**24**	**25**	**25**

Goal:	**To communicate effectively, externally and internally, to reduce misunderstandings, expedite processes, and reduce the margin of error.**
Objective:	**To improve the quality of the licensing and tax billing functions and processes by increasing and prioritizing efforts to locate unlicensed businesses.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Reduce the licensing delinquency report.	**4%**	**11%**	**10%**

Financial Planning

Program Description:

The primary function of this division is to coordinate the preparation of the Columbus Consolidated Government's annual operating and capital budgets. The budget season begins in January with preparation, distribution and instructions of the budgets forms and guidance from the City Manager. The staff assists with budget request reviews and final preparation of the recommended budget for submission to Council prior to May 1. During the Council review, the staff provides technical, analytical and research support. Following Council adoption by July 1, the staff integrates the Council adjustments and prepares the budget document for production and submission to Government Finance Officers Association (GFOA) for evaluation. In addition, throughout the year Financial Planning provides analysis, guidance, and support to all areas of CCG management to help departments remain within budget, improve fiscal efficiency, and manage expenditures relative to budget.

Goals, Objectives and Performance Data

Goal:	**To obtain GFOA Distinguished Budget award with no areas cited for improvement.**		
Objective:	**A rating of proficient in policy, communications, operations and financial as cited by GFOA.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Rating of 100% Proficiency	**100%**	**100%**	**100%**

Goal:	**To develop and improve the quality of financial reports available to management and staff, including Annual Budget Book, internal reports, and special projects as requested.**		
Objective:	**Development and analysis of financial reports.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Development of Recommended Budget	**YES**	**YES**	**YES**
Quarterly reports within 15 days of end of the quarter	**100%**	**100%**	**100%**
Goal:	**To facilitate communications with departments to streamline the financial processes.**		
Objective:	**To improve communications and the delivery of services to the departments.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Bi-annual Departmental visits (all Departments)	**80%**	**75%**	**90%**
Cross training analysts on major procedures and directives	**95%**	**90%**	**95%**
Percentage of inquiries responded to within 48 hours	**95%**	**95%**	**100%**

Purchasing

Program Description:

The Purchasing Division is responsible for securing all supplies, tools, equipment, and services for the Columbus Consolidated Government operations consistent with the procurement ordinance. In addition, the division is responsible for the protection, preservation, proper storage and disposal of surplus materials and equipment. The division acts as a liaison between the vendor and the City's various departments.

Goals, Objectives and Performance Data

Goal:	**To enhance end-user efficiency when using the new release of the finance system.**		
Objective:	**To provide more Finance System (Procurement) training opportunities for end-users by having regularly scheduled classes on a quarterly basis.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Advantage training sessions	**8**	**6**	**4**

Goal:	**To encourage the use of annual contracts, wherever possible, to save departments' time and effort when purchasing regularly required goods and services.**		
Objective:	**Develop more annual contracts for regularly required goods and services with the assistance of the participating departments.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of annual contracts completed/updated	**40**	**40**	**40**
Goal:	**To encourage use of the Purchasing Card in all departments in order to reduce time obtaining purchases under $1,000.**		
Objective:	**Reduce the number of purchase orders and checks generated for small purchases and for travel purposes.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of cardholders	**343**	**330**	**350**

Cash Management

Program Description:

The Cash Management Division is responsible for all operating and investment cash accounts owned by the city as well as certain cash receiving transactions.

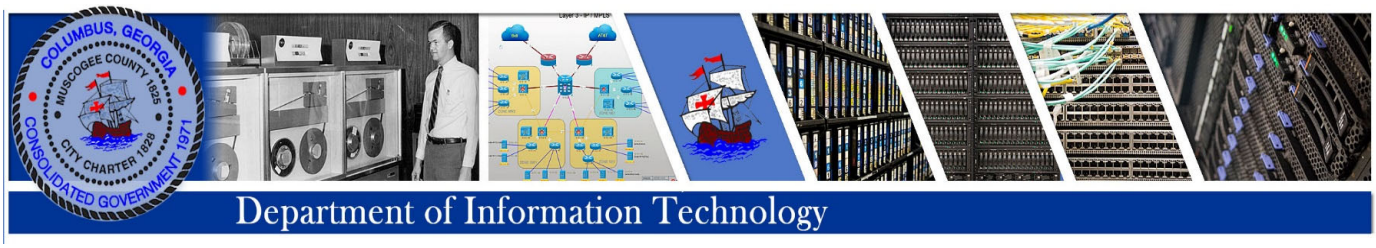
Goals, Objectives and Performance Data

Goal:	**To ensure there is sufficient cash to meet city needs on a daily basis.**		
Objective:	**Cash is sufficient to meet payroll and accounts payable needs.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of cash sufficiency	**100%**	**100%**	**100%**

Goal:	**Optimize city investment earnings by appropriate management and investment of cash on hand and in operating, investment and pension fund accounts.**		
Objective:	**Yield on investments exceeds appropriate benchmarks.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Yield exceeds benchmarks	**Yes**	**Yes**	**Yes**

Goal:	**Release ACH/wire transfer payments on a timely basis.**		
Objective:	**Ensure ACH/wire transfer payment processing is efficient.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage released on time	**100%**	**100%**	**100%**

Goal:	**To improve the rate of return on investments.**		
Objective:	**To continually evaluate money managers and investment third parties.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Increased rates of return.	**3%**	**2%**	**5%**



Information Technology

DEPARTMENT MISSION STATEMENT

To provide efficient, innovative, and cost effective Information Technology Services necessary to support and enhance the daily business operations of the Consolidated government so as to better serve the citizens of Columbus, Georgia.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2101000	Administration	$7,591,446	$5,643,344	$6,556,830	$2,033,440
2102000	Geographic Information Systems	-	-	-	-
DEPARTMENT TOTAL		**$7,591,446**	**$5,643,344**	**$6,556,830**	**$2,033,440**
% CHANGE			**-25.66%**	**16.19%**	**-68.99%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$1,759,174	$1,848,699	$1,815,209	$2,033,440
Operations	$3,597,968	$3,623,084	$4,472,801	$4,786,298
OPERATING BUDGET	**$5,357,142**	**$5,471,783**	**$6,288,010**	**$6,819,738**
Capital Budget	$2,234,304	171,561.00	268,819.83	-
DEPARTMENT TOTAL	**$7,591,446**	**$5,643,344**	**$6,556,830**	**$6,819,738**
% CHANGE		**-25.66%**	**16.19%**	**4.01%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
210-1000 Administration	**FT/PT**	**28/0**	**26/1**	**25/1**
Application Developer*		3	2	2
Application Development & Support Manager		1	1	1
Application Support Analyst		3	3	3
Assistant Information Technology Director***		0	2	2
Data Control Technician (FT)***		2	0	0
Data Control Technician (PT)***		0	1	1
GIS Coordinator**		1	1	0
GIS Division Manager******		0	0	1
GIS Technician***		2	0	0
GIS Analyst**		1	1	1
Host Computer Operator*****		2	1	1
IT Director		1	1	1
Lead Host Computer Operator****		1	0	0
Network Engineer		3	3	3
Network Operations Manager***		1	1	1
Office Manager***		0	1	1
PC Services Supervisor		1	1	1
Personal Computer Technician		2	2	2
Programming and Development Coordinator		1	2	2
Systems and Enterprise Applications Coord		1	1	1
Technical Operations Manager		1	1	1
Web Development Manager		1	1	1
210-2000 Geo Info System (GIS)	**FT/PT**	**0/0**	**0/0**	**0/0**
GIS Analyst**		0	0	0
GIS Coordinator**		0	0	0
GIS Technician**		0	0	0
Total Full Time/Part Time Positions		**28/0**	**25/1**	**25/1**

*****One (1) Application Developer deleted in FY20*

*** Internal transfer to Administration unit*

**** One (1) Data Control Technician (FT) (G12) reclassified to (PT), one (1) Network Operations Manager (G22E) reclassified to (G22F), one (1) GIS Technician (G14) reclassified to Program & Development Coordinator (G21), one (1) Data Control Technician (G12) reclassified to Office Manager (G14), one (1) GIS Technician (G14) reclassified to Assistant Information Technology Director (G25) in FY20*

*****One (1) Lead Host Computer Operator (G13) G20228 to One (1) Assistant Director of Technology - Operations (G25) eff Jan 2021*

****** One (1) Host Computer Operator deleted in FY21*

******* One (1) GIS Coordinator (G21) reclassified to GIS Division Manager (G23) in FY23*

Administration

Program Description:
The Department of Information Technology provides a full range of management information and processing services for the Consolidated Government. This includes long range planning and implementations of new information systems that best meet the requirement of user departments. The Data Processing Division is organized in two sections: Systems/Programming and Operations. Systems/Programming provides system analysis, application programming, and operating system maintenance. Operations include: control services, personal computer support and maintenance of local area networks.

Goals, Objectives and Performance Data

Goal:	**To migrate all remote sites to city owned fiber or establish on network connectivity through third party vendors.**		
Objective:	**Provide cost effective, stable, robust, WAN connectivity between the DATA Center and other CCG departments and agencies throughout the city.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percent of remote sites directly on network	**99%**	**99%**	**100%**

Goal:	**Migrate 1,100 users off of a virtual desktop environment.**		
Objective:	**To reduce the number of work orders and resolution time for problems, and increase user production.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of users with virtual desktops	**230**	**95**	**250**

Goal:	**Maintain or improve current level of service while implementing new Court/Public Safety system.**		
Objective:	**To have new Court/Public Safety system implemented within the project plan time period while continuing to support the existing obsolete systems.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percent of completion	**95%**	**95%**	**100%**
Goal:	**Develop, Modify or Purchase new work order system.**		
Objective:	**To improve change management, project management, work order efficiency, and provide a system of record for official requests.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percent of completion	**50%**	**80%**	**100%**

Human Resources

DEPARTMENT MISSION STATEMENT

Serving all citizens of our community in a legally, morally, and ethically appropriate manner. The Human Resources Department strives to improve employment opportunities, advancement opportunities, employee relations and employee performance through better communications, cultivation of a diverse workforce and through the development and implementation of proactive policies, procedures, programs and training.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2201000 Administration	$917,439	$1,064,770	$1,164,055	$1,210,950
2202100 Employee Benefits	$1,173,073	$1,150,040	$913,187	$1,097,642
DEPARTMENT TOTAL	**$2,090,512**	**$2,214,810**	**$2,077,242**	**$2,308,592**
% CHANGE		**5.95%**	**-6.21%**	**11.14%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$1,877,466	$1,888,127	$1,798,813	$2,027,555
Operations	$213,046	$326,683	$271,049	$281,037
OPERATING BUDGET	**$2,090,512**	**$2,214,810**	**$2,069,862**	**$2,308,592**
Capital Budget		-	7,380.00	-
DEPARTMENT TOTAL	**$2,090,512**	**$2,214,810**	**$2,077,242**	**$2,308,592**
% CHANGE		**5.95%**	**-6.21%**	**11.14%**

**Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
220-1000 Human Resources FT/PT	**14/0**	**16/0**	**16/0**
Administrative Assistant	0	1	1
Administrative Secretary (PT)*	0	0	0
Assistant Human Resources Director	1	1	1
Human Resources Analyst	2	2	2
Human Resources Director	1	1	1
Human Resources Specialist***	3	5	5
Human Resources Technician I**	3	3	3
Human Resources Technician II**	2	2	2
Technical Trainer/Developer	0	0	0
Training Coordinator	1	1	1
Total Full Time/Part Time Positions	**14/0**	**16/0**	**16/0**

** Administrative Secretary (PT) deleted in FY20*

***One (1) Human Resource Technician I (G12) reclassified to One (1) Human Resource Technician II (G14) in FY22*

**** Two (2) Human Resource Specialist (G16) added in FY23*

Administration

Program Description:

The Administration Division within the Department of Human Resources provides services to recruit, develop, and retain highly professional employees and quality customer service to the citizens of Columbus.

Goal:	**To process personnel actions in a timely manner.**		
Objective:	**To maintain personnel action processing time in 3 days or less.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Average days required to process personnel actions	**2.50**	**2.00**	**2**

Goal:	**To process and file personnel actions and documents accurately at a percentage of 2% or less.**		
Objective:	**To conduct statistically valid random sampling on a monthly basis, for data entry and filing accuracy, for performance measurements and improvements.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Average monthly data entry error rate, expressed as a percentage of total personnel actions and documents entered.	**1.5%**	**1.5%**	**1.5%**

Goal:	**Online employee training to cultivate growth, promote excellence, and improve retention. Eliminate the administrative burden of managing multiple employee training programs by providing a centralized online platfrom**		
Objective:	**Complete implementation of the Learn Module. Roll it out to employees in the second quarter of 2022.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of employees that will use Learn to complete and review training. Reducing face to face training.	**5.1%**	**47.1%**	**65.0%**

Employee Benefits

Program Description:

The Employee Benefits Division within the Department of Human Resources manages employee benefits. Some examples of employee Benefits: the COBRA & FLEX programs, deferred income, unemployment insurance, savings programs, thrift programs, employees' assistance and other programs.

Community Development

DEPARTMENT MISSION STATEMENT

The mission of the Inspections and Codes Department is to ensure a safe and environmentally sound community to all of the residents and those who visit here by supporting all programs of the Columbus Consolidated Government that raise public awareness and to provide for the safety of life, health, and general welfare of the public through the enforcement of the International Building, Plumbing, Electrical, Gas, Mechanical, and Property Maintenance Codes, the Zoning Ordinance, the Flood Plain Ordinance, and the Georgia Safety Fire Regulations. All of these codes are nationally recognized construction codes.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2402200	Inspections & Codes	$1,392,466	$1,497,977	$1,363,451	$1,407,364
2402400	Special Enforcement	$476,346	$721,301	$1,002,690	$990,910
DEPARTMENT TOTAL		**$1,868,812**	**$2,219,278**	**$2,366,141**	**$2,398,274**
% CHANGE			**18.75%**	**6.62%**	**1.36%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$1,620,523	$1,727,235	$1,656,979	$1,884,813
Operations	$248,289	$215,696	$566,109	$513,461
OPERATING BUDGET	**$1,868,812**	**$1,942,931**	**$2,223,087**	**$2,398,274**
Capital Budget	-	$276,347	$143,054	-
DEPARTMENT TOTAL	**$1,868,812**	**$2,219,278**	**$2,366,141**	**$2,398,274**
% CHANGE		**18.75%**	**6.62%**	**1.36%**

**Unaudited*

Personnel Summary: Authorized Positions

		FY22 Actual	FY23 Actual	FY24 Adopted
240-2200 Inspection & Codes	**FT/PT**	**25/0**	**23/0**	**24/0**
Assistant Building Inspection & Codes Director		1	1	1
Building Inspection and Codes Director		1	1	1
Building Inspection Coordinator*****		2	2	1
Building Inspector*****		2	2	3
Electrical Inspection Coordinator***		1	1	0
Electrical Inspector***		3	3	3
GIS Technician *		1	1	0
Inspection Services Coordinator		1	1	1
Inspection Services Technician*		0	0	2
Mechanical Inspection Coordinator***		2	2	0
Mechanical Inspector***		2	2	3
Office Manager*		1	1	1
Permit Technician**		2	2	1
Plans Examiner		2	2	2
Property Maintenance Coordinator		1	1	1
Property Maintenance Inspector		2	2	2
Sign and Codes Inspector		1	1	1
Chief Inspector****		0	0	1
240-2400 Special Enforcement	**FT/PT**	**7/0**	**7/0**	**7/0**
Special Enforcement Coordinator		1	1	1
Special Enforcement Officer		6	6	6
Total Full Time/Part Time Positions		**32/0**	**30/0**	**31/0**

** One (1) GIS Technician (G14) reclassified to Inspection Services Technician (G12) and one (1) Office Manager (G14C) reclassified to (G14E) in FY20.*

*** Two (2) Permit Technicians (G10) G14413 reclassified to Two (2) Permit Technicians (G12) G14413 in FY21*

**** One (1) unfunded Electrical Inspector (G16) and one (1) unfunded Mechanical Insp Coordinator (G18) position deleted in FY21.*

**** One (1) Electrical Inspector Coordinator (G122) reclassified to Electrical Inspector III (G122) (Title Change Only) in FY24*

**** One (1) Mechanical Coordinator (G122) reclassified to One (1) Mechanical Inspector (G122) in FY24*

***** One (1) New Chief Inspector (G22) position added in FY22*

****** One (1) Building Inspector Coordinator (G122) reclassified to One (1) Building Inspector III (G122) in FY24*

Inspections & Codes

Program Description:

The Department is responsible for the enforcement of the latest editions of the Georgia State International Codes Building, Plumbing, Electrical, Gas, Mechanical, and Property Maintenance Codes, adopted by the State of Georgia as the State Construction Codes. Furthermore, the Department enforces the Local Zoning Ordinance, the Flood Plan Ordinance, Soil Erosion and Sedimentation Control and the Georgia Safety Fire Regulations.

Goal:	**To provide an effective inspection service to ensure the safety of life, health, and general welfare of the public through Code Enforcement.**		
Objective:	**Continue the systematic program to remove all derelict structures and to rehabilitate substandard housing.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Property Maintenance-Community Development			
Property Maintenance Inspections	**4,117**	**3,435**	**3,500**
Demolition Notices	**51**	**25**	**45**
City Authorized Demolitions	**12**	**28**	**30**
Objective:	**Assist the Board of Zoning Appeals technically and process appeals under the Zoning Ordinance to BZA.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Board of Zoning Appeal Cases	**42**	**54**	**55**
Objective:	**Continue the systematic program making inspections to enforce all construction codes, zoning regulations, and related conditions.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Inspections	**10,967**	**12,910**	**13,000**
Permits issued	**7,217**	**7,196**	**7,300**
Plans checked	**339**	**348**	**400**
Revenue collections	**$1,278,942**	**$1,643,089**	**$1,800,000**
Construction valuations	**$195,279,464**	**$318,253,266**	**$350,000,000**

Special Enforcement

Program Description:

The Special Enforcement division is responsible for all environmental law enforcement such as, but is not limited to the enforcement of the solid waste ordinance, business licenses, alcohol licensing, gross receipt taxes, mobile home taxes, scrap tire management, illegal dumping, weed violations, junk vehicles, fencing violations and other environmental violations.

Planning

DEPARTMENT MISSION STATEMENT

The mission of the Planning Department is to provide continuous, comprehensive, and coordinated planning efforts, through a proactive public participation process. This will provide for local and regional growth, while fostering sustainable development sensitive to community and natural resources.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2421000 Planning	$296,928	$262,316	$293,265	$343,451
DEPARTMENT TOTAL	**$296,928**	**$262,316**	**$293,265**	**$343,451**
% CHANGE		**-11.66%**	**11.80%**	**17.11%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$261,287	$262,316	$253,509	$306,186
Operations	$35,641	$20,007	$39,756	$37,265
OPERATING BUDGET	**$296,928**	**$282,323**	**$293,265**	**$343,451**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$296,928**	**$282,323**	**$293,265**	**$343,451**
% CHANGE		**-4.92%**	**3.88%**	**17.11%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
242-1000 Planning	**FT/PT**	**6/0**	**4/0**	**4/0**
Assistant Planning Director***		0	0	1
Planner*		3	2	2
Planning Manager**		1	1	0
Planning Technician*		1	0	0
Principal Planner		1	1	1
Total Full Time/Part Time Positions		**6/0**	**4/0**	**4/0**

** One (1) Planner and one (1) Planning Technician deleted in FY20.*

*** One (1) Planning Manager (G22C) reclassified to One (1) Planning Manager (G22F) in FY22*

**** One (1) Planning Manager (G22) reclassified to One (1) Assistant Planning Director (G234) in FY23*

Planning

Program Description:

To lead in creative and sustainable solutions for land use development through comprehensive surveys and studies of existing and future conditions, and through the preparation of plans for the sound management of physical, social and economic growth in the community.

Goal:	**Implement and manage a long range planning process through comprehensive and special area plans to build a sound strategic framework for Columbus' growth and stability.**
Objective:	**To execute and sustain the city's comprehensive plan for development in the community.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Unified Development Ordinance	**1**	**1**	**1**
Comprehensive Plan	**1**	**1**	**1**
Neighborhood Revitalization Plans	**2**	**3**	**3**
BRAC/Sequestration	**1**	**1**	**1**
Overlay Districts	**1**	**1**	**1**
Design Guidelines	**1**	**1**	**1**
Special Studies	**11**	**11**	**11**

Goal:	**Ensure an accessible development review process that is fair, efficient, timely and supportive of adopted city goals.**
Objective:	**To develop and maintain a master plan for development in the community.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Review Zoning Cases	**27**	**29**	**35**
Review Subdivision Plats	**85**	**83**	**100**
Review Special Exception Use Cases	**5**	**4**	**5**

Goal:	**To promote and enhance historical properties and sites throughout the community.**
Objective:	**To provide technical support and guidance on historic related matters.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Review Board Historic & Architectural Cases	**49**	**31**	**55**
Review Uptown Façade Board Cases	**40**	**24**	**44**

Community Reinvestment

DEPARTMENT MISSION STATEMENT

The mission of the Real Estate Division is to provide a comprehensive real estate management and services in a professional and cost effective manner for the benefit of the citizens of the City of Columbus. The Real Estate Division oversees the acquisition, disposition and management of the land holdings of the Columbus Consolidated Government.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2452400 Real Estate	$163,684	$170,652	$322,982	$149,920
DEPARTMENT TOTAL	**$163,684**	**$170,652**	**$322,982**	**$149,920**
% CHANGE		**4.26%**	**89.26%**	**-53.58%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$44,358	$57,789	$77,163	$54,770
Operations	$119,326	$112,863	$245,818	$95,150
OPERATING BUDGET	**$163,684**	**$170,652**	**$322,982**	**$149,920**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$163,684**	**$170,652**	**$322,982**	**$149,920**
% CHANGE		**4.26%**	**89.26%**	**-53.58%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
242-2400 Real Estate	**FT/PT**	**1/0**	**1/1**	**1/0**
Program Manager*		1	1	1
Real Estate Specialist - PT**		0	1	0
TOTAL		**1/0**	**1/1**	**1/0**

**75% funded in CDBG Fund 0210 and 25% funded in HOME Fund 0213*
***Moved from CDBG Fund 0210 in FY21*

Real Estate

Program Description:

Manage, market and dispose of property. Assist other government and non-governmental entities and citizens with real estate activities.

Goal:	**To provide quality, professional real estate services pertaining to City and CDBG owned property and on property of potential interest to the City.**		
Objective:	**To manage, market, acquire and dispose of property for the City.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Acquisitions or dispositions for CDBG	**8**	**6**	**8**
Acquisitions or dispositions for the City	**5**	**3**	**5**

Goal:	**To manage, market, acquire, dispose and lease properties, and to assist other government and non-government entities and citizens with real estate activities.**		
Objective:	**To provide real estate management and land banking services.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of properties disposed, acquired and leased	**15**	**10**	**15**

Engineering

DEPARTMENT MISSION STATEMENT

To provide an enhanced quality of life for all citizens who live and work in the region by: the delivery of an effective/safe transportation system to move people and goods throughout the community; provide management that is environmentally sensitive to our Natural Resources through the oversight of Storm Water and drainage structure, and to provide data, construction, and communication support to other City Departments by the effective and efficient delivery of Construction Management and Radio Communications.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2502100 Traffic Engineering	$1,251,548	$1,302,671	$1,273,517	$1,418,445
2503110 Radio Communications	$347,261	$685,115	$667,832	$671,304
DEPARTMENT TOTAL	**$1,598,809**	**$1,987,786**	**$1,941,348**	**$2,089,749**
% CHANGE		**24.33%**	**-2.34%**	**7.64%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$869,835	$872,835	$794,412	$1,050,052
Operations	$639,134	$1,091,496	$1,049,523	$1,039,697
OPERATING BUDGET	**$1,508,969**	**$1,964,331**	**$1,843,935**	**$2,089,749**
Capital Budget	89,840	$23,455	$97,413	$0
DEPARTMENT TOTAL	**$1,598,809**	**$1,987,786**	**$1,941,348**	**$2,089,749**
% CHANGE		**24.33%**	**-2.34%**	**7.64%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
250-2100 Traffic Engineering	**FT/PT**	**22/0**	**19/0**	**19/0**
Administrative Secretary		1	1	1
Assistant Engineering Director		1	1	1
Senior Traffic Engineer Technician		1	1	1
Senior Traffic Signal Technician**		1	0	0
Traffic Analyst		1	1	1
Traffic Control Technician**		5	4	4
Traffic Engineer		1	1	1
Traffic Engineer Technician		1	1	1
Traffic Operations Supervisor		1	1	1
Traffic Sign/Marking Supervisor**		1	0	0
Traffic Signal Construction Specialist*		3	3	3
Traffic Signal Supervisor		1	1	1
Traffic Signal Technician I		1	1	1
Traffic Signal Technician II		3	3	3
Total Full Time/Part Time Positions		**22/0**	**19/0**	**19/0**

*** One (1) Traffic Control Technician (G10), one (1) Sr Traffic Signal Technician (G14), and one (1) Traffic Sign/Marking Supervisor (G16) deleted in FY20.*

Traffic Engineering

Program Description:

Install, operate and maintain (1) traffic signals, (2) traffic control signs, (3) pavement markings, (4) radio communication and (5) administer street lighting along public roadways.

Goal:	**Install, operate and maintain traffic signals to safely and efficiently move people and goods through street intersections.**
Objective:	**Establish preventative maintenance schedule for each of the 273 traffic signals in order to reduce services calls during normal working hours and after hour emergencies.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Preventative maintenance of signalized	**275**	**270**	**275**

Goal:	**Install, replace, repair and relocate traffic signs as necessary to provide proper traffic and speed control on all streets and intersections, alert drivers of potential hazards, provide directional and street identification information to drivers, cyclists and pedestrians.**
Objective:	**Inspect and replace damaged and deteriorated signs.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Upgrade traffic signs to meet new retro-reflective	**9,384**	**11,400**	**13,000**

Goal:	**Maintain pavement markings (centerline, lane lines, and edge lines) and legends on all local streets to provide adequate daytime and nighttime visibility for motorists, cyclists, and pedestrians.**
Objective:	**Re-stripe and re-mark all in-place striping and marking that has faded or been disturbed. Re-stripe and re-mark all streets that have been resurfaced. Add pavement striping and marking on streets and at intersections as necessary to improve safety. Add bicycle lanes/markings as necessary to comply with the City's Complete Streets objectives.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Inventory miles of striping.	**65**	**62**	**70**

Goal:	**Ensure all street lighting is maintained by local utility companies with limited malfunctions. Add new lighting to existing streets/intersections to reduce dark areas. Approve/inspect lighting designs for all new streets.**
Objective:	**Monitor street light repairs to keep the annual malfunction rate at 3.0% or less.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Malfunction Rate (%)	**3.5%**	**3.0%**	**3.0%**

Public Works

DEPARTMENT MISSION STATEMENT

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2601000	Administration	$334,269	$342,886	$461,068	$381,988
2602300	Fleet Management	$1,795,256	$1,973,277	$2,360,278	$2,489,662
2602400	Special Enforcement	$1,040,742	$884,878	$1,000,179	$1,265,853
2602600	Cemeteries Facilities	$257,342	$248,564	$417,962	$328,959
2602700	Maintenance	$4,831,784	$4,111,769	$3,903,870	$4,495,252
2603710	Other Maintenance & Repairs	$1,177,863	$1,464,342	$2,582,297	$1,177,902
DEPARTMENT TOTAL		**$9,437,256**	**$9,025,716**	**$10,725,654**	**$10,139,616**
% CHANGE			**-4.36%**	**18.83%**	**-5.46%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$4,315,901	$4,117,329	$4,611,764	$6,144,345.00
Operations	$4,840,401	$4,500,659	$3,163,453	$3,995,271.00
OPERATING BUDGET	**$9,156,302**	**$8,617,988**	**$7,775,217**	**$10,139,616**
Capital Budget	$280,954	$407,728	$2,950,437	-
DEPARTMENT TOTAL	**$9,437,256**	**$9,025,716**	**$10,725,654**	**$10,139,616**
% CHANGE		**-4.36%**	**18.83%**	**-5.46%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
260-1000 Administration	**FT/PT**	**4/0**	**4/0**	**4/0**
Administrative Supervisor		1	1	1
Public Works Coordinator		1	1	1
Public Works Director		1	1	1
Safety Coordinator		1	1	1
260-2300 Fleet Management	**FT/Inmate Labor**	**36/14**	**36/14**	**36/14**
Administrative Technician**		1	1	1
Assistant Director/Fleet Maintenance Manager		1	1	1
Assistant Fleet Manager**		0	0	0
Automotive & Tire Shop Supervisor		1	1	1
Body Shop Supervisor		1	1	1
Car Shop Supervisor***		1	1	1
Contract Warranty Specialist		1	1	1
Financial Operations Administrator		1	1	1
Fleet Maintenance Buyer		1	1	1
Fleet Maintenance Technician I*		4	4	4
Fleet Maintenance Technician II*		16	16	16
Fleet Maintenance Technician III		5	5	5
Heavy Equipment Shop Supervisor		1	1	1
Inmate Labor		14	14	14
Inventory Control Technician		1	1	1
Small Engine Shop Supervisor******		1	1	1
260-2400 Special Enforcement	**FT/PT**	**19/0**	**19/0**	**19/0**
Administrative Coordinator		1	1	1
Animal Control Officer I**		8	8	8
Animal Control Officer II		3	3	3
Animal Control Volunteer Coordinator - FT		1	1	1
Animal Control Volunteer Coordinator - PT		0	0	0
Animal Control Veterinarian****		1	1	1
Animal Resource Center Supervisor		1	1	1
Communications Officer		3	3	3
Maintenance Worker I		0	0	0
Special Enforcement Division Manager****		0	0	0
Special Enforcement Officer		0	0	0
Special Enforcement Supervisor		1	1	1
260-2600 Cemeteries	**FT/PT**	**4/0**	**3/0**	**4/0**
Cemeteries Manager		1	1	1
Correctional Detail Officer-Cemetery*		1	1	1
Equipment Operator III		1	1	1
Maintenance Worker I******		1	0	0
Public Services Crew Leader		1	1	1

Positions by Division *(continued)*

	FY22 Actual	FY23 Actual	FY24 Adopted
260-2700 Facilities Maintenance | FT/Inmates	**30/37**	**38/37**	**38/37**
Administrative Technician	1	1	1
Asst. Facilities Maintenance Div. Manager*****	1	1	1
Carpenter I'**********	0	3	3
Carpenter II	1	1	1
Correctional Detail Officer - Facilities*****	1	1	1
Correctional Detail Officer Supervisor	1	1	1
Custodial Operations Assistant	1	1	1
Custodial Services Supervisor'**********	1	2	2
Electrician I'**********	1	2	2
Electrician II	4	4	4
Facilities Maintenance Manager	1	1	1
Facilities Maintenance Supervisor - Carpentry	1	1	1
Facilities Maintenance Supervisor - County Jail	1	1	1
Facilities Maintenance Supervisor - Electrical	2	2	2
Facilities Maintenance Supervisor - Govt Ctr	1	1	1
Facilities Maintenance Supervisor - HVAC	1	1	1
Facilities Maintenance Supervisor - Plumbing	1	1	1
Facilities Maintenance Worker I'**********	1	3	3
HVAC Technician I'**********	1	2	2
HVAC Technician II	3	3	3
Inmate Labor	37	37	37
Plumber I'**********	3	3	3
Plumber II	2	2	2
Total Full Time/Part Time/Inmates	**93/0/51**	**100/0/51**	**100/0/51**

** One (1) Fleet Maintenance Technician I (G12) and one (1) Fleet Maintenance Technician II reclassed to Administrative Technician II (G12) (Title Change Only)*

** One (1) Fleet Maintenance Technician II (G12) deleted in FY21*

** One (1) Fleet Maintenance Technician II (G12) deleted in FY21*

*** One (1) Assistant Fleet Manager (G19E) reclassed to one (1) Financial Operations Administrator*

**** Add o ne (1) Car Shop Supervisor (G17)*

***** One (1) Correctional Detail Officer (PS12) restored in FY22.*

****** One (1) Correctional Detail Officer (PS12) reclassified to Asst. Facilities Maintenance Division Manager (G19) and one (1) Volunteer Coordinator PT (G13) to FT (G13) in FY20.*

******* One (1) Maintenance Worker I (G7) deleted in FY20.*

******** One (1) Small Engine Shop Supervisor (G15) reclassified to (G16) in FY21.*

********* One (1) Maintenance Worker I (G7) reclassified to Communications Officer (G10) in FY21.*

********** One (1) Electrician II (G14) to Maintenance Supervisor - Electrical (G16) in FY21.*

***********One (1) Small Engine Supervisor (G15) G80038 reclassified to One (1) Small Engine Supervisor (G16) G80038*

************ One (1) Electrician (G14) reclassified to Maintenance Supervisor - Electrical (G16)*

************One (1) Plumber I (G13) added in FY23 eff January 1 2023*

*************One (1) HVAC Technician I (G13) added in FY23 eff January 1, 2023*

**************Three (3) Facilities Maintenance Workers I (G11) added in FY23 eff January 1, 2023*

***************One (1) Electrician I (g13) added in FY23 eff January 1, 2023*

****************One (1) Carpenter I (G13) added in FY23 eff Janaruy 1, 2023*

*****************One (1) Custodial Supervisor (G16) added in FY23 eff January 1, 2023*

****************** One (1) Facilities Maintenance Worker I (G11) to One (1) Carpetner I (G13) in FY23*

Administration

Program Description:

The Administration Division oversees the responsibility of the Fleet Management, Special Enforcement, Cemetery and Facilities Maintenance Divisions. Additionally, the division has jurisdiction over sewer construction and repairs, street improvements, right-of-way, community service, landscape and forestry, waste management, maintaining city owned properties and other public services.

Goal:	**Continue providing staff with the opportunity to obtain training to enhance their knowledge, skills and abilities as it pertains to management, supervisory skills, self-improvement, etc.**		
Objective:	**Continue to host the Up & Motivated Conference and support the Leadership Development Training.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Total Number of Public Works employees attending training:	**120**	**93**	**100**

Fleet Management

Program Description:

To maintain a high percentage of operational fleet vehicles and equipment. Ensure preventative maintenance schedules for Fleet vehicles and equipment are closely adhered to.

Goal:	**Establish parameters for accomplishing routine maintenance.**		
Objective:	**Perform all routine preventive maintenance on fleet vehicles and equipment within 200 miles, 20 hours, or 10 days of scheduled service.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of vehicles and equipment that meet scheduled maintenance criteria.	**97%**	**86%**	**95%**

Animal Control (Special Enforcement)

Program Description:

The Special Enforcement Division enforces all aspects of the Animal & Fowl Ordinance, this includes, but not limited to the efficient operation of the Animal Shelter as well as ensuring all biting animals are quarantined as required by the state. We ensure compliance with rabies vaccinations, the registering of all animals through our permitting system as well as, animal cruelty investigations, biting cases, cleanliness of pens, excessive barking and many other animal related issues.

Goal:	**Increase adoptable animal placement by 10%.**
Objective:	**Continue assisting PAWS Humane Inc., and other licensed animal agencies by selecting the most adoptable animals from the general population and placing them with these agencies for adoption.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Total number of animals placements, adoptions and returned to owners.	**3,845**	**3,918**	**3,887**

Goal:	**Reduce the intake of animals brought to or surrendered to the Animal Care and Control Center by the residents of Muscogee County.**
Objective:	**Continue implementing the Save-A-Pet Program and facilitate measures to improve adoptions, placements, and euthanasia due to lack of space.**
Objective:	**Decrease the number of animals brought into or surrendered to Animal Control by providing owners with alternatives and re-homing their animals.**
Objective:	**Continue the implementation of our TNR grant programs to reduce the intake of feral cats and decrease the number of cats euthanized.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
The animal euthanasia rate at the Animal Shelter	**10%**	**16%**	**10%**
The number of animals impounded at the Animal Shelter.	**4,209**	**4,519**	**4500**
The euthanasia numbers for cats at the Animal Shelter.	**188**	**170**	**200**

Cemeteries

Program Description:

To provide burial/grounds maintenance service for the citizens of the tri-state area and funeral homes. This includes, but is not limited to, grounds maintenance/repairs, genealogy research, preparation of gravesites, and surrounding areas for funeral, as well as large scale social functions. Also, repair of roads, and abandoned lots, and other special projects as assigned by management.

Goal:	**Have all lots in Riverdale, Porterdale, East Porterdale and Linwood in the GIS database.**		
Objective:	**To improve the condition of the roads in all four City owned cemeteries. This will allow all visitors to have a hazard free passage.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
List and track number of Riverdale lots put back in database.	**90**	**95**	**100**

Goal:	**Continue to raise markers in Riverdale Cemetery.**		
Objective:	**To cut four of the five cemeteries a minimum of four times per year. This will allow for better plot research from requesting parties such as family members or vault companies.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Lots Completed	**4**	**4**	**4**

Goal:	To maintain all City owned cemeteries (120 acres) on a quarterly basis.		
Objective:	To cut four of the five cemeteries a minimum of four times per year.		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of acres maintained quarterly	**120**	**120**	**120**

Facilities Maintenance

Program Description:
The Facilities Maintenance Division mission is to provide general maintenance and preventive maintenance to all city facilities including carpentry, painting, electrical, plumbing, HVAC, irrigation and small construction.

Goal:	**Perform maintenance and preventive maintenance on a timely schedule for each building.**		
Objective:	**Perform inspections of all facilities annually.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Total percentage of inspections annually.	**90%**	**93%**	**100%**

Other Maintenance and Repairs

Program Description:

This division coordinates and accounts for all building maintenance and repairs to the various city facilities.

Parks and Recreation

DEPARTMENT MISSION STATEMENT

The Columbus Parks and Recreation Department strives to enhance the quality of life for all citizens of this community by providing passive and active recreational, educational and cultural programming services for all age groups. It is our objective to provide parks and recreation facilities that are safe, accessible and aesthetically pleasing to the entire community. This division will strive for continual improvement of its broad-based, recreational programs to ensure opportunities for all citizens in order to maintain its leadership among comparable sized cities in the United States.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2701000	Administration	$437,921	$488,409	$517,094	$559,211
2702100	Parks Services	$4,672,904	$4,644,304	$5,446,196	$5,614,400
2702400	Recreation Services	$922,754	$1,249,775	$1,133,358	$1,120,038
2703220	Golden Park	$47,281	$70,390	$84,532	$93,200
2703230	Memorial Stadium	$59,406	$50,692	$46,723	$68,357
2703410	Athletics	$242,781	$363,194	$342,947	$389,641
2703505	Community Schools	$521,582	$645,679	$760,974	$941,204
2704048	Cooper Creek Tennis Center	$345,541	$323,834	$359,727	$472,888
2704049	Lake Oliver Marina	$200,343	$242,158	$309,761	$208,118
2704413	Aquatics	$250,559	$486,253	$428,607	$982,499
2704414	Columbus Aquatic Center	$656,576	$792,660	$927,940	$968,771
2704433	Therapeutics	$87,595	$94,519	$106,062	$177,783
2704434	Cultural Arts Center	$111,164	$139,977	$151,192	$161,665
2704435	Senior Citizen's Ctr	$282,576	$348,313	$324,446	$409,939
DEPARTMENT TOTAL		**$8,838,983**	**$9,940,157**	**$10,939,557**	**$12,167,714**
% CHANGE			**12.46%**	**10.05%**	**11.23%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$5,721,965	$6,038,449	$6,621,623	$7,811,889
Operations	$2,928,065	$3,539,969	$3,472,950	$4,060,217
OPERATING BUDGET	**$8,650,030**	**$9,578,418**	**$10,094,573**	**$11,872,106**
Capital Budget	$188,953	$361,739	$844,984	$295,608
DEPARTMENT TOTAL	**$8,838,983**	**$9,940,157**	**$10,939,557**	**$12,167,714**
% CHANGE		**12.46%**	**10.05%**	**11.23%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
270-1000 Administration	**FT/PT**	**5/3**	**6/1**	**6/1**
Accounting Technician		1	1	1
Admin Clerk I PT		3	1	1
Admin Assistant******		0	1	1
Finance Manager		1	1	1
Assistant Director of Parks and Recreation		1	1	1
Director of Parks and Recreation		1	1	1
Employment Coordinator		1	1	1
270-2100 Parks Services	**FT/PT**	**72/152**	**66/149**	**68/151**
Administrative Secretary		1	1	1
Athletic Program Specialist		1	1	1
Chemical Applications Supervisor		1	1	1
Correctional Detail Officer - Parks		13	13	13
Gatekeeper-PT		3	1	1
Inmate Labor		144	144	144
Motor Equipment Operator I		6	6	6
Motor Equipment Operator II*		5	4	4
Motor Equipment Operator III		2	2	2
Parks Crew Leader		3	3	3
Parks Crew Supervisor		11	10	10
Parks Maintenance Worker I*		26	22	23
Parks Maintenance Worker II		1	1	1
Parks Maintenance Worker -PT*		5	4	6
Parks Services Manager		1	1	1
Parks Services Division Manager		1	1	1
270-2400 Recreation Services	**FT/PT**	**9/40**	**10/39**	**10/39**
Administrative Clerk I-PT*		2	1	1
Parks Maintenance Worker I-PT		1	1	1
Recreation Center Leader-Seasonal/Temporary****		37	37	39
Recreation Division Manager		1	1	1
Recreation Program Specialist II		2	3	3
Recreation Program Specialist III		6	6	6
270-3410 Athletics	**FT/PT**	**2/2**	**2/2**	**2/2**
Athletic Official-PT		2	2	2
Athletic Division Manager		0	1	1
Athletic Program Supervisor		1	0	0
Recreation Program Specialist III		1	1	1
270-3505 Comm Schools	**FT/PT**	**3/136**	**3/136**	**3/137**
Administrative Secretary		1	1	1
Community Schools District Supervisor		1	0	0
Community Schools Division Manager		0	1	1
Program Leader- Seasonal/Temporary		102	102	102
Recreation Program Specialist III*****		1	1	2
Site Supervisor-Seasonal/Temporary***		34	34	35

Positions by Division *(continued)*

		FY22 Actual	FY23 Actual	FY24 Adopted
270-4048 Cooper Crk Tennis Ctr	**FT/PT**	**4/7**	**4/7**	**4/7**
Parks Maintenance Worker I-PT		7	7	7
Recreation Program Specialist II		1	1	1
Recreation Program Specialist III		1	1	1
Tennis Specialist I		1	1	1
Tennis Specialist II		1	1	1
270-4049 Lake Oliver Marina	**FT/PT**	**1/3**	**1/3**	**1/3**
Marina Technician II		1	1	0
Marina Technician I-PT		3	3	3
Recreation Program Specialist III		0	0	1
270-4413 Aquatics	**FT/PT**	**1/34**	**1/34**	**1/34**
Administrative Assistant-Temporary		2	2	2
Aquatics Supervisor-Temporary		2	2	2
Assistant Swimming Pool Manager-Temporary		4	4	4
Concessionaire Manager-Temporary		4	4	4
Concessionaire-Temporary		4	4	4
Head Guard/Lifeguard-Temporary		12	12	12
Laborer-Temporary		2	2	2
Recreation Program Supervisor		1	1	1
Swimming Pool Manager-Temporary		4	4	4
270-4414 Cols Aquatic Ctr	**FT/PT**	**4/7**	**4/7**	**4/7**
Administrative Clerk I-PT		5	5	5
Aquatics Center Director		1	1	0
Aquatics Center Facility Supervisor		1	1	1
Aquatics Center Manager****		0	0	1
Aquatics Center Program Supervisor		1	1	1
Maintenance Worker I		1	1	1
Maintenance Worker I-PT		2	2	2
270-4433 Therapeutics	**FT/PT**	**2/3**	**2/3**	**2/3**
Administrative Secretary		1	1	1
Recreation Center Leader-PT**		3	0	0
Therapeutic Recreation Aide-PT*****		0	3	3
Recreation Program Supervisor		1	1	1
270-4434 Cultural Arts Center	**FT/PT**	**1/6**	**1/5**	**1/5**
Pottery Specialist-PT*		6	5	5
Recreation Program Manager		1	1	1
270-4435 Senior Citizens Center	**FT/PT**	**5/4**	**5/3**	**5/3**
Custodian****		2	1	1
Custodian-PT*		1	0	0
Recreation Center Leader-PT*********		3	3	6
Recreation Program Specialist III****		3	4	4
Total Full Time/Part Time Positions		**109/397**	**104/391**	**106/395**

**Four (4) Park Maintenance Worker I (G7), one (1) Park Maintenance Worker I (G7) (PT) position, one (1) Parks Crew Supervisor (G14), one (1) Motor Equipment Operator II (G11), one (1) Administrative Clerk I (G9)(PT), one (1) Pottery Specialist (PT), and one (1) Custodian (G6)(PT) deleted in FY20.*

** One (1) FT Parks Maintenance Worker I (G114) added in FY24*

** Two (2) PT Parks Maintenance Workers added in FY24*

***In the Therapeutic Unit, three (3) Recreation Center Leaders (PT) (temporary) (G2) reclassified to Therapeutic Recreation Aides (PT) (temporary) in FY20.*

**** One (1) Site Supervisor (G4) added to FY23*

***** Two (2) PT Activity Leaders (G2) added in FY23*

****** One (1) Recreation Specialist III (G14) added in FY23*

******* Three (3) PT Recreation Center Leaders (G2) added in FY23*

******** Two (2) PT Administrative Clerks (G9) reclassified to One (1) Administrative Assistant (G12) in FY23*

Parks & Recreation

Program Description:

The Parks and Recreation Department's Administrative division provides leadership and vision for the delivery of comprehensive recreational programming and facilities. These programs and facilities are offered through five divisions: Administration, Parks Services, Recreation Services, Community Schools and Athletics.

Goal:	**Ensure management is acquainted and familiar with all aspects of programs.**		
Objective:	**To provide efficient service through continued spot checks of services and facilities by upper management.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of events, facilities and programs	**72**	**76**	**80**

Goal:	**To offer new and innovative programming, sporting events and amenities to meet the needs of our growing community and the region.**		
Objective:	**Develop new programs, sporting events, and services to meet the needs of the growing community and offer additional events and programming across the region.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of new programs, sporting events, and amenities	**41**	**40**	**50**

Park Services

Program Description:

The Park Services division provides the management and maintenance of all city park, land and recreation facilities. This division is responsible for the general maintenance of all buildings, grounds, playground equipment and other amenities, which includes: 33 athletic fields; 32 little league fields; 66.5 multi-purpose courts; 65 playgrounds; 16 recreation centers; 22 softball fields; swimming pools; 47 tennis courts; 10 miles of fitness and walking trails, including the new 5-mile south Riverwalk which runs from Fieldcrest Mill to Fort Benning at Oxbow Meadows; and the new 10.5 mile Fall Line Trace Fitness Trail. This division also maintains Memorial Stadium and Golden Park.

Goal:	**Enhance park amenities and infrastructure for citizens by repairing and replacing 100% of damaged, hazardous or unsightly items within four to five working days, based on funding.**		
Objective:	**Establish electronic logging system to ensure proper tracking/completion of work orders and citizen concerns.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percent increase of response time of all work orders.	**65%**	**75%**	**80%**

Goal:	**To increase citizen satisfaction with the Park Services response time for work orders, requests and citizen complaints.**		
Objective:	**To conduct staff meetings every other day to review workload and establish schedules in order to accomplish 100% of workload in terms of preparing for events/work orders, requests and citizen complaints.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percent of requests/complaints responded to in less than 24 hours based on category of work requests.	**60%**	**70%**	**75%**
Goal:	**Improve productivity of the Park Services Division.**		
Objective:	**Develop in-house workshops/cross training to improve the performance of each crew. Adhere to operating procedure, cross training resulting in rendering better service.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of workshops/cross training events	**15**	**20**	**25**

Recreation Services

Program Description:

This is the administrative section of the Recreation Division of the Parks and Recreation Department. The division consists of five sections: Recreation Services (formerly Youth Programs), The Senior section, Cultural Arts, Therapeutics and the Haygood Boxing Program. This division provides recreational programming at community centers, senior centers, recreation centers and the Cultural Arts Studio, as well as many special events and tournaments throughout the City.

Goal:	**To increase programming to allow the community the opportunity to engage in meaningful activities and programs in a safe environment.**		
Objective:	**To reach more citizens by diversifying the programs offered to the community.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of people using recreation centers annually	**152,305**	**153,544**	**156,000**

Goal:	**To have youths, young adults and seniors actively engage in active and passive programs and activities offered at various recreational facilities.**		
Objective:	**To effectively promote and publicize five (5) citywide programs targeting the citizens of Columbus and the surrounding area.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of various program promotions	**14**	**16**	**20**

Goal:	**To seek, promote and develop new partnerships and volunteering opportunities that meet the needs of the community.**		
Objective:	**To increase participation from our citizens and to promote a positive image of the City, as well as, the Recreation Division.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of new partnerships and volunteers	**6**	**7**	**10**

Golden Park

Program Description:

Historic Golden Park is a baseball stadium with a seating capacity of 4,000. The facility is used for high school, NCAA Championship events, NAIA Championship events, independent recreational leagues, and week-end tournaments.

Goal:	**To provide the citizens of Columbus, Georgia, surrounding areas, and game participants have a safe and well-maintained facility for baseball and social entertainment.**
Objective:	**To ensure a safe, friendly, and well maintained environment for baseball and other events held at Golden Park.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Total number in attendance	**3,000**	**1,420**	**1,500**

Goal:	**To increase the number of events at Golden Park.**
Objective:	**To increase the economic impact from events held at Golden Park for the Parks and Recreation Department and the City of Columbus.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Total number of events.	**60**	**25**	**30**

Memorial Stadium

Program Description:

A.J. McClung Memorial Stadium is a football stadium with a seating capacity of 12,265 and is primarily used for high school, college and youth football games. This stadium is also used for concerts, band festivals and other events provided for the community.

Goal:	**To provide events that will promote tourism and increase the economic impact for the City of Columbus.**
Objective:	**To operate successfully by providing the best and most entertainment at A.J. McClung Memorial Stadium while maintaining the integrity of the playing field.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of events held at Memorial Stadium	**16**	**18**	**20**

Goal:	**To provide the public and game participants a safe and well maintained football and entertainment environment.**
Objective:	**To ensure public and game participants a safe environment for various events at the stadium.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Total number in attendance	**25,470**	**21,225**	**25,000**

Athletics

Program Description:

This division acts as an administrative body to a wide range of sporting events. Functions include organization and implementation of local league play. Special programming embraces the Georgia Recreation and Park Association, State Championship Amateur Softball Association, state, regional, national championships and a variety of invitational NFCA leadoff classics, SEC softball championships, and SEC baseball championships. Local, regional, state and international programs are goal-oriented toward community promotion, visibility and economic impact.

Goal:	**To increase participation in Adult Volleyball League by 10%.**		
Objective:	**To promote athletic events and leagues by using different avenues to market the leagues such as social media and email communication.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of teams participating in league	**5**	**6**	**10**

Goal:	**To increase participation in Adult Basketball League by 10%**		
Objective:	**To market the league using several media outlets such as television, newspaper, standard mail, and handouts. To utilize different avenues to market leagues such as social media and email communication.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of teams participating in league	**11**	**12**	**15**

Goal:	**To increase participation in Fall Softball League by 5%**		
Objective:	**To reorganize leagues to better suit the needs and wants of participants. To use social media to effectively advertise this program.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of teams participating in league	**59**	**62**	**70**

Community Schools Operations

Program Description:

This division is responsible for the operation of the Community Schools program in various elementary and middle schools throughout the city. The Community Schools Program provides after school camps, summer camps and holiday camps for elementary and middle school age youth. Some of the activities the youth can participate in are: arts and crafts, music, dance, drama, sports, recreational, cultural and social activities.

Goal:	**To facilitate opportunities for quality after school programs which meet the fundamental needs common to all students during after school hours. It is important that students have access to the best possible opportunities to develop into healthy, well-adjusted and responsible adults.**
Objective:	**Incorporate more enrichment programs and activities to educate participants on the importance of healthy eating habits and provide oriented activities for the program participants.**
Objective:	**Implement programs in collaboration with outside agencies that can impact the afterschool programs and develop physical fitness program that can adapt to the participants' needs.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Total number of participants	**1,612**	**1,650**	**1,700**
Total number of participants	**29**	**30**	**32**

Goal:	**To incorporate more technology and science programs, such to promote more academic components, social and emotional development in the program participants.**
Objective:	**Promote the importance of science and technology and encourage participants to look towards the future for better educational opportunities in these fields of study.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Increase attendance by participants in the technology and	**1,300**	**1,650**	**1,700**

Goal:	**Provide and expand recreational, educational and cultural opportunities to youths ages 4-12.**
Objective:	**Provide the necessary training to all staff members by implementing training program utilizing Kennesaw State University (curriculum), volunteer educators and qualified staff members. All staff will receive 15-25 hours for continued education hours per school year.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of continued education hours per staff	**39**	**40**	**45**

Cooper Creek Tennis Center

Program Description:

Cooper Creek Tennis Center features thirty (30) courts in a passive park environment. This rubico clay complex provides the citizens of Columbus a facility unrivaled in Georgia. Functions include the establishment of leagues, clinics and tournaments for youths and adults. Special programs include the establishment of the United States Tennis Association (USTA) schools program and the continued close association with the Columbus Regional Tennis Association (CORTA) in an effort to increase participation and revenue in the tennis program within Columbus and to help attract state and regional tournaments to our facility.

Goal:	**To provide Columbus citizens with recreational league play.**		
Objective:	**To operate USTA Adult Leagues for 18+/40+ age groups.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of adult and senior league participants	**2,703**	**2,700**	**2,750**
Objective:	**To operate USTA Combo Doubles programs for adult 18+ and 40+ age divisions..**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of adult and senior USTA Combo league participants	**550**	**549**	**555**
Goal:	**To provide tournament play opportunities for both juniors and adults through local, regional and national level tournaments.**		
Objective:	**To host junior and adult tournaments for locals and non-local players.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of adult and junior tournament participants.	**2,583**	**2,500**	**2,600**

Lake Oliver Marina

Program Description:

Lake Oliver is a 2,150-acre lake situated between the Goat Dam and the Oliver Dam on the Chattahoochee River. Lake Oliver Marina provides access to the Chattahoochee Riverwalk. The Marina will provide citizens with a safe area for watersports, fishing, and water access for their boats. The all-new Bait shop reflects the naval traditions of Columbus, GA.

Aquatics

Program Description:

The Aquatics division operates four (4) aquatics facilities, one training facility, one work shop, and two administrative offices. It serves Columbus and the surrounding areas with public swim, swim lessons, and a variety of certification and safety classes. The section typically serves 150,000 patrons in a 10-week season.

Goal:	**To provide water safety classes and swim lessons to the public at the City's swimming facilities.**		
Objective:	**Increase programs and class participants by 5%.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of swim lesson participants	**230**	**300**	**300**
Number of water safety class participants	**63**	**67**	**70**

Goal:	**To provide various lifeguard or water safety certification classes.**		
Objective:	**Increase total number of students by 10%.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Lifeguard Certification participants	**40**	**45**	**50**
Water safety instructor participants	**23**	**25**	**30**

Therapeutics

Program Description:

Therapeutic Recreation's goal is to improve the quality of life of adults with disabilities in the community through recreation and leisure programming. Therapeutic Recreation provides a lifetime learning experience in recreation, including adapted physical activity, training in Special Olympics sports, socialization, cognitive development, creative and fun leisure skills.

Goal:	**To diversify programs for an aging population by increasing younger adult participation.**		
Objective:	**To service more special needs individuals in the community between the ages of 16 and 30 so that many can reap the benefits of intergenerational recreation as therapy.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of daily program attendees	**36**	**40**	**40**

Goal:	**To increase the awareness of the Therapeutics Recreation program, community integration and program participation.**		
Objective:	**To improve the physical, cognitive, emotional and social needs of individuals within the program.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of participants in all programs.	**80**	**85**	**90**

Pottery Shop/Cultural Arts Center

Program Description:

The Cultural Arts Center provides programs that reach persons of diverse interest and ability. It is designed to encourage the participation of youth, adults, senior adults and those with physical disabilities. The program adapts to the group or person's needs. There are cooperative sessions and tours of other agencies and community groups.

Goal:	**To promote community involvement through visual arts programs.**
Objective:	**To expand the community arts programs within and beyond Cultural Arts section with volunteers, service organizations/programs, and in house programming.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of volunteer hours worked	**1,437**	**1,243**	**1,750**
Number of Open House participants	**700**	**236**	**500**
Number of Empty Bowl participants	**1,000**	**652**	**800**
Number of Georgia Recreation and Parks Association	**0**	**0**	**0**
Number of community meeting attendees	**1,400**	**796**	**1,000**

Goal:	**To create a learning environment where participants explore and analyze the diverse world of arts.**
Objective:	**Participants will learn various artistic methods available to them including pottery, glass blowing, painting, wheel throwing and ceramics.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of program attendees	**1,000**	**837**	**1,000**

Senior Citizens Center

Program Description:

The Senior Citizens Center division provides diversified recreational and leisure services for senior adults of Columbus through direct programming, facilities, advisement and referral with transportation, staff and volunteer assistance for handicapped and frail, elderly citizens. They coordinate, sponsor and promote programs with state and local agencies for the benefit of local participants, bringing visibility to Columbus and the program's participants.

Goal:	**To provide recreational programming focusing on improving quality of life and health for seniors.**		
Objective:	**To increase participation in the areas of senior recreation by exposing the senior population to a variety of educational and cultural activities.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Track attendance at all senior facilities.	**53,000**	**39,894**	**45,000**

Goal:	**To increase usage of the senior centers by providing more classes and programs targeting active adults.**		
Objective:	**Provide programs for the active adults that help them to maintain physical fitness and active lifestyles.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of seniors participating in the program.	**3**	**4**	**4**

Goal:	**To increase the collaboration between Senior Centers and Recreational Centers.**		
Objective:	**To provide greater opportunities for social interactions or mentorship between seniors and the youth population.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of interactions between the Senior Centers and	**3**	**4**	**4**

Goal:	**Create new partnerships with Senior Centers outside of the Columbus Consolidated Government.**		
Objective:	**Increase awareness of various senior communities and enhance a positive image of aging.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of interaction between seniors within and outside of the CCG.	**12**	**14**	**14**

Capital Outlay: $295,608

270-2100 Parks Services

- One (1) Zero Turn Mower - $9,118
- Three (3) Scoreboard - $144,000
- One (1) Ballfield Conditioner - $42,490
- One (1) Parks Maintenance Equipment - $100,000

Cooperative Extension

DEPARTMENT MISSION STATEMENT

To respond to the citizens of Columbus' needs and interest in Agriculture, the environment, families, and 4-H youth with unbiased research based education.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2801000 Cooperative Extension	$132,386	$134,005	$116,336	$137,865
DEPARTMENT TOTAL	**$132,386**	**$134,005**	**$116,336**	**$137,865**
% CHANGE		**1.22%**	**-13.19%**	**18.51%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$117,576	$118,175	$104,198	$120,591
Operations	$14,810	$15,830	$12,138	$17,274
OPERATING BUDGET	**$132,386**	**$134,005**	**$116,336**	**$137,865**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$132,386**	**$134,005**	**$116,336**	**$137,865**
% CHANGE		**1.22%**	**-13.19%**	**18.51%**

**Unaudited*

Cooperative Extension

Program Description:
The Cooperative Extension Service is the educational arm of the USDA. The Columbus Extension Service is divided into five program areas: Agriculture and Natural Resources, Expanded Food and Nutrition, 4-H Youth, Home Economics, and Resource Development. Agriculture works with homeowners, corporate and industrial entities and city government in the production of food and city beautification. Expanded Food and Nutrition provide in-depth training to low-income families on budgeting, meal planning and improved diets, food and nutrition, family economics and stability, clothing and textiles, and the human environment. 4-H provides youth an opportunity to learn leadership roles. Home Economics place an emphasis on meeting the needs of contemporary living. Resource Development includes people working together locally on common concerns or problems.

Goal:	**Provide "Learning for Life" education for all Columbus area residents.**		
Objective:	**Conduct needs assessment and establish a plan of work that addresses critical community issues.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of needs assessments/critical issues documents.	**4**	**7**	**10**

Goal:	**Increase environmental awareness and outdoor quality of life for Columbus residents.**		
Objective:	**To conduct educational programs for professionals, community groups, schools, businesses, agencies and Master Gardeners.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of educational programs contact hours.	**7,300**	**7,377**	**8,000**
Consultations.	**400**	**388**	**500**
Soil and water tests.	**275**	**295**	**500**

Tax Assessor

DEPARTMENT MISSION STATEMENT

Strives to compile an accurate, uniform and timely Tax Digest meeting the requirements of the Department of Revenue and the State Code. Maintain current property records to include ownership, sales information and physical data. In addition to performing duties in a professional manner and provide good customer service.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2901000 Tax Assessor	$1,547,469	$1,710,988	$1,719,955	$1,842,273
DEPARTMENT TOTAL	**$1,547,469**	**$1,710,988**	**$1,719,955**	**$1,842,273**
% CHANGE		**10.57%**	**0.52%**	**7.11%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$1,418,342	$1,426,708	$1,523,701	$1,661,729
Operations	$108,235	$146,778	$194,157	$180,544
OPERATING BUDGET	**$1,526,577**	**$1,573,486**	**$1,717,857**	**$1,842,273**
Capital Budget	20,892	137,502	2,098	-
DEPARTMENT TOTAL	**$1,547,469**	**$1,710,988**	**$1,719,955**	**$1,842,273**
% CHANGE		**10.57%**	**0.52%**	**7.11%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
290-1000 Tax Assessor	**FT/PT**	**27/0**	**26/0**	**27/0**
Administrative Assistant		1	1	1
Administrative Manager		1	1	1
Appraisal Technician		4	4	4
Appraiser I-Real Property		9	9	9
Appraiser I-Personal Property**		1	1	2
Appraiser II- Real Property		2	2	2
Appraiser II- Personal Property		1	1	1
Appraiser III- Real Property		1	1	1
Appraiser III- Personal Property*		1	0	0
Chief Appraiser		1	1	1
Commercial Property Manager		1	1	1
Deputy Chief Appraiser		1	1	1
GIS Technician		1	1	1
Personal Property Manager		1	1	1
Residential Property Manager		1	1	1
Total Full Time/Part Time Positions		**27/0**	**26/0**	**27/0**

** One (1) Appraiser III (G16) deleted in FY20.*

*** One (1) Appraiser I - Personal Property Auditor (G14) added in FY23*

Program Description:

Besides being responsible for the proper accounting of all taxable and non-taxable property, we require the five-member board to maintain uniformity of assessments, hear and rule on taxpayer appeals and adjudicate matters referred by the Tax Commissioner. Genre matters include rulings and eligibility for homestead exemption, taxability, certain adjustments and refunds. The Council appoints the board members.

Goal:	**The Muscogee County Board of Assessors strives to compile an accurate, uniform and timely Tax Digest meeting the requirements of the Department of Revenue and State Statute.**		
Objective:	**To comply with the Department of Revenue's requirements for an acceptable tax digest.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of real estate parcels, personal property accounts, and mobile home accounts.	**84,900**	**82,509**	**85,000**
Objective:	**To achieve a current and accurate ownership records for current billing.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of ownership records updated annually.	**7,160**	**6,906**	**7,231**

Goal:	**The Muscogee County Board of Assessors strives to maintain accurate property characteristics to ensure that all property records are correct.**		
Objective:	**To process permits, audits and field reviews in an accurate and efficient manner.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of permits processed for Commercial & Residential Additions, new construction, demolitions etc.	**4,875**	**4,915**	**5,000**
Number of field reviews incl. sold properties (Commercial & Residential) updating records and values if warranted	**2,500**	**2,488**	**2,500**

Goal:	**The Muscogee County Board of Assessors strives to have accurate ownership records to ensure that all correspondence is mailed to the proper owner.**		
Objective:	**To maintain current ownership records.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of deeds processed	**7,160**	**7,188**	**7,231**

Capital Outlay: $73,200

- One (1) Mobile Cama Solution - $11,200
- Two (2) Full-Size Impalas (replacements) - $62,000

Elections and Registration

DEPARTMENT MISSION STATEMENT

To obtain and maintain the registration of eligible citizens and to administer and supervise the conduct of all elections and primaries in Muscogee County in a timely, accurate and efficient manner.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2902000 Elections & Registrations	$916,979	$1,100,748	$1,233,410	$1,452,104
DEPARTMENT TOTAL	**$916,979**	**$1,100,748**	**$1,233,410**	**$1,452,104**
% CHANGE		**20.04%**	**12.05%**	**17.73%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$605,626	$716,453	$778,474	$829,134
Operations	$309,076	$384,295	$454,935	$622,970
OPERATING BUDGET	**$914,702**	**$1,100,748**	**$1,233,410**	**$1,452,104**
Capital Budget	2,277	-	-	-
DEPARTMENT TOTAL	**$916,979**	**$1,100,748**	**$1,233,410**	**$1,452,104**
% CHANGE		**20.04%**	**12.05%**	**17.73%**

**Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
290-2000 Elections & Registrations	**6/8**	**6/8**	**7/8**
Asst Elections & Registrations Director	1	1	1
Board Members (PT)	5	5	5
Election Technician*	3	3	3
Election Technician-PT	3	3	3
Elections & Registrations Director	1	1	1
Elections Clerk (Temporary)	1	1	1
Elections Specialist	1	1	1
TOTAL FT/PT	**6/8**	**6/8**	**7/8**

*** One (1) new Elections Technician (G10) added in FY22*

Program Description:
Besides administering and supervising the conduct of all elections and primaries in Muscogee County, the Board conducts the process of obtaining and maintaining the registration of eligible citizens. The Council appoints the board members.

Goal:	**To obtain and maintain the registration of eligible citizens; provide access to the electoral process for citizens and candidates; administer and supervise conduct of elections and primaries.**
Objective:	**To perform required list maintenance procedures for the voter registration list to include NCOA, confirmation notices, vital records, and felon lists.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of records	**15,143**	**13,697**	**12,000**

Goal:	**To provide accurate districting information for maps, voters, and elected officials in preparation for decennial census in 2020 and to utilize GIS to accomplish distribution of information.**
Objective:	**To coordinate work with GIS to ensure proper street placement of district representative lines for local, state, and federal offices.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of records	**987**	**378**	**2,200**

Goal:	**To protect acquisition of new voting equipment by routinely testing and maintaining voting equipment to have units available for elections.**
Objective:	**To decrease the number of voting units that need repair.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of available units	**427**	**400**	**450**
Goal:	To increase number of mismatch lists produced each year.		

Police

DEPARTMENT MISSION STATEMENT

The Columbus Police Department will deliver effective and responsive law enforcement to all citizens of the City of Columbus in a fair and equitable manner. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
4001000	Office of the Chief	$1,087,928	$1,242,988	$1,581,197	$1,456,815
4002100	Intelligence/Vice	$1,318,192	$1,354,287	$1,345,832	$1,804,936
4002200	Support Services	$2,543,383	$2,162,884	$2,910,042	$3,282,365
4002300	Field Operations	$11,349,166	$10,291,550	$10,478,779	$9,326,869
4002400	Office of Professional Standards	$545,339	$559,498	$595,735	$725,164
4002500	METRO Drug Task	$159,743	$0	$0	$0
4002700	Special Operations	$37,771	$46,233	$16,569	$33,500
4002800	Administrative	$1,028,319	$1,112,865	$1,333,408	$1,094,966
4002900	Training	$538,948	$606,471	$855,695	$657,475
4003230	Motor Transport	$1,545,291	$1,731,881	$1,787,249	$1,547,540
4003320	Investigative Services	$6,421,996	$6,286,825	$6,381,082	$7,977,953
DEPARTMENT TOTAL		**$26,576,076**	**$25,395,482**	**$27,285,588**	**$27,907,583**
% CHANGE			**-4.44%**	**7.44%**	**2.28%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$23,477,102	$22,626,401	$23,885,711	$24,797,015
Operations	$2,511,510	$2,583,401	$3,122,731	$3,110,568
OPERATING BUDGET	**$25,988,612**	**$25,209,802**	**$27,008,442**	**$27,907,583**
Capital Budget	$587,464	185,680.00	277,146.75	-
DEPARTMENT TOTAL	**$26,576,076**	**$25,395,482**	**$27,285,588**	**$27,907,583**
% CHANGE		**-4.44%**	**7.44%**	**2.28%**

**Unaudited*

Personnel Summary: Authorized Positions

All Police Positions are Full Time	FY22 Actual	FY23 Actual	FY24 Adopted
400-1000 Administration	**11**	**12**	**12**
Accounting Clerk	1	1	1
Administrative Assistant	2	2	2
Administrative Clerk II	1	1	1
Administrative Secretary	1	1	1
Chief of Police	1	1	1
Chief of Staff/Public Information Officer	1	0	0
Deputy Chief of Police	1	2	2
Director of Community Affairs	0	1	1
Police Finance Manager	1	1	1
Police Lieutenant	1	1	1
Police Sergeant	1	1	1
400-2100 Intelligence/Vice	**25**	**25**	**25**
Asset Forfeiture Coordinator	1	1	1
Police Captain	1	1	1
Police Corporal	11	11	11
Police Officer	8	8	8
Police Sergeant	4	4	4
400-2200 Support Services	**42**	**43**	**47**
Administrative Secretary	1	1	1
Administrative Technician********	0	1	3
Audio Visual Technician*********	0	0	1
Building Crew Leader	1	1	1
Building Service Worker	3	3	3
Command Sergeant	1	1	1
Criminal Records Technician******	16	16	17
Police Cadet	1	1	1
Police Captain	1	1	1
Police Corporal	4	4	4
Police Major	1	1	1
Police Officer	10	10	10
Police Sergeant	1	1	1
Records Manager	1	1	1
Records Supervisor	1	1	1
400-2300 Field Operations	**217**	**219**	**172**
Administrative Clerk I	1	1	1
Administrative Secretary	1	1	1
Command Sergeant	2	2	2
Police Captain	3	3	3
Police Corporal	27	31	31
Police Lieutenant	7	9	9
Police Major	1	1	1
Police Officer****	155	152	105
Police Sergeant	20	19	19

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
400-2400 Office of Professional Standards	**8**	**8**	**10**
Administrative Secretary	1	1	1
Crime Analyst**	3	3	5
Police Lieutenant	1	1	1
Police Major	1	1	1
Police Sergeant	2	2	2
400-2500 METRO Drug Task Force	**3**	**3**	**3**
Police Corporal	2	2	2
Police Lieutenant	1	1	1
400-2800 Administrative Services	**21**	**16**	**16**
Accounting Clerk	1	1	1
Administrative Secretary	2	2	2
Criminal Records Technician	1	0	0
Facility Maintenance Technician	1	0	0
Police Captain	1	1	1
Police Corporal	3	3	3
Employment Coordinator*****	1	1	1
Police Lieutenant	1	0	0
Police Major	1	1	1
Police Officer	5	5	5
Police Sergeant	4	2	2
400-2900 CPD Training	**0**	**7**	**7**
Police Lieutenant	0	1	1
Police Corporal	0	2	2
Police Sergeant	0	2	2
Facility Maintenance Technician	0	1	1
Criminal Records Technician	0	1	1
400-3320 Investigative Services	**100**	**97**	**104**
Administrative Clerk I	3	3	3
Administrative Secretary	1	1	1
Computer Forensic Analyst***	1	1	2
Crime Scent Investigator**********	0	0	3
Criminal Records Technician	1	2	1
Police Captain	1	1	1
Police Corporal	55	55	55
Police Lieutenant	7	5	5
Police Major	1	1	1
Police Officer	6	4	4
Police Sergeant	24	24	24
Real Time Crime Center Technician**********	0	0	4
Total Full Time Positions	**427**	**430**	**396**

***Two (2) Crime Analyst (G120) added in FY24.*
**** One (1) Computer Forensic Analyst (G16) added in FY20.*
**** One (1) Computer Forensic Analyst (G120) added in FY24.*
***** One (1) Police Officer (PS14) unfunded in FY20.*
***** Seventeen (17) Police Officer (PS1) deleted in FY24*
***** Thirty (30) Police Officer (PS1) transferred to LOST Fund in FY24*
****** One (1) Police HR Technician (G12) reclassified to Employment Coordinator (G14) in FY21.*
New unit, CPD Training, unit 2900, added in FY20.
******* One (1) Criminal Records Technician (G10) reclassified to One (1) Open Records Compliance Coordinator (G14) and One (1) Criminal Records Technician (G10) reclassified to Administrative Secretary (G10) (Title Change Only) in FY22*
******* One (1) Criminal Records Technician (G10) added in FY23*
******** One (1) Chief of Staff/Public Information Officer (PS20) reclassifed to Director of Community Affairs (PS23) in FY23*
********* One (1) Administrative Technician (G12) added in FY23*
********* Two (2) Administrative Technician (G115) added in FY24*
********** One (1) Audio Visual Technician (G113) added in FY24*
*********** Three (3) Crime Scene Investigator (G118) added in FY24*
************ Four (4) Real Time Crime Center Technician (G118) added in FY24*

Chief of Police

Program Description:

The Office of the Chief of Police is a functional area of the Police Department that encompasses several activities other than those of the chief administrative officer. The division is the primary administrative section of the Police Department that provides guidance and control over the activities of the department and develops rules and regulations, policies and procedures that are necessary to insure its proper operation.

Goal	**To provide police services in an effective, fair, and unbiased manner with professional, well-trained, educated officers operating with integrity and high ethical standards.**		
Objective:	**Conduct daily meetings of the Command Staff to monitor the progress of investigations, programs, projects and current activities.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Staff Meetings	**248**	**200**	**250**
Objective:	**Conduct quarterly goals and objectives review sessions with the Command Staff**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of G&O Review Sessions	**4**	**4**	**10**
Goal	**Perform systematic analysis for identifying and analyzing patterns and trends in crime and disorder in order to deploy resources in a more effective manner, and assist in identifying and apprehending suspects.**		
Objective:	**Prepare monthly crime analysis reports on criminal activity.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of crime analysis reports	**11**	**12**	**20**
Goal	**Develop a budget that adequately supports law enforcement objectives while maintaining fiscal accountability.**		
Objective:	**Monitor and review the Departmental Budget status reports with the Command Staff.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of monthly budget reviews conducted	**11**	**12**	**20**

Vice/Intelligence

Program Description:

Vice/Intelligence is responsible for documenting and investigating persons involved in criminal activity. Such criminal activity will include illegal use, sale, distribution and trafficking of drugs (controlled substances), prostitution, illegal gambling, illegal use, sale and/or distribution of alcohol, or firearms, manufacture, sale and/or distribution of obscene or pornographic material and organized criminal activities or any activity which involves offenses for profit or undermines the stability or welfare of the community.

Goal	**Enforce all laws in a professional, fair and equitable manner while protecting the rights of each citizen.**		
Objective:	**File condemnation documents on $75,000 in currency.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Value of Assets in Currency filed on	**$146,136**	**$127,128**	**$130,000**
Objective:	**File condemnation forfeiture documents on $50,000 in property.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Value of Assets in Property filed on	**$48,575**	**$109,940**	**$128,129**
Objective:	**Conduct 200 checks of business that are licensed to sell alcohol.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of business checked	**202**	**155**	**189**
Objective:	**File condemnation documents on all seized vehicles.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of vehicles seized	**14**	**15**	**25**
Objective:	**Conduct five (5) details to investigate prostitution/pandering activity.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Prostitution/Pandering Arrests	**14**	**12**	**20**
Objective:	**Investigate, document, prosecute all cases made in high crime areas or cases that involve illegal narcotics, legal narcotics being used in an illicit manner and GA law violations involving gambling, alcohol and prostitution.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Cases Made	**6,789**	**3,171**	**3,759**

Support Services

Program Description:

The Bureau of Support Services provides a variety of support functions for the entire Department. It includes the state-of-the-art 911 Center; the Quartermaster, where all supplies are maintained; Motor Transport where all rolling stock is monitored; Property and Evidence where evidence and recovered property is stored and protected; and the Central Records Unit where tens of thousands of reports, warrants and other documents are maintained.

Goal	**To provide documentation and criminal justice data entry services in compliance with Federal, State and local requirements.**		
Objective:	**To process and store all police incident reports.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of reports processed	**56,418**	**60,905**	**65,716**
Objective:	**To process and provide all pre-employment criminal history inquiries for businesses and the community.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of inquiries	**3,164**	**1,836**	**2,000**
Objective:	**Process and enter data into the new Record Management System (RMS) from all incident, supplement, and arrest reports for criminal analysis purposes.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of records added to RMS	**215,806**	**349,712**	**371,394**
Goal	**Maintain twenty-four hours a day police services at the Public Safety Building for the community.**		
Objective:	**To respond to all citizens' requests for police services (reports, criminal histories, fingerprinting, identification cards and permits, etc.)**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of counter services provided	**60,734**	**51,984**	**62,000**
Goal	**To maintain, process and distribute equipment, materials, evidence and other property in accordance with departmental policies and state and local laws.**		
Objective:	**To issue and receive all equipment requests from employees.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Requests for equipment	**36,192**	**34,756**	**38,000**

Goal	**To receive, process and dispose of all property, evidence, and contraband in accordance with proper guidelines.**
Objective:	**Track the number of all cases involving the intake and processing of property and/or evidence.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Property/Evidence cases	**23,622**	**18,645**	**25,000**

Field Operations

Program Description:

The Bureau of Field Operations is the largest of the Department's bureaus. This Bureau provides primary police services to the community as first responders for any request for police assistance by providing emergency responses and preventive patrols. The Bureau includes a Tactical Unit that is trained to handle special functions as well as normal patrol duties. In addition, they work closely with various community organizations fighting drugs and crimes in their own neighborhoods. The bicycle patrol concentrates on the Riverwalk, Cooper Creek Park, South Commons and those other areas where they blend in with the relaxed activities.

Goal	**To develop safer roadways throughout the City while providing efficient, professional police service in an effective and unbiased manner.**		
Objective:	**Conduct 25 details on major highways in the city focusing on speeding violations.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Speeding details conducted	**26**	**26**	**30**
Objective:	**Conduct a minimum of 12 traffic checkpoints focused on DUI, seat belts, drivers' licenses, or proof of insurance.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Traffic checkpoints conducted	**1**	**24**	**30**
Objective:	**Conduct twenty-four details in selected school zones concentrating on speeding violations.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
School zone details conducted	**24**	**26**	**30**

Goal	**Develop a safe community by enforcing all laws in a fair and equitable manner while protecting the rights of each citizen.**		
Objective:	**Investigate all criminal offenses and prosecute all criminal offenders.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of criminal arrests	**21,895**	**18,786**	**20,000**
Goal	**To provide professional and efficient police services in an effective, fair and unbiased manner with well-trained, educated officers operating with integrity and high ethical standards.**		
Objective:	**Respond to all calls and self-initiated contacts for police service.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Patrol Officer responses to calls	**340,013**	**373,213**	**360,000**

Goal	**To provide specialized operations and details focusing on high crime areas and activities.**		
Objective:	**Make assignments per shift detailing patrol officers to specifically ride areas with high incidences of business burglaries.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Special Details	**123**	**494**	**250**

Office of Professional Standards

Program Description:

The Office of Professional Standards acts as the internal affairs unit of the Department. They play a pivotal role in preserving the integrity of the Department by investigating major complaints against officers. The unit also assures that the Department is in compliance with specific standards to maintain national and state accreditation. Only two percent of the police agencies in country are accredited.

Goal	**Provide police services in an effective, fair, and unbiased manner with professional, well-trained, educated officers operating with integrity and high ethical standards.**		
Objective:	**Track all Use of Force incidents involving departmental employees for compliance with policy and procedure**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Use of Force incidents	**79**	**80**	**90**
Objective:	**Track all complaints against the department and departmental employees for compliance with policy and procedure.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Complaints	**49**	**52**	**55**

Objective:	**Investigate all cases assigned by Chief of Police.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of cases investigated	**10**	**14**	**18**
Objective:	**Conduct research projects, grants, and other tasks assigned by the Command Staff.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of projects, grants and other assignments	**128**	**116**	**160**
Objective:	**Meet or exceed the 273 Mandatory standards set for compliance by the Commission on Accreditation for Law Enforcement Agencies**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of mandatory standards met or exceeded	**460**	**460**	**460**

Metro Drug Task Force

Program Description:

This Office is responsible for the enforcement of Drug Violations and organized crime violations on a regional basis. The two Columbus Police Department's Officers assigned are members of a task force comprising five (5) municipal and county jurisdictions.

Police Special Operations Account

Program Description:

The Special Operations Unit is a new division set up to be the cost center for special operations expenditures.

Administrative Services

Program Description:

Bureau of Administrative Services maintains training, community relations and safety programs for the Department. All officers are trained in one of Georgia's few in-house Police Training Units. They oversee recruit and in-service training using a unit that is comprised of certified training instructors. In addition, many other officers in the Department are certified instructors and are used to supplement the training staff in certain police specialties. The Training Unit also maintains the pistol and shotgun ranges, as well as the FATS training equipment. The firing ranges are used by more than 34 different local, state and federal agencies for firearms training and qualification. Administrative Services also maintains the D.A.R.E. and Neighborhood Watch programs.

Goal	**To develop, implement, and maintain the educational programs and events designed to enhance the department's commitment to the proactive approach to policing.**		
Objective:	**Provide a minimum of 340 Crime Prevention presentations to the public.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of presentations to the public	**613**	**560**	**220**
Objective:	**Establish 10 new neighborhood watch programs.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of new neighborhood watch programs	**17**	**10**	**12**
Goal	**To recruit and select qualified police applicants, maintain personnel records and ensure compliance with federal, state and local employment and payroll guidelines.**		
Objective:	**Track all personnel grievances relating to employees.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of grievances	**4**	**6**	**10**
Objective:	**Recruit, process and investigate all police applicants in accordance with selection guidelines and criteria.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Applicants processed	**452**	**540**	**500**
Goal	**Develop a safe community through crime prevention, education, innovative and proactive programs.**		
Objective:	**Utilize the Gang Resistance and Education Training (G.R.E.A.T.) Program to educate all 7th grade students in Muscogee County.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of students	**2,522**	**575**	**1,000**

CPD Training

Program Description:

The CPD Training Unit provides police services in an effective, fair and unbiased manner with professional, well-trained and educated officers operating with integrity and high ethical standards.

Goal	**Provide police services in an effective, fair and unbiased manner with professional, well trained and educated officers operating with integrity and high ethical standards.**		
Objective:	**Provide a minimum of 24 hour of In-Service Training to all sworn officers.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of officers trained	**389**	**450**	**460**
Objective:	**Provide a minimum of 600 hours of Recruit Training to all police officers who successfully complete the P.O.S.T. Basic Law Enforcement Training.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of officers completing recruit training	**51**	**75**	**76**
Objective:	**Arrange for and provide advanced and specialized training for officers.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of officers attending advanced training	**566**	**475**	**500**

Motor Transport

Program Description:

The Motor Transport Unit maintains an inventory of all police vehicles. This includes patrol cars, motorcycles, the bomb trainer and utility trucks. The Police Department is concerned with prompt and efficient maintenance, by keeping more officers in service and available to respond.

Goal	**To maintain, control and assign all police fleet vehicles in accordance with City policy and guidelines.**		
Objective:	**To provide fleet management services for all marked patrol vehicles.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of patrol vehicles maintained	**345**	**345**	**345**
Objective:	**To provide fleet management for all administrative and detective vehicles.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Admin and Detective vehicles	**153**	**153**	**153**
Objective:	**To provide fleet management for all police motorcycles.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of police motorcycles maintained	**22**	**22**	**22**
Objective:	**To provide fleet management for all Police Department trucks and vans.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of trucks and vans maintained	**23**	**23**	**23**
Objective:	**To provide fleet management services for all police scooters and ATVs.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of scooters/ATVs maintained	**15**	**15**	**15**

Investigative Services

Program Description:

The Bureau of Investigative Services investigates major crimes, monitors gang activities and conducts juvenile activities. The Bureau has specialized units such as the Gang Task Force and Juvenile Division unit, which works with the Muscogee County School District in mentoring and supervising youthful offenders. This Bureau also has utilized the GREAT (Gang Resistance Education and Training) program in the school system to educate teens to the problems of gangs.

Goal	**Enforce all laws in a professional, fair and equitable manner while protecting the rights of each citizen.**		
Objective:	**Investigate all homicides.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of homicides investigated	**30**	**37**	**31**
Objective:	**Assign for follow-up all reports which meet the elements of burglary/theft.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of burglary/theft cases assigned	**1,095**	**1,240**	**3,424**
Objective:	**Run background checks on all individuals who pawn firearms.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of weapons pawned	**3,997**	**3,925**	**3,900**
Objective:	**Investigate all incidents involving vehicular theft and related incidents.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of assigned vehicle theft cases	**798**	**640**	**700**
Objective:	**Enter all legible fingerprints into AFIS System.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of fingerprint system entries	**1,721**	**1,264**	**1,704**
Objective:	**Conduct four warrant sweeps to reduce the number of outstanding warrants.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of warrant sweeps conducted	**4**	**2**	**4**

Fire & EMS

DEPARTMENT MISSION STATEMENT

The mission of this department is to ensure a safe community to work and raise a family, by providing the most efficient response and mitigation of fires, hazardous materials, medical, natural disasters and other emergencies that threaten the welfare of our citizens.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
4101000	Chief	$429,549	$464,398	$502,957	$532,041
4102100	Operations	$22,811,158	$24,835,913	$26,792,083	$28,053,523
4102600	Special Operations	$1,163,147	$1,165,265	$1,859,892	$1,385,515
4102800	Administrative Services	$940,581	$928,386	$959,181	$1,082,345
4102900	Emergency Management	$189,890	$224,912	$223	$0
4103610	Logistics & Support	$686,785	$720,347	$828,713	$832,153
DEPARTMENT TOTAL		**$26,221,110**	**$28,339,221**	**$30,943,050**	**$31,885,577**
% CHANGE			**8.08%**	**9.19%**	**3.05%**

** Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$23,822,561	$25,868,333	$28,370,095	$29,534,013
Operations	$2,065,110	$2,453,069	$2,572,732	$2,182,964
OPERATING BUDGET	**$25,887,671**	**$28,321,402**	**$30,942,827**	**$31,716,977**
Capital Budget	$333,439	$17,819	$223	$168,600
DEPARTMENT TOTAL	**$26,221,110**	**$28,339,221**	**$30,943,050**	**$31,885,577**
% CHANGE		**8.08%**	**9.19%**	**3.05%**

** Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
410-1000 Chief	**5**	**5**	**5**
Chief of Fire and EMS (Director)	1	1	1
Assistant Fire Chief	1	1	1
Fire Captain EMT	1	1	1
Fire Payroll Technician	1	1	1
Administrative Coordinator	1	1	1
410-2100 Operations	**332**	**331**	**342**
Deputy Fire Chief	1	1	1
Battalion Chief	9	9	9
Division Chief Health, Safety & Info Sys	1	1	1
Fire Captain Logistics	2	2	2
EMS Lieutenant	1	1	1
Fire Captain	23	23	23
Fire Lieutenant*****	40	40	44
Fire Sergeant	62	62	62
Firefighter/EMT/Fire Medic*	191	190	197
Administrative Secretary	2	2	2
410-2600 Special Operations	**11**	**10**	**10**
Deputy Fire Chief	1	1	1
Training Chief	1	1	1
Fire Captain Training/Paramedic Instructor	2	2	2
Lieutenant Training	5	5	5
Administrative Secretary***	2	1	1
410-2800 Administrative Services	**11**	**12**	**12**
Deputy Fire Chief	1	1	1
Fire Marshal	1	1	1
Assistant Fire Marshal	1	1	1
Lieutenant Fire Inspector**	3	4	4
Lieutenant Investigator	1	1	1
Fire Sergeant Investigations	3	3	3
Administrative Secretary	1	1	1
410-2900 Emergency Management	**2**	**2**	**0**
Emergency Management Deputy Director	1	1	0
EMA Planner	1	1	0
410-3610 Logistics and Support	**3**	**3**	**3**
Support Technician Logistics, Civilian	1	1	1
Lieutenant Logistics	1	1	1
Firefighter	1	1	1
TOTAL	**364**	**363**	**372**

*Seven Firefighter/EMT (F4) added in FY24
***One (1) Firefighter/EMT (PS14) reclassified to Lieutenant Fire Inspector (PS18) and move to unit 2800, Administrative Services in FY20.*
***One (1) Fire Payroll Technician (G12) reclassified to Employment Coordinator (G14) in FY21*
****Two (2) Administrative Secretary (G10) reclassified to Fire Payroll Technician (G12) in FY22*
*****One (1) Fire Lieutenant (PS18) reclassified to Logistics Captain Emergency Apparatus Coordinator (PS20) in FY22*
*****Three (3) Fire Lieutenant (F4) added in FY24*
******One (1) Fire Lieutenant (PS18) added in FY23*

Chief of Fire & EMS

Program Description:

This division is responsible for the management of personnel and resources to effectively and efficiently accomplish the organizational goals of the Department of Fire and Emergency Medical Services.

Fire/EMS Operations

Program Description:

The Operations Division seeks to provide superior and quality fire protection services to the community. This service is predicated upon saving lives, protecting property, and preserving the environment.

Goal:	**Improve risk management practices to reduce work place injuries and exposures.**		
Objective:	**To reduce work place injures by 10% through quarterly monitoring to identify and address trends and areas of concern.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Overall work related injuries and exposures will be reduces by 10%.	**69**	**66**	**60**
Goal:	**Improve the overall organizational wellness through access to peer fitness trainers.**		
Objective:	**Increase the number of department peer fitness trainers available for personnel needing additional assistance.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Have 3 peer fitness trainers per squad to allow for	**3**	**3**	**6**
Goal:	**To provide quality patient care consistent with the established medical treatment protocols approved by the Medical Director.**		
Objective:	**To limit the number of minor patient care and documentation variances to less than 3% of all calls with zero (0) major variances**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Number of minor patient care and documentation variances is less than 3% of all calls	**2%**	**1%**	**1%**

Goal:	To assess, treat and transport patients and reduce the time and damage of the effects of stroke, ST-elevation myocardial infarction (STEMI) and extensive trauma.		
Objective:	**To recognize stroke, STEMI and extensive trauma and limit EMS transport unit on scene time within established limits.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
EMS transport unit on scene time for patients presenting with stroke is 15 minutes or less 90% of the time.	**62%**	**71%**	**80%**
EMS transport unit on scene time for patients presenting with STEMI is 15 minutes or less 90% of the time	**59%**	**66%**	**80%**
EMS transport unit on scene time for patients presenting with extensive trauma meeting trauma alert criteria is 10 minutes or less 90% of the time.	**59%**	**74%**	**80%**

Goal:	To assess, treat and restart the heart of patients in cardiac arrest with a successful patient outcome		
Objective:	**To restart the heart of a patient in cardiac arrest with the return of spontaneous circulation (ROSC) to increase chances for a survivable outcome - discharged alive from the hospital. (Per American Heart Association - Advacned Cardiac Life Support (ACLS) 2020 - U.S. Out of Hospital Cardiac Arrest Survival Rate is 10%)**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Percentage of units TOT to a medical call within 1 minute 90% of medical responses	**n/a**	**82%**	**90%**

Goal:	To reduce the total number of re-inspections conducted due to life safety violations.		
Objective:	**To track re-inspections on buildings identified as Special Hazards. There are**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
The return of ROSC during EMS treatment of cardiac arrest is between 36% and 40%	**36%**	**35%**	**37%**
Successful patient outcomes from all cardiac arrest calls is between 9% and 12%	**11%**	**6%**	**12%**

Goal:	**To monitor the type of airway management paramedics are using during cardiac arrests to determine if refresher training is needed.**
Objective:	**To have paramedic members of the agency to use endotracheal intubation (ET) over i-Gel insertion as ET is the standard and utilized in the hospital setting and critical care.**

Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Endotracheal intubation is successfully performed during treatment of a cardiac arrest patient 90% of the time	**32%**	**43%**	**50%**

Goal:	**To effectively respond to all emergencies within the appropriate time frames established by the department using established accreditation guidelines.**
Objective:	**Initial responding fire apparatus to arrive within six (6) minutes of dispatch 90% of the time**

Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Percent of calls that are within the identified parameters	**85%**	**75%**	**90%**

Goal:	**To positively impact the outcome of suppression emergency events by meeting established industry Turn Out Time (TOT) response standards.**
Objective:	**To meet the Commission on Fire Accreditation International (CFAI) and National Fire Protection Association (NFPA) 1710 Turn Out Time (TOT) benchmark standard on responding the initial fire apparatus' to a fire suppression emergency within 1 minute 20 seconds for 90% of suppression responses.**

Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Percentage of units TOT to a fire suppression emergency within 1 minute 20 seconds 90% of the time.	**85%**	**86%**	**90%**

Goal:	**To positively impact the outcome of emergency medical events by meeting established industry Turn Out Time (TOT) response standards.**
Objective:	**To meet the Commission on Fire Accreditation International (CFAI) and National Fire Protection Association NFPA 1710 Turn Out Time (TOT) benchmark standard on responding the initial fire apparatus' to a medical alarm within 1 minute 90% of events.**

Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Percentage of units TOT to a medical call within 1 minute 90% of medical responses.	**82%**	**56%**	**90%**

Fire/EMS Special Operations

Program Description:

The Special Operations Division is responsible for the training and oversight of the Special Operation Teams to include Hazardous Materials Response, BioHaz/Weapons of Mass Destruction, High Angle Rope Rescue, Confined Space Rescue, Trench Rescue, Water Rescue and Wilderness Search and Rescue. Additionally, it is also responsible for the provision of high quality Fire and EMS training for all department personnel that meets or exceeds Federal, State and local government standards.

Goal:	**Increase the National Registry pass rate for all EMT-B and AEMT students to 100%.**		
Objective:	**Changing the delivery model of the material and increasing course length.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
All new hired employees pass National Registry EMT-B and AEMT with 100% pass rate by the 3rd attempt.	**60%**	**82%**	**90%**

Goal:	**To obtain 100th percentile of National Professional Qualification Firefighter II certifications of Operations personnel.**		
Objective:	**Offer additional Firefighter II classes annually.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
All Operations personnel certified at NPQ Firefighter II at 100%.	**91%**	**95%**	**95%**

Goal:	**To obtain 100th percentile of National Professional Qualification (NPQ) Fire Instructor I and NPQ Fire Officer 1 for all Battalion Chiefs, Captains and Lieutenants in Operations.**		
Objective:	**To obtain 100th percentile of NPQ Fire Instructor I and NPQ Fire Officer 1 for all Battalion Chiefs, Captains and Lieutenants in Operations.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
All Battalion Chiefs, Captains, and Lieutenants in Operations to be certified in Fire Instructor I and Fire Officer I at 100%	**70%**	**74%**	**85%**

Administrative Services

Program Description:

The responsibilities of the administration services division are to provide fair and equitable recruitment, hiring practices and promotional opportunities for all eligible prospective candidates. In addition, maintain personnel and medical records for all employees of the organization. The Fire Prevention division attempts to provide the safest community possible for all citizens in which to live, work and raise a family by instituting fiscally responsible and pro-active approaches to fire safety education and code enforcement which will provide a medium for accomplishing the overall mission of the Columbus Fire Department.

Goal:	**Reduce the number of fires without the presence of a smoke detector by 25%.**		
Objective:	**Promote the usage & distribution of smoke detectors in the community.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Percentage of residential fires with smoke detectors present.	**44%**	**46%**	**41%**

Goal:	**Enhance community well-being in multi-family dwellings.**		
Objective:	**Decrease the incidence of fires in multi-family dwellings.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Reduce the number of apartment fires by 25%.	**102**	**75**	**56**

Goal:	Provide a higher level of service capability within Inspection division.		
Objective:	**Enhance training levels of personnel throughout the division.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
The percentage of fire inspectors trained to Fire Instructor 1 standard.	**66%**	**66%**	**100%**
The percentage of fire inspectors trained to Fire Service Plans Examiner I standard.	**50%**	**66%**	**66%**
The percentage of fire inspectors trained to Georgia Fire and Life Safety Educator Level I standard.	**50%**	**33%**	**100%**
The percentage of fire investigators trained to Youth Fire Intervention Specialists standard.	**0%**	**0%**	**100%**

Goal:	To enforce the State Minimum Fire Safety Standards and local fire protection requirements.		
Objective:	**To conduct annual inspections on 100% of buildings identified as Special Hazards and increase compliance by 10% annually.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Number of initial inspections completed on Special Hazard buildings.	**553**	**738**	**515**
Number of re-inspections required due to non compliance.	**178**	**144**	**122**

Goal:	To provide pro-active approaches to fire and life safety education to reduce injury and loss of life.		
Objective:	**To increase by 10% annually the number of identified target group citizens reached for fire and safety awareness.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Number of target group citizens reached for fire and safety awareness.	**10,276**	**9,853**	**11,824**

Goal:	**To adequately investigate the origin and cause of fires within the jurisdiction and peruse prosecution of criminal activity associated with arson.**
Objective:	**To determine the origin and cause of all fires in the jurisdiction and to increase the annual clearance rate for arson crimes by 10%.**

Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Number of origin and cause investigations performed by the division.	**122**	**105**	**116**
Annual criminal case clearance rate.	**6%**	**25%**	**18%**

Emergency Management

Program Description:

The Columbus Emergency Management program is responsible for the planning and coordination of the Government's efforts to mitigate against, prepare for, respond to and recover from major emergencies. Readiness requires continuous planning, coordinating, exercising plans, training response personnel and maintaining equipment and facilities ensuring a reliable, immediate response during emergency situations. During a major emergency, the Emergency Operations Center must be capable of selectively activating to perform the necessary command control and coordination functions. The readiness posture and capability of Emergency Management must be maintained at a level to respond rapidly and efficiently to emergencies. Public awareness and knowledge of emergency conditions and procedures are critical to public safety.

Logistics Support

Program Description:

To maintain all fire department buildings, vehicles and equipment according to federal, state, local and industry codes. Additionally, the division manages fixed assets, maintenance records, and both expendable and non-expendable supplies and equipment.

Goal:	**Reduce the repair cost for front line emergency units.**		
Objective:	**To monitor the cost for all front line emergency units at the 90th percentile.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Overall per unit cost for front line emergency apparatus annually.	**$11,025**	**$16,326**	**$15,500**

Goal:	**Reduce the condition assessment point total for emergency units .**		
Objective:	**To monitor the condition of each emergency unit.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Reduce condition assement point total annually by 5 points until we achieve a three-year average of 30 points.	**46**	**54**	**40**

Goal:	**Increase the retention rate of new employees in the first 24 months.**		
Objective:	**To reduce turnover and develop a more experienced workforce.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Percentage of employees who leave the department with the first 24 months	**48%**	**29%**	**25%**

Muscogee County Prison (MCP)

DEPARTMENT MISSION STATEMENT

As a work prison, the mission is three-fold: To protect the public through effective control and custody of inmates, provide effective methods of self-improvement for inmates, and provide a safe and professional work environment for our staff.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
4201000	Muscogee County Prison	$7,667,146	$8,365,499	$10,071,699	$9,860,143
DEPARTMENT TOTAL		**$7,667,146**	**$8,365,499**	**$10,071,699**	**$9,860,143**
% CHANGE			**9.11%**	**20.40%**	**-2.10%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$5,584,688	$6,171,660	$7,179,475	$7,503,196
Operations	$2,082,458	$2,163,839	$2,854,024	$2,356,947
OPERATING BUDGET	**$7,667,146**	**$8,335,499**	**$10,033,498**	**$9,860,143**
Capital Budget	-	$30,000	$38,201	-
DEPARTMENT TOTAL	**$7,667,146**	**$8,365,499**	**$10,071,699**	**$9,860,143**
% CHANGE		**9.11%**	**20.40%**	**-2.10%**

**Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
420-1000 Muscogee County Prison	**112/80**	**112/80**	**112/80**
Accounting Clerk	1	1	1
Accounting Technician	0	0	0
Administrative Clerk I	1	1	1
Administrative Coordinator	1	1	1
Correctional Counselor	0	0	0
Correctional Officer*	40	40	40
Correctional Lieutenants	3	3	3
Correctional Sergeant	5	5	5
Corrections Technician	14	14	14
Deputy Warden	2	2	2
Inmate Labor	80	80	80
Senior Correctional Counselor	3	3	3
Senior Correctional Officer	41	41	41
Warden	1	1	1
Total Full Time/Part Time Positions	**112/80**	**112/80**	**112/80**

** One (1) Correctional Officer (PS12) reclassified to One (1) Sergeant (PS18) in FY22*

Muscogee County Prison

Program Description:

The Muscogee County Prison (MCP) operates according to Georgia law, rules, and regulations of the State Board of Corrections, and the City Council. It is the responsibility of the warden to assume custody of assigned inmates under the jurisdiction of the State Board of Corrections. The warden and his personnel are charged with the responsibility of safe and secure custody, exercise service, recreation, visitation, education, and religious programs for assigned inmates.

As a work prison, MCP provides a cost-effective, inmate labor force. Inmates assigned to MCP are used to supplement the city's work force in the operation of the institution, maintenance of public roads, public services (including sanitation) and other functions of the city government.

Goal:	**To provide public safety through hypervigilance within the facility.**		
Objective:	**To monitor and maintain safe operations for public protection through hourly inspections & documentation.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of daily inspections and reports completed.	**100%**	**98%**	**100%**
Number of daily inspections and reports completed	**1,800**	**1,800**	**2,000**

Goal:	**To provide public safety through hypervigilance through effective supervision and accountability of inmate movement and work details for the betterment of our community.**		
Objective:	**To achieve maximum control for public protection.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of Inmate head counts conducted.	**0%**	**0%**	**100%**
Number of Inmate head counts (outside facility).	**2,381**	**2,551**	**2,750**
Number of Inmate head counts (inside facility).	**3,500**	**3,487**	**3,500**

Goal:	**To provide public safety through hypervigilance within the facility. To strive to uphold the public's trust by being honest, competent and consistent in beliefs and actions. To be accountable to the highest standards of moral and ethical conduct.**
Objective:	**To deliver the 'best in class' service and promote and reward excellence as demonstrated by employees. To improve safe operations for public safety through the re-emergence of the CERT team to provide an aggressive deterrent and a show of force within the community. To be proactive and to provide the most effective and efficient service to CCG staff and the citizens of Columbus.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of responses to incidents, accidents, involving officers or inmates while on outside detail.	**130**	**119**	**130**
Number of deterred incidents of contraband obtained by the inmates.	**45**	**51**	**55**
Number of detail checks.	**500**	**397**	**400**

Homeland Security

DEPARTMENT MISSION STATEMENT

The mission of the Columbus Department of Homeland Security is to serve and protect the citizens of Columbus-Muscogee County and the surrounding areas by providing and coordinating resources, expertise, and advocacy involving individuals and agencies, both public and private, through a comprehensive risk-based homeland security and emergency management program in order to plan for, detect, prevent, protect, respond, mitigate, and recover from disasters or incidents caused by terrorism, criminal actions or other man-made or natural causes.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
4501000 Homeland Security	$19,239	$24,395	$328,945	$316,890
DEPARTMENT TOTAL	**$19,239**	**$24,395**	**$328,945**	**$316,890**
% CHANGE		**26.80%**	**1248.41%**	**-3.66%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	-	-	$208,597	$235,554
Operations	$19,239	$24,395	$68,972	$81,336
OPERATING BUDGET	**$19,239**	**$24,395**	**$277,569**	**$316,890**
Capital Budget	-	-	$51,376	-
DEPARTMENT TOTAL	**$19,239**	**$24,395**	**$328,945**	**$316,890**
% CHANGE		**26.80%**	**1248.41%**	**-3.66%**

**Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
450-1000 Homeland Security	**0**	**2**	**2**
Emergency Management Deputy Director	0	1	1
EMA Planner	0	1	1
TOTAL	**0**	**2**	**2**

Homeland Security

Program Description
To provide guidance, direction and coordination in mobilizing, organizing, and preparing the City of Columbus for acts of terrorism and man-made or natural disasters. The Columbus Office of Homeland Security shall develop and coordinate the implementation of a comprehensive local strategy and shall perform the functions necessary to carry out that mission under the guidance of the Public Safety Director.

Goal:	**To prevent terrorist activity.**		
Objective:	**To analyze intelligence, provide countermeasures and deterrence operations, provide heightened inspections, improve surveillance and security operations, provide investigations, public health and agricultural surveillance, provide interdiction and apprehension, improve disrupting illegal activity.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Number of possible terrorist activities	**n/a**	**3**	**1**

Goal:	**Identify and protect critical infrastructures and key resources**		
Objective:	**To help ensure continuity of government. Increase the awareness and understanding of threats and vulnerabilities to critical facilities. Improve information sharing and educate business partners on the concept of "See Something, Say Something."**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Perform threat assessments	**10**	**1**	**4**
Perform continuity of operations presentations	**n/a**	**n/a**	**5**

Goal:	**To respond in an attempt to aid in recovery efforts in order to get back to normal operations**		
Objective:	**Execution of emergency operations plans and procedures. Identify and conduct mitigation activities as identified by the threat and vulnerability assessments. Assist with law enforcement operations and provide needed available resources. Attend training courses to help promote safety in the community.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Number of conferences/training programs	**25**	**1**	**3**

Capital Outlay: $50,000
- One (1) 3/4 Ton Pick-Up Truck - $50,000

Superior Court

DEPARTMENT MISSION STATEMENT

The Council and Clerk of Council's Office are responsible for facilitating the activities of the Columbus Council by providing administrative and public policy assistance, managing official records and documents and assisting various boards, authorities, and commissions.

Expenditures by Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5001000	Chief Judge - Superior Court	$289,959	$317,176	$313,662	$413,813
5002000	District Attorney	$2,169,669	$2,155,439	$2,475,682	$2,990,650
5002100	Adult Probation	-	-	-	-
5002110	Juvenile Court	$658,197	$689,619	$828,743	$897,579
5002125	Circuit Wide Jury Court	$332,162	$333,670	$365,698	$373,018
5002140	Jury Manager	$268,610	$485,142	$447,329	$491,175
5002150	Judge Mullins	$206,030	$212,735	$235,215	$256,095
5002160	Judge Martin	$157,248	$102,520	$177,400	$239,573
5002170	Judge Smith	$157,935	$170,516	$181,775	$220,932
5002180	Judge Peters	$161,824	$165,741	$167,845	$188,894
5002190	Judge Land	$140,023	$144,728	$143,970	$168,806
5002195	Judge Gottfried	$200,980	$216,720	$219,924	$353,882
5002200	Victim/Witness	$183,323	$188,492	$195,466	$209,729
5003000	Superior Court Clerk	$1,918,834	$2,012,075	$2,054,399	$2,452,039
5003310	Board of Equalization	$83,105	$95,451	$192,400	$104,302
DEPARTMENT TOTAL		**$6,927,899**	**$7,290,024**	**$7,999,508**	**$9,360,487**
% CHANGE			**5.23%**	**9.73%**	**17.01%**

**Unaudited*

Expenditures by Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$6,307,539	$6,399,605	$6,882,660	$8,058,718
Operations	$611,709	$882,508	$1,108,470	$1,301,769
OPERATING BUDGET	**$6,919,248**	**$7,282,113**	**$7,991,130**	**$9,360,487**
Capital Budget	$8,651	$7,911	$8,378	-
DEPARTMENT TOTAL	**$6,927,899**	**$7,290,024**	**$7,999,508**	**$9,360,487**
% CHANGE		**5.23%**	**9.73%**	**17.01%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
500-1000 Superior Court Judges	**FT/PT**	**17/6**	**17/6**	**18/6**
Case Manager		1	1	1
Chief Judge Superior Court		1	1	1
Court Reporters		7	7	7
Director of Accountability Courts*********		0	0	1
Judge Superior Court		6	6	6
Law Clerk		2	2	2
Secretary (PT Supplement)		1	1	1
Senior Judge Superior Court		4	4	4
Superior Court Coordinator (Seasonal Supplement)		1	1	1
500-2000 District Attorney	**FT/PT**	**34/0**	**35/2**	**38/2**
Administrative Assistant****		1	0	0
Administrative Operations Manager****		0	1	1
Assistant District Attorney I/II/III**		11	12	11
Chief Assistant District Attorney		1	1	1
Deputy Assistant District Attorney		2	2	2
District Attorney		1	1	1
Investigator - District Attorney********		9	9	11
Investigator Supervisor - DA		1	1	1
Legal Administrative Clerk		7	7	9
Legal Administrative Clerk (PT)***		0	2	2
Paralegal		1	1	1
500-2100 Adult Probation	**FT/PT**	**0/0**	**0/0**	**0/0**
Accounting Clerk		0	0	0
Accounting Clerk (PT)		0	0	0
500-2110 Juvenile Court	**FT/PT**	**11/0**	**11/0**	**11/0**
Administrative Secretary		1	1	1
Case Manager		2	2	2
Custody Investigator****		3	3	2
Custody Investigator/Judicial Review Coordinator		1	1	1
Deputy Clerk II		2	2	2
Juvenile Court Coordinator*		1	1	1
Juvenile Court Director		1	1	1
Juvenile Court Director Assistant****		0	0	1
500-2125 Circuit Wide Juv Court	**FT/PT**	**3/0**	**3/0**	**3/0**
Judge Juvenile Court Circuit Wide		2	2	2
Presiding Judge Juvenile Court Circuit Wide		1	1	1
500-2140 Jury Manager	**FT/PT**	**2/1**	**2/1**	**2/1**
Admin Clerk I (PT)		1	1	1
Deputy Clerk II		1	1	1
Jury Manager		1	1	1

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
500-2200 Victim/Witness Asst Prog	**FT/PT**	**3/0**	**3/0**	**3/0**
Victim Advocate		2	2	2
Victim/Witness Program Administrator		1	1	1
500-3000 Clerk of Superior Court	**FT/PT**	**37/2**	**39/4**	**41/2**
Assistant Chief Deputy Clerk*****		3	3	3
Chief Deputy Clerk		1	1	1
Clerk of Superior Court		1	1	1
Deputy Clerk I****		4	3	3
Deputy Clerk I (PT)****		0	2	2
Deputy Clerk II*******		21	23	25
Deputy Clerk II (PT)		2	2	0
Senior Deputy Clerk*****		7	8	7
License Clerk Supervisor*****		0	0	1
500-3310 Board of Equalization	**FT/PT**	**1/0**	**1/0**	**2/0**
Board of Equalization Administrator		1	1	1
Deputy Clerk II******		0	0	1
Total Full Time/Part Time/Temporary Positions		**108/9**	**111/13**	**118/11**

**Effective January 1, 2019, annual supplements for the Superior Court Judges of the Chattahoochee Judicial Circuit will increase by $500.*

***Effective July 1, 2018, an annual supplement in the amount of $5,000 is hereby adopted for the Judicial Assistants of the Superior Court Judges of the Chattahoochee Judicial Circuit.*

*** One (1) Assistant District Attorney (G23) added in FY23*

**** Two (2) Legal Administrative Clerks (G11) added in FY20.*

**** Two (2) Legal Administrative Clerks (G115) added in FY24.*

***** One (1) Administrative Assistant (G12P) reclassified to Administrative Operations Manager (G18C), one (1) Custody Investigator (G13J) reclassified to Juvenile Court Director Assistant (G16G), and one (1) Deputy Clerk I (FT) (G10) reclassified to two (2) Deputy Clerk I (G10) PT in FY20.*

****** One (1) Senior Deputy Clerk (G14E) reclassified to Senior Deputy clerk (G14G), One (1) Senior Deputy Clerk (G14H) reclassified to Senior Deputy Clerk (G14I), One (1) Assistant Chief Deputy Clerk (G18A) to Assistant Chief Deputy Clerk (G18C)*

****** One (1) Senior Deputy Clerk (G14B) to License Clerk Supervisor (G15B) in FY22*

****** One (1) Senior Deputy Clerk - Appeals (G14) added in FY23*

******* Two (2) Deputy Clerk II (PT) reclassified to Two (2) Deputy Clerk II in FY22*

******* Two (2) Deputy Clerk II - Appeals (G12) added in FY23*

******* Two (2) Deputy Clerk II (G115) added in FY24*

******** Two (2) Investigart (G120) added in FY24*

********* One Director of Accountability Courts added in FY24*

Chief Judge - Superior Court

Program Description:
The Superior Courts are presided over by seven judges, elected by the voters of the six counties making up the Chattahoochee Judicial Circuit. These counties are Muscogee, Chattahoochee, Harris, Marion, Talbot, and Taylor. Sessions of the court, both civil and criminal, are held in the county courthouse of each county. Felony cases, divorce/ alimony, child custody, equity cases, and cases involving land titles must be tried in the Superior Court. The Superior Court has concurrent jurisdiction with the other courts to try other civil cases and misdemeanor criminal cases. In addition, this court determines appeals from the Probate Court, and in certain instances, from the Juvenile and Municipal Court.

District Attorney

Program Description:
The District Attorney is elected for a four-year term and is the prosecuting attorney for the Superior Courts in the Chattahoochee Judicial Circuit. The duties of this office are by statute and include the prosecution of criminal cases in Superior Court. The District attorney and his staff prosecute a broad range of felony criminal cases, in the Superior and Juvenile courts, representing the State of Georgia.

Goal:	**To prosecute cases and charges presented from all sources.**		
Objective:	**To keep an accounting of cases and charges presented for prosecution.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Total cases bound over	**3,384**	**3,500**	**3,500**
Total charges bound over	**10,253**	**10,000**	**10,000**
Goal:	**To efficiently and aggressively dispose of all cases and charges in a timely manner.**		
Objective:	**Keep an accounting of dispositions of cases and charges.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Total cases disposed	**3,174**	**3,000**	**3,000**
Total charges disposed	**5,523**	**5,000**	**5,000**

Goal:	**Successfully condemn assets of criminal defendants through civil forfeiture.**		
Objective:	**Cause the forfeiture of assets gained through criminal activity.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Forfeitures filed	**106**	**100**	**100**
Forfeitures closed	**73**	**75**	**75**
Cases pending forfeiture	**167**	**160**	**160**

Goal:	To successfully prosecute cases in the Superior and Juvenile Courts as well as the Accountability Courts.
Objective:	Attend preliminary hearings, present cases to the Grand Jury, attend all Superior Court calendars, trials and hearings, all Accountability Court sessions, and prosecute cases in Juvenile Court.

Performance Indicators:	FY22 Actual	FY23 Actual	FY24 Projected
Recorder's Court Sessions attended	624	624	624
Grand Jury Sessions	52	52	52
Juvenile Court hearing days	300	300	300
Superior Court/Accountability Courts calendars and arraignments	675	500	500

Goal:	Prepare case files for criminal cases in Superior and Juvenile Courts & Civil Asset Forfeitures.
Objective:	Accurately account for all cases from all sources.

Performance Indicators:	FY22 Actual	FY23 Actual	FY24 Projected
Defendants/Juveniles bound over or received	2,156	2,100	2,100
Cases bound over or received	3,450	3,000	3,000

Juvenile Court

Program Description:

The Juvenile Court has jurisdiction over cases involving children under the age of 17 who are alleged to be unruly, delinquent, deprived, in need of treatment (i.e., mentally, emotionally ill, or mentally retarded), or who are alleged to have committed a traffic offense. The judge, who is appointed by the Superior Court judges for a term of four years, presides over these cases as well as contested divorce custody cases transferred to the Juvenile Court by the Superior Court Judges. In FY03, a Circuit-wide Juvenile Court was established per GA 15-11-18. This includes one full-time judge and 2 part-time judges who hold preliminary/detention, shelter, and traffic hearings, assess and sign bonds, warrants and other legal documents. The support staff ensures that all cases have been properly handled by conferring with attorneys, and other professionals.
The Georgia Department of Children and Youth Services provides intake and probation officers for the court. The Intake Department is located in the Juvenile Court facility. A Protective Services Coordinator is provided by the Georgia Department of Human Resources with courtesy supervision provided by the court coordinator.

Juvenile Court Clerk

Program Description:
The Juvenile Court has jurisdiction over cases involving children under the age of 17 who are alleged to be unruly, delinquent, deprived, in need of treatment (i.e. mentally or emotionally ill and mentally retarded), or who are alleged to have committed a traffic offense.

Jury Manager

Program Description:

It is the responsibility of the Jury Manager to furnish jurors to all nine trial Courts, including grand jurors. This responsibility necessitates accompanying duties such as subpoenas, payroll, deferment, orientation and oath of jurors. The effective utilization of the services of jurors is more economical for the taxpayer and more efficient for the Courts.

Victim/Witness Assistance Program

Program Description:

The Victim Witness Assistance Program (VWAP) works directly with the District Attorney's Office and is responsible for helping the victims, families, and witnesses through the criminal justice system. The program informs families of the status of criminal prosecutions and helps the District Attorney's Office track the vital witnesses for their cases.

Goal:	**To identify and assist victims and witnesses in their time of need.**
Objective:	**Send out victim packages, victim notification: Make telephone calls to gather information on victims and witnesses, inform them of upcoming court date and offer support. Enter data into Tracker for accurate documentation and reference.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Services Performed	**106,314**	**117,303**	**116,000**

Goal:	**To attend all court sessions**
Objective:	**To support victims and witnesses in all six (6) counties throughout the Chattahoochee Judicial Circuit.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Chattahoochee Judicial Circuit New Victims Served	**4,875**	**4,092**	**5,000**

Goal:	**To assist victims with debts incurred as a result of violent crime and to encourage victims to participate in the Criminal Justice System.**
Objective:	**Compensation is available for medical and dental expenses, as well as mental health counseling expenses, funeral expenses, economic support, and crime scene clean up.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Claims filed	**645**	**399**	**600**

Goal:	**Restitution request for loss involving medical and property.**
Objective:	**Restitution is now required by the courts for medical and loss of property. Our goal and objective is to see that the victim is compensated within the scope of the program.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of cases requesting restitution	**1,669**	**2,828**	**2,500**
Number of defendants	**2,007**	**1,849**	**2,000**

Clerk of Superior Court

Program Description:

The Clerk of Superior Court serves in the capacity as Clerk of Superior Court, Juvenile Court, and as Clerk of State Courts. This is an elected person with a term of four years. The clerk's main responsibility is to serve as the recorder of all real estate transactions for Muscogee County, and to collect delinquent fines.

Board of Equalization

Program Description:

The Board of Equalization is required by State Law to allow all property owners of Muscogee County, Georgia citizen's the opportunity to contest property tax valuations by the Tax Assessor's Office.

State Court

DEPARTMENT MISSION STATEMENT

To conduct a thorough, fair, vigorous and just prosecution of all misdemeanor cases bound over from Recorder's and Municipal courts in Muscogee County.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5101000 State Court Judges	$654,792	$665,861	$680,130	$683,479
5102000 Solicitor	$1,151,047	$1,175,729	$1,211,243	$1,285,311
DEPARTMENT TOTAL	**$1,805,839**	**$1,841,590**	**$1,891,373**	**$1,968,790**
% CHANGE		**1.98%**	**2.70%**	**4.09%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$1,746,432	$1,767,803	$1,823,896	$1,893,977
Operations	$59,407	$73,787	$67,477	$74,813
OPERATING BUDGET	**$1,805,839**	**$1,841,590**	**$1,891,373**	**$1,968,790**
Capital Budget		-	-	-
DEPARTMENT TOTAL	**$1,805,839**	**$1,841,590**	**$1,891,373**	**$1,968,790**
% CHANGE		**1.98%**	**2.70%**	**4.09%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
510-1000 State Court Judges	**FT/PT**	**6/0**	**7/0**	**9/0**
Court Reporter		2	2	2
Deputy Clerk II**		0	0	2
Law Clerk*		0	1	1
Senior Deputy Clerk		2	2	2
State Court Judges		2	2	2
510-2000 Solicitor	**FT/PT**	**14/0**	**14/1**	**14/0**
Assistant Solicitor General		4	4	4
Chief Assistant Solicitor General		1	1	1
Court Coordinator		1	1	1
Investigator - Solicitor General		4	4	4
Investigator Supervisor		1	1	1
Judicial Admin Tech II		1	1	1
Senior Deputy Clerk		1	1	1
Solicitor State Court		1	1	1
Total Full Time/Part Time Positions		**20/0**	**21/0**	**23/0**

** One (1) Law Clerk (G20) added in FY20.*

*** Two (2) Deputy Clerk II (G12) added in FY23*

State Court Judges

Program Description:

The State Courts are presided over by two judges who are elected for a term of four years. The Court tries both civil and criminal cases with a jury composed of twelve persons. Criminal cases tried in this court are limited to misdemeanors and appeals from Recorder's Court by the State Constitution.

State Court Solicitor

Program Description:

he State Court Solicitor General's Office prosecutes misdemeanor cases and city ordinance violation cases appealed from Recorder's Court. Cases include misdemeanor warrants issued in Muscogee County and citations issued by: Columbus Police Department, Muscogee County Sheriff's Office; Muscogee County Marshal's Office, Georgia State Patrol, Columbus State University Police, Department of Natural Resources, Animal Control, Business License Office, Code Enforcement, and cases transferred from the Muscogee County Superior Court. The Office collects all warrants, citations, reports, documents, records, criminal and driving histories, and evidence; interviews victims and witnesses; makes decisions regarding prosecution and recommended dispositions; files accusations; subpoenas witnesses; provides discovery and responds to motions; prepares for trial; negotiates pleas; tries cases in court before a judge or jury, and handles any appeals to higher courts. The Solicitor General's Office coordinates weekly jail pleas, weekly arraignment/plea dockets, and monthly trial dockets, and works with a State Court probation company to ensure fines, community service, jail reporting, restitution, and other terms of sentencing are completed. The Solicitor General's Office applies for warrants for a variety of reasons including probation violations and failure to appear for court and handles requests for record restrictions/expungements.

Goal:	**To accurately and efficiently prosecute cases in a timely manner.**		
Objective:	**To accurately compile cases from case initiation to arraignment within two months.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of cases prosecuted.	**8,944**	**11,400**	**12,000**

Goal:	**To thoroughly investigate all cases.**		
Objective:	**To gather law enforcement reports and warrants, run criminal histories, interview witnesses, draft accusations, prepare other written documentation, and compile case files within two (2) months of receiving cases bound over from Recorder's Court and Municipal Courts.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of case files.	**8,944**	**11,400**	**12,000**

Public Defender

DEPARTMENT MISSION STATEMENT

To process cases through the criminal justice system as expediently as possible while providing high quality and professional representation of clients.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5201000	Public Defender	$1,855,005	$1,867,663	$1,973,176	$2,157,837
5202000	Muscogee County Public Defender	$186,684	$213,793	$217,706	$241,657
DEPARTMENT TOTAL		**$2,041,689**	**$2,081,456**	**$2,190,882**	**$2,399,494**
% CHANGE			**1.95%**	**5.26%**	**9.52%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$487,843	$500,302	$511,675	$659,035
Operations	$1,549,514	$1,581,154	$1,679,207	$1,740,459
OPERATING BUDGET	**$2,037,357**	**$2,081,456**	**$2,190,882**	**$2,399,494**
Capital Budget	$4,332	-	-	-
DEPARTMENT TOTAL	**$2,041,689**	**$2,081,456**	**$2,190,882**	**$2,399,494**
% CHANGE		**1.95%**	**5.26%**	**9.52%**

**Unaudited*

PUBLIC DEFENDER

		FY22 Actual	FY23 Actual	FY24 Adopted
520-1000 Public Defender	**FT/PT**	**9/1**	**9/1**	**11/1**
Assistant Public Defender*		1	1	1
Administrative Coordinator***		0	0	1
Investigator - Public Defender*		6	6	6
Investigator Supervisor**		0	0	1
Legal Administrative Clerk II		1	1	1
Legal Administrative Clerk I***		1	1	1
Assistant Public Defender (PT)		1	1	1
Total Full Time/Part Time Positions		**9/1**	**9/1**	**11/1**

**One (1) Investigator (G16E) reclassified to Investigator Supervisor (G19A) in FY20.*

***One (1) Investigator (G120) added in FY24.*

****One (1) Legal Administrative Clerk (G115) added in FY24.*

****One (1) Legal Administrative Clerk (G115) reclassifited to One (1) Administrative Coordinator (G117) in FY2*

****Contract Public Defenders $5,000 Pay increase in FY23

Municipal Court

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5301000	Municipal Court Judge	$415,917	$434,478	$44,961	$515,514
5302000	Clerk of Municipal Court	$721,130	$683,404	$711,253	$835,574
5303000	Marshal	$476,317	-	-	-
DEPARTMENT TOTAL		**$1,613,364**	**$1,117,882**	**$756,215**	**$1,351,088**
% CHANGE			**-30.71%**	**-32.35%**	**78.66%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$1,529,963	$1,085,511	$1,121,383	$1,298,738
Operations	$83,401	$32,371	$34,832	$52,350
OPERATING BUDGET	**$1,613,364**	**$1,117,882**	**$1,156,215**	**$1,351,088**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$1,613,364**	**$1,117,882**	**$1,156,215**	**$1,351,088**
% CHANGE		**-30.71%**	**3.43%**	**16.85%**

**Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
530-1000 Municipal Court Judge FT/PT	**5/1**	**6/1**	**6/1**
Associate Judge (Supplement)	1	.	1
Court Coordinator	1	1	1
Deputy Clerk II***	2	3	3
Municipal Court Judge	1	1	1
Senior Deputy Clerk	1	1	1
530-2000 Clerk of Municipal Court FT/PT	**14/0**	**13/0**	**13/0**
Administrative Assistant	1	1	1
Assistant Chief Deputy Clerk*****	0	1	1
Chief Deputy Clerk*****	0	1	1
Clerk of Municipal Court	1	1	1
Court Coordinator I*****	1	0	0
Deputy Clerk I	1	1	1
Deputy Clerk II****	8	5	5
Finance Manager*****	0	1	1
Senior Deputy Clerk*****	2	2	2
530-3000 Marshal FT/PT	**14/7**	**0/0**	**0/0**
Administrative Assistant	1	0	0
Chief Deputy Marshal	1	0	0
Communication Technician III	1	0	0
Deputy Marshal	4	0	0
Deputy Marshal Captain	2	0	0
Deputy Marshal Corporal	2	0	0
Deputy Marshal Lieutenant	1	0	0
Deputy Marshal Sergeant**	1	0	0
Municipal Court Marshal	1	0	0
Reserve Deputy Bailiff*	7	0	0
Total Full Time/Part Time Positions	**33/8**	**19/1**	**19/1**

**The number of Reserve Bailiff positions varies*

**** One (1) Deputy Clerk II (G12) added in FY20.*

***** One (1) Deputy Clerk II (G12) deleted in FY20.*

****** One (1) Court Coordinator I (G18) reclassified to Chief Deputy Clerk (G21), one (1) Senior Deputy Clerk (G14) reclassified to Finance Manager (G17), one (1) Senior Deputy Clerk (G14) reclassified to Assistant Chief Deputy Clerk (G18), and one (1) Deputy Clerk II (G12) reclassified to Senior Deputy Clerk (G14) in FY20.*

Note: In the Clerk of Municipal Court, One (1) Senior Deputy Clerk moved from LOST Fund to General Fund, and one (1) Deputy Clerk II moved from General Fund to LOST Fund in FY20.

Note: Effective 01/01/2021 the Marshal's Office consolidated with the Sheriff's office.

Municipal Court Judge

Program Description:

The Magistrate Court of Muscogee County has jurisdiction of civil claims where exclusive jurisdiction is not vested in superior court. Magistrate court is confined in most cases to a monetary limit of $15,000. The court handles the issuance of summons, trial of issues, and issuance of writs and judgement's in dispossessory proceedings and distress warrants. This court also handles: garnishments, abandoned vehicles and interrogatories. The Magistrate court provides for the filing of answers, counterclaims, and other pleadings, directly related to Magistrate Court cases The court handles all of its scheduling if hearings in conjunction with those hearings set for Municipal Court.

Goal:	**The Municipal Court of Columbus shall maintain less than 175 docketed cases per monthly docket.**
Objective:	**The Magistrate Court of Muscogee County shall provide for a final hearing on all litigated cases in which an answer has been filed, no later than 90 days from the filing of said answer. The allowable exception being if both parties request a continuance of the trial beyond the 90 day period.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of cases that went to trial.	**213**	**578**	**750**

Clerk of Municipal Court

Program Description:

The voters of Muscogee County elect the Clerk of Municipal Court to a four-year term. Municipal Court has jurisdiction of civil cases when the amount does not exceed $15,000 including suits for damages, breach of contract, and garnishments and writs of possession up to $15,000. In addition, all dispossessory proceedings, attachment levies, foreclosure liens and distress warrants are handled in Municipal Court. The Clerk of Municipal Court must record and maintain minutes and pleadings; collect and disburse court monies and costs to litigants. Warrants are also issued for bad checks, peace, criminal charges and good behavior.

Goal:	**Provide equal access to a fair and effective system of justice for all without excessive cost, inconvenience, or delay, with sensitivity to an increasingly diverse society. Aspire daily to administer the duties of our office fairly, professionally and responsibly. To minimize the processing time of civil and criminal actions filed in the Municipal court and to insure our citizens of a fair and timely disposition of their case.**
Objective:	**To familiarize Municipal Court staff with changing laws in an effort to assist those citizens seeking the services of the Municipal court and to reduce the 3 to 4 day processing time by the inclusion of additional staff to address the rising caseloads.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Criminal and Civil cases	**9,964**	**17,376**	**22,000**

Marshal

Program Description:

The Marshal's Department enforces the orders, writs and precepts of the Municipal Court. The department has original jurisdiction to enforce all orders and directives of the Municipal and Magistrate Courts.

Goal:	**To increase the service and quality of all processes of Municipal Court and provide superior law enforcement.**
Objective:	**To ensure all civil papers are served in a timely manner and deputies are providing law enforcement when needed.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Civil Papers Served	**19,198**	**0**	**0**
Number of Evictions completed	**4,967**	**0**	**0**
Schedules and Monies taken in	**$41,534**	**$0**	**$0**

Goal:	**To serve all civil processes within two (2) days of receiving them from the Clerk's Office.**
Objective:	**To employ, train and retain additional deputies to reduce the number of days to serve civil processes from 5 days to 2 days.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Civil Papers Served	**19,198**	**0**	**0**

Goal:	**To execute all evictions within 7 to 10 days of receiving the Writ of Possession.**
Objective:	**To employ, train and retain additional deputies to reduce the number of days to schedule and execute an eviction from 15-30 days to 7-10 days. This includes rain delays and unforeseen circumstances.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Evictions completed	**4,967**	**0**	**0**

Goal:	**To assist every customer in a timely and efficient manner and to provide effective security for the Magistrate and Municipal Courts to insure the safety of the public and court personnel.**
Objective:	**To insure there are adequate personnel to manage the office and courts at all times.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Schedules and Monies taken in	**$41,534**	**$0**	**$0**

Probate Court

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5401000 Judge of Probate	$539,184	$577,557	$596,459	$645,384
DEPARTMENT TOTAL	**$539,184**	**$577,557**	**$596,459**	**$645,384**
% CHANGE		**7.12%**	**3.27%**	**8.20%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$489,765	$511,161	$535,808	$584,039
Operations	$49,419	$63,806	$60,651	$61,345
OPERATING BUDGET	**$539,184**	**$574,967**	**$596,459**	**$645,384**
Capital Budget	-	$2,590	-	-
DEPARTMENT TOTAL	**$539,184**	**$577,557**	**$596,459**	**$645,384**
% CHANGE		**7.12%**	**3.27%**	**8.20%**

**Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
540-1000 Probate Court FT/PT	**7/0**	**7/0**	**7/0**
Associate Judge	1	1	1
Chief Clerk/License Supervisor	1	1	1
Deputy Clerk II	2	2	2
Fiduciary Compliance Officer/Law Clerk JD	0	0	0
Passport Supervisor/Senior Deputy Clerk	1	1	1
Probate Judge	1	1	1
Senior Deputy Clerk*	1	1	1
License Clerk Supervisor*	1	1	1
Total Full Time/Part Time Positions	**7/0**	**7/0**	**7/0**

**One (1) Senior Deputy Clerk (G14) reclassified to License Clerk Supervisor (G15) in FY22*

Judge of Probate

Program Description:

The Judge of Probate is elected to a four-year term. Legal issues regarding the probate of wills; administration of estates; marriage licenses; mental health statutes; and guardians for minors are handled by this Court.

Goal:	**To satisfy the court's mission in a prompt accurate, courteous and professional manner, and to effectively issue marriage and weapons carry licenses in a timely and professional manner.**
Objective:	**To achieve our goal in providing the services that accomplished our mission in an efficient and professional manner while upholding Georgia law.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Marriage licenses issued	**963**	**1,410**	**1,500**
Weapons carry licenses issued	**4,658**	**4,071**	**4,000**

Goal:	**To satisfy the court's mission in a prompt accurate, courteous and professional manner, and to effectively process passport applications in a timely and professional manner.**
Objective:	**To achieve our goal in providing the services that accomplished our mission in an efficient and professional manner.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of passport applications accepted	**134**	**556**	**650**

Goal:	**To satisfy the court's mission in a prompt accurate, courteous and professional manner, and to successfully process administration and estate proceedings.**
Objective:	**To achieve our goal in providing the services that accomplished our mission in an efficient and professional manner while upholding Georgia Law.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of completed estate proceedings docketed,	**973**	**1,019**	**1,100**

Goal:	**To satisfy the court's mission in a prompt accurate, courteous and professional manner, and to effectively preside over hearings determining outpatient/inpatient treatment.**
Objective:	**To achieve our goal in providing the services that accomplished our mission in an efficient and professional manner while upholding Georgia law.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of completed involuntary treatment	**81**	**109**	**115**

Sheriff

DEPARTMENT MISSION STATEMENT

We, the members of the Muscogee County Sheriff's Office, are dedicated to safeguarding the lives and property of our community through fair and impartial treatment of all citizens. We strive to protect the community and to operate the Muscogee County Jail within the boundaries of the State and U.S. Constitutions while providing safe, humane and secure environment for both the staff and inmates. We are committed to effectively serving the Judiciary needs of all the Courts within our jurisdiction. We seek to strengthen our partnerships with all facets of our community and will fulfill our duties by adapting to the changing needs of our citizens and by adhering to the highest standards of integrity, ethics and professionalism when performing our duties as employees of Muscogee County Sheriff's Office.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5501000	Administration	$1,972,997	$1,916,282	$2,078,348	$2,103,418
5502100	Operations	$5,022,656	$4,915,217	$5,320,970	$5,298,249
5502200	Special Ops/Investigation		$1,194,335	$2,007,516	$2,751,030
5502300	Training	$382,143	$460,941	$672,905	$613,621
5502400	Motor Transport	$383,502	$586,738	$839,791	$493,370
5502500	Recorders Court			-	-
5502600	Detention	$14,354,814	$14,373,833	$16,686,082	$14,728,836
5502650	Medical	$5,176,131	$5,970,999	$5,341,049	$5,927,499
DEPARTMENT TOTAL		**$27,292,243**	**$29,418,345**	**$32,946,662**	**$31,916,023**
% CHANGE			**7.79%**	**11.99%**	**-3.13%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$19,160,976	$19,398,355	$27,715,059	$22,124,074
Operations	$8,131,267	$10,001,043	$5,191,083	$9,791,949
OPERATING BUDGET	**$27,292,243**	**$29,399,398**	**$32,906,142**	**$31,916,023**
Capital Budget	-	$18,947	$40,520	-
DEPARTMENT TOTAL	**$27,292,243**	**$29,418,345**	**$32,946,662**	**$31,916,023**
% CHANGE		**7.79%**	**11.99%**	**-3.13%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
550-1000 Administration	**FT/PT**	**26/2**	**25/1**	**25/1**
Accounting Technician		1	1	1
Administrative Assistant		0	1	1
Administrative Clerk I		1	0	0
Administrative Clerk II		1	0	0
Administrative Coordinator		1	1	0
Administrative Operations Manager		0	1	1
Administrative Secretary		2	0	0
Administrative Secretary (PT)		2	1	1
Captain		1	1	1
Chief Deputy Sheriff		1	1	1
Criminal Record Technician*		0	0	0
Deputy Clerk II		0	4	5
Deputy Sheriff		2	1	1
Deputy Sheriff Field Training Officer*		0	0	0
Deputy Sheriff Technician		2	1	1
Director of Community Affairs **********		0	1	1
Identification Technician		3	3	3
Investigator		1	1	1
Jail Commander		0	1	1
Judicial Administrative Technician II		3	0	0
Lieutenant*		1	1	1
Major		3	2	2
Sergeant		2	2	2
Sheriff		1	1	1
550-2100 Operations	**FT/PT/Temp**	**64/0/86**	**59/0/89**	**59/0/89**
Administrative Clerk II		1	0	0
Administrative Coordinator		1	1	1
Administrative Secretary		1	1	1
Bailiffs PT		45	47	47
Captain		1	2	2
Communication Technician III*****		3	3	3
Deputy Sheriff		23	27	27
Deputy Sheriff Field Training Officer		2	2	2
Deputy Sheriff Technician****		8	7	7
Investigator		7	3	3
Lieutenant		6	4	4
Major		1	0	0
Reserve Deputy -PT		41	42	42
Security Guards		2	2	2
Sergeant		8	7	7
550-2200 Special Operations/Investigations	**FT/PT/Temp**	**0/0/0**	**16/0/0**	**31/0/0**
Captain		0	2	2
Deputy Sheriff Technician		0	1	1
Investigator		0	7	21
ID Tech		0	1	1
Lieutenant		0	0	0
Major		0	1	1
Sergeant		0	4	5

550-2300 Training	FT/PT	5/0	5/0	5/0
Criminal Record Technician*		1	1	1
Deputy Sheriff Field Training Officer*		2	2	2
Lieutenant*		1	1	1
Sergeant*		1	1	1
550-2600 Detention	**FT/PT**	**231/0**	**227/0**	**204/0**
Accounting Clerk		1	1	1
Accounting Technician		0	0	1
Captain		2	2	2
Criminal Records Technician		5	5	5
Deputy Sheriff***		105	102	53
Deputy Sheriff Field Training Officers		7	7	7
Deputy Sheriff Technician		1	1	1
Health Service Administrator		1	0	1
Deputy Clerk II		0	0	11
Identification Technician****		5	4	4
Investigator***		0	0	5
Jail Commander**		1	1	1
Lieutenant		6	6	7
License Clinical Social Worker/License Practicing Counselor		0	1	0
Major		0	0	0
Sergeant		21	22	22
Senior Deputy Clerk II		0	0	1
Sheriff Cadet		0	0	2
Sheriff Correctional Officer***		75	75	79
Sheriff Human Resources Technician		1	1	1
Total Full Time/Part Time/Temporary Positions		**326/2/86**	**338/1/89**	**324/1/89**

** Position movements between units.*

***One (1) Administrative Support Specialist (G113) deleted in FY24*

****One (1) Deputy Sheriff (PS1) reclassified to One (1) Accounting Technician (G115) in FY24*

****Four (4) Deputy Sheriff (PS1) reclassified to Four (4) Sheriff Correctional Offiecer (C1) in FY24*

****Five (5) Deputy Sheriff (PS1) reclassified to Five (5) Investigator (PS2) in FY24*

****Nine (9) Deputy Sheriff (PS1) transferred to LOST Fund in FY24*

*****Three (3) Deputy Sheriffs deleted in FY21 .*

****** One (1) Deputy Sheriff Technician (PS16) reclassified to Sergeant (PS18) and one (1) ID Technician (PS16) reclassified to*

******* Three (3) Communication Technician III (G10) reclassified to Communication Technician (G11) in FY21.*

******** One (1) Health Services Administrator (G21) reclassified to License Clinical Social Worker/License Practicing Counselor (G20) in FY22*

*********Two (2) Administrative Secretary (G10) reclassified to two (2) Deputy Clerk II (G12) in FY22*

**********Two (2) Judicial Administrative Technician II (G10) reclassified to two (2) Deputy Clerk II (G12) in FY22*

*********Two (2) Administrative Secretary II (G10) reclassified to two (2) Deputy Clerk II (G12) in FY22*

***********One (1) Administrative Assistant (G12D) reclassified to Administrative Assistant (G12E) in FY22*

***********One (1) Accounting Technician (G12B) reclassified to Accounting Technician (G12D) in FY22*

***********Add two (2) Sheriff Cadet (G10) in FY23*

***********One (1) Administrative Coordinator (G14) to Administrative Operations Manager (G18) in FY23*

***********One (1)Lieutenant (PS20) to Captain (PS22) in FY23*

************One(1) Investigator (PS16) to Sergeant (PS18) in FY23*

*************Twelve (12) Sheriff Correctional Officer (PS12) to twelve (12) Deputy Clerk II (G12) in FY23*

*************One (1) Sheriff Correctional Officer (PS12) to Lieutenant (PS20) in FY23*

**************One (1) Deputy Clerk II (G12) to Senior Deputy Clerk (G14) in FY23*

***************Twelve (12) Deputy Sheriff (PS14) to twelve (12) Sheriff Correctional Officer (PS12) in FY23*

*****************Fifteen (15) Deputy Sheriff (PS14) to fifteen (15) Investigator (PS16) in FY23*

*****************Delete two (2) Deputy Sheriff (PS14)*

******************One (1) Director of Community Affairs (G130-3) reclassified to One (1) Director of Community Affairs (PS7)*

Note: Effective 01/01/2021 the Marshal's Office consolidated with the Sheriff's office.

Administration Bureau

Program Description:

The Administrative Bureau provides Administrative support to the various divisions within the Sheriff's Office. This division performs numerous tasks on a daily basis in order to provide this support. We seek to strengthen our partnership and relationship in all aspects of our community and fulfill our duties by adapting to changing needs of our community and by adhering to the highest standards of Integrity, ethics and professionalism when in the performance of our duties as Deputy Sheriff's of Muscogee County.

Civil Section/Criminal Warrants Section

Program Description:

The Civil and Criminal Warrants Sections receive and process all civil process and criminal warrants, track service, and maintain necessary files and databases.

Goal:	**To provide for the expedient service of civil process and criminal warrants, manage and track all sex offenders, maintain security and safety of the courts and all government buildings, and maintain readiness of all special operations units for quick and effective deployment.**		
Objective:	**To serve all civil process in a timely manner.**		
Objective:	**To serve all criminal warrants in a timely manner.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of civil documents processed	**32,000**	**29,787**	**30,000**
Number of criminal warrants executed	**3,500**	**2,820**	**3,500**

Training Section

Goal:	**To provide professional training to meet all state and federally mandated training.**		
Objective:	**To provide a minimum of 24 hours of approved training for all sworn personnel and Correctional Officers.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Deputies trained	**284**	**243**	**275**
Objective:	**Provide an additional 20 hours of training required by the Dept. of Justice for the Jail Bureau**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Correctional Officers trained	**112**	**108**	**110**
Objective:	**Provide 16 hours of pre-academy recruit training prior to attending the Police Academy**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of pre-academy recruits trained	**16**	**8**	**20**

Budget and Planning

Program Description:

Budget and Planning is responsible for all budget, finance, and planning. This includes preparing the annual budget and tracking expenditures throughout the fiscal year. Planning involves development of target goals for the fiscal year along with strategic planning for long-term vision.

Goal:	**To be fiscally responsible and operate in the most efficient and effective manner possible.**			
Objective:	**Conduct monthly review of agency budget and report status.**			
Performance Indicators:		**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of budget reviews		**12**	**12**	**12**
Objective:	**Conduct quarterly meetings to review the progress of set goals and objectives.**			
Performance Indicators:		**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of goals and objectives reviews		**4**	**4**	**4**

Human Resources

Program Description:

Human Resources is responsible for the recruitment and hiring of all personnel as well as managing all employee related functions and time management.

Goal:	**To recruit and hire qualified individuals with a high degree of ethics and integrity.**			
Objective:	**To process, investigate and hire all candidates in accordance with current Human Resource Industry best practices.**			
Performance Indicators:		**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of applicants processed		**106**	**58**	**75**
Number of applicants hired		**47**	**25**	**30**
Number of resignations/terminations		**64**	**28**	**35**

Office of Professional Standards

Program Description:

The Office of Professional Standards is responsible for assuring the agency maintains high standards and integrity. The Office of Professional Standards conducts internal investigations as needed. It also conducts background checks, investigations, and CVSA test of all applicants. The Office of Professional Standards also maintains data and completed reports concerning complaints, uses of force, and vehicle pursuits.

Goal:	**To ensure the highest standard of ethics and integrity of employees and candidates.**			
Objective:	**Track all use of force incidents for compliance with policy and procedure.**			
Performance Indicators:		**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Use of Force incidents		**87**	**35**	**60**
Objective:	**Conduct background investigations on all applicants.**			
Performance Indicators:		**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of background/CVSA investigations		**138**	**67**	**100**
Number of complaints investigated		**27**	**8**	**20**

Pre-Trial Program

Program Description:

To identify incarcerated individuals suitable for release under the Pre-Trial Program who meet the established criteria. Pretrial release further ensures those defendants who do not pose a risk to the community are able to be released from custody even if they have no financial means. Research verifies that lower risk defendants detained unnecessarily during the pretrial process show a significant likelihood that their risk for recidivism increases as a result.

Goal:	**To provide a viable, cost efficient, monitoring and tracking program allowing for the release of identified inmates, fitting an established criteria, as a means of reducing the jail population.**
Objective:	**Identify inmates fitting the criteria to participate in the Pre-Trial Release Program.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of Participants	**112**	**73**	**100**

Objective:	**Monitor and track participants in the Pre-Trial Release Program.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of participants on ankle monitors	**41**	**36**	**55**
Number of participants rearrested	**86**	**63**	**70**

Operations Bureau

Program Description:

The Operations Bureau of the Muscogee County Sheriff's Office is responsible for the following: Patrol Services, Courts Services, Investigative/Felony Apprehension Services (internal and external), civil processes, misdemeanor warrant apprehension and services, Canine Services, Sex Offenders registration and verification, Special Events, Special Response Teams, out of town

Goal:	**To provide continuous patrol services for the citizens and government of Muscogee County, Georgia, to serve all civil and criminal warrants in a timely manner, and provide for the safety and security of the Government Center and Courts.**
Objective:	**To provide a safe and secure environment in the courts.**
Objective:	**To minimize the number of inmates being transported from the County Jail to the**
Objective:	**To minimize the number of out-of-town juvenile transports.**
Objective:	**To provide for a quick response of a well-trained Special Response Team for tactical situations.**
Objective:	**To receive and process all civil and criminal processes on the date they are received and forward to Operations Bureau for service within a maximum of two days.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of court sessions attended	**42,808**	**52,810**	**51,000**
Number of prisoners transported to court	**5,350**	**11,271**	**11,000**
Number of Juveniles transported out-of-town	**395**	**121**	**150**
Number of Special Response Team Call Outs	**59**	**67**	**75**
Number of Civil Process and Criminal Warrants Checked	**36,107**	**37,724**	**38,000**

Sex Offender Registry Office

Program Description:
The Sex Offender Registry office is responsible for ensuring the registration of sex offenders and to provide monitoring and tracking

Goal:	**To ensure the safety of the community by tracking, monitoring and registering of sex offenders.**		
Objective:	**To check and verify sex offender status.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of sex offender checks completed	**5,580**	**6,301**	**6,500**
Objective:	**To register all required sex offenders**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of registered sex offenders	**687**	**709**	**770**

Jail Bureau

Program Description:

The Muscogee County Detention Center is a housing facility for pretrial state, local, and federal inmates. The Jail also houses inmates sentenced on misdemeanor and city ordinance sentences.

Goal:	**To provide a safe and secure environment for our staff and inmates.**		
Objective:	**Proactive supervision and quality control of processes.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Average Daily Population	**997**	**1147**	**1110**
Number of Inmates Charged with Murder	**57**	**70**	**65**
Documented Number of Gang Members	**500**	**588**	**600**

Medical Services

Program Description:

The Medical Bureau provides medical/dental and mental health care to all inmates of the Muscogee County Jail.

Goal:	**To provide a safe and secure environment for our staff and inmates.**		
Objective:	**Proactive supervision and quality control of processes.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Average Daily Population	**9,249**	**2,146**	**2,250**
Number of Inmates Charged with Murder	**279**	**412**	**435**
Documented Number of Gang Members	**392**	**455**	**480**

Budget Notes:
Medical Services were placed under management by a contractor beginning in FY14.

Motor Transport

Program Description:

The main function of the Motor Transport division is to ensure that all departmental vehicles are in proper operating condition and meet prescribed safety standards. Motor transport is responsible for monitoring vehicle activity and scheduling preventative maintenance and needed repairs.

Goal:	**To maintain all fleet and assigned vehicles in fully operational status in accordance**
Objective:	**To provide fleet management for all marked patrol vehicles.**
Objective:	**To provide fleet management for all administrative vehicles.**
Objective:	**To provide fleet management for all SUV's, trucks, and vans.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of marked patrol vehicles:	**51**	**54**	**60**
Number of administrative vehicles:	**26**	**30**	**30**
Number of SUV's, trucks, and vans:	**33**	**33**	**36**
Prisoner Bus	**1**	**1**	**1**

Tax Commissioner

DEPARTMENT MISSION STATEMENT

To provide tag and tax services that are accessible and responsive to the needs of the citizens of Muscogee County through innovation, technology, and a professional workforce.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5601000 Tax Commissioner	$1,643,538	$1,748,046	$1,782,949	$2,098,413
DEPARTMENT TOTAL	**$1,643,538**	**$1,748,046**	**$1,782,949**	**$2,098,413**
% CHANGE		**6.36%**	**2.00%**	**17.69%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$1,411,201	$1,505,065	$1,550,104	$1,831,243
Operations	$232,337	$242,981	$232,845	$267,170
OPERATING BUDGET	**$1,643,538**	**$1,748,046**	**$1,782,949**	**$2,098,413**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$1,643,538**	**$1,748,046**	**$1,782,949**	**$2,098,413**
% CHANGE		**6.36%**	**2.00%**	**17.69%**

**Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
560-1000 Tax Commissioner FT/PT	**28/2**	**28/2**	**30/2**
Accounting Operations Administrator*	1	1	1
Administrative Technician	1	1	1
Chief Deputy Tax Commissioner	1	1	1
Deputy Tax Commissioner*	3	3	3
Financial Analyst***	0	0	2
Support Clerk (PT)	2	2	2
Tax Clerk I**	12	12	12
Tax Clerk II**	7	7	7
Tax Commissioner****	1	1	1
Tax Specialist***	2	2	2
Total Full Time/Part Time Positions	**28/2**	**28/2**	**30/2**

**One (1) Accounting Operations Administrator (G20) reclassified to (G22) (Grade Only), and three (3) Deputy Tax Commissioners (G18) reclassified to (G20) (Grade Only) in FY20.*

*** Twelve (12) Tax Clerk I (G10) positions reclassified to (G12) (Grade Only), and seven (7) Tax Clerk II (G11)*

**** One (1) Tax Specialist (G16) reclassified to one (1) Financial Analyst (G19).*

**** One (1) Financial Analyst (G123) added in FY24.*

**** One (1) Tax Specialist added in FY24.*

***** One (1) Chief Deputy Tax Commissioner (G21D) reclassified to (G23B) (Grade Only).*

Tax Commissioner

Program Description:

The Tax Commissioner's primary job is to collect ad valorem taxes due by the residents of Muscogee County for the State of Georgia, Columbus Consolidated Government and Muscogee County School District. The Tax Commissioner is responsible for the receiving of tax returns and homestead exemption application and the certification of the real and personal property digest to the State of Georgia, Department of Revenue, and Property Tax Division. Intangible taxes are also the responsibility of this office.

Goal:	**To provide courteous, prompt, efficient service to citizens and government in the collection and remission of revenue. (property taxes, motor vehicle registration, fees & penalties, etc.).**
Objective:	**Implement new motor vehicle and property tax laws.**
Objective:	**Obtain 99% property tax collection rate.**
Objective:	**Implement motor vehicle internet registration renewal.**
Objective:	**Improve property tax billing and collection technology.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Motor Vehicle Services	**261,257**	**248,490**	**240,000**
Title Transactions	**32,999**	**35,427**	**38,000**
Property Tax Bills Mailed	**78,787**	**99,510**	**100,000**
Property Tax Collection Rate	**97.3%**	**97.6%**	**100.0%**

Coroner

DEPARTMENT MISSION STATEMENT

The Coroner's office exists to serve the residents and visitors of Muscogee County by conducting thorough medico legal death investigations. The Coroner's Office will remain diligent in our effort to seek the truth, establish accurate conclusions, produce prompt reports and function with integrity and compassion in all aspects of our specialized professional expertise and dedicate ourselves to continuous progress towards excellence.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5701000 Office of the Coroner	$359,903	$391,777	$426,321	$439,735
DEPARTMENT TOTAL	**$359,903**	**$391,777**	**$426,321**	**$439,735**
% CHANGE		**8.86%**	**8.82%**	**3.15%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$336,389	$362,227	$384,686	$408,316
Operations	$23,514	$29,550	$39,836	$31,419
OPERATING BUDGET	**$359,903**	**$391,777**	**$424,521**	**$439,735**
Capital Budget	-	-	$1,800	-
DEPARTMENT TOTAL	**$359,903**	**$391,777**	**$426,321**	**$439,735**
% CHANGE		**8.86%**	**8.82%**	**3.15%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
570-1000 Coroner	**FT/Temp**	**5/1**	**5/1**	**5/1**
Administrative Assistant		1	1	1
Chief Deputy Coroner		1	1	1
Coroner		1	1	1
Deputy Coroner*		2	2	2
Driver (Temporary)		1	1	1
Total Full Time/Temporary Positions		**5/1**	**5/1**	**5/1**

**One (1) Deputy Coroner (G16) added in FY20.*

Coroner

Program Description:

The Coroner is elected for a four-year term and is charged with the responsibility of investigating deaths from unknown or violent causes, and deaths that occur while unattended by a physician. The Coroner is also charged with holding inquests, assisting law enforcement agencies with investigations, locating, advising, and counseling with families of the deceased, maintaining an up-to-date and complete record system on each case, and the responsibility of transporting bodies to the Medical Examiner's Lab in Atlanta for autopsy.

Goal:	**To provide highest level of training and working conditions possible for investigators for safety and efficiency.**		
Objective:	**Assure investigators attend classes in their area of expertise.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Adopted**
Percentage of Completion	**100%**	**100%**	**100%**

Goal:	**To properly conduct body transport to maintain a high standard in establishing accurate conclusion of time of death, cause of death, and other applicable factors.**		
Objective:	**To maintain a low level of incidents during body transports.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Adopted**
Percentage of transports without incident	**100%**	**100%**	**100%**

Goal:	**To expedite the production of death certificates for insurance purposes.**		
Objective:	**To maintain accurate records in order to complete certificates. To process all death certificates under autopsy in less than six (6) months from date of death.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Adopted**
Percent of death certificates processed within six (6) months.	**98%**	**95%**	**100%**
Objective:	**To maintain accurate records in order to complete certificates. To process all death certificates not under autopsy in less than seven (7) days from date of death.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Adopted**
Percent of death certificates processed within six	**95%**	**97%**	**100%**

Goal:	To reduce the number of child deaths due to co-sleeping and accidents.
Objective:	**To implement classes and presentations on the importance of back and separate sleep for babies. To reduce child deaths due to co-sleeping by 20%.**

Performance Indicators:	FY22 Actual	FY23 Actual	FY24 Adopted
Reduction of child deaths due to co-sleeping and accidents.	**13.5%**	**14.0%**	**20.0%**

Goal:	To reduce the amount of investigations using the pauper's program with an average of 100 cases per year and $350 each.
Objective:	**To decrease the amount of pauper's cases and thereby reducing the funds paid by the city by 10%.**

Performance Indicators:	FY22 Actual	FY23 Actual	FY24 Adopted
Reduction of pauper's deaths in the city.	**130**	**133**	**140**

Recorder's Court

DEPARTMENT MISSION STATEMENT

Recorders Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5801000 Recorder's Court	$1,073,100	$1,079,317	$1,172,671	$1,650,600
DEPARTMENT TOTAL	**$1,073,100**	**$1,079,317**	**$1,172,671**	**$1,650,600**
% CHANGE		**0.58%**	**8.65%**	**40.76%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$923,808	$929,804	$998,766	$1,484,735
Operations	$149,292	$149,513	$173,905	$165,865
OPERATING BUDGET	**$1,073,100**	**$1,079,317**	**$1,172,671**	**$1,650,600**
Capital Budget		-	-	-
DEPARTMENT TOTAL	**$1,073,100**	**$1,079,317**	**$1,172,671**	**$1,650,600**
% CHANGE		**0.58%**	**8.65%**	**40.76%**

**Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
580-1000 Recorder's Court FT/PT	**17/6**	**17/6**	**17/6**
Accounting Clerk	0	0	0
Assistant Chief Deputy***	0	0	1
Chief Recorder's Court Clerk	1	1	1
Chief Recorder's Court Judge	1	1	1
Deputy Clerk II*	13	13	13
Finance Manager****	0	0	1
Judicial Administration Technician I	0	0	0
Judicial Administration Technician II	0	0	0
Judicial Administration Technician III	0	0	0
Recorder's Court Judge Pro Tem	0	0	0
Recorder's Court Judge Pro Tem (PT)	6	6	6
Senior Deputy Clerk	2	2	2
Total Full Time/Part Time Positions	**17/6**	**17/6**	**17/6**

** Two (2) Deputy Clerk II (G115) added in FY24.*

*** Three (3) Deputy Clerk II (G12) added in FY20.*

****One (1) Assistant Chief Deputy (G122) added in FY24.*

*****One (1) Finance Manager (G121) added in FY24.*

Recorder's Court

Program Description:

Recorders Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Non-Departmental

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5901000	Agency Appropriations	$1,435,104	$1,094,052	$1,476,849	$934,061
5902000	Contingency	$464,895	$105,789	$120,278	$3,682,454
5903000	Non-Categorical	$7,894,378	$13,597,924	$12,100,541	$7,653,612
5904000	Inter-Fund Transfer	$6,471,934	$611,232	$11,166,378	$3,401,527
DEPARTMENT TOTAL		**$16,266,311**	**$15,408,997**	**$24,864,046**	**$15,671,654**
% CHANGE			**-5.27%**	**61.36%**	**-36.97%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	-	$1,624,759	-	$3,504,957
Operations	$16,134,109	$13,078,970	$22,443,246	$12,116,697
OPERATING BUDGET	**$16,134,109**	**$14,703,729**	**$22,443,246**	**$15,621,654**
Capital Budget	$132,202	$705,268	$2,420,799	$50,000
DEPARTMENT TOTAL	**$16,266,311**	**$15,408,997**	**$24,864,046**	**$15,671,654**
% CHANGE		**-5.27%**	**61.36%**	**-36.97%**

**Unaudited*

Agency Appropriations

Program Description:

The Consolidated Government provides funds to agencies that provide services to the community. The chart below shows the agency appropriations for each organization.

Agency Appropriations:

Agency	FY23 Appropriation	FY24 Adopted
Airport Commission	$40,000	$40,000
Aid to Other Agencies	$250,000	-
Department of Family & Children Services	$41,500	$41,500
Health Department Rent	-	-
Health Department Services	$502,012	$502,012
New Horizons Community Service Board	$144,932	$144,932
River Valley Development Planning Commission	$206,922	$205,617
TOTAL	**$1,185,366**	**$934,061**

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Project Description	FY24 Adopted
Other Employee Benefits	$3,504,957
All Other Non-Categorical Expenditures	$177,497
TOTAL	**$3,682,454**

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

	FY24 Adopted
Street Lighting Energy	$3,741,740
Promotion/Advertising Services	$10,000
Contractual Services	$25,000
Special and Ongoing Projects	$10,000
Workers Compensation	$2,554,338
Uninsured Losses	$912,534
Peace Officer's Annuity	$350,000
Litigation and Court Costs	-
Demolition Services	-
Capital Outlay	$50,000
TOTAL	**$ 7,653,612**

Interfund Transfers

Program Description:
This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

	FY24 Adopted
Transfer to Multi Governmental Fund	$300,000
Transfer to CIP	$1,801,527
Transfer to Integrated Waste Fund	$1,200,000
Transfer to Oxbow Creek Golf Course	$100,000
Transfer to Bull Creek Golf Course	-
TOTAL	**$ 3,401,527**

Parking Management

DEPARTMENT MISSION STATEMENT

To provide a safe, reliable, dependable and cost effective transit service with a professional team of employees, dedicated to our customers needs and committed to excellence.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
6103000 Parking Management	$129,467	$135,730	$155,754	$192,818
DEPARTMENT TOTAL	**129,467.00**	**135,730**	**$155,754**	**$192,818**
% CHANGE		**4.84%**	**14.75%**	**23.80%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$127,594.00	$128,627.00	$152,955.45	$172,668
Operations	$1,873.00	$7,103.00	$2,798.21	$20,150
OPERATING BUDGET	**129,467**	**135,730**	**$155,753.66**	**$192,818**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**129,467**	**135,730**	**$155,754**	**$192,818**
% CHANGE		**4.84%**	**14.75%**	**23.80%**

**Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
610-3000 Parking Management	**0/0**	**1/13**	**1/13**
Parking Division Manager	0	1	1
Parking Enforcement Supervisor	0	0	0
Parking Enforcement Officer	0	0	0
Parking Enforcement Officer -PT	0	13	13
Total Full Time/Part Time Positions	**0/0**	**1/13**	**1/13**

Parking Management

Program Description:
The division responsibility is to enforce the Parking Ordinances.

Goal:	**To enforce ordinances regarding parking in the Uptown Management Area, Lakebottom, 9th Street and North Lake Business District.**
Objective:	**To monitor Uptown Enforcement Area, Lakebottom, 9th Street and North Lake Business District and issue citations when parking violations occur.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Adopted**
Increased revenue from issued tickets for violations and payments processed	**62%**	**84%**	**98%**

Goal:	**To collect revenue for outstanding unpaid citations written by Metra and other law enforcement agencies of the city.**
Objective:	**To ensure that repeat violators pay outstanding, unpaid citations, which includes notifying violator via certified mail, and depending upon the violator, could include immobilization and eventual towing of the vehicle.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Increased revenue for outstanding unpaid citations	**34%**	**64%**	**95%**

Goal:	**To manage and maintain the city owned parking garages and to reduce utilities cost for all parking structures.**
Objective:	**To lease parking spaces and permit daily pubic parking in a safe environment, which includes, but is not limited to; assigning spaces, accepting lease payments, and keeping garages free of hazardous materials and debris.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percent increase of leased spaces and daily public parkers	**8%**	**13%**	**20%**
Percent increase of lower utility cost	**5%**	**9%**	**20%**

2009 OTHER LOCAL OPTION SALES TAX (LOST) FUND – PUBLIC SAFETY

The Other Local Option Sales Tax Fund is an operating fund of the government that accounts for all financial resources related to the 70% portion for Public Safety of the other Local Option Sales Tax implemented in 2009.

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OLOST - Public Safety/Executive

DEPARTMENT MISSION STATEMENT

The purpose of the Crime Prevention and Intervention Program is to identify and recommend long-term initiatives that will assist in preventing crime in Columbus, Georgia. It is much more cost efficient in the long run to prevent crime than for the public to bear the costs of incarceration. There will be five areas of emphasis that the program will focus on including Recreation. Education, Drug and Alcohol Prevention and Intervention, Employment and Jobs, and Community Policing.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
1109900	Office of the Crime Prevention**	$84,431	$88,220	$95,064	$859,461
1109903	Crime Prevention Programs	$689,700	735,000	709,584	-
1109904	Crime Prev- D.A.R.E. to be GREAT	-	-	-	-
1109905	Juvenile Drug Court	-	-	-	-
1109906	Boxwood Recreation Center	-	-	-	-
1109908	Adult Drug Court	-	-	-	-
1109909	Jr. Marshal Program	-	-	-	-
1109911	Office of Dispute Resolution	$18,400	15,000	15,000	-
DEPARTMENT TOTAL		**$792,531**	**$838,220**	**$819,648**	**$859,461**
% CHANGE			**5.76%**	**-2.22%**	**4.86%**

**Unaudited*

***During the course of the Fiscal Year, the Office of Crime Prevention allocates funding to specified Crime Prevention Programs from its total appropriation.*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$84,250	$87,917	$94,910	$99,761
Operations	$708,281	$750,303	$724,737	$759,700
OPERATING BUDGET	**$792,531**	**$838,220**	**$819,648**	**$859,461**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$792,531**	**$838,220**	**$819,648**	**$859,461**
% CHANGE		**5.76%**	**-2.22%**	**4.86%**

**Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
110-9900 Office of Crime Prevention FT/PT	**1**	**1**	**1**
Crime Prevention Director - LOST Funded	1	1	1
Total Full Time/Part Time Positions	**1**	**1**	**1**

OLOST - Public Safety/Public Works

DEPARTMENT MISSION STATEMENT

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2609900 Public Works	$118,452	$111,331	$91,827	$131,476
DEPARTMENT TOTAL	**$118,452**	**$111,331**	**$91,827**	**$131,476**
% CHANGE		**-6.01%**	**-17.52%**	**43.18%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$118,452	$111,331	$91,827	$131,476
Operations	-	-	-	-
OPERATING BUDGET	**$118,452**	**$111,331**	**$91,827**	**$131,476**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$118,452**	**$111,331**	**$91,827**	**$131,476**
% CHANGE		**-6.01%**	**-17.52%**	**43.18%**

**Unaudited*

Budget Note:

$3,812 (including benefits) Annual Supplement for 34 Sworn Officers

OLOST - Public Safety/Parks and Recreation

DEPARTMENT MISSION STATEMENT

The Columbus Parks and Recreation Department strives to enhance the quality of life for all citizens of this community by providing passive and active recreational, educational and cultural programming services for all age groups. It is our objective to provide parks and recreation facilities that are safe, accessible and aesthetically pleasing to the entire community. This division will strive for continual improvement of its broad-based, recreational programs to ensure opportunities for all citizens in order to maintain its leadership among comparable sized cities in the United States.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2709900 Parks & Recreation	$44,888	$43,035	$31,787	$50,270
DEPARTMENT TOTAL	**$44,888**	**$43,035**	**$31,787**	**$50,270**
% CHANGE		**-4.13%**	**-26.14%**	**58.14%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$44,888	$43,035	$31,787	$50,270
Operations	-	-	-	-
OPERATING BUDGET	**$44,888**	**$43,035**	**$31,787**	**$50,270**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$44,888**	**$43,035**	**$31,787**	**$50,270**
% CHANGE		**-4.13%**	**-26.14%**	**58.14%**

**Unaudited*

Budget Note:

$3,812 (including benefits) Annual Supplement for 13 Sworn Officers

OLOST - Public Safety/Police

DEPARTMENT MISSION STATEMENT

The Columbus Police Department will deliver effective and responsive law enforcement to all citizens of the City of Columbus in a fair and equitable manner. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
4009900 Police	$7,258,713	$9,539,976	$8,369,937	$13,038,121
4009902 E-911	$555,228	$695,131	$314,756	$431,943
DEPARTMENT TOTAL	**$7,813,941**	**$10,235,107**	**$8,684,693**	**$13,470,064**
% CHANGE		**30.99%**	**-15.15%**	**55.10%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$7,370,975	$7,254,743	$7,067,180	$12,554,946
Operations	$442,966	$829,084	$629,881	$435,866
OPERATING BUDGET	**$7,813,941**	**$8,083,827**	**$7,697,061**	**$12,990,812**
Capital Budget	$0	$2,151,280	987,632.02	479,252.00
DEPARTMENT TOTAL	**$7,813,941**	**$10,235,107**	**$8,684,693**	**$13,470,064**
% CHANGE		**30.99%**	**-15.15%**	**55.10%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
400-9900 Police	**FT/PT**	**110**	**110**	**140**
Sergeant		12	12	11
Corporal		14	14	14
Lieutenant**		0	0	1
Officer*		84	84	114
400-9902 E-911	**FT/PT**	**9**	**9**	**9**
Communication Technician I/II/III		9	9	9
Total Full Time/Part Time Positions		**119**	**119**	**149**

** For FY14 to FY20, ten (10) Police Officers were temporarily transferred from the General Fund to the LOST Fund*

* Thirty (30) Police Officer (PS1) transferred in from General Fund in FY24

* One (1) Police Sergeant (PS3) reclassified to One (1) Police Lieutenant (PS5) in FY24

Budget Note:

$3,812 (including benefits) Annual Supplement for 416 Sworn Officer

Capital Outlay:

♦ **$479,252**

- One (1) Axon Taser 7 Replacement Program (Year 2 of 5 for Police Tasers)- $115,242
- One (1) Firearms Training Simulator (F.A.T.S)- $12,000
- Forty-Two (42) Getac In Car Video Systems - $332,010
- One (1) Real Time Crime Center Updates- $20,000

OLOST - Public Safety/Fire & EMS

DEPARTMENT MISSION STATEMENT

The mission of this department is to ensure a safe community to work and raise a family, by providing the most efficient response and mitigation of fires, hazardous materials, medical, natural disasters and other emergencies that threaten the welfare of our citizens.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
4109900 Fire / EMS	$4,908,362	$8,831,639	$4,286,662	$3,912,414
DEPARTMENT TOTAL	**$4,908,362**	**$8,831,639**	**$4,286,662**	**$3,912,414**
% CHANGE		**79.93%**	**-51.46%**	**-8.73%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$2,519,906	$2,684,431	$2,742,323	$2,869,614
Operations	100,411.00	101,041.00	-	$125,000
OPERATING BUDGET	**$2,620,317**	**$2,785,472**	**$2,742,323**	**$2,994,614**
Capital Budget	$2,288,045	$6,046,167	$1,544,339	917,800.00
DEPARTMENT TOTAL	**$4,908,362**	**$8,831,639**	**$4,286,662**	**$3,912,414**
% CHANGE		**79.93%**	**-51.46%**	**-8.73%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
410-9900 Fire/EMS	**FT/PT**	**20**	**20**	**20**
Firefighter/EMT/Fire Medic*		20	20	20
Total Full Time/Part Time Positions		**20**	**20**	**20**

** For FY14 to FY20, fourteen (14) Firefighters were temporarily transferred from General Fund to LOST Fund*

Budget Notes:

$3,812 (including benefits) Annual Supplement for 386 Sworn Officers

Capital Outlay: $917,800

410-9900 Publc Safety - LOST

- Station Calling Alert System - $145,000
- Ambulances - $772,800

OLOST - Public Safety/MCP

DEPARTMENT MISSION STATEMENT

As a work prison, the mission is three-fold: To protect the public through effective control and custody of inmates, provide effective methods of self-improvement for inmates, and provide a safe and professional work environment for our staff.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
4209900	Muscogee County Prison	$673,877	$1,168,101	$801,597	$955,173
DEPARTMENT TOTAL		**$673,877**	**$1,168,101**	**$801,597**	**$955,173**
% CHANGE			**73.34%**	**-31.38%**	**19.16%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$673,877	$731,899	$721,196	$767,529
Operations	-	$436,202	-	$187,644
OPERATING BUDGET	**$673,877**	**$1,168,101**	**$721,196**	**$955,173**
Capital Budget	-		$80,401	-
DEPARTMENT TOTAL	**$673,877**	**$1,168,101**	**$801,597**	**$955,173**
% CHANGE		**73.34%**	**-31.38%**	**19.16%**

**Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
420-9900 MCP FT/PT	**5**	**5**	**5**
Corrections Sergeant	1	1	1
Correctional Officer	4	4	4
Total Full Time/Part Time Positions	**5**	**5**	**5**

Capital Outlay:

♦ **$187,644**

- Two (2) Passenger Van (replacement) - $103,636
- One (1) F250 Crew Cab (replacement) - $40,778
- One (1) Pursuit Tahoe (replacement) - $43,230

OLOST - Homeland Security

DEPARTMENT MISSION STATEMENT

The mission of the Columbus Department of Homeland Security is to serve and protect the citizens of Columbus-Muscogee County and the surrounding areas by providing and coordinating resources, expertise, and advocacy involving individuals and agencies, both public and private, through a comprehensive risk-based homeland security and emergency management program in order to plan for, detect, prevent, protect, respond, mitigate, and recover from disasters or incidents caused by terrorism, criminal actions or other man-made or natural causes.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
4509900 Homeland Security	-	-	$239,937	$11,600
DEPARTMENT TOTAL	**$0**	**$0**	**$239,937**	**$11,600**
% CHANGE		**N/A**	**N/A**	**-95.17%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	-	-	$3,462	$11,600
Operations	-	-	-	-
OPERATING BUDGET	**$0**	**$0**	**$3,462**	**$11,600**
Capital Budget	-	-	$239,937	-
DEPARTMENT TOTAL	**$0**	**$0**	**$243,398**	**$11,600**
% CHANGE		**N/A**	**N/A**	**-95.23%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
450-9900	**FT/PT**			
Total Full Time/Part Time Positions		**0**	**0**	**0**

Budget Notes:

$3,812 (including benefits) Annual Supplement for 2 Sworn Officers

OLOST - Public Safety/District Attorney

DEPARTMENT MISSION STATEMENT

The mission of the District Attorney's office is to prepare a file for each case, identify the evidence and witnesses needed, research the pertinent law and determine the correct charges. The District Attorney's office strives to stay ahead of, and on top of the legal burdens placed upon the prosecutors, to protect the rights of all citizens, victims and defendants.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5009900 District Attorney	$156,987	$169,556	$168,378	$176,244
DEPARTMENT TOTAL	**$156,987**	**$169,556**	**$168,378**	**$176,244**
% CHANGE		**8.01%**	**-0.69%**	**4.67%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$156,987	$169,556	$168,378	$176,244
Operations	-	-	-	-
OPERATING BUDGET	**$156,987**	**$169,556**	**$168,378**	**$176,244**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$156,987**	**$169,556**	**$168,378**	**$176,244**
% CHANGE		**8.01%**	**-0.69%**	**4.67%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
500-9900 District Attorney	**FT/PT**	**2**	**2**	**2**
Assistant District Attorney		2	2	2
Total Full Time/Part Time Positions		**2**	**2**	**2**

OLOST - Public Safety/Clerk of Superior Court

DEPARTMENT MISSION STATEMENT

The Clerk of Superior Court serves in the capacity as Clerk of Superior Court and as Clerk of State Courts. This is an elected office with a term of four years. The Clerk's primary responsibility is to serve as the recorder of all real estate transactions for Muscogee County, and to collect delinquent fines.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5009902	Clerk of Superior Court	$45,119	$47,425	$48,969	$49,144
DEPARTMENTAL TOTAL		**$45,119**	**$47,425**	**$48,969**	**$49,144**
% CHANGE			**5.11%**	**3.26%**	**0.36%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$45,119	$47,425	$48,969	$49,144
Operations	-	-	-	-
OPERATING BUDGET	**$45,119**	**$47,425**	**$48,969**	**$49,144**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$45,119**	**$47,425**	**$48,969**	**$49,144**
% CHANGE		**5.11%**	**3.26%**	**0.36%**

** Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
500-9902 Clerk of Superior Court	**FT/PT**	**1**	**1**	**1**
Deputy Clerk II		1	1	1
Total Full Time/Part Time Positions		**1**	**1**	**1**

OLOST - Public Safety/State Court

DEPARTMENT MISSION STATEMENT

The State Court Solicitor's Office prosecutes all Muscogee County misdemeanor and City Ordinance violations appealed from Recorder's Court. Investigators collect all warrants, citations, reports, documents, records, histories and evidence, including witness interviews. Recommendations for disposition and sentencing are made and cases are presented to a Judge for pleas. The Solicitor's Office coordinates jail pleas and arraignment dockets before a State Court Judge.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5109900 State Court Solicitor	$223,334	$227,791	$235,164	$245,787
DEPARTMENT TOTAL	**$223,334**	**$227,791**	**$235,164**	**$245,787**
% CHANGE		**2.00%**	**3.24%**	**4.52%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$217,375	$223,144	$224,097	$231,787
Operations	$5,959	$4,647	$11,067	$14,000
OPERATING BUDGET	**$223,334**	**$227,791**	**$235,164**	**$245,787**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$223,334**	**$227,791**	**$235,164**	**$245,787**
% CHANGE		**2.00%**	**3.24%**	**4.52%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
510-9900 State Court Solicitor	**FT/PT**	**3/0**	**3/0**	**3/0**
Assistant Solicitor		2	2	2
Deputy Clerk II-Solicitor General		1	1	1
Total Full Time/Part Time Positions		**3/0**	**3/0**	**3/0**

OLOST - Public Safety/Public Defender

DEPARTMENT MISSION STATEMENT

To process cases through the criminal justice system as expediently as possible while providing high quality and professional representation of clients.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5209900 Public Defender	$164,359	$158,875	$187,252	$187,252
DEPARTMENT TOTAL	**$164,359**	**$158,875**	**$187,252**	**$187,252**
% CHANGE		**-3.34%**	**17.86%**	**0.00%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	-	-	-	-
Operations	$164,359	$158,875	$187,252	$187,252
OPERATING BUDGET	**$164,359**	**$158,875**	**$187,252**	**$187,252**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$164,359**	**$158,875**	**$187,252**	**$187,252**
% CHANGE		**-3.34%**	**17.86%**	**0.00%**

**Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
520-9900 Public Defender FT/PT	**2**	**2**	**2**
Assistant Public Defender	2	2	2
Total Full Time/Part Time Positions	**2**	**2**	**2**

OLOST - Public Safety/Marshal

DEPARTMENT MISSION STATEMENT

The Marshal's Department enforces the orders, writs and precepts of the Municipal Court. The department has original jurisdiction to enforce all orders and directives of the Municipal and Magistrate Courts.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5309900 Marshal	$137,767	-	-	-
DEPARTMENT TOTAL	**$137,767**	**$0**	**$0**	**$0**
% CHANGE		**-100.00%**	**N/A**	**N/A**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$137,767	-	-	-
Operations	-	-	-	-
OPERATING BUDGET	**$137,767**	**$0**	**$0**	**$0**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$137,767**	**$0**	**$0**	**$0**
% CHANGE		**-100.00%**	**N/A**	**N/A**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
530-9900 Marshal	**FT/PT**	**5**	**0**	**0**
Deputy Marshal		5	0	0
Total Full Time/Part Time Positions		**5**	**0**	**0**

Budget Notes:
$3,812 (including benefits) Annual Supplement for 16 Sworn Officers
Effective 01/01/2021 the Marshal's Office consolidated with the Sheriff's office

OLOST - Public Safety / Clerk of Municipal Court

DEPARTMENT MISSION STATEMENT

The voters of Muscogee County elect the Clerk of Municipal Court to a four-year term. Municipal Court has jurisdiction of civil cases when the amount does not exceed $15,000 including suits for damages, breach of contract, and garnishments and writs of possession up to $15,000. In addition, all dispossessory proceedings, attachment levies, foreclosure liens and distress warrants are handled in Municipal Court. The Clerk of Municipal Court must record and maintain minutes and pleadings; collect and disburse court monies and costs to litigants. Warrants are also issued for bad checks, peace, criminal charges and good behavior.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5309902	Municipal Court Clerk	$55,177	$93,157	$82,068	$98,993
DEPARTMENT TOTAL		**$55,177**	**$93,157**	**$82,068**	**$98,993**
% CHANGE			**68.83%**	**-11.90%**	**20.62%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$55,177	$93,157	$82,068	$98,993
Operations	-	-	-	-
OPERATING BUDGET	**$55,177**	**$93,157**	**$82,068**	**$98,993**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$55,177**	**$93,157**	**$82,068**	**$98,993**
% CHANGE		**68.83%**	**-11.90%**	**20.62%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
530-9902 Municipal Court Clerk	**FT/PT**	**2/0**	**2/0**	**2/0**
Senior Deputy Clerk*		1	1	0
Deputy Clerk II*		1	1	2
Total Full Time/Part Time Positions		**2/0**	**2/0**	**2/0**

** One (1) Senior Deputy Clerk moved from LOST Fund to General Fund, and one (1) Deputy Clerk II moved from General Fund to LOST Fund in FY20.*

OLOST - Public Safety/Probate Court

DEPARTMENT MISSION STATEMENT

The Judge of Probate is elected to a four-year term. Legal issues regarding the probate of wills; administration of estates; marriage licenses; mental health statutes; and guardians for minors are handled by this court.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5409900 Probate Court	$45,722	$48,010	$52,766	$57,450
DEPARTMENT TOTAL	**$45,722**	**$48,010**	**$52,766**	**$57,450**
% CHANGE		**5.00%**	**9.91%**	**8.88%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$45,722	$48,010	$52,766	$57,450
Operations	-	-	-	-
OPERATING BUDGET	**$45,722**	**$48,010**	**$52,766**	**$57,450**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$45,722**	**$48,010**	**$52,766**	**$57,450**
% CHANGE		**5.00%**	**9.91%**	**8.88%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
540-9900 Probate Court	**FT/PT**	**1**	**1**	**1**
Deputy Clerk II		1	1	1
Total Full Time/Part Time Positions		**1**	**1**	**1**

OLOST - Public Safety/Sheriff

DEPARTMENT MISSION STATEMENT

We, the members of the Muscogee County Sheriff's Office, are dedicated to safeguarding the lives and property of our community through fair and impartial treatment of all citizens. We strive to protect the community and to operate the Muscogee County Jail within the boundaries of the State and U.S. Constitutions while providing safe, humane and secure environment for both the staff and inmates. We are committed to effectively serving the Judiciary needs of all the Courts within our jurisdiction. We seek to strengthen our partnerships with all facets of our community and will fulfill our duties by adapting to the changing needs of our citizens and by adhering to the highest standards of integrity, ethics and professionalism when performing our duties as employees of Muscogee County Sheriff's Office.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5509900 Sheriff	$2,675,543	$3,448,528	$4,867,318	$4,580,670
DEPARTMENT TOTAL	**$2,675,543**	**$3,448,528**	**$4,867,318**	**$4,580,670**
% CHANGE		**28.89%**	**41.14%**	**-5.89%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$2,595,543	$2,672,236	$3,029,984	$3,995,984
Operations	$80,000	-	-	-
OPERATING BUDGET	**$2,675,543**	**$2,672,236**	**$3,029,984**	**$3,995,984**
Capital Budget	-	$776,292	$1,837,334	$584,686
DEPARTMENT TOTAL	**$2,675,543**	**$3,448,528**	**$4,867,318**	**$4,580,670**
% CHANGE		**28.89%**	**41.14%**	**-5.89%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
550-1000 Admin	**FT/PT**	**13**	**16**	**16**
Deputy Sheriff		13	16	25
550-2600 Detention	**FT/PT**	**13**	**15**	**15**
Lieutenant		2	3	3
Sergeant		2	3	3
Sheriff Correctional Officers		9	9	9
Total Full Time/Part Time Positions		**26**	**31**	**31**

Budget Notes:
$3,812 (including benefits) Annual Supplement for 337 Sworn Officers
Nine (9) Deputy Sheriff (PS1) transferred in from General Fund

Capital Outlay: $584,686
550-9900
- Eight (8) Fire-Proof 4 Drawer Filing Cabinets (new) - $13,200
- Four (4) Lateral Fire-Proof 4 Drawer Filing Cabinet (new) - $14,700
- Lateral File Commercial Filing Cabinet (new) - $1,090
- Commercial Grade Paper Shredder (new) - $1,070
- Cannon Pixma Printer TS9020 (new) - $700
- Nine (9) 55" TV w/ Verkada System (new) - $35,100
- AutoClear X-Ray Machine (new) - $17,200
- Garrett Walk-Through Metal Detector (new) - $6,835
- iPad Pro 12.9" (new) - $800
- Twenty-Five (25) Level III Vest w/ Plates (replacement) - $62,500
- Ten (10) Glock 45 Handgun (replacement) - $4,280
- Eighty (80) Ballistic Vest (replacement) - $66,320
- Commercial Washer (replacement) - $31,000
- Two (2) Convection Oven (replacement) - $25,126
- Buffalo Chopper (new) - $8,750
- Commercial Dryer (replacement) - $24,000
- Axon Officer Safety Plan 7 (OSP7) - $272,015 (Year 2 of 5) - $272,015

OLOST - Public Safety / Coroner

DEPARTMENT MISSION STATEMENT

The Coroner's office exists to serve the residents and visitors of Muscogee County by conducting thorough medico legal death investigations. The Coroner's Office will remain diligent in our effort to seek the truth, establish accurate conclusions, produce prompt reports and function with integrity and compassion in all aspects of our specialized professional expertise and dedicate ourselves to continuous progress towards excellence.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5709900 Coroner	$11,614	$12,623	$177,732	$64,059
DEPARTMENT TOTAL	**$11,614**	**$12,623**	**$177,732**	**$64,059**
% CHANGE		**8.69%**	**1308.00%**	**-63.96%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$11,614	$12,623	$12,032	$11,600
Operations	-	-	-	-
OPERATING BUDGET	**$11,614**	**$12,623**	**$12,032**	**$11,600**
Capital Budget	-	-	$165,700	$52,459
DEPARTMENT TOTAL	**$11,614**	**$12,623**	**$177,732**	**$64,059**
% CHANGE		**8.69%**	**1308.00%**	**-63.96%**

**Unaudited*

Budget Note:
$3,812 (including benefits) Annual Supplement for 3 Sworn Officers

Capital Outlay: $52,459

570-9900

- One (1) Full-Size Ford Excusion (replacement) - $48,701
- One (1) Mortuary Cot - $3,758

LOST FUND/Recorder's Court

DEPARTMENT MISSION STATEMENT

Recorders Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5809900 Recorder's Court	$72,444	$89,968	$85,767	$94,960
DEPARTMENT TOTAL	**$72,444**	**$89,968**	**$85,767**	**$94,960**
% CHANGE		**24.19%**	**-4.67%**	**10.72%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$ 72,444	$ 89,968	$ 85,767	$ 94,960
Operations	-	-	-	-
OPERATING BUDGET	**$ 72,444**	**$ 89,968**	**$ 85,767**	**$ 94,960**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$ 72,444**	**$ 89,968**	**$ 85,767**	**$ 94,960**
% CHANGE		**24.19%**	**-4.67%**	**10.72%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
580-9900 Recorder's Court	**Full Time**	**2**	**2**	**2**
Deputy Clerk II		2	2	2
Total Full Time/Part Time Positions		**2**	**2**	**2**

OLOST - Public Safety/Transportation

DEPARTMENT MISSION STATEMENT

METRA's mission is to provide safe, reliable, dependable and cost-effective transit service with a professional team of employees, dedicated to their customer needs and committed to excellence.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
6109900 METRA - LOST	$2,836	$2,213	$2,303	$3,867
DEPARTMENT TOTAL	**$2,836**	**$2,213**	**$2,303**	**$3,867**
% CHANGE		**-21.97%**	**4.05%**	**67.94%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$2,836	$2,213	$2,303	$3,867
Operations	-	-	-	-
OPERATING BUDGET	**$2,836**	**$2,213**	**$2,303**	**$3,867**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$2,836**	**$2,213**	**$2,303**	**$3,867**
% CHANGE		**-21.97%**	**4.05%**	**67.94%**

**Unaudited*

Budget Notes:

$3,813 (including benefits) Annual Supplement for 1 Sworn Officer

OLOST - Public Safety/Non-Departmental

DEPARTMENT MISSION STATEMENT

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5902000 Contingency	-	-	-	$96,914
5903000 Non-Categorical	$5,438,317	$5,736,234	$6,251,782	$4,009,402
5904000 Interfund Transfers	$2,065,717	$2,034,896	$1,889,235	$3,172,779
DEPARTMENT TOTAL	**$7,504,034**	**$7,771,130**	**$8,141,017**	**$7,279,095**
% CHANGE		**3.56%**	**4.76%**	**-10.59%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	-	-	-	$96,914
Operations	$7,504,034	$7,595,053	$5,548,694	$7,182,181
OPERATING BUDGET	**$7,504,034**	**$7,595,053**	**$5,548,694**	**$7,279,095**
Capital Budget	-	$176,077	$2,592,323	-
DEPARTMENT TOTAL	**$7,504,034**	**$7,771,130**	**$8,141,017**	**$7,279,095**
% CHANGE		**3.56%**	**4.76%**	**-10.59%**

**Unaudited*

Budget Notes:

Personnel Benefits - $96,914
Cost Allocation/Risk Management/Worker's Compensation - $1,722,722
Debt Service - $2,894,090
800 MHz Radio System Upgrade and Maintenance, Motorola Migration Assurance Plan (MAP)
Public Safety Portion (Year 9 of 10) - $842,490
Motorola Siren Maintenance (Year 8 of 9) - $104,376
Court Management System Upgrade Debt Service - $122,359 (Year 5 of 5)
Court Management System Annual SaaS/Maintenance Fees - $1,018,255
Transfer to CIP - $25,000

2009 OTHER LOCAL OPTION SALES TAX (LOST) FUND - INFRASTRUCTURE

The Other Local Option Sales Tax Fund is an operating fund of the government that accounts for all financial resources related to the 30% portion for Infrastructure of the other Local Option Sales Tax implemented in 2009.

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OLOST - Infrastructure/Information Technology

DEPARTMENT MISSION STATEMENT

To provide efficient, innovative, and cost effective Information Technology Services necessary to support and enhance the daily business operations of the Consolidated government so as to better serve the citizens of Columbus, Georgia.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2109901	Information Technology	$181,048	$672,229	$526,329	$746,183
DEPARTMENT TOTAL		**$181,048**	**$672,229**	**$526,329**	**$746,183**
% CHANGE			**271.30%**	**-21.70%**	**41.77%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	-	-	-	-
Operations	$86,843	$564,965	$162,239	-
OPERATING BUDGET	**$86,843**	**$564,965**	**$162,239**	**$0**
Capital Budget	$94,205	$107,265	$364,090	$746,183
DEPARTMENT TOTAL	**$181,048**	**$672,229**	**$526,329**	**$746,183**
% CHANGE		**271.30%**	**-21.70%**	**41.77%**

**Unaudited*

Budget Notes:

$250,000 will be used for Computer Equipment
$58,040 will be used for Finance/Payroll/HR System Upgrade
$50,000 MCP Software Upgrade
$800,000 City Fiber Upgrade
$80,000 Eagle Recorder Cloud Implementation
$150,000 GIS System Aerial Imagery Upgrade
$30,000 Dataworks System Migration

OLOST - Infrastructure/Engineering

DEPARTMENT MISSION STATEMENT

To provide an enhanced quality of life for all citizens who live and work in the region by: the delivery of an effective/safe transportation system to move people and goods throughout the community; provide management that is environmentally sensitive to our Natural Resources through the oversight of Storm Water and drainage structure, and to provide date, construction, and communication support to other City Departments by the effective and efficient delivery of Geographical Information, Construction Management, and Radio Communications.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2509901 Engineering	$1,018,783	$1,790,385	$306,191	$3,200,000
DEPARTMENT TOTAL	**$1,018,783**	**$1,790,385**	**$306,191**	**$3,200,000**
% CHANGE		**75.74%**	**-82.90%**	**945.10%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$169,158	-	-	-
Operations	$849,625	$257,712	$143,186	-
OPERATING BUDGET	**$1,018,783**	**$257,712**	**$143,186**	**-**
Capital Budget	-	$1,532,673	$163,005	$3,200,000
DEPARTMENT TOTAL	**$1,018,783**	**$1,790,385**	**$306,191**	**$3,200,000**
% CHANGE		**75.74%**	**-82.90%**	**945.10%**

**Unaudited*

Budget Notes:

Roads Improvements - $1,200,000

Stormwater Improvements - $2,000,000

OLOST - Infrastructure/Public Works

DEPARTMENT MISSION STATEMENT

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2609901 Public Works	$521,442	$2,156,141	$1,129,869	$2,200,000
DEPARTMENT TOTAL	**$521,442**	**$2,156,141**	**$1,129,869**	**$2,200,000**
% CHANGE		**313.50%**	**-47.60%**	**94.71%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$435,532	-	-	-
Operations	$85,910	$600,268	$960,599	-
OPERATING BUDGET	**$521,442**	**$600,268**	**$960,599**	**$0**
Capital Budget	-	$1,555,874	$169,270	$2,200,000
DEPARTMENT TOTAL	**$521,442**	**$2,156,141**	**$1,129,869**	**$2,200,000**
% CHANGE		**313.50%**	**-47.60%**	**94.71%**

**Unaudited*

Budget Notes:

OLOST Facilities - $2,200,000

OLOST - Infrastructure/Non-Departmental

DEPARTMENT MISSION STATEMENT

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5903000 Non-Categorical	$1,063,940	$648,449	$1,073,234	$1,068,453
5904000 Interfund Transfers	$5,861,821	$5,810,028	$5,808,726	$5,805,364
DEPARTMENT TOTAL	**$6,925,761**	**$6,458,477**	**$6,881,960**	**$6,873,817**
% CHANGE		**-6.75%**	**6.56%**	**-0.12%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	-	-	-	-
Operations	$6,925,761	$6,458,477	$6,881,960	$6,873,817
OPERATING BUDGET	**$6,925,761**	**$6,458,477**	**$6,881,960**	**$6,873,817**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$6,925,761**	**$6,458,477**	**$6,881,960**	**$6,873,817**
% CHANGE		**-6.75%**	**6.56%**	**-0.12%**

**Unaudited*

Budget Notes:

Cost Allocation - $7,973
Debt Service - $5,805,364
800 MHz Radio System Upgrade and Maintenance, Motorola Migration Assurance Plan (MAP) (General Government Portion) Year 9 of 10 - $260,480
Court Management System Upgrade Debt Service - $800,000 (Year 5 of 5)

STORMWATER (SEWER) FUND

The Stormwater (Sewer) Fund accounts for the operations, maintenance and improvement of the storm and sanitary sewer systems

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Stormwater (Sewer) Fund

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2502300	Drainage	$231,261	$331,195	$353,262	$381,851
2502600	Stormwater	$301,716	$361,920	$385,206	$791,183
2603210	Sewer Maintenance	$2,846,341	$3,071,064	$3,501,582	$4,353,059
2603710	Other Repairs & Maintenance	-	$358	-	$5,000
5902000	Contingency	-	-	-	$30,532
5903000	Non-Categorical	$392,849	$392,787	$371,088	$383,677
5904000	Inter Fund Transfer	$1,398,661	$3,135,501	$1,375,163	$1,045,705
Total		**$5,170,828**	**$7,292,825**	**$5,986,300**	**$6,991,007**
% CHANGE			**41.04%**	**-17.92%**	**16.78%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$2,606,099	$2,870,329	$3,037,933	$3,764,003
Operations	$2,354,648	$4,318,915	$1,223,119	$2,171,894
Capital Budget	$210,081	$103,581	$1,725,248	$1,055,110
Total	**$5,170,828**	**$7,292,825**	**$5,986,300**	**$6,991,007**
% CHANGE		**41.04%**	**-17.92%**	**16.78%**

**Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
250-2300 Drainage	**5/0**	**5/0**	**5/0**
Engineer Inspector	2	2	2
Project Engineer	2	2	2
Survey Technician	1	1	1
260-3210 Sewer Maintenance	**55/0**	**53/0**	**53/0**
Administrative Technician	1	1	1
Assistant Stormwater Manager	1	1	1
Chemical Application Supervisor	1	1	1
Chemical Application Technician	2	2	2
Correctional Detail Officer Supervisor	1	1	1
Correctional Detail Officer - Stormwater*	11	1	1
Crew Leader - Stormwater	4	4	4
Equipment Operator Crew Leader*	1	0	0
Equipment Operator I**	3	4	4
Equipment Operator II	4	4	4
Equipment Operator III	8	8	8
GIS Technician I	0	1	1
Heavy Equipment Supervisor	0	1	1
Maintenance Worker I	14	13	13
Stormwater Crew Supervisor	2	2	2
Stormwater Drainage Technician	1	1	1
Stormwater Manager	1	1	1
250-2600 Stormwater	**5/0**	**6/0**	**6/0**
Stormwater Data Inspector***	2	3	3
Stormwater Data Technician I	1	1	1
Stormwater Data Technician II	1	1	1
Stormwater Management Engineer	1	1	1
Total Full Time/Part Time Positions	**65/0**	**64/0**	**64/0**

** One (1) Correctional Detail Officer (PS12) deleted in FY21.*

*** One (1) Equipment Operator I (G12) added in FY21.*

**** One (1) Stormwater Data Inspector added in FY22*

Drainage

Program Description:

The Drainage division is responsible for review and inspection of site development construction projects. These duties include but are not limited to: insuring proper handling of Stormwater runoff and compliance with the new Unified Development Ordinance.

Goals, Objectives and Performance Data

Goal:	**To review plans within a timely manner and provide onsite inspection.**
Objective:	**To ensure compliance with Federal, State and Local laws.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Adopted**
Number of plans reviewed	**90**	**70**	**70**

Goal:	**To document in-stream water quality trends as described in the Columbus Consolidated Government's Georgia Environmental Protection Division (GAEPD) approved Stormwater Management Program to include the Wet Weather and ambient creek monitoring programs.**
Objective:	**Perform required water quality monitoring for the wet weather and ambient water quality programs.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Adopted**
Number of samples collected for two monitoring programs. Varies due to weather conditions.	**368**	**224**	**224**

Goal:	**To conduct inspections of Construction Sites in accordance with performance measures identified in the Columbus Consolidated Government's Georgia Environmental Protection Division (GAEPD) approved Stormwater Management Plan.**
Objective:	**The Georgia Environmental Protection Division requires that construction sites with coverage under the State's Construction Activities Stormwater Discharge permit be inspected per a schedule that the regulated community (CCG) identifies in it's Stormwater Management Plan.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of inspections performed	**3,277**	**3,180**	**3,200**

Stormwater

Program Description:

The Stormwater division, managed by the Engineering Department of the Development Resource Center is responsible for providing engineering services for the Columbus Consolidated Government. Services include reporting and monitoring Stormwater activity, meeting federal and state Stormwater mandates.

Goals, Objectives and Performance Data

Goal:	**To educate our citizens and promote environmental stewardship through our Public Information & Education Program and perform required inlet marking as part of the Community Rating System (Floodplain Management Program)**		
Objective:	**Storm Sewer inlets marked (minimum 250/yr)**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of inlets marked	**260**	**260**	**260**

Goal:	**To meet the Georgia EPD inlet inspection requirement which mandates that all Municipal Separate Storm Sewer System (MS4) inlets be inspected at least once every five (5) years (20% annually). Based on the determination by the Engineering Department's Stormwater Manager, there are 17,712 (MS4) inlets within Muscogee County that meet the annual inspection requirement.**		
Objective:	**To inspected on average 3,600 inlets annually.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of inlets inspected	**5,922**	**3,520**	**3,600**

Stormwater Maintenance

Program Description:

The Stormwater/Sewer Maintenance Division, managed by Public Works Department, is responsible for maintaining storm easements including ditches, inlets, drain pipes, watersheds, detention and retention ponds, construction and installation of storm sewers and ensuring the free flow of storm water.

Goals, Objectives and Performance Data

Goal:	**To prevent or reduce flooding during heavy rain events due to stormwater pipe obstructions.**		
Objective:	**Pressure clean 3 miles of stormwater pipes annually to help prevent blockage.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Miles of stormwater pipes pressured cleaned	**3.0**	**2.8**	**3.0**

Goal:	**To meet the Georgia EPD inlet inspection requirement which mandates that all Municipal Separate Store Sewer Systems (MS4) inlets be inspected at least once every five (5) years (20% annually). Base on determination by the Engineering Department's Stormwater Manager, there are 17,712 MS4 inlets within Muscogee County that meet the Georgia EPD five (5) year inspection requirement.**		
Objective:	**Inspect an average total of 3,600 inlets annually.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of inlets inspected annually	**10,201**	**6,304**	**4,000**

Goal:	**To meet the Georgia EPD ditch inspection requirement, which mandates that all City maintained drainage ditches be inspected at least once every five (5) years (20% annually). Based on determination by the Engineering Department's Stormwater Manager and surveyors, there are 222 miles of ditches within Muscogee County that meet the five year inspection requirement.**		
Objective:	**Inspect an average total of 44.4 miles of ditches annually.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Miles of ditches inspected annually	**55**	**89**	**45**

Other Maintenance and Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Sewer Fund divisions.

Contingency

Program Description:

Departments' budget specific appropriations and expenditures pertaining solely to that department. However, large emergency expenditures are not always accounted for by a specific department; therefore, we have established the contingency section to record these appropriations and expenditures.

Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

Interfund Transfers

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

Project Description	Budget
Pipe Rehabilitation/Replacement*	$1,045,705
TOTAL	$1,045,705

* The detail for these projects can be found in the Capital Improvement Program Budget Book.

Budget Notes:

The following capital was approved in this budget:

Capital Outlay: $1,055,110
250-2600 Stormwater
- IBAK SD E350 Truck (replacement) - $341,000
- 8 Passenger Van (replacement) - $41,500

260-3210 Stormwater Maintenance
- Eductor Truck (new) - $260,000
- Excavator (replacement) - $175,000
- Full-Size F250 Crew Cab 4WD (replacement) - $40,778
- 7-YD Dump Truck (replacement) - $108,132
- Crawler Pipe Inspection Camera (new) - $75,000
- Angled Broom Detachment for Skid Steer (new) - $8,500
- Two (2) Hand Tamp (new) - $5,200

PAVING FUND

The Paving Fund accounts for maintenance of and improvements to the City's roads and bridges.

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Paving Fund

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2502200 Highway & Roads	$1,029,433	$1,058,894	$1,159,258	$1,346,265
2603110 Repairs & Maintenance	$3,849,732	$3,850,042	$4,695,633	$5,269,190
2603120 Right of Way Maintenance	$7,594,272	$7,020,137	$8,007,005	$9,118,130
2603130 Community Services - ROW Maintenance	$473,056	$295,897	$366,944	$408,362
2603710 Other Maintenance/Repairs	-	-	-	$5,000
5902000 Contingency	-	-	-	$84,412
5903000 Non-Categorical	$1,245,104	$1,197,258	$1,145,841	$1,273,134
5904000 Interfund Transfers	$1,590,322	$1,255,066	$1,142,033	$110,268
DEPARTMENT TOTAL	**$15,781,919**	**$14,677,294**	**$16,516,714**	**$17,614,761**
% CHANGE		**-7.00%**	**12.53%**	**6.65%**

** Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$7,672,346	$7,572,314	$7,937,966	$9,951,457
Operations	$7,121,544	$6,892,469	$6,160,546	$6,536,437
Capital Budget	$988,029	$212,511	$2,418,203	$1,126,867
DEPARTMENT TOTAL	**$15,781,919**	**$14,677,294**	**$16,516,714**	**$17,614,761**
% CHANGE		**-7.00%**	**12.53%**	**6.65%**

** Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
250-2200 Highways & Roads	**15/0**	**17/0**	**17/0**
Administrative Assistant	0	1	1
Administrative Secretary	1	1	1
Engineering Director	1	1	1
Engineering Inspection Coordinator	1	1	1
Engineering Inspector***	3	4	4
GIS Technician	1	1	1
GIS Technology Supervisor**	0	1	1
Office Manager	1	1	1
Project Engineer***	1	2	2
Senior Engineer Technician**	1	0	0
Survey Crew Leader	2	2	2
Survey Crew Worker	1	1	1
Survey Supervisor	1	1	1
Survey Technician	1	1	1
260-3110 Repairs & Maintenance	**70/15**	**70/15**	**70/15**
Administrative Technician I	2	2	2
Assistant Street Maintenance Manager	1	1	1
Correctional Detail Officer - Heavy Equipment	1	1	1
Correctional Detail Officer - Streets	3	3	3
Equipment Operator I	6	6	6
Equipment Operator II	5	5	5
Equipment Operator III	10	10	10
GIS Technician II	0	1	1
Heavy Equipment Operator	2	2	2
Heavy Equipment Supervisor**	2	4	4
Inmate Labor	15	15	15
Maintenance Worker I	17	16	16
Maintenance Worker II	4	4	4
Maintenance Worker III	6	6	6
Public Works Crew Leader	6	6	6
Public Works Crew Supervisor*	2	0	0
Senior Heavy Equipment Operator	2	2	2
Street Maintenance Manager	1	1	1
260-3120 Right of Way Maintenance	**84/2**	**86/2**	**86/2**
Administrative Technician I	2	2	2
Administrative Assistant***	0	1	1
Assistant Manager - Beautification	1	1	1
Assistant Manager - Forestry	1	1	1
Chemical Applications Technician	2	1	1
Contract Inspector	0	1	1
Correctional Detail Officer - Forestry	7	7	7
Correctional Detail Officer - Stormwater	2	2	2
Correctional Detail Officer - Street Maintenance	1	1	1
Correctional Detail Officer Supervisor	1	1	1
Equipment Operator I***	8	8	8
Equipment Operator II	11	11	11
Equipment Operator III***	16	17	17
Forestry & Beautification Manager	1	1	1
Forestry Administrator	1	1	1
GIS Technology Supervisor	1	1	1

Positions by Division *(continued)*

	FY22 Actual	FY23 Actual	FY24 Adopted
Maintenance Worker I	15	15	15
Maintenance Worker I (Temporary)	2	2	2
Public Works Crew Leader	4	4	4
Public Works Supervisor*	1	1	1
Tree Trimmer Crew Leader****	4	5	5
Tree Trimmer Crew Leader II	2	2	2
Tree Trimmer I	1	1	1
Tree Trimmer II	1	1	1
Urban Forestry Supervisor	1	1	1
260-3130 Community Service- Right of Way Maintenance	**5/13**	**6/13**	**6/13**
Community Service Coordinator	1	1	1
Maintenance Worker I**	0	2	2
Maintenance Worker I (PT)	13	13	13
Public Services Crew Leader	2	2	2
Total Full Time/Part Time Positions	**174/30**	**179/30**	**179/30**

** Two (2) Maintenance Worker I (G7) added in FY20.*

*** Two (2) Heavy Equipment Supervisors (G15) reclassified to (G17)(Grade Only), two (2) Public Works Crew Supervisors (G15) reclassified to Heavy Equipment Supervisors (G17), one (1) Chemical Applications Technician (G11) reclassified to Contract Inspector (G14), and one (1) Senior Engineering Technician (G16) reclassified to GIS Technology Supervisor (G16) (Title Only) in FY20.*

**** One (1) Project Engineer (G22), One (1) Engineering Inspector (G16), One (1) Tree Trimmer Crew Leader (G13), One (1) Equipment Operator III (G12), One (1) Equipment Operator I (G10), (1) Administrative Assistant (G12) added in FY22*

***** One (1) Waste Equipment Operator (G12) reclassified to One (1) Senior Waste Equipment Operator (G13) and One (1) Recycling Truck Driver (G12) reclassified to One (1) Senior Equipment Operator (G13) in FY22*

Highway and Roads

Program Description:
The Highway and Roads division, managed by the Engineering Department, provides engineering services to agencies of the Columbus Consolidated Government. Services include street acceptance, preparation of engineering reports and studies, identifying easements and public right of ways, drafting construction plans, contracts and specifications, inspecting construction projects and administering construction contracts. The division manages the pavement management program.

Goal:	**To increase the citizen satisfaction of the City's roadways.**		
Objective:	**To reduce the number of calls for unsatisfactory utility repairs through permit management.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Adopted**
Number of permits	**1,810**	**1,584**	**1,700**

Goal:	**To increase the life of existing streets by continual implementation of the Pavement Management System and maximize the benefit of the funds spent.**		
Objective:	**Improve the overall condition of streets.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of miles resurfaced.	**3.7**	**12.0**	**15.0**

Goal:	**To review plans within a timely manner and provide onsite inspection.**		
Objective:	**To ensure compliance with Federal, State, and Local laws.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of plans reviewed.	**90**	**70**	**70**

Repairs & Maintenance

Program Description:

To repair right-of-way areas; i.e. potholes, asphalt maintenance, curbs/gutters, sidewalks, guardrails, inlet tops and fences.

Goals, Objectives and Performance Data

Goal:	**To improve asphalt maintenance by repairing pot holes, asphalt deficiencies, driveway aprons, and shoulders through generating in house work orders, addressing computer generated work orders, and addressing those highlighted on the Department of Transportation's Report as well as other reporting agencies.**
Objective:	**To increase asphalt maintenance and repair by tonnage used.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Tonnage of asphalt used	**2,974**	**2,455**	**4,000**

Goal:	**To address all curb, gutter, sidewalk, inlets and various other concrete maintenance work generated by in house or computer generated work orders, or the DOT monthly report.**
Objective:	**To keep sidewalks, curbs and gutters, in a safe and serviceable condition. As well as all concrete work called in to 311.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Yards of concrete poured	**355**	**388**	**450**

Goal:	**To provide fill material to perform maintenance to bring shoulders levels even with pavement levels.**
Objective:	**Fill and compact 30 miles of unpaved state and city shoulders annually.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Miles of road shoulders repaired	**58**	**48**	**60**

Goal:	**To perform minimal maintenance on the 26 miles of unpaved streets and alleys.**
Objective:	**Implement a system to provide minimal maintenance on the 26 miles of unpaved streets and alleys on a regular schedule.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Miles of dirt roads and alleys maintained	**81**	**50**	**80**

Goal:	**Support other departments and divisions with various types of equipment and operators.**
Objective:	**Provide 10,000 hours of support to other city departments and divisions.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of hours supporting other departments and divisions	**11,875**	**11,500**	**12,000**

Right of Way Maintenance

Program Description:

To cut vegetation along city rights-of-way and city property, to apply herbicides to reduce the amount of unwanted vegetation, to provide landscaping activities along city rights-of-way and city property, to provide emergency response services for removal of debris, spills, and ice on the roadways, and to assist other divisions as needed. Also to provide urban forestry services to include removing, pruning, and planting of city trees. The division also provides contract inspection on the city's gateways and enforces the Tree Preservation and Replacement Ordinance.

Goal:	**To maintain a neat appearance within the city's small median type parks.**		
Objective:	**Service an average of 62 parks once every two weeks during peak growth months.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Average number of parks maintained every two weeks during peak growth months.	**71**	**75**	**77**

Goal:	**To maintain a well cut appearance of the city's right of ways and other property.**		
Objective:	**To cut 2,500 miles of right-of-way and other city property each year.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Annual miles of vegetation cut.	**3,000**	**2,112**	**2,200**

Goal:	**To prune trees on city properties.**		
Objective:	**Increase the number of trees pruned by 3%.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of trees pruned.	**6,660**	**2,681**	**2,200**

Goal:	**Reduce the frequency of needed cutting on rights-of-way and other property.**		
Objective:	**Treat 5,000 acres of land annually with herbicides.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Annual acreage treated.	**4,800**	**2,176**	**1,800**

Goal:	**To remove trees on city properties.**		
Objective:	**To maintain a consistent turn around on removal work orders of less than two weeks.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of trees removed.	**1,754**	**860**	**850**

Goal:	**To plant trees on city properties.**		
Objective:	**To maintain a level of trees planted between 500-700 yearly.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Trees planted.	**736**	**752**	**750**

Community Service - ROW Maintenance

Program Description:

Maintains two (2) city cemeteries and 40-50 city owned properties. Provide support for various city supported activities such as Riverfest Weekend, Help the Hooch, Christmas tree and telephone book recycling programs. Clean the city and county right-of-way of litter and debris.

Goal:	**To improve the quality of life in Columbus, Georgia by maintaining litter free roadways.**		
Objective:	**To increase the number of miles policed by 3% every year.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of miles policed	**2,192**	**2,761**	**3,500**
Pounds of litter removed	**657,680**	**397,440**	**400,000**

Goal:	**Improve the quality of life and appearance of the City roadways, cemeteries and City owned lots through the efficient use of probationers.**		
Objective:	**Coordinate directly with the courts to increase by 5% the number of sentenced individuals and assigning them to the Department of Public Services.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of probationers assigned	**599**	**681**	**750**
Man hours used in Community Service	**9,524**	**10,894**	**11,438**

Goal:	**To maintain the landscape of the Porter dale and East Porter dale Cemeteries.**		
Objective:	**To cut grass twice monthly during growing seasons.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Days needed to cut grass at cemeteries.	**22**	**23**	**N/A**

Goal:	**To maintain the landscape of the city owned lots.**		
Objective:	**To cut weeds and grass on all city owned lots monthly.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of lots cut monthly.	**28**	**28**	**28**

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost

Contingency

Program Description:
Departments budget specific appropriations and expenditures pertaining solely to that department. However, large emergency expenditures are not always accounted for by a specific department; therefore, we have established the contingency section to record these appropriations and expenditures.

Non-Categorical

Program Description:
Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

Interfund Transfers

Program Description:

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

Project Description:		**Budget**
Resurfacing/Road Improvements	$	-
Total:	$	-

* The detail for these projects can be found in the Capital Improvement Program Budget Book.

Capital Outlay: $1,126,867

250-2200 Highways & Roads

- Full-Size SUV 4WD (Expedition EL) (replacement) - $56,700
- Two (2) Lenovo X1 Extreme G5 Touch (replacement) - $6,960

260-3110 Repairs and Maintenance

- Crew Cab Pothole Patch Truck (replacement) - $280,000

260-3120 Right of Way Maintenance

- Three (3) Street Sweeper w/ Maintenance Package - $783,207

COMMUNITY CARE FUND

The Community Care Fund accounts for funding indigent hospital care for the residents of Columbus.

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Community Care Fund

DEPARTMENT MISSION STATEMENT

Columbus Consolidated Government will provide funding for indigent Muscogee County residents and inmates with revenue produced by an annual appropriation of property tax millage which is intended to cover such services provided after approved of said services by the Consolidated Government.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2003000 Community Care	$14,910,254	$15,817,032	-	$10,091,432
5903000 Non-Categorical	-	-	$225,511	$10,091,432
DEPARTMENT TOTAL	**$0**	**$0**	**$225,511**	**$10,091,432**
% CHANGE		**N/A**	**N/A**	**4374.91%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	-	-	-	-
Operations	$14,910,254	$15,817,032	$225,511	$10,091,432
OPERATING BUDGET	**$14,910,254**	**$15,817,032**	**$225,511**	**$10,091,432**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$14,910,254**	**$15,817,032**	**$225,511**	**$10,091,432**
% CHANGE		**6.08%**	**-98.57%**	**4374.91%**

**Unaudited*

INTEGRATED WASTE FUND

The Integrated Waste Fund accounts for the expenses associated with the collection and disposal of solid waste and recycling.

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Integrated Waste Fund

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5902000	Contingency	-	-	-	$56,599
5903000	Non-Categorical	$1,040,603	$1,089,064	$1,222,273	$1,182,299
5904000	Inter Fund Transfer	$1,643,711	$1,643,711	$2,149,453	$2,149,454
2603510	Solid Waste Collection	$5,580,246	$4,363,862	$6,119,957	$4,367,879
2603520	Recycling	$1,248,504	$1,302,800	$1,716,235	$1,204,560
2603540	Granite Bluff Inert Landfill	$59,798	$41,265	$65,570	$66,849
2603550	Oxbow Meadows Inert Landfill	-	-	-	-
2603560	Pine Grove Sanitary Landfill	$4,921,561	$2,323,316	$2,242,881	$2,386,863
2603570	Recycling Sustainability Center	$883,678	$1,050,072	$1,165,900	$1,057,639
2603580	Yard Waste Collection	-	$4,877,158	$7,320,407	$3,047,384
2603710	Other Maintenance & Repairs	$13,383	$13,371	$11,700	$13,580
2703150	Refuse Collection	$41,167	$11,627	$67,946	$112,541
DEPARTMENT TOTAL		**$15,432,651**	**$16,716,246**	**$22,082,323**	**$15,645,647**
% CHANGE			**8.3%**	**32.1%**	**-29.1%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$5,826,797	$5,435,922	$6,115,409	$7,302,233
Operations	$6,636,390	$10,770,776	$12,078,851	$8,343,414
OPERATING BUDGET	**$12,463,187**	**$16,206,698**	**$18,194,260**	**$15,645,647**
Capital Budget	$2,969,464	$509,548	$3,888,062	-
DEPARTMENT TOTAL	**$15,432,651**	**$16,716,246**	**$22,082,323**	**$15,645,647**
% CHANGE		**8.3%**	**32.1%**	**-29.1%**

**Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
260-3510 Solid Waste Collection FT/PT	**71/0**	**46/0**	**46/0**
Animal Control Officer I	1	1	1
Integrated Waste Fund Manager	1	1	1
Asst Division Mgr - Solid Waste & Recycling	1	1	1
Solid Waste & Recycling Manager	1	1	1
Waste Collection Route Supervisor	5	5	5
Waste Collection Worker	4	3	3
Inventory Control Technician****	0	1	1
Administrative Technician	58	58	58
260-3520 Recycling FT/PT	**14/0**	**11/0**	**11/0**
Recycling Route Supervisor	2	2	2
Recycling Truck Driver	8	4	4
Mobility Technician*****	0	1	1
Environmental Compliance Officer	2	3	3
Senior Waste Equipment Operators	2	4	4
260-3540 Granite Bluff Inert Landfill FT/PT	**4/0**	**4/0**	**4/0**
Heavy Equipment Supervisor**	0	1	1
Landfill Operator**	3	1	1
Compost Manager****	1	1	1
Maintenance Worker 1 -Landfill*****	0	2	2
260-3560 Pine Grove Sanitary Landfill FT/PT	**12/0**	**13/0**	**13/0**
Assistant Waste Disposal Manager	1	1	1
Correctional Detail Officer - Waste Disposal**	0	1	1
Heavy Equipment Operator**	3	2	2
Heavy Equipment Supervisor**	0	1	1
Landfill Maintenance Technician	1	1	1
Landfill Operator	5	4	4
Senior Landfill Operator	1	1	1
Waste Disposal and Recycling Manager****	1	1	1
260-3570 Recycling Center FT/PT	**11/0**	**12/0**	**12/0**
Baler Operator	0	1	1
Recycling Center Line Supervisor***	2	1	1
Correctional Detail Officer	4	4	4
Dropoff Site Operator	1	1	1
Keep Columbus Beautiful Director	1	1	0
Line Supervisor	1	1	1
Recycling Center Manager	1	1	1
Scale Operator	1	1	1
260-3580 YardWaste Collection	**0/0**	**27/0**	**26/0**
Waste Equipment Operator	0	27	27
270-3150 Refuse Collection FT/PT	**1**	**1**	**1**
Motor Equipment Operator III	1	1	1
Total Full Time/Part Time Positions	**113/0**	**114/0**	**113/0**

** One (1) Maintenance Worker I (G7) added in FY22*
*** One (1) Compost Manager (G16) reclassified to Recycling Center Line Supervisor (G15) (title only) in FY21.*
**** One (1) Landfill Supervisor (G16) to Compost Manager (G16) (title only) in FY21.*
***** One (1) Assistant Public Works Director (G24) reclassified to One (1) Integrated Waste Fund Manager (G24) (Title Change Only), One (1) Waste Equipment Operator (G12) reclassified to One (1) Administrative Technician (G12) (Title Change Only), One (1) Waste Equipment Operator (G12) reclassified to One (1) Environmental Compliance Officer (G13), Two (2) Waste Equipment Operators (G12) reclassified to Two (2) Senior Waste Equipment Operators (G13C), One (1) Waste Collection Worker (G8) reclassified to One (1) Inventory Control Technician (G10), One (1) Recycling Truck Driver (G12) reclassified to One (1) Environmental Compliance Officer (G13), One (1) Recycling Truck Driver (G12) reclassified to One (1) Senior Equipment Operator (G13), One (1) Recycling Truck Driver (G12) reclassified to One (1) Mobility Technician (G14), One (1) Waste Disposal Manager (G21) reclassified to One (1) Waste Disposal and Recycling Manager (G23), One (1) Waste Equipment Operator (G12) reclassified to One (1) Maintenance Worker I (G7), One (1) Recycling Truck Driver (G12) reclassified to One (1) Environmental Compliance Officer (G13), One (1) Waste Equipment Operator (G12) reclassified to One (1) Senior Waste Equipment Operator (G13), One (1) Recycling Truck Driver (G12) reclassified to One (1) Senior Equipment Operator (G13) in FY22*

Solid Waste Collection

Program Description:
The Solid Waste Collection division collects household garbage, yard waste and bulky waste.

Goal:	**To lower the number of collection stops missed.**		
Objective:	**To reduce the number of missed pick-ups (Code 2) by 2% annually.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Adopted**
Annual number of stops	**5,100**	**5,328**	**5,215**

Goals, Objectives and Performance Data

Goal:	**To reduce the number of customer general complaints.**		
Objective:	**To reduce the number of customer complaints (Code 4) by 1% annually.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Annual number of general complaints	**17**	**29**	**27**

Recycling

Program Description:
This division is responsible for the collection of Recyclable Commodities.

Goal:	**To promote the concept of recycling to the general public.**		
Objective:	**Increase the tonnage of recyclables collected at the curbside.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Tons of Recyclables collected	**5,796**	**4,525**	**5,500**

Goal:	**Improve the multi-family housing recycling program.**		
Objective:	**Increase the number of apartment complexes participating in the multi-family housing recycling program.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of complexes participating	**21**	**22**	**23**

Goal:	**To keep more municipal solid waste out of the city owned landfill.**		
Objective:	**Increase the percentage of municipal solid waste recycled.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of recycled solid waste to waste landfilled.	**10.01%**	**8.0%**	**10.0%**

Granite Bluff Inert Landfill

Program Description:
The Granite Bluff Inert Landfill site is responsible to operate a state of the art inert landfill in compliance with Federal, State, and Local directives.

Goal:	**Increasing division through grinding, composting, and hauling mulch offsite will extend the life expectancy of the Granite Bluff Landfill.**		
Objective:	**Increase diversion rates by 1% each year.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
% of diversion	**12.22%**	**30%**	**14%**

Goal:	**To recycle as much material as possible for use as "fill material" in the landfill.**		
Objective:	**Increase the percentage of inert waste recycled for landfill use.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of recycled solid waste to waste landfilled.	**9.5%**	**10%**	**10%**

Oxbow Meadows Inert Landfill

Program Description:
The Oxbow Meadows Inert Landfill gives the City of Columbus an increased disposal capacity, and therefore an increased life span for this critical disposal element. The landfill is operated five days a week in full compliance with all State and Federal regulating statutes.

Pine Grove Landfill

Program Description:
The Pine Grove Landfill responsibility is to operate a state of the art Municipal Solid Waste Landfill in compliance with Federal, State and Local directives.

Goal:	**Increasing diversion will extend the life of the landfill by decreasing the material tonnage which would otherwise be placed in the landfill.**		
Objective:	**To increase diversion rate by 1% each year.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of annual diversion and recycling rates	**20.5%**	**16%**	**20%**

Goal:	**Increasing compaction will extend the life of the landfill by decreasing the material size to be placed in the landfill.**		
Objective:	**To increase annual compaction rate by 50lbs/current year over previous year.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Compaction rate lbs/cubic yards.	**1,280**	**1,155**	**1,205**
Years of remaining capacity.	**36**	**29**	**30**

Goal:	**Create a new source of revenue to support the integrated waste fund and its efforts to become the self sustaining enterprise fund that it is designed to be.**		
Objective:	**Identify waste materials that have the potential to be reused, recycled, or processed and sold. Develop programs and identify markets for such materials. Diverting materials will increase the life expectancy of our landfills and generate revenue to support its efforts.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Tons of scrap metal sold	**211**	**231**	**250**

Recycling Sustainability Center

Program Description:
This division is responsible for the collection of Recyclable Commodities.

Goal:	**To keep very low contamination levels in recyclable commodities processed.**		
Objective:	**To keep the contamination levels low.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of contamination level complaints from	**2**	**2**	**2**

Goal:	**To promote recycling to the general public**		
Objective:	**To increase the tonnage of recyclables processed through education, promotion and advertising.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Tons of recyclables processed.	**14,668**	**10,492**	**11,000**

Goal:	**Facilitate truck availability to stay on routes more hours per day.**		
Objective:	**Decrease time trucks spent at the Recycle Center dumping recyclables collected at curbside.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Average time, in minutes, trucks spend at Recycle Center	**10**	**8**	**10**

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Integrated Waste Fund division.

Refuse Collections

Program Description:

The Parks and Recreation Department is responsible for the pick-up of waste deposited in trash receptacles in parks around the city. Operating with one truck, this division picks up trash from over 2,000 cans in 52 parks including South Commons and the River Walk. The Parks Refuse division operates seven days a week from April 1 to November 1, and five days a week the remaining 5 months per year. During the week, the division is able to utilize inmate labor. The truck makes two trips per day to the landfill except for Saturday when the landfill closes at noon and on Sunday when the landfill is closed.

Goal:	**Provide clean litter free recreation facilities, athletic facilities, and special events.**
Objective:	**Reduce complaints by citizens by picking up garbage from all facilities on a daily basis and on weekends when activities or special events are being held.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of complaints by citizens	**35**	**20**	**20**

Contingency

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, large emergency expenditures are not always accounted for by a specific department; therefore, we have established the contingency section to record these appropriations and expenditures.

Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

Interfund Transfers

Program Description:

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

EMERGENCY TELEPHONE FUND

The Emergency Telephone Fund accounts for expenses for the Emergency 911 System that ensures public safety departments respond quickly to emergency situations.

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DEPARTMENT MISSION STATEMENT

The 911 Center will provide effective and responsive emergency and non-emergency communication services in a professional and efficient manner for public safety and other agencies. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
4003220	E-911	$3,375,240	$3,757,844	$3,866,225	$4,099,744
5902000	Contingency	-	-	-	$21,917
5903000	Non Categorical	$207,717	$213,767	$220,369	$222,028
5904000	Inter Fund Transfer	-	-	-	-
DEPARTMENT TOTAL		**$3,582,957**	**$3,971,611**	**$4,086,594**	**$4,343,689**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$2,175,265	$2,431,475	$2,643,754	$2,933,470
Operations	$1,407,692	$1,490,328	$1,432,840	$1,410,219
OPERATING BUDGET	**$3,582,957**	**$3,921,803**	**$4,076,594**	**$4,343,689**
Capital Budget	-	$49,808	$10,000	-
DEPARTMENT TOTAL	**$3,582,957**	**$3,971,611**	**$4,086,594**	**$4,343,689**
% CHANGE		**10.85%**	**2.90%**	**6.29%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
400-3220 E-911	**FT/PT**	**53/1**	**53/1**	**53/1**
911 Center Supervisor		6	6	6
Administrative Clerk (PT)		1	1	1
Administrative Secretary		1	1	1
Communication Technician III		22	22	22
Communications Technician I		15	15	15
Communications Technician II		8	8	8
Police Lieutenant		1	1	1
Total Full Time/Part Time Positions		**53/1**	**53/1**	**53/1**

E911

Program Description:

The 911 Center is divided into two areas: the Public Safety Message Center and the Emergency Operations Center. The Public Safety Message Center is the administrative telephone-answering unit for the Police and Fire Departments. The 911 Operations Center is responsible for receiving requests for emergency services and dispatching the appropriate units to the emergency; monitoring and dispatching the Police, State Sheriff's, Fire and EMS radio channels; the Civil Defense National Warning System; all bank alarms, the FBI and National Guard Alarms; and implementing emergency procedures in concert with other agencies.

Goal:	**To provide emergency and non-emergency communications services in a professional and efficient manner for public safety and other agencies.**
Objective:	**To dispatch all calls for service in a timely, accurate and professional manner.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Police Calls Dispatched	**198,252**	**213,691**	**230,359**
Fire Calls Dispatched	**14,379**	**14,632**	**15,000**
EMS Calls Dispatched	**25,357**	**25,432**	**27,000**

Non-Departmental Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department. The non-categorical section has been established for recording these appropriations and expenditures.

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

The Community Development Block Grant Fund accounts for grant monies received from the Department of Housing and Urban Development under the Community Development Block Grant Program.

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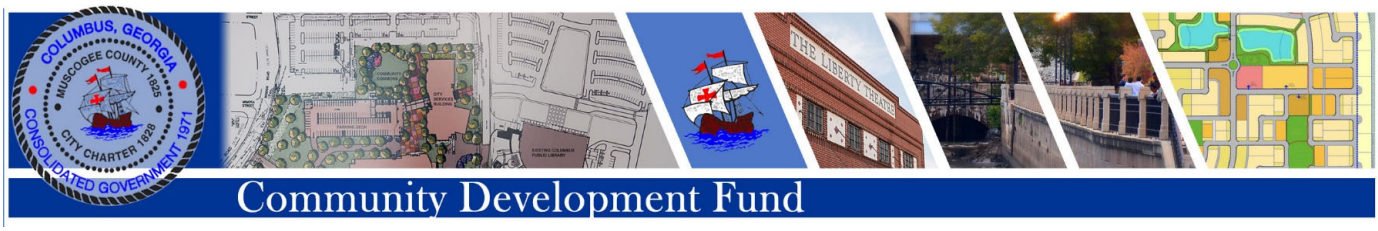

DEPARTMENT MISSION STATEMENT

The Community Reinvestment provides comprehensive CDBG reinvestment opportunities while providing services for the homeless and providing safe, affordable, and decent housing to the citizens of Muscogee County.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2451000	CDBG Administration	$254,069	$285,013	$360,430	$471,097
2452100	Neighborhood Redevelopment	-	-	$193,159	$250,000
2452300	Aid to Other Agencies	$158,199	$337,895	$266,370	$402,190
2453110	Land Acquisition	-	-	-	$170,267
2453130	Columbus Rehab Loan Program	$332,955	$234,881	$292,560	$218,793
2453140	Neighborhood Parks	$857,457	$7,500	$339,279	$262,443
2456000	CDBG-CV	$630,516	$1,075,078	$318,535	-
5902000	Contingency	-	-	-	$2,610
5904000	Interfund Transfers	-	-	-	-
DEPARTMENT TOTAL		**$2,233,196**	**$1,940,367**	**$1,770,333**	**$1,777,400**
% CHANGE			**-13.11%**	**-8.76%**	**0.40%**

** Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$206,760	$223,021	$233,660	$365,708
Operations	$1,168,979	$1,689,289	$1,143,565	$726,982
OPERATING BUDGET	**$1,375,739**	**$1,912,310**	**$1,377,225**	**$1,092,690**
Capital Budget	$857,457	$28,057	$393,108	$684,710
DEPARTMENT TOTAL	**$2,233,196**	**$1,940,367**	**$1,770,333**	**$1,777,400**
% CHANGE		**-13.11%**	**-8.76%**	**0.40%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
245-1000 CDBG Administration	**FT/PT**	**4/1**	**5/0**	**5/0**
Administrative Clerk I Part Time****		0	0	0
Community Reinvestment Coordinator******		1	1	1
Director of Community Reinvestment and Real Estate*		1	1	1
Assistant Director of Community Reinvestment*****		0	0	0
Community Reinvestment Planner***		1	1	1
Finance Manager**		1	1	1
Program Manager*****		0	0	0
Real Estate Specialist*******		0	1	1
Total Full Time/Part Time Positions		**5/1**	**5/1**	**5/1**

**Position funded 25% in CDBG Fund 0210, 25% from HOME Fund 0213 and 50% from General Fund 0101. Reclassified to Director of Community Reinvestment and Real Estate (G24) (title change only) in FY21.*

*** Position funded 75% in CDBG Fund 0210 and 25% from HOME Fund 0213.*

**** Position funded 75% in CDBG Fund 0210 and 25% from HOME Fund 0213.*

*****Position funded 75% in CDBG Fund 0210 and 25% in HOME Fund 0213.*

******Position funded 75% in CDBG Fund 0210 and 25% in HOME Fund 0213.*

******One (1) Program Manager (G19) reclassisfied to One (1) Assistant Community Reinvestment Director.*

*******Position funded 90% in CDBG Fund 0210 and 10% in HOME Fund 0213.*

******** One (1) Real Estate Specialist (G17) added in FY19. One (1) Real Estate Specialist (G17) moved from CDBG Fund 0210 to General Fund 0101 in FY21.*

CDBG Administration

Program Description:

Provide reinvestment opportunities including the promotion of providing decent, safe, affordable housing for all citizens by collaboration with non-profits and for profit housing developers.

Goal:	**To eliminate slum and blight in an effort to prevent further deterioration of neighborhoods.**
Objective:	**To demolish unsafe and unsanitary housing units that create and/or contribute to slum and blight conditions.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of structures demolished	**6**	**5**	**8**

Goal:	**To prevent further deterioration and decline of neighborhoods through the correction of housing code violations in eligible residential structures.**
Objective:	**To aid the elderly and/or disable citizens with emergency repairs through the Project Care Program.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of project care rehabilitation	**0**	**19**	**24**

Goal:	**Reduce homelessness.**
Objective:	**To provide services to homeless individuals in an effort to reduce homelessness within the City of Columbus.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of homeless individuals assisted	**1,654**	**1,500**	**2,946**

WORKFORCE INNOVATION & OPPORTUNITY FUND

The Workforce Innovation and Opportunity Act Fund accounts for grant monies received from the Georgia Department of Economic Development under the Job Training Partnership Act.

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Workforce Innovation & Opportunity Act Fund

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
6806000 WIOA Administration	$2,052,699	$2,042,244	$2,090,376	$4,206,916
DEPARTMENT TOTAL	**$2,052,699**	**$2,042,244**	**$2,090,376**	**$4,206,916**
% CHANGE		**-0.51%**	**2.36%**	**101.25%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	-	-	-	-
Operations	$2,052,699	$2,042,244	$2,090,376	$4,206,916
OPERATING BUDGET	**$2,052,699**	**$2,042,244**	**$2,090,376**	**$4,206,916**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$2,052,699**	**$2,042,244**	**$2,090,376**	**$4,206,916**
% CHANGE		**-0.51%**	**2.36%**	**101.25%**

**Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
680-6000 Workforce Innovation FT/PT	**13/0**	**13/0**	**13/0**
Accounting Clerk	1	1	1
Administrative Assistant*	0	1	1
Administrative Technician	1	1	1
Assistant WIOA Director	1	1	1
Data Control Supervisor	1	1	1
Finance Manager- WIOA	1	1	1
Program Monitor/Job Developer	1	1	1
Program Specialist I	3	3	3
Program Specialist II	2	2	2
Support Clerk*	1	0	0
Workforce Innovation & Opportunity Act Director	1	1	1
Total Full Time/Part Time Positions	**13/0**	**13/0**	**13/0**

** One (1) Support Clerk (G7) reclassified to Administrative Assistant (G12) in FY20.*

WIOA Administration

Program Description:

The Workforce Innovation and Opportunity Act (WIOA) Program accounts for grant monies received from the Department of Labor to carry out the federal objectives formerly carried out by the Job Training Partnership Act (JTPA) Program:

- To authorize and fund different employment and training programs.
- To establish programs that provide job-training services for dislocated workers, economically disadvantaged adults and youth facing significant employment barriers.

Goal:	**To meet or exceed the performance goals as negotiated with the State Technical College System of Georgia Office of Workforce Development.**
Objective:	**To implement training activities and services that will enable the Columbus local workforce area to meet or exceed the adult, youth and dislocated worker performance goals as negotiated with the State of Georgia Economic Development Workforce Division.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Adult Employment Q2	60.7%	74.5%	75%
Adult Employment Q4	64.3%	75%	75%
Credential	69.4%	78.8%	74%
Adult Average Earnings	$4,688	$8,395	$10,000
Dislocated Worker Employment	87.5%	88.9%	70%
Dislocated Worker Employment	100%	72%	74%
Dislocated Worker Average	$7,179	$12,651	$6,000
Credential	66.7%	95.8%	75%
Youth 16-24 Employment or Education Q2	53.9%	53.3%	70%
Youth 16-24 Employment or Education Q4	67.5%	45.1%	66%
Credential	67.6%	75.7%	66%

Adult & Dislocated Workers

Program Description:

WIOA authorizes “core” and “intensive” services. “Core” services are available to all adults and include job search and placement assistance; labor market information; initial assessment of skills and needs; information about available services; and follow-up services. “Intensive” services are available for unemployed individuals who are not able to find jobs through core services alone. These services include more comprehensive assessments, development of employment plans, counseling, case management and short-term pre-vocational services. Additionally, the Act authorizes the provision of temporary income support to enable participant continuation in training.

Youth

Program Description:

WIOA authorizes eligible youth ages 14 through 21 to be considered as low-income and must meet one or more of the following challenges:
(1) School dropout; (2) basic literacy skills deficiency; (3) homeless, runaway, or foster child; (4) pregnant or a parent; (5) an offender; or (6) need help completing an educational program or securing/holding a job. Furthermore, 30% of these funds must help those who are in school. Additionally, the program just provides summer employment opportunities linked to academic and occupational learning.

ECONOMIC DEVELOPMENT AUTHORITY FUND

The Economic Development Authority Fund accounts for dedicated millage for economic development within the City.

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Economic Development Authority

Program Description:

The Columbus Consolidated Government and the Development Authority of Columbus have an agreement whereby economic development activities that include; working with local and regional entities in attracting quality companies, working to broaden the Muscogee County tax base, job creation and retention are provided by the Development Authority, in conjunction with the Greater Columbus Chamber of Commerce. The Development Authority will receive the revenue produced by 0.25 mills of ad valorem taxes to cover such activities. Beginning in FY14, an additional 0.16 mills will be set aside in an Economic Development reserve, subject to Council approval and discretion.

Expenditures By Division

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5901000 Agency Appropriations	$1,173,353	$1,184,863	$1,244,359	$1,209,143
5902000 Contingency	-	-	-	$159,143
5903000 Non-Categorical	$1,113,312	$1,091,856	$800,000	$1,050,000
DEPARTMENT TOTAL	**$2,286,665**	**$2,276,719**	**$2,044,359**	**$2,418,286**
% CHANGE		**-0.43%**	**-10.21%**	**18.29%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	-	-	-	-
Operations	$2,286,665	$2,276,719	$2,044,359	$2,418,286
OPERATING BUDGET	**$2,286,665**	**$2,276,719**	**$2,044,359**	**$2,418,286**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$2,286,665**	**$2,276,719**	**$2,044,359**	**$2,418,286**
% CHANGE		**-0.43%**	**-10.21%**	**18.29%**

**Unaudited*

Agency Appropriation

Program Description:
The Consolidated Government provides funds to agencies that provide services to the community.

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department and the non-categorical section has been established for recording these appropriations and expenditures.

Budget Notes:
NCR Payment (Year 9 of 10) - $800,000
.25 mills to Development Authority - $1,209,143
Mercer Project (Year 5 of 5) - $100,000
Robotics Initiative (Year 1 of 3) - $150,000

DEBT SERVICE FUND

The Debt Service Fund accounts for debt payments to meet the obligations for revenue bonds.

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Debt Service

Program Description:

The Debt Service Fund accounts for the retirement of general obligation bond issues, Columbus Building Authority lease contracts, the Water Commissioners revolving loan contract and Lease Purchase Programs.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2002000	Debt Service	-	-	-	-
2003477	2010A Lease Revenue Bonds	-	-	-	-
2003478	2010B Taxable Lease Revenue Bonds	-	-	-	-
2003479	2010C Lease Revenue Bonds	-	-	-	-
2003480	2012A Lease Revenue Refunding Bonds	$1,709,643	$1,715,115	$1,718,535	$1,724,179
2003481	2012B Taxable Lease Revenue Refunding Bonds	$620,505	$618,355	$625,905	$627,855
2003482	2018 Lease Revenue Bonds	-	-	-	-
2003483	2019 Lease Revenue Bonds	5,630,956	$5,625,456	$5,623,456	$5,619,457
2003484	2019A Lease Revenue Bond	311,663	309,292	309,910	$310,459
2003485	2022A Lease Revenue Bond	-	-	1,230,952	$1,434,119
2003486	2022B Taxable Lease Revenue Bond	-	-	1,366,990	$1,152,700
2003487	2022C Taxable Lease Revenue Bond	-	-	-	$1,004,938
2003610	City Lease/Purchase Program	$3,884,542	$3,660,587	$4,024,316	$4,024,320
5903000	Non-Categorical	-	-	-	-
TOTAL		**12,157,309**	**11,928,805**	**14,900,064**	**15,898,027**
% CHANGE			**-1.88%**	**24.91%**	**6.70%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	-	-	-	-
Operation	$12,157,309	$11,928,758	$14,900,064	$15,898,027
OPERATING BUDGET	**$12,157,309**	**$11,928,758**	**$14,900,064**	**$15,898,027**
Capital Budget	-	-	-	-
PROGRAM TOTAL	**$12,157,309**	**$11,928,758**	**$14,900,064**	**$15,898,027**
% CHANGE		**-1.88%**	**24.91%**	**6.70%**

Overview and Debt Financing Principles:

The Columbus Consolidated Government maintains a Debt Service Fund. This fund is used to service debt from four sources: General Obligation Debt, Columbus Building Authority contractual debt, the Board of Water Commissioners revolving loan contract, and lease purchase programs with the Georgia Municipal Association. Proceeds of a dedicated property tax form the primary source of revenue for the Debt Service Fund; a 1% Special Purpose Local Option Sales Tax provides the primary source of revenue for the Sales Tax Proceeds Account Fund.

All local governments must determine how capital projects will be financed. It is the policy of the Columbus Consolidated Government (CCG) to use debt sparingly to retain the capacity to issue additional debt if the need arises. Currently, CCG is currently well below the 20% level that is considered by the credit industry to be a danger signal. In addition, the CCG is well below the legal debt ceiling for general obligation debt (details on Debt Margin below).

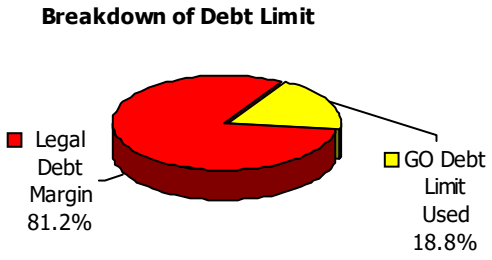
Debt Margin:

The Columbus Consolidated Government remains below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia's constitution. CCG uses none of its established legal debt limit.

The current general obligation bond rating:

Standard & Poor's: AA +
Moody's Investors Service: Aa2

	Moody's	Standard & Poor's
Best Quality	Aaa	AAA
High Quality	Aa1 Aa2 Aa3	AA+ AA AA-
Upper Medium Grade	A1 A2 A3	A+ A A-
Medium Grade	Baa1 Baa2 Baa3	BBB+ BBB BBB-



Computation of Legal Debt Margin
For Fiscal Year Ending June 30, 2024

Assessed value of taxable property*	$ 6,557,107,139
Debt Limit: 10% of assessed value	655,710,714
Less: Amount of debt applicable to debt limit	120,531,276
	-
Legal Debt Margin Available	**$ 535,171,370**

*Based on 2023 State Approved Gross Assessed Digest as of 8/15/23.

Contractual Debt: Columbus Building Authority -

The Columbus Building Authority was created to provide a means to issue revenue bonds to acquire, construct, equip, maintain, and operate self-liquidating projects. The Consolidated Government has an agreement with the Columbus Building Authority whereby all assets purchased through the Columbus Building Authority are leased to the Consolidated Government. The Consolidated Government services the Building Authority's debt in lieu of making rental payments. The Consolidated Government has directly or indirectly guaranteed the Authority's debt. In 2012, new bonds were issued, proceeds from which in part repaid outstanding balances from the Series 1999 and Series 2003 bonds. In 2019, a bond was issued via direct placement to provide for renovations to the South Commons Softball Complex, the Government Center, and funding a needs assessment study. In 2022, bonds were issued for a new Judicial Center, City Hall, and Sheriff Administrative building.

For FY24, debt service fund expenditures are summarized as follows**:**

Debt Service Summary:	**Principal Payments**	**Interest Payments**	**Total Payments**
2010 A	0	0	0
2010 B	0	0	0
2010 C	0	0	0
2012 A	1,303,986	420,193	1,724,179
2012 B	450,000	177,855	627,855
2018	0	0	0
2019	3,125,000	2,494,456	5,619,456
2019 A	220,000	90,459	310,459
2022 A	0	1,434,119	1,434,119
2022 B	1,030,000	122,700	1,152,700
2022 C	315,000	689,938	1,004,938
Total Bond Payments	**$6,443,986**	**$5,429,720**	**$11,873,705**
Lease Payments	$3,791,420	$232,896	$4,024,316
Total Debt Service Fund 0405	**$10,235,406**	**$5,662,615**	**$15,898,021**
Trade Center (2012)	$221,014	$71,219	$292,234
Total Other Funds Debt Service	**$221,014**	**$71,219**	**$292,234**
Total Debt Service, FY24	**$10,456,420**	**$5,733,835**	**$16,190,255**

The amortization schedule for open bonds is outlined below:

Columbus Building Authority Contractual Debt

Fiscal Year	2012A Lease Revenue Refunding Bonds		2012B Taxable Lease Revenue Refunding Bonds		2012 Trade Center		2019 Lease Revenue Refunding Bonds		2019A Lease Revenue Refunding Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2015	923,478	775,519	1,005,000	354,205	156,522	131,443	0	0	0	0
2016	944,855	757,049	1,025,000	334,105	160,145	128,313	0	0	0	0
2017	970,507	728,703	1,055,000	313,605	164,493	123,509	0	0	0	0
2018	1,004,710	689,883	1,070,000	292,505	170,290	116,929	0	0	0	0
2019	1,047,464	649,695	1,100,000	271,105	177,536	110,118	0	0	0	0
2020	1,098,768	607,796	1,120,000	249,105	186,232	103,016	1,115,000	570,535	0	0
2021	1,145,797	563,846	405,000	215,505	194,203	95,567	2,710,000	2,920,956	205,000	106,663
2022	1,197,102	518,014	415,000	203,355	202,899	87,799	2,840,000	2,785,456	210,000	99,257
2023	1,248,406	470,130	435,000	190,905	211,594	79,683	2,980,000	2,643,456	215,000	94,910
2024	1,303,986	420,193	450,000	177,855	221,014	71,219	3,125,000	2,494,456	220,000	90,459
2025	1,351,015	381,074	470,000	165,705	228,985	64,589	3,285,000	2,338,206	220,000	85,905
2026	1,398,044	340,543	485,000	151,605	236,956	57,719	3,445,000	2,173,956	225,000	81,351
2027	1,449,348	298,602	505,000	137,055	245,652	50,611	3,610,000	2,001,706	230,000	76,694
2028	1,487,826	262,368	525,000	121,400	252,174	44,469	3,785,000	1,821,206	235,000	71,933
2029	1,539,131	225,173	550,000	104,600	260,870	38,165	3,975,000	1,631,956	240,000	67,068
2030	1,581,884	186,694	580,000	86,450	268,116	31,643	3,395,000	1,433,206	245,000	62,100
2031	1,633,188	143,193	600,000	66,150	276,812	24,270	3,565,000	1,263,456	250,000	57,029
2032	1,680,217	98,280	630,000	45,150	284,783	16,658	3,735,000	1,085,206	255,000	51,854
2033	1,735,797	52,074	660,000	23,100	294,203	8,826	3,845,000	973,156	260,000	46,575
2034	0	0	0	0	0	0	3,955,000	857,806	265,000	41,193
2035	0	0	0	0	0	0	4,105,000	699,606	275,000	35,708
2036	0	0	0	0	0	0	4,200,000	596,981	280,000	30,015
2037	0	0	0	0	0	0	4,305,000	486,731	285,000	24,219
2038	0	0	0	0	0	0	4,415,000	373,725	0	0
2039	0	0	0	0	0	0	4,530,000	252,313	0	0
2040	0	0	0	0	0	0	4,645,000	127,738	0	0
Total	**$24,741,523**	**$8,168,828**	**$13,085,000**	**$3,503,465**	**$4,193,479**	**$1,384,546**	**$75,565,000**	**$29,531,817**	**$4,115,000**	**$1,122,929**

Fiscal Year	2022A Lease Revenue Bonds		2022B Taxable Lease Revenue Bonds		2022C Lease Revenue Bonds		2022 General Obligation Sales Tax Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2023	0	1,230,952	1,230,000	136,990	0	378,688	16,630,000	5,233,554
2024	0	1,434,119	1,030,000	122,700	315,000	614,625	16,630,000	5,643,000
2025	0	1,434,119	1,050,000	91,800	400,000	596,750	17,460,000	4,811,500
2026	0	1,434,119	1,070,000	60,300	415,000	576,375	9,675,000	3,938,500
2027	185,000	1,434,119	940,000	28,200	440,000	555,000	10,160,000	3,454,750
2028	1,155,000	1,424,869	0	0	460,000	532,500	10,665,000	2,946,750
2029	1,190,000	1,367,119	0	0	485,000	508,875	11,200,000	2,413,500
2030	1,235,000	1,307,619	0	0	505,000	484,125	11,760,000	1,853,500
2031	1,290,000	1,245,869	0	0	535,000	458,125	12,345,000	1,265,500
2032	1,340,000	1,181,369	0	0	560,000	430,750	12,965,000	648,250
2033	1,390,000	1,114,369	0	0	585000	402,125	0	0
2034	3,750,000	1,058,769	0	0	615000	372,125	0	0
2035	3,600,000	908,769	0	0	650000	340,500	0	0
2036	3,440,000	764,769	0	0	680000	307,250	0	0
2037	3,280,000	627,169	0	0	715000	272,375	0	0
2038	3,080,000	528,769	0	0	750000	235,750	0	0
2039	2,850,000	455,619	0	0	785000	197,375	0	0
2040	2,625,000	384,369	0	0	825000	157,125	0	0
2041	2,390,000	318,744	0	0	865000	114,875	0	0
2042	2,150,000	258,994	0	0	910000	70,500	0	0
2043	1,905,000	202,556	0	0	955000	23,875	0	0
2044	1,655,000	152,550	0	0	0	0	0	0
2045	1,405,000	102,900	0	0	0	0	0	0
2046	1,145,000	60,750	0	0	0	0	0	0
2047	880,000	26,400	0	0	0	0	0	0
Total	**$41,940,000**	**$20,459,769**	**$5,320,000**	**$439,990**	**$129,490,000**	**$32,208,804**	**$129,490,000**	**$32,208,804**

TRANSPORTATION FUND

The Transportation Fund accounts for all expenses related to METRA, including administration and operation.

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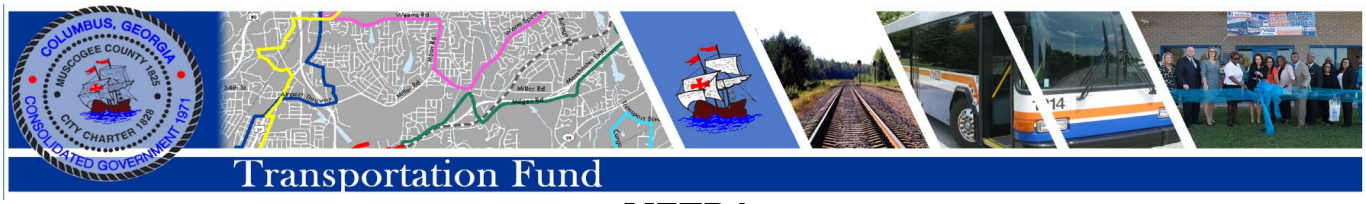

METRA

DEPARTMENT MISSION STATEMENT

METRA's mission is to provide safe, reliable, dependable and cost-effective transit service with a professional team of employees, dedicated to their customer needs and committed to excellence.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2603710	Other Main & Repairs	8,819.00	$14,096	$107	$15,000
5902000	Contingency	-	-	-	$47,869
5903000	Non-Categorical	$366,531	$423,963	$454,899	$454,814
5904000	Inter-Fund Transfers	-	-	-	-
6101000	Administration	$238,969	$240,029	$252,720	$325,959
6102100	Operations	$1,746,359	$1,648,079	$1,897,496	$2,706,861
6102200	Maintenance	$978,679	$1,312,342	$1,164,832	$1,687,427
6102300	Dial-A-Ride	$208,438	$254,890	$278,974	$296,891
6102400	Capital-FTA	$1,257,869	$1,202,462	$1,291,218	$4,265,025
6102500	Capital-TSPLOST	24,148.00	$357,487	$2,143,682	$1,000,000
6102510	Admin. -TSPLOST	$68,239	$122,206	$106,505	$221,066
6102520	Oper. -TSPLOST	$587,460	$515,370	$610,391	$1,035,022
6102530	Maint. -TSPLOST	$173,274	$233,702	$289,170	$641,189
6102540	D-A-R. -TSPLOST	$119,546	$165,033	$221,105	$229,706
6102600	CARES Act Stimulus	390,318.00	340,427.00	$296,985	$173,951
6102900	Charter Services	-	-	-	-
6103410	Planning-FTA (5303)	$79,007	$83,492	$105,363	$107,228
6103420	Planning-FTA (5307)	$182,108	$209,128	$222,288	$243,228
6103430	ARRA Section (5340)	-	-	$66,507	-
6103440	Clean Fuels Grant Program	-	-	$144,084	$5,000,000
6103450	AARP Community Challenge Grant	-	-	$6,319	-
DEPARTMENT TOTAL		**$ 6,429,764**	**$ 7,122,706**	**$ 9,552,644**	**$ 18,451,236**
% CHANGE			**10.78%**	**34.12%**	**93.15%**

* Unaudited

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$3,945,561	$4,139,121	$4,816,744	$6,545,560
Operations	$1,991,705	$2,126,324	$1,897,715	$3,011,155
OPERATING BUDGET	**$5,937,266**	**$6,265,445**	**$6,714,459**	**$9,556,715**
Capital Budget	$492,498	$857,261	$2,838,186	$8,894,521
DEPARTMENT TOTAL	**$6,429,764**	**$7,122,706**	**$9,552,644**	**$18,451,236**
% CHANGE		**10.78%**	**34.12%**	**93.15%**

* Unaudited

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
610-1000 Administration	**FT/PT**	**1/0**	**1/0**	**1/0**
Office Manager		1	1	1
610-2100 Operations	**FT/PT**	**45/0**	**45/0**	**45/0**
Bus Operator		41	41	41
Safety Training Coordinator		1	1	1
Transit Compliance Officer**		1	1	1
Transit Manager		1	1	1
Transit Supervisor		1	1	1
610-2200 Maintenance	**FT/PT**	**13/0**	**13/0**	**13/0**
Fleet Maintenance Technician I*		4	4	4
Fleet Maintenance Technician II		7	7	7
Fleet Maintenance Technician III		2	2	2
610-2300 Dial-A-Ride	**FT/PT**	**5/0**	**5/0**	**5/0**
Bus Operator Dial-A-Ride		5	5	5
610-2400 Capital - FTA (5309) FT/PT		**11/0**	**11/0**	**11/0**
ADA Coordinator		1	1	1
Bus Operator		4	4	4
Bus Operator Dial-A-Ride		1	1	1
Correctional Detail Officer - Transportation		1	1	1
Fleet Maintenance Tech III		1	1	1
Maintenance Manager		1	1	1
Transit Specialist		1	1	1
610-2510 Administration - TSPLOST FT/PT		**2/2**	**2/2**	**2/2**
Principal Transit Planner*******		1	1	0
Chief Safety Officer***		1	1	1
Assistant Director of Transportation*******		0	0	1
Administration Assistant (PT)****		2	2	2
610-2520 Operations - TSPLOST FT/PT		**14/0**	**14/0**	**17/0**
Bus Operator*****		11	11	16
Transportation Supervisor		1	1	1
Transit Security Specialist*******		2	2	0
610-2530 Maintenance - TSPLOST FT/PT		**2/0**	**2/0**	**2/0**
Correctional Detail Officer**		0	0	0
Fleet Maintenance Tech II		1	1	1
Transportation Crew Leader***		1	1	1
610-2540 Dial-A-Ride - TSPLOST FT/PT		**4/0**	**4/0**	**4/0**
Bus Operator Dial-A-Ride		4	4	4
610-3410 Planning - FTA (5303) FT/PT		**1/0**	**1/0**	**1/0**
Director of Transportation		1	1	1
610-3420 Capital - FTA (5307) FT/PT		**3/0**	**3/0**	**3/0**
Administration Specialist		1	1	1
Transit Specialist		2	2	2
Total Full Time/Part Time Positions		**98/2**	**98/2**	**103/2**

** One of the Fleet Maintenance Tech I Full Time positions is shared by two employees who each work part time.*
*** One (1) Transit Compliance Officer (G20) added in FY20.*
**** One (1) Chief Safety Officer (G20) added in FY21.*
***** Two (2) Administrative Assistants (G12) added in FY21.*
****** Four (4) Bus Operators (G12) deleted in FY21.*
****** One Bus Operator (1) reclassified to two (2) PT Administrative Assistants (G12) in FY21.*
****** One (1) Transit Security Specialist (G113) reclassified to Bus Operator (No-CDL) (G116) in FY24.*
****** Four (4) Bus Operator (No-CDL) (G116) added in FY24.*
******* One (1) Transit Security Specialist deleted in FY23.*
******** One (1) Principal Transit Planner (G20) to One (1) Assistant Director of Transportation FY23*

METRA Administration

Program Description:

To provide safe, reliable, dependable and cost effective service with a professional team of employees dedicated to our customers needs and committed to excellence. Also, to provide administrative support for the mission of each division.

Goal:	**To maintain accurate payroll records.**		
Objective:	**To maintain and update payroll information for all employees. To learn the new payroll system and to train the employee on its use. To stay within state and federal guidelines. Keep accurate files for all divisions.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Audited Payroll Files	**100%**	**80%**	**100%**

Goal:	**Overall policy and program guidance for transit services.**		
Objective:	**To develop and implement transit service in keeping with guidelines set forth by the city, FTA and GDOT.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Annual Audits, Federal Triennial Reviews and GDOT site visits	**100%**	**100%**	**100%**

Operations

Program Description:

To ensure that all employees perform their job in a way that reflects favorably toward METRA and allows the opportunity to exercise a favorable influence on every customer served.

Goal:	**Implement new bus service recommendations from the TSPLOST Transit Assessment.**		
Objective:	**Provide improved services to METRA's current customers and attract new riders to public transit.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Implement new bus service recommendations from the TSPLOST Transit Assessment.	**75%**	**85%**	**100%**

Goal:	**To develop a program to reduce chargeable accidents and incidents.**		
Objective:	**To continue Driver's Refresher Training Classes and to implement Driver's Range testing Course for Bus Operator**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of Bus operators in refresher training	**70%**	**80%**	**100%**

Maintenance

Program Description:

Perform preventative maintenance, scheduled repairs and emergency repairs on all METRA motorized equipment.

Goal:	**To manage inventory, repairs/supplies, and accounting for all items by using the computerized Fleet Maintenance System (Shop fax).**		
Objective:	**Conduct monthly inventory of parts and supplies.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Fleet System Report Plus or minus 3% accuracy	**95%**	**75%**	**100%**

Goal:	**To communicate maintenance values, directions, and performance expectations.**		
Objective:	**Explain to each employee the division goals and objectives. The goals provided clean and reliable vehicles to the customers.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Periodic refresher training	**95%**	**95%**	**100%**

Dial-A-Ride

Program Description:

The Dial-A-Ride division screens, schedules and provides reliable demand response curbside transit service to elderly and/or disable persons that lack the ability to use the regular transit system. The program ensures transportation services for the physically challenged persons according to the Americans With Disabilities Act.

Goal:	**To reduce incidents and accidents.**		
Objective:	**Monitor drivers and their destinations. Continue to provide refresher training for all Dial-A-Ride operators.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of View cameras and perform operator checks	**75%**	**50%**	**100%**

Goal:	**Provide safe transportation to persons with disabilities.**		
Objective:	**Operators will pre-trip and inspect their vehicles to make sure they are safe for the customers. Check buses for safety. Check routes for hazards and access issues; change as needed.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Survey locations before new service to ensure the safety of the customers and the operators.	**50%**	**90%**	**100%**
Percent of buses checked for safety	**50%**	**75%**	**100%**

Capital - FTA (5307)

Program Description:

Develop, purchase, and receive capital items needed to support public transportation in Columbus/Muscogee County and Fort Benning.

Goal:	**To purchase capital items that support the public transit divisions and the parking division of METRA by following the purchasing regulations as prescribed by the Federal Transit Administration (FTA), the Georgia Department of Transportation (GDOT), and the Columbus Consolidated Government (CCG).**
Objective:	**Bid to purchase capital items greater than $5,000 and secure quote documentation on purchase items less than $5,000 as delineated in the CCG Purchasing procedures manual.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percent of completed purchases of capital items before the end of the fiscal year	**100%**	**100%**	**100%**

Goal:	**To develop the local capital budget and contact with FTA and GDOT for capital funding.**
Objective:	**Local budgeting approval process and inclusion in the Transportation Improvement Program, FTA Grant Program, and the GDOT Capital Grant.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Local Budget approval process and funding. Executed contracts with FTA and GDOT.	**100%**	**100%**	**100%**

Planning - FTA (5303)

Program Description:
Transit planning consists of these basic components: research, data analysis and planning, and maintenance of the transit grants. We accomplish research and forecasting according to Federal Transportation Administration (FTA) requirements using established guidelines. Statistical ridership populations, socioeconomic factors and employment patterns are the primary variables in data analysis.

This division is project oriented: annual reports, special studies, videos, transit information and related activities with a primary focus on mass transit. FTA provides federal dollars for planning at 80% of expenses. The GA DOT provides State dollars for planning at 10% of expenses. The City must apply for both.

Goal:	**To maintain transit strategies that are pro environment.**
Objective:	**To update the short range and long range transit planning to reflect the changes in demographics, destinations and other issues affecting public transportation (i.e., security, environmental, congestion).**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Update the Unified Planning Work Program (UPWP), the Transportation Improvement Program (TIP), the congestion mitigation strategies, participation in environmental impact assessments, ridership demands, and demographic data.	**100%**	**100%**	**100%**

Goal:	**To maintain coordinated transit activities and manage requirements of TSPLOST funding.**
Objective:	**Participate with the Metropolitan Planning Organization in transportation activities, review routes and survey customers for service viability.**

Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Participation in the transit, traffic and transportation agencies, MPO planning certification, 3C Planning Process, and environmental impacts, surveys, and driver information	**100%**	**100%**	**100%**

Other Maintenance & Repair

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. We established this cost center to account for maintenance and repair activities specific to Transportation Fund divisions.

Non-Categorical

Program Description:
Department budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures.

Interfund Transfers

Program Description:
We allocate appropriations for Capital Improvement Projects here for record and accounting purposes. Additionally, this cost center accounts for operating transfers from the Transportation Fund to the Risk Management Fund providing workers' compensation benefits for METRA employees.

Capital Outlay: $2,354,546

0751 METRA

- Two (2) Touch Scree Kiosks - $35,000
- Lighting at Bus Stops - $15,000
- One (1) 7x20 Tilit Hauler Trailer - $5,750
- LED Lights - $10,000
- Two (2) Generators - $500,000
- Forty-Five (45) Fare Boxes - $720,000
- One (1) Enging (replacement) - $25,000
- One (1) Transmission (replacement) - $25,000
- Operational Equipment - $384,123
- One (1) Electric Bus Simulator - $500,000
- One (1) Integrated Transit System - $320,151
- Two (2) Front Yard Marquees - $96,000
- One (1) CDL DAR Bus (replacement) - $225,000
- Amentities -$14,200

0751 TSPLOST Funded

- Twelve (12) GA Power Infrastructure Charging Stations - $50,000
- Multi-Modal Phase - 2 - $300,000
- Promotional Advertisement - $50,000
- Pressure Washing Services - $150,000
- Adapt to Solve Call Box - $175,000
- Golf Cart w/ Accessories - $5,000
- Software App - METRA Uptown Shuttle - $20,000
- Four (4) Golf Cart Cameras - $25,000
- Eight (8) Body Camers - $15,000
- One (1) Enclosed Trailer - $10,000
- Operational Equipment - $185,000

0751 CARES Funded

- Intergrated Trasit System - $19,297

0751 CDS Funded

- Four (4) Electric Buses - $4,000,000
- Four (4) Electric Bus Charging Stations - $1,000,000

COLUMBUS IRONWORKS CONVENTION & TRADE CENTER FUND

The Columbus Ironworks Convention & Trade Center Fund provides for the administration, operation and maintenance of the Trade Center.

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Trade Center

DEPARTMENT MISSION STATEMENT

To serve as an organization dedicated to excellence in its operation and service delivery, act as a catalyst for economic development and stability for Columbus, and serve as a positive force for community identity and city image.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5902000	Contingency	-	-	-	$14,233
5903000	Non-Categorical	$143,873	$152,592	$157,329	$161,015
5904000	Inter-fund Transfers	-	-	-	-
6201000	Administration	$399,546	$386,583	$387,867	$586,479
6202100	Sales	$433,808	$775,689	$573,189	$546,056
6202200	Operations	$441,073	$454,204	$573,177	$1,090,988
6202300	Maintenance	$821,049	$860,975	$1,000,418	$1,244,295
6202600	Bonded Debt	$91,509	$83,741	$81,525	$292,235
DEPARTMENT TOTAL		**$2,330,858**	**$2,713,784**	**$2,773,505**	**$3,935,301**
% CHANGE			**16.43%**	**2.20%**	**41.89%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$183,902	$1,253,162	$1,489,817	$2,011,437
Operations	$969,892	$1,366,655	$1,128,460	$1,600,602
OPERATING BUDGET	**$1,153,794**	**$2,619,817**	**$2,618,277**	**$3,612,039**
Capital Budget	$177,064	$93,967	$155,228	$323,262
DEPARTMENT TOTAL	**$1,330,858**	**$2,713,784**	**$2,773,505**	**$3,935,301**
% CHANGE		**103.91%**	**2.20%**	**41.89%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
620-1000 Administration	**FT/PT**	**5/3**	**4/1**	**4/1**
Accounting Technician		1	1	1
Administrative Clerk I		1	0	0
Event Attendants (PT)		3	1	1
Executive Director- Trade Center		1	1	1
Finance Manager- Trade Center		1	1	1
Office Manager		1	1	1
620-2100 Sales	**FT/PT**	**4/0**	**6/0**	**8/0**
Assistant Director- Trade Center		1	1	1
Conference Facilitator*		4	5	5
Administrative Secretary**********		0	1	1
Director of Sales and Events***		0	1	1
620-2200 Operations	**FT/PT**	**11/5**	**10/6**	**16/4**
Custodian**********		0	0	4
Event Attendant (FT)**********		8	7	8
Event Attendant (PT)**********		5	6	4
Event Attendant Crew Leader		2	2	3
Event Operations Manager**		0	1	1
Event Operations Supervisor**		1	0	0
620-2300 Maintenance	**FT/PT**	**4/1**	**4/1**	**4/1**
Facilities Engineer		1	1	1
Facilities Maintenance Worker I (PT)		1	1	1
Facilities Maintenance Worker I		3	3	3
Total Full Time/Part Time Positions		**25/9**	**26/8**	**32/6**

**One (1) Conference Facilitator in FY23*

*** One (1) Event Operations Supervisor (G15) reclassified to Event Operations Manager (G17) in FY20.*

**** One (1) Director of Sales and Events (G21) added in FY22*

***** One (1) Administrative Clerk (G9) deleted in FY22*

****** One (1) Event Attendant I PT (G8) deleted in FY22*

****** One (1) Administrative Secretary (G10) deleted in FY22*

********One(1) Conference Facilitator (G16) reclassified to Marketing Coordinator (G19) in FY22*

*********One(1) Conference Facilitator (G16) reclassified to Event Services Coordinator (G19) in FY22*

**********One (1) Assistant Trade Center Director (G21D) reclassified to Assistant Trade Center Director (G23C) in FY22*

***********One (1) Facilities Engineer (G23) reclassified to Facilities Maintenance Manager (G17) in FY22*

************One (1) Administrative Secretary added in FY23*

*************One (1) Conference Facilitator I (G15) reclassified to One (1) Conference Facilitator II (G16) in FY23*

**************One (1) One Events Attendant Crew Leader (G115) added in FY24*

***************One (1) One Events Attendant (G112) added in FY24*

***************Four (4) Custodian (G111) added in FY24*

**************** Two (2) Events Attendant (G112) deleted in FY24*

Administration

Program Description:

Administration maintains accounts receivable, accounts payable, prepares yearly budget and monthly reports and prepares bids for purchases of equipment and services as needed.

Goal:	**To increase economic impact of the City by promoting out-of-town convention business.**
Objective:	**Attend convention centers conventions, trade shows and industry-related meetings.**
Objective:	**Increase number of out of town conventions booked by 10%.**

Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Number of convention/trade shows attended.	**2**	**7**	**5**
Number of out of town convention days booked	**130**	**7**	**54**

Goal:	**To reduce accrual of aged receivables by implementing methods to improve collection procedures.**
Objective:	**To have no aged receivables in the 90 day and over category by the end of the fiscal year.**

Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Dollar amount of aged receivables over 90 days	**$0**	**$0**	**$0**

Goal:	**To ensure this facility is operated efficiently, its technology remains current and to provide the best experience for the customer.**
Objective:	**Provide an exceptional customer experience with every event at the Trade Center by having 100% positive response customer surveys.**

Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Percent of positive completed surveys	**100%**	**100%**	**100%**

Sales

Program Description:

The Sales Division is responsible for talking with potential clients, scheduling events held in the facility, and following up on bookings by processing the necessary paperwork. They coordinate events such as room layout, equipment needed and special requests with staff members.

Goal:	**To showcase what the Trade Center offers as a state of the art facility that can host a variety of venue sizes and leave a remarkable experience with every guest.**
Objective:	**Conduct follow-up communication with all sales leads to achieve increased number of event days booked annually.**

Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Total event days booked	**584**	**629**	**675**

Goal:	**Showcase the Trade Center as a unique facility with a talented food service team that can serve a wide array of food at any type of event.**
Objective:	**To have clients to experience the variety of food.**

Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Number of meals served	**178,320**	**36,017**	**149,500**

Goal:	**Utilize the historic features of the Trade Center as a facility that can offer a wide variety of events and provides a remarkable experience for the guest.**
Objective:	**To increase the number of events annually to maximize usage of the facility and make a positive economic impact on Columbus.**

Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Number of Events	**532**	**495**	**525**

Operations

Program Description:

The Service Operations Division services the exterior of the facility as related to landscaping and maintains the cleanliness of the interior of the facility. They set up and break down all meeting rooms and exhibit halls for each event. They are also responsible for maintaining the audio and visual equipment for each event.

Goal:	**Provide quality equipment and responsive knowledgeable staff to assist customers during their events.**
Objective:	**To maintain 90% or higher customer satisfaction on survey category of event day that includes space and equipment set as expected.**

Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Percentage of surveys 90% or higher	**95%**	**97%**	**100%**

Goal:	**To support the Columbus Uptown development vision of providing safe and visually appealing facilities.**
Objective:	**To maintain 100% customer satisfaction with respect to cleanliness and attractiveness of facility.**

Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Percentage of surveys 90% or higher	**95%**	**97%**	**100%**

Goal:	**To continue to provide adequate training to Event Attendants in the area of work rules and safety.**
Objective:	**Conduct employee meetings with primary focus on providing information related to work rules and safety.**

Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Number of quarterly training days	**4**	**4**	**4**

Maintenance

Program Description:

The Building Maintenance Division oversees the operation and maintenance of all fixed assets (equipment).

Goal:	**Perform required duties of this department while employing proper rules and techniques to ensure safety to both the employees and the customers.**		
Objective:	**Implement a Facility Wide Safety Program to reduce guests and employee injuries.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Number of quarterly employee training days	**4**	**4**	**4**

Goal:	**Conduct regularly scheduled preventative maintenance on all equipment to ensure no down-time due to equipment failures.**		
Objective:	**Prepare a preventative maintenance schedule of all pertinent equipment and adhere to the timing of work to be performed according to the preventative maintenance software.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Percentage of scheduled preventative maintenance	**80%**	**100%**	**90%**

Goal:	**To maintain 100% customer satisfaction with respect to the upkeep of the facility and its environment.**		
Objective:	**To receive zero (0) negative written comments annually concerning the upkeep of the facility and its environment.**		
Performance Indicators:	**FY21 Actual**	**FY22 Actual**	**FY23 Projected**
Number of negative comments	**0**	**0**	**0**

Capital Outlay: $323,262

620-2200 Trade Center Operations

- Customer Cart Repairs - $1,500
- One (1) Gas Powered Leaf Blower - $3,000
- Pressure Washer and Accessories - $7,000
- Power Tools - $4,400
- Operational Tools - $5,000
- Storage Containers - $5,000
- Five (5) Platform Carts - $4,000
- Thirty-Nine (39) Digital Radios - $15,600
- Three (3) AED's - $8,250
- Sixteen (16) Recycling Containers - $4,000
- Twelve (12) 8' Tables (replacement) - $4,200
- Twelve (12) 72" Round Tables (replacement) - $4,200
- Twelve (12) 60" Round Tables (replacement) - $4,200
- Twenty-Five (25) Aluminum Table Edge Kits - $2,500
- Four (4) Pipe Repair Kits - $4,000
- One (1) Chauvet DJ EXPAR 64 RGBA Bundle - $3,000
- DA-Lite 9x12 Projector Screen (replacement) - $4,000
- Four (4) Drape Tele Carts - $3,812
- Ten (10) Vinyl Basket Trucks - $3,000
- Two (2) Amplifiers - $5,000
- Tall Pipe and Drape Kit - $15,000
- Sixty (60) Replacement Poles for Pipe and Drape Kit - $6,000
- Four (4) Automatice Roll Down Projector Screens - $32,000
- Six Combination Carts - $7,200
- Drapes - $15,000

620-2300 Trade Center Maintenance

- Five (5) Wall Paper Kits - $1,500
- Replacment Power Tools - $4,400
- One (1) Cart Repair Kit - $2,500
- Two (2) Table Repair Kit - $4,000
- Fifty (50) Bathroom Light Motion Sensors - $5,000
- Tools - $5,000
- One Hundred (100) LED String Lights - $5,000
- Eight (8) Chair Repair Kits - $8,000
- Two (2) Elevator Renovations - $10,000
- Parking Arm/System - $12,000
- Roof Repair - $50,000
- Fountain Repair - $25,000
- Four Hundred Fourteen Air Filters - $20,000

BULL CREEK GOLF COURSE FUND

The Bull Creek Golf Course Fund provides for administration, operation and maintenance of Bull Creek Golf Course.

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Bull Creek Golf Course

DEPARTMENT MISSION STATEMENT

To provide the best possible product at an affordable price to the citizens of Columbus.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5902000	Contingency	-	-	-	$6,625
5903000	Non-Categorical	$58,627	$63,201	47,421.99	$49,414
5904000	Inter-Fund Transfers	-	-	-	-
6302100	Maintenance	$854,222	$937,814	1,019,747.33	$1,130,488
6302200	Operations	$565,680	$628,135	914,652.80	$728,473
6302400	Debt Service	-	-	-	-
DEPARTMENT TOTAL		**$1,478,529**	**$1,629,150**	**$1,981,822**	**$1,915,000**
% CHANGE			**10.19%**	**21.65%**	**-3.37%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$651,994	$730,186	$838,395	$902,765
Operations	$824,117	$895,140	$1,142,892	$1,012,235
OPERATING BUDGET	**$1,476,111**	**$1,625,326**	**$1,981,287**	**$1,915,000**
Capital Budget	$2,418	$3,824	$535	-
DEPARTMENT TOTAL	**$1,478,529**	**$1,629,150**	**$1,981,822**	**$1,915,000**
% CHANGE		**10.19%**	**21.65%**	**-3.37%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
630-2100 Maintenance	**FT/PT**	**7/1**	**7/1**	**8/1**
Superintendent		1	1	1
Assistant Superintendent		1	1	1
Prison Labor Foreman*		2	3	3
Irrigation Technician		1	1	1
Mechanic		1	1	1
Laborer		1	1	1
Laborer (PT)		1	1	1
630-2200 Operations	**FT/PT**	**3/9**	**3/9**	**4/9**
Golf Professional*		1	1	1
Assistant Golf Professional		1	1	1
Marketing Manager**		0	0	1
Snack Bar Clerk		1	1	1
Laborer (PT)		1	1	1
Shop Clerk (PT)		4	4	4
Snack bar Clerk (PT)		4	4	4
Total Full Time/Part Time Positions		**10/10**	**11/10**	**11/10**

**One (1) Prison Labor Foreman position added in FY22*

***One (1) Marketing Manager added in FY24*

Bull Creek Golf Course Maintenance

Program Description:

The overall goal of the maintenance section is to maintain Bull Creek Golf Course as one of the top 25 golf courses in the United States. The maintenance staff is responsible for Golf Course turf grass maintenance such as fertilizer and chemical application, irrigation installation and repair, tree management, cart path repair and the daily task of grooming 36 holes.

Bull Creek Golf Course Operations

Program Description:

The operations section strives to provide an efficient operation to the public. They create an atmosphere of service and maintain a price range suitable to attract all public golf players in the area. The activities consist of numerous golf tournaments for couples, juniors, individuals and teams, as well as company outings designed to benefit the company, their customers and employees.

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department and the non-categorical section has been established for recording these appropriations and expenditures.

OXBOW CREEK GOLF COURSE FUND

The Oxbow Creek Golf Course Fund provides for administration, operation and maintenance of Oxbow Creek Golf Course.

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Oxbow Creek Golf Course

DEPARTMENT MISSION STATEMENT

To provide the best possible product at an affordable price to the citizens of Columbus, Georgia.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
5902000	Contingency	-	-	-	$2,587
5903000	Non-Categorical	$18,633	$20,266	$23,579	$20,101
5904000	Inter-fund Transfers	-	-	-	-
6402100	Pro Shop	$206,149	$297,935	$352,169	$283,176
6402200	Maintenance	$202,992	$201,634	$239,596	$289,136
6402300	Debt Service	-	-	-	-
DEPARTMENT TOTAL		**$427,774**	**$519,835**	**$615,344**	**$595,000**
% CHANGE			**21.52%**	**18.37%**	**-3.31%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$241,295	$281,474	$342,972	$313,543
Operations	$182,513	$230,773	$271,837	$276,457
OPERATING BUDGET	**$423,808**	**$512,247**	**$614,809**	**$590,000**
Capital Budget	$3,966	$7,588	$535	$5,000
DEPARTMENT TOTAL	**$427,774**	**$519,835**	**$615,344**	**$595,000**
% CHANGE		**21.52%**	**18.37%**	**-3.31%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
640-2100 Pro Shop	**FT/PT**	**2/5**	**3/5**	**3/5**
Assistant Manager		1	1	1
Assistant Superintendent*		0	1	1
Cart Attendant (PT)		3	3	3
Manager- Golf Pro Shops		1	1	1
Shop Clerk (PT)		1	1	1
Snack bar Clerk (PT)		1	1	1
640-2200 Maintenance	**FT/PT**	**2/0**	**2/0**	**2/0**
Prison Labor Foreman		1	1	1
Groundskeeper		1	1	1
Total Full Time/Part Time Positions		**4/5**	**5/5**	**5/5**

**One (1) Assistant Superintendent position added in FY22*

Pro Shop

Program Description:

The operations section strives to provide an efficient operation to the public. They create an atmosphere of service and maintain a price range suitable to attract all public golf players in the area. The activities consist of numerous golf tournaments for couples, juniors, individuals and teams, as well as company outings designed to benefit the company, their customers and employees.

Maintenance

Program Description:

The overall goal of the maintenance section is to maintain Oxbow Creek Golf Course. The maintenance staff is responsible for Golf Course turf grass maintenance such as fertilizer and chemical application, irrigation installation and repair, tree management, cart path repair and the daily task of grooming 9 holes.

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department and the non-categorical section has been established for recording these appropriations and expenditures.

Debt Service

Program Description:

The debt service cost center accounts for the repayment of loans made by Oxbow Creek Golf Course.

Capital Outlay: $5,000

- One (1) Range Ball Washer - $5,000

CIVIC CENTER FUND

The Civic Center Fund accounts for the operation of the multi-functional recreational facility.

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Civic Center

DEPARTMENT MISSION STATEMENT

To provide events with quality professional services, while progressively managing clean, safe, well maintained and self-supporting facilities.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
1601000	Operations	$1,888,423	$2,163,561	$2,017,180	$2,100,570
1602000	Cultural Affairs	-	-	$51	$166,803
1602100	Hockey	$319,524.00	$447,062.00	$862,710	$373,885
1602200	AF2 Football	$27,218.00	$90,767.00	$72,532	$62,795
1602500	Other Events	$520,775.00	$4,453,112.00	$2,870,796	$1,684,775
1602600	Temp Labor Pool	$0.00	$0.00	$14,917	-
1602700	Ice Rink - Operations	$140,213.00	$135,700.00	$165,183	$172,733
1602750	Ice Rink - Events	$50,516.00	$93,849.00	$233,710	$107,650
1602800	Concessions/Catering	$40,981.00	$148,154.00	$170,183	$214,530
2603710	Maint & Repairs	$143,611.00	$132,744.00	$241,145	$200,000
5902000	Contingency	-	-	-	$10,707
5903000	Non-Categorical	$209,750.00	$202,165.00	$164,013	$241,626
5904000	Inter-fund Transfers	-	-	-	-
DEPARTMENT TOTAL		**$3,341,011**	**$7,867,114**	**$6,812,421**	**$5,336,074**
% CHANGE			**135.47%**	**-13.41%**	**-21.67%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$1,539,553	$1,891,854	$1,964,957	$2,029,578
Operations	$1,683,112	$5,871,466	$4,606,319	$3,294,146
OPERATING BUDGET	**$3,222,665**	**$7,763,320**	**$6,571,276**	**$5,323,724**
Capital Budget	$118,346	$103,794	$241,145	12,350
DEPARTMENT TOTAL	**$3,341,011**	**$7,867,114**	**$6,812,421**	**$5,336,074**
% CHANGE		**135.47%**	**-13.41%**	**-21.67%**

**Unaudited*

Positions by Division

		FY22 Actual	FY23 Actual	FY24 Adopted
160-1000 Operations	**FT/PT**	**19/0**	**19/0**	**20/0**
Accounting Technician		1	1	1
Administrative Clerk I		1	1	1
Arena Technician I*		3	3	3
Arena Technician II		2	2	2
Box Office Coordinator		1	1	1
Box Office Representative		1	1	1
Civic Center/Cultural Affairs Assistant Director**		0	0	1
Civic Center Director		1	1	1
Civic Center Finance Manager		1	1	1
Correctional Detail Officer		1	1	1
Events Coordinator		1	1	1
Events/ Cultural Affairs Coordinator***		0	0	1
Events Services Manager**		1	1	0
Facilities Maintenance Supervisor		1	1	1
Facilities Maintenance Worker I		1	1	1
Marketing Manager		1	1	1
Operations Manager*		1	1	1
Ticketing Operations Manager*		1	1	1
160-2700 Ice Rink	**FT/PT**	**2/0**	**2/0**	**2/0**
Administrative Secretary		1	1	1
Arena Technician I		1	1	1
160-2800 Concessions/Catering	**FT/PT**	**1/0**	**1/0**	**1/0**
Food and Beverage Coordinator*		1	1	0
TOTAL		**22/0**	**22/0**	**22/0**

** One (1) Operations Manager (G20J) reclassified to One (1) Operations Manager (G20K), One (1) Finance Manager (G17D) reclassified to One (1) Finance Manager (G17F), One (1) Ticketing Operations Manager (G17E) reclassified to One (1) Ticketing Operations Manager (G17F), One (1) Administrative Secretary (G10) reclassified to One (1) Administrative Assistant (G12), One (1) Food & Beverage Coordinator (G15) reclassified to One (1) Beverage Coordinator (G17) in FY22*

**One (1) Food and Beverage Coordinator (G119) deleted in FY24*

***One (1) Event Services Manager (G124) reclassified to One (1) Civic Center/Cultural Affairs Assistant*

****One (1) Event/Cultural Affairs Coordinator (G119) added in FY24*

Operations

Program Description:

The Columbus Civic Center is multi-purpose public assembly facility with 10,000 arena seats, 23,000 square fee of flat floor space and 5,000 square feet of hospitality suites. The Civic Center is the premiere venue in a large sports complex known as the "The South Commons Sports and Entertainment Complex." In addition to hosting a variety of special events, family shows, and concerts, the Civic Center is home to two professional sports franchises: a hockey team and an arena football team.

Goal:	**Develop annualized events to support the programming of the Civic Center.**		
Objective:	**Increase the number of annual events such as Christmas parties, summer programs, etc. to help fill the slower periods in the calendar.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of annual events	**7**	**0**	**2**

Goal:	**Increase ancillary revenues.**		
Objective:	**Increase sponsorships and event related revenues.**		
Objective:	**Increase ticket, food and beverage sales from increased event bookings. Recognize total increase of 15% from previous year.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of increase in sponsorships	**0%**	**0%**	**5%**
Percentage increase in sales	**5%**	**0%**	**5%**

Goal:	**To support the Civic Center with an increase in revenue through concessions at events and sponsorships from ventured services.**		
Objective:	**Increase revenues per person at all events in food and beverage purchases, and alcohol and soda contracts.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of increase in concessions	**10%**	**0%**	**10%**
Percentage of increase in vendor sponsorships	**10%**	**0%**	**10%**

Goal:	**To continue to increase staff training.**		
Objective:	**Employees earn NARCE (ice maintenance/building) certification. Send minimum of one (1) employee for training until all full time staff have been certified.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Number of employees certified.	**2**	**0**	**2**

Goal:	To continue energy conservation initiatives.		
Objective:	**Complete LED light conversion and increase energy savings by 20%.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of energy savings	**10%**	**0%**	**10%**

Football

Program Description:

Professional football has returned to Columbus with the Columbus Lions. The Southern Indoor Football League (SIFL) began its season in 2006. Over the course of the season, the SIFL plays 8 home games at the Civic Center.

Ice Rink

Program Description:

The Columbus Ice Rink is a multipurpose public assembly facility with 38,122 square feet including a single NHL regulation-sized ice surface, measuring 200' x 85' with a comfortable seating capacity of 713 guests. The facility is capable of handling ice events as well as social events. The capacity for social events when the ice floor is covered, is 1,440. The facility features a state-of-the-art Bose Sound System, private VIP area overlooking the rink, a spacious lobby, Pro Shop, and Snack Bar.

Goal:	**Increase revenue during the months of June, July, and August each year.**		
Objective:	**Utilize facility to increase revenues from non-traditional rentals by removing the ice during these months.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of increase in revenues	**0%**	**0%**	**5%**

Goal:	**Increase private ice rentals for groups.**		
Objective:	**Increase revenue at the Ice Rink by 10% to 20%.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage of increase in revenues over prior year	**10%**	**10%**	**10%**

Goal:	**Increase public skating numbers.**		
Objective:	**Advertise and attract more patrons for public skating to increase 10% to 20% growth in patrons over prior year.**		
Performance Indicators:	**FY22 Actual**	**FY23 Actual**	**FY24 Projected**
Percentage growth in patrons over prior year	**10%**	**10%**	**10%**

Other Events

Program Description:

The Civic Center is focused on providing space for approximately 250 event days throughout the year. The Civic Center works to bring various events such as concerts, ice shows, fairs, and variety of other attractions to Columbus while also providing additional conference space to the area.

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Paving Fund divisions.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

Budget Note:

160-2700 Civic Center Ice Rink
- Ninety (90) Adult Skates - $9,000
- Eighty-Five (85) Jr Skates - $850
- One Hundred Twenty-Five (125) Skate Assists - $2,500

EMPLOYEE HEALTH CARE FUND

The Employee Health Care Fund accounts for the self-funded employee health care program.

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EMPLOYEE HEALTH INSURANCE FUND

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2203310	Health Insurance Claims	$19,285,852	$20,024,911	$17,543,612	$21,115,531
2203320	Health Insurance Fees	$1,199,600	$1,271,834	$1,354,376	$1,493,000
2203330	Health Wellness Center	$2,353,051	$2,427,696	$2,504,825	$2,500,000
DEPARTMENT TOTAL		**$22,838,503**	**$23,724,441**	**$21,402,813**	**$25,108,531**
% CHANGE			**3.88%**	**-9.79%**	**17.31%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	-	-	-	-
Operations	$22,838,503	$23,724,441	$21,402,813	$25,108,531
OPERATING BUDGET	**$22,838,503**	**$23,724,441**	**$21,402,813**	**$25,108,531**
Capital Budget	-	-	-	-
DIVISION TOTAL	**$22,838,503**	**$23,724,441**	**$21,402,813**	**$25,108,531**
% CHANGE		**3.88%**	**-9.79%**	**17.31%**

**Unaudited*

Health Insurance Claims

Program Description:
The Employee Health & Life Insurance Fund is established to account for the self-funded employee health care program and employee life insurance program.

RISK MANAGEMENT FUND

The Risk Management Fund accounts for vehicle accidents and workers' compensation claim management and related costs.

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Risk Management Fund

Program Description:

The Risk Management Fund is established for the purposes of providing self-insurance funding for vehicle claims and worker's compensation management.

Expenditures By Division

		FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
2203820	Workers Compensation	$2,619,950	$2,313,873	$1,987,908	$3,504,092
2203830	Risk Management	$1,957,941	$2,548,648	$2,141,879	$1,910,852
2203840	Income / Insurance Coverage		$64,750	$69,375	$64,750
5902000	Contingency	-	-	-	$752,008
DEPARTMENT TOTAL		**$4,577,891**	**$4,927,271**	**$4,199,162**	**$6,231,702**
% CHANGE			**7.63%**	**-14.78%**	**48.40%**

**Unaudited*

Expenditures By Category

	FY21 Actual	FY22 Actual	FY23 Actual*	FY24 Adopted
Personal Services	$1,716,211	$1,524,424	$1,116,195	$2,235,405
Operations	$2,861,680	$3,402,847	$3,082,967	$3,996,297
OPERATING BUDGET	**$4,577,891**	**$4,927,271**	**$4,199,162**	**$6,231,702**
Capital Budget	-	-	-	-
DIVISION TOTAL	**$4,577,891**	**$4,927,271**	**$4,199,162**	**$6,231,702**
% CHANGE		**7.63%**	**-14.78%**	**48.40%**

** Unaudited*

Positions by Division

	FY22 Actual	FY23 Actual	FY24 Adopted
220-3820 Workers Compensation FT/PT	**1/0**	**1/0**	**1/0**
Risk Manager	1	1	1
220-3830 Risk Management FT/PT	**2/6**	**2/6**	**2/6**
Administrative Services Coordinator	1	1	1
Risk Coordinator (PT)	6	6	6
Risk Management Analyst	1	1	1
Total Full Time/Part Time Positions	**3/6**	**3/6**	**3/6**

Workers Compensation

Program Description:

The Risk Management Fun dis established for the purpose of providing self-insurance funding for vehicle claims and worker's compensation management. This division identifies and measures all exposures to loss, development of risk management policy, negotiates insurance, adjust claims, maintains records, provides statistical analysis of data, and oversees critical lost control activities.

Risk Management

Program Description:

This division identifies and measures all exposures to loss, development of risk management policy, negotiates insurance, adjust claims, maintains records, provides statistical analysis of data, and oversees critical lost control activities.

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Appendices

INCLUDED IN THIS SECTION:

- Glossary
- Acronyms
- Capital Outlay
- Position Classification by Department
- CCG/UGA Pay Plan Charts

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GLOSSARY

SEE ALSO: ACRONYMS

The Annual Operating Budget contains specialized and technical terminology that is unique to public finance and budgeting as well as unique to the Columbus Georgia area. The following glossary has been included in this document to assist the reader in understanding these terms.

ACCOUNT NUMBER: A line item code defining an appropriation.

ACCRUAL ACCOUNTING: A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.

ADOPTED BUDGET: The operating budget plan, which is presented to City Council by the Mayor and approved by City Council.

APPRAISED VALUE: The estimate of fair market value assigned to property by an appraiser or tax assessor. For tax assessment purposes, such value is stated as of the last countrywide reappraisal date.

APPROPRIATION: Authorization given by Council to make expenditures or incur obligations for approved work programs with specific limitations.

ASSESSED VALUATION: A valuation set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation.

AUDIT: An official inspection of an individual's or organization's accounts.

BALANCED BUDGET: A budget is considered "balanced" when Total Revenues equal Total Expenditures within each fund and for all funds in aggregate. Fund balance (reserves) may be used as a Revenue Source to balance the fund so that Revenues equal Expenditures.

BASE BUDGET: The minimum amount of funding necessary to continue the current level of service including inflation and equipment replacement schedules.

BENCHMARK POSITION: Positions to be used as points of reference; here, when measuring our employees' pay with pay levels in our labor market.

BOND: A long-term obligation or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

BOND DEFEASANCE OR BOND REFINANCING: The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing. The term "budget" is used in two senses in practice. The budget, once adopted, is the legal authorization to expend City funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management in accordance with procedures specified by law and/or administrative rules and regulations.

BUDGET ADJUSTMENT: A legal procedure utilized by the budget staff to revise a budget appropriation. The Budget Officer has the authority to adjust expenditures within or between departmental budgets according to budget policy. No increase in the total budget can occur without approval of Council.

BUDGET CONTROL: The control or management of a governmental unit or enterprise in accordance

and within the limitations of available appropriations and available revenues.

BUDGET MESSAGE: A general discussion of the proposed budget as presented in writing to the legislative body.

CCG: The acronym for Columbus Consolidated Government.

CAPITAL IMPROVEMENTS: Building, infrastructure, and other attachments or annexations to land and facilities which are intended to remain so attached or annexed.

CAPITAL IMPROVEMENTS PROGRAM (CIP): A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

CAPITAL OUTLAY: Capital items are defined as tangible items such as tools, desks, machinery, and vehicles costing more than $500 each and having a useful life of more than one year.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): A federal domestic assistance grant to develop viable urban communities by providing decent housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

CODE: A group of numbers that may identify a fund, department/division, line item or project.

CONSOLIDATED GOVERNMENT: A county and city whose governments are combined into a single entity.

CONSUMER PRICE INDEX (CPI): An index of items used to measure the change in prices over time.

CONTINGENCY: A budgetary reserve set aside for emergencies or expenditures not otherwise budgeted.

COST ALLOCATION: Method designed to recover indirect costs from non-general fund activities for the administration of specific General Fund services provided to those activities.

DEBT SERVICE: Payment of interest and repayment of principal on city debt.

DEPARTMENT: A major administrative organizational unit of the City that indicates overall management responsibility for one or more divisions.

DEPRECIATION: (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence. (2) The portion of the cost of a fixed asset other than a wasting asset that is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

DIVISION: A major administrative organizational unit of the City that indicates overall management responsibility for one or more activities.

D.O.T. – Department of Transportation.

GLOSSARY

SEE ALSO: ACRONYMS

ELECTED OFFICIAL: Person who holds an elected position of leadership for the City and/or County government. In Columbus/Muscogee County, these are the Mayor, Sheriff, Marshal, certain Judicial Officials (District Attorney, Judges, Solicitor), Clerk of Superior Court, Coroner, and Tax Commissioner.

ENTERPRISE FUND – A fund established to account for operations financed and operated in a manner similar to private business enterprises.

EXPENDITURES: Disbursements or outlays of cash which decrease the City's net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service and capital outlays.

EXPENSES: Decreases in net total assets. Expenses represent the total cost of operations during period regardless of the timing of related expenditures.

FIDUCIARY FUND: Accounts for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, or other government units.

FISCAL YEAR: A twelve-month period of which the annual operating budget applies and, at the end of which, a government determines its financial position and the results of its operations.

FIXED ASSETS: Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FRANCHISE FEE: A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

FULL-TIME EQUIVALENT: The calculation of full-time employee's scheduled hours divided by the employer's hours for full-time workweek

FUND: A fiscal and accounting entity with a self-balancing set of accounts which record cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

FUND BALANCE: The unused balance of governmental funds and expendable trust funds, which include certain reservations of funds established for control purposes. It is what is "left over" after obligations have been repaid and all expenditures have been completed.

GENERAL FUND: The principal fund operating the city that accounts for most of the financial resources of the government. General fund revenues include property taxes, licenses and permits, local taxes, service charges and other types of revenues. This fund includes most of the basic operating services, such as fire and police protection, finance and records, leisure services, public services and general administration.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP incorporates the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. GAAP provides a standard by which to measure financial presentations.

GLOSSARY

SEE ALSO: ACRONYMS

GENERAL OBLIGATION (G.O.) BOND: This type of bond is backed by the full faith, credit and taxing power of the government.

GENERAL SERVICES DISTRICT: District accounting for the governmental services pertaining to the consolidated City of Columbus, GA. The revenues from this district's millage rate support the General Fund.

GFOA: Government Finance Officers Association.

GIS: Geographical Information Systems.

GOVERNMENTAL FUND: A grouping used in account for tax-supported activities completed by the federal government.

GRANTS: Contributions, gifts, cash and/or other assets from other government agencies (usually from state or federal) and are normally restricted to expenditure or use for a specified purpose, activity, or facility.

HAZMAT: An abbreviation for Hazardous Materials.

IMPROVEMENT: Any amount of service or request above the current level of service.

INFRASTRUCTURE: The physical foundation of a community and capital assets of a permanent nature. For example, land, streets, roads, highways, bridges, buildings, water pipes & sewer lines.

INTERFUND CHARGES: Charges for services rendered by a non-internal service activity to a user in a different fund.

INTERFUND REIMBURSEMENTS: Receipt of funds as reimbursement for charges for services rendered by a non-internal service activity to a user in a different fund.

INTERFUND TRANSFERS: See "Transfers In/Out".

INTERGOVERNMENTAL REVENUE: Revenue collected by one government and distributed to another level of government(s).

INTERMENT: Placing of a corpse in a grave.

LEGALLY ADOPTED BUDGET: The Adopted Budget or operating plan that is approved by City Council. Typically, the "Adopted Budget" refers to the total of all city operating funds, including all revenues, expenditures, and transfers between and among funds.

LIABILITIES: Debts or other legal obligations arising out of transactions in the past that must be liquidated, renewed, or refunded at some future date.

LINE ITEM: A method in which a unit of appropriate is expressed or defined.

LONG TERM DEBT: Debt with a maturity of more than one year after the date of issuance.

LOCAL OPTION SALES TAX (LOST): State legislation allows local governments to levy an additional sales tax within its jurisdiction. The City of Columbus currently collects proceeds based on a 1% approved local option. Use of these funds is unrestricted.

GLOSSARY

SEE ALSO: ACRONYMS

MCP: The acronym for Muscogee County Prison.

MILLAGE RATE: The ad valorem property tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

MODIFIED ACCRUAL BASIS: The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available" to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred except for: (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay and other employee benefit amounts which need not be recognized in the current period, but for which larger than normal accumulations must be disclosed in the notes to the financial statements; (4) interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and (5) principal and interest on long-term debts which are generally recognized when due. All governmental funds and Trust Funds are accounted for using this method.

NET BUDGET: The legally adopted budget less all interfund transactions. Interfund transactions representing transfers and interfund reimbursements are subtracted from the legally adopted budget amount to prevent being double counted from the perspective of the entire budget.

NONDEPARTMENTAL: Functions and accounts that are not directly related to a department's primary service activities, or which are separate from departmental operations for control purposes.

ORDINANCE: A formal legislative enactment by the City Council and has the full force and effect of law within the boundaries of the City.

OPERATING BUDGET – Planned expenditures and revenues for the continued regular operations and maintenance of basic governmental functions and services. Includes personnel, supplies, services and capital items. All funds lapse at the fiscal year end. The operating budget for CCG includes the following funds: General, Sewer, Paving, Integrated Waste Management, Emergency Telephone, Indigent Care, Debt Service, Economic Development, METRA, Parking Management, Trade Center, Bull Creek Golf Courses, Oxbow Creek Golf Course, and Civic Center.

OPERATING EXPENDITURES: The cost for personnel, materials and equipment required for the City to provide services to its citizens or for a department to fulfill its mission.

ORDINANCE – A formal legislative enactment by the governing body of a municipality. Enactment of an ordinance by the CCG requires two weeks for final approval.

OTHER LOCAL OPTION SALES TAX: (also referred to as "Other LOST") The Local Option Sales Tax which followed the original LOST. As with the original LOST, use of these funds is unrestricted, however, City Council has made an administrative decision to utilize 70% of Other LOST proceeds for Public Safety and the remaining 30% for Infrastructure investment and refurbishment.

PERFORMANCE MEASURES: Specific quantitative measures of work performed within an activity or program. They may also measure results obtained through an activity or program.

PERSONAL SERVICES: Expenditures for salaries, wages and fringe benefits for personnel.

GLOSSARY

SEE ALSO: ACRONYMS

PRO FORMA (PROJECTIONS): Estimated future budgets that are based on actual historical activity and budget information.

PROGRAM: The collection of services being performed to achieve a desired goal.

PROJECTED: Estimation of revenues and expenditures based on past trends, current and expected economic conditions, and future financial forecasts.

PROPERTY TAX: A tax levied on the assessed value of real, public utility and personal property. Generally, assessed value is 40% of fair market value.

PROPRIETARY FUND: Accounts for a government's ongoing organizations and activities that are similar to businesses found in the private sector.

PUBLIC HEARING: The portions of open meetings held to present evidence and provide information on both sides of an issue.

REALLOCATION – Project budgets in excess of project expenditures may be transferred to finance or assist in financing other projects.

RESERVE: An account used to indicate that a portion of a fund balance is restricted for a specific purpose.

RESOLUTION – A special order of a legislative body requiring less legal formality than an ordinance. Approval of a resolution by the CCG requires one week for approval.

REVENUE: Money or income received by the Consolidated Government from external sources such as taxes collected or an amount received for performing a service.

REVENUE BOND: only the revenues received from a specific enterprise or project, such as a hospital or toll road, back a revenue bond.

REVISED BUDGET: The revised budget is the budget that has been modified from the Adopted Budget and which includes carryover funds from the previous year and approved changes from the mid-year adjustments.

RISK MANAGEMENT: The coordinated and continuous effort to minimize the potential financial and human resource losses arising from workers compensation, liability and property exposures.

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks, and losses that do occur are charged against those accounts or funds.

SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST): A voter approved 1% Sales Tax used for specified Capital Improvement Projects.

STATUTE: A written law enacted by a duly organized and constituted legislative body.

STRUCTURALLY BALANCED BUDGET: The budget considered "structurally balanced" when Total Revenues equal Total Expenditures *and* the source of Revenues is equivalent to the use of Expenditures in nature, length of maturity, and content without reliance on use of reserves or fund balance to balance the budget.

GLOSSARY

SEE ALSO: ACRONYMS

SUPPLEMENTAL: Any amount of service or request about the current level of service.

TAXES: Compulsory charges levied by a government for financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TAXABLE VALUE: This is calculated as 40% of the assessed value.

TAX RATE: The amount of tax stated in terms of a unit of the tax base; for example, five mills equal five dollars per thousand of taxable value.

TRANSFERS IN/OUT: Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

TRANSPORTATION SPECIAL PURPOSE LOCAL OPTION SALES TAX ("TSPLOST"): A regionally voter approved and adopted SPLOST, proceeds from which are used for specified transportation related projects. Columbus is in the River Valley region for purposes of TSPLOST.

USEFUL LIFE: Period or time-span an item is expected to continue providing financial service.

ACRONYMS

Acronyms of Budget specialized and technical terminology that is unique to public finance and budgeting as well as unique to the Columbus Georgia area. The following acronyms have been compiled to assist the reader in understanding these terms.

ACFR: Annual Comprehensive Financial Report.

ARPA: American Rescue Plan Act.

CARES: Coronavirus Aid, Relief, and Economic Security.

CBA: Columbus Building Authority.

CCG: Columbus Consolidated Government.

CDBG: Community Development Block Grant.

CIP: Capital Improvement Program.

COVID-19: Coronavirus Disease

CPI: Consumer Price Index.

DFACS: Department of Family and Children Services.

D.O.T. – Department of Transportation.

EMS: Emergency Medical Service.

GASB: Governmental Accounting Standards Board.

G. O. Bond: General Obligation Bond.

GFOA: Government Finance Officers Association.

GIS: Geographical Information Systems.

HAZMAT: Hazardous Materials.

LOST: Local Option Sales Tax.

MCP: Muscogee County Prison.

OLOST: Other Local Option Sales Tax.

SPLOST: Special Purpose Local Option Sales Tax.

TSPLOST: Transportation Special Purpose Local Option Sales Tax.

WIOA: Workforce Investment Act.

DESCRIPTION	Unit Price	Qty Adopted	FY24 ADOPTED
General Fund			
270-2100 Parks and Recreation - Park Services			
Zero Turn Mower	$ 9,118	1	$ 9,118
Scoreboard	$ 48,000	3	$ 144,000
Ball Field Conditioner	$ 42,490	1	$ 42,490
Parks Maintenance Equipment	$ 100,000	1	$ 100,000
	Subtotal		**$ 295,608**
General Fund			
410-2100 Fire & EMS			
Ford Explorer w/ Equipment Package	$ 50,000	1	$ 50,000
MDT's	$ 7,900	1	$ 7,900
Cardiac Monitor	$ 56,400	1	$ 56,400
Radio's & Ipaid	$ 27,800	1	$ 27,800
Turnout Gear	$ 26,500	1	$ 26,500
	Subtotal		**$ 168,600**
GENERAL FUND	**TOTAL**		**$ 464,208**
OTHER LOCAL OPTION SALES TAX FUND			
400 Police			
Axon Taser 7 Replacement Program (Year 2 of 5 for Police Tasers)	$ 115,242	1	$ 115,242
Firearms Training Simulator (F.A.T.S.)	$ 12,000	1	$ 12,000
Getac In-Car Video Systems	$ 7,905	42	$ 332,010
Real Time Crime Center Updates	$ 20,000	1	$ 20,000
	Subtotal		**$ 479,252**
410 Fire & EMS			
Station Calling Alert System	$ 145,000	1	$ 145,000
Ambulances	$ 386,400	2	$ 772,800
	Subtotal		**$ 917,800**
420 MCP			
Passenger Van (replacement)	$ 51,818	2	$ 103,636
F250 Crew Cab (replacement)	$ 40,778	1	$ 40,778
Pursuit Tahoe (replacement)	$ 43,230	1	$ 43,230
	Subtotal		**$ 187,644**
550 Sheriff			
Fire-Proof 4 Drawer Filing Cabinets (new)	$ 1,650	8	$ 13,200
Lateral Fire-Proof 4 Drawer Filing Cabinet (new)	$ 3,675	4	$ 14,700
Lateral File Commercial Filing Cabinet (new)	$ 1,090	1	$ 1,090
Commercial Grade Paper Shredder (new)	$ 1,070	1	$ 1,070
Cannon Pixma Printer TS9020 (new)	$ 700	1	$ 700
55" TV w/ Verkada System (new)	$ 3,900	9	$ 35,100
AutoClear X-Ray Machine (new)	$ 17,200	1	$ 17,200
Garrett Walk-Through Metal Detector (new)	$ 6,835	1	$ 6,835
iPad Pro 12.9" (new)	$ 800	1	$ 800
Level III Vest w/ Plates (replacement)	$ 2,500	25	$ 62,500
Glock 45 Handgun (replacement)	$ 428	10	$ 4,280
Ballistic Vest (replacement)	$ 829	80	$ 66,320
Commercial Washer (replacement)	$ 31,000	1	$ 31,000
Convection Oven (replacement)	$ 12,563	2	$ 25,126
Buffalo Chopper (new)	$ 8,750	1	$ 8,750
Commercial Dryer (replacement)	$ 24,000	1	$ 24,000
Axon Officer Safety Plan 7 (OSP7) - $272,015 (Year 2 of 5)	$ 272,015	1	$ 272,015
	Subtotal		**$ 584,686**

DESCRIPTION	Unit Price	Qty Adopted	FY24 ADOPTED
570 Coroner			
Ford Cargo Van (new)	$ 48,701	1	$ 48,701
Mortuary Cot (replacement)	$ 3,758	1	$ 3,758
	Subtotal		**$ 52,459**
OTHER LOCAL OPTION SALES TAX FUND	**TOTAL**		**$ 2,221,841**
STORMWATER FUND			
250-2600 Stormwater			
IBAK SD E350 Truck (replacement)	$ 341,000	1	$ 341,000
8 Passenger Van (replacement)	$ 41,500	1	$ 41,500
	Subtotal		**$ 382,500**
260-3210 Stormwater Maintenance			
Eductor Truck (new)	$ 260,000	1	$ 260,000
Excavator (replacement)	$ 175,000	1	$ 175,000
Full-Size F250 Crew Cab 4WD (replacement)	$ 40,778	1	$ 40,778
7-YD Dump Truck (replacement)	$ 108,132	1	$ 108,132
Crawler Pipe Inspection Camera (new)	$ 75,000	1	$ 75,000
Angled Broom Detachment for Skid Steer (new)	$ 8,500	1	$ 8,500
Hand Tamp (new)	$ 2,600	2	$ 5,200
	Subtotal		**$ 672,610**
STORMWATER FUND	**TOTAL**		**$ 1,055,110**
PAVING FUND			
250-2200 Highways and Roads			
Full-Size SUV 4WD (Expedition EL) (replacement)	$ 56,700	1	$ 56,700
Lenovo X1 Extreme G5 Touch (replacement)	$ 3,480	2	$ 6,960
	Subtotal		**$ 63,660**
260-3110 Street Maintenance			
Crew Cab Pothole Patch Truck (replacement)	$ 280,000	1	$ 280,000
	Subtotal		**$ 280,000**
260-3120 Right of Way Maintenance			
Street Sweeper w/ Maintenance Package	$ 261,069	3	$ 783,207
	Subtotal		**$ 783,207**
PAVING FUND	**TOTAL**		**$ 1,126,867**
2021 SALES TAX PROJECT FUND (0567)			
696-3111 Police			
Drones	$ 8,800	4	$ 35,200
Night Vision Goggles	$ 13,000	5	$ 65,000
Brinc Lemur Tactical Drone w/ batteries	$ 11,922	1	$ 11,922
ELSAG Plate Hunter M7-3 Cam	$ 2,086	10	$ 20,860
Ballistic Plates	$ 617	440	$ 271,480
Ballistic Shields Level IIIA	$ 975	220	$ 214,500
Ballistic PASGT Helmets	$ 336	220	$ 73,920
Speed Check Signs 24" x 22"	$ 3,559	2	$ 7,118
	Subtotal		**$ 700,000**
696-3111 Fire/EMS			
Fire Engine	$ 700,000	1	$ 700,000
	Subtotal		**$ 700,000**

DESCRIPTION	Unit Price	Qty Adopted	FY24 ADOPTED
696-3111 Sheriff			
15 Passenger Van	$ 43,320	1	$ 43,320
Pursuit Vehicles w/ Equipment Packages	$ 65,668	10	$ 656,680
	Subtotal		**$ 700,000**
696-3115 Public Works			
Service Trucks w/ Body	$ 54,829	6	$ 328,974
Mini Excavator	$ 55,000	1	$ 55,000
Ditch Witch	$ 35,000	1	$ 35,000
Forklift	$ 55,000	1	$ 55,000
Articulating Lift	$ 60,000	1	$ 60,000
	Subtotal		**$ 533,974**
696-3115 Parks and Recreation			
Grab-all Trash Loader	$ 233,733	1	$ 233,733
Ford Explorer	$ 31,157	1	$ 31,157
15 Passenger Vans	$ 51,818	2	$ 103,636
8 Passenger Vans	$ 41,500	3	$ 124,500
	Subtotal		**$ 493,026**
2021 SALES TAX PROJECT FUND (0567)	**TOTAL**		**$ 3,127,000**
TRANSPORTATION FUND			
610-2400 FTA			
Touch Screen Kiosks	$ 17,500	2	$ 35,000
Lighting at Bus Stops	$ 1,500	10	$ 15,000
7x20 Tilit Hauler Trailer	$ 5,750	1	$ 5,750
LED Lights	$ 10,000	1	$ 10,000
Generator	$ 250,000	2	$ 500,000
Farebox	$ 16,000	45	$ 720,000
Engine (replacement)	$ 25,000	1	$ 25,000
Tranmission (replaceent)	$ 25,000	1	$ 25,000
Operational Equipment	$ 384,123	1	$ 384,123
Electric Bus Simulator	$ 500,000	1	$ 500,000
Integrated Transit System	$ 320,151	1	$ 320,151
Front Yard Marquee	$ 48,000	2	$ 96,000
CDL DAR Bus (replacement)	$ 225,000	1	$ 225,000
Amentities	$ 14,200	1	$ 14,200
	Subtotal		**$ 2,875,224**
610-2500 TPLOST			
GA Power Ingrastructure Charging Station	$ 4,167	12	$ 50,000
Multi-Modal Phase - 2	$ 300,000	1	$ 300,000
Promotional Advertising	$ 50,000	1	$ 50,000
Pressire Washing Services	$ 150,000	1	$ 150,000
Adapt to Solve Call Boxes	$ 175,000	1	$ 175,000
Golf Cart w/ Accessories	$ 5,000	4	$ 20,000
Software App - METRA Uptown Shuttle	$ 20,000	1	$ 20,000
Golf Cart Camera	$ 6,250	4	$ 25,000
Body Camera	$ 1,875	8	$ 15,000
Enclosed Trailer	$ 10,000	1	$ 10,000
Operational Equipment	$ 185,000	1	$ 185,000
	Subtotal		**$ 1,000,000**

DESCRIPTION	Unit Price	Qty Adopted	FY24 ADOPTED
610-2600 CARES			
Integrated Transit System	$ 19,297	1	$ 19,297
	Subtotal		**$ 19,297**
610-3440 CDS			
Electric Bus	$ 1,000,000	4	$ 4,000,000
Electric Bus Charging Stations	$ 250,000	4	$ 1,000,000
	Subtotal		**$ 5,000,000**
TRANSPORTATION FUND	**TOTAL**		**$ 8,894,521**
TRADE CENTER FUND			
620-2200 Trade Center Operations			
Customer Cart Repairs	$ 1,500	1	$ 1,500
Gas Powered Leaf Blower	$ 3,000	1	$ 3,000
Pressure Washer and Accessories	$ 7,000	1	$ 7,000
Power Tools (replacement)	$ 550	8	$ 4,400
Operational Tools	$ 5,000	1	$ 5,000
Stroage Containers	$ 5,000	1	$ 5,000
Platform Cart	$ 800	5	$ 4,000
Digital Radio	$ 400	14	$ 5,600
AED	$ 2,750	3	$ 8,250
Recycling Container	$ 250	16	$ 4,000
8' Table (replacement)	$ 350	12	$ 4,200
72" Round Table (replacement)	$ 350	12	$ 4,200
60" Round Table (replacement)	$ 350	12	$ 4,200
Aluminum Table Edge Kit	$ 100	25	$ 2,500
Repair Kit for Pipe	$ 1,000	4	$ 4,000
Chauvet DJ EXPAR 64 RGBA Bundle	$ 3,000	1	$ 3,000
DA-Lite 9x12 Projector Screen (replacement)	$ 4,000	1	$ 4,000
Drape Tele Cart	$ 953	4	$ 3,812
Vinyl Bakset Truck	$ 300	10	$ 3,000
Amplifiers	$ 2,500	2	$ 5,000
Tall Pipe and Drape Kit	$ 15,000	1	$ 15,000
Replacement Pole for Pipe and Drape Kit	$ 100	60	$ 6,000
Automatic Roll Down Projector Screen	$ 8,000	4	$ 32,000
Combination Cart	$ 1,200	6	$ 7,200
Digital Rado	$ 400	25	$ 10,000
Drapes	$ 15,000	1	$ 15,000
	Subtotal		**$ 170,862**
620-2300 Trade Center Maintenance			
Wall Paper Kit	$ 300	5	$ 1,500
Replacment Power Tools	$ 550	8	$ 4,400
Cart Repair Kit	$ 2,500	1	$ 2,500
Table Repair Kit	$ 2,000	2	$ 4,000
Bathroom Light Motion Sensor	$ 100	50	$ 5,000
Tools	$ 5,000	1	$ 5,000
LED String Lights	$ 50	100	$ 5,000
Chair Repair Kit	$ 1,000	8	$ 8,000
Elevator Renovation	$ 5,000	2	$ 10,000
Parking Arm/System	$ 12,000	1	$ 12,000
Roof Repair	$ 50,000	1	$ 50,000

DESCRIPTION	Unit Price	Qty Adopted	FY24 ADOPTED
Fountain Repair	$ 25,000	1	$ 25,000
Air Filter	$ 48	414	$ 20,000
	Subtotal		**$ 152,400**
TRADE CENTER FUND	**TOTAL**		**$ 323,262**
OXBOW CREEK FUND			
640-2200 Oxbow Creek Maintenance			
Range Ball Washer	$ 5,000	1	$ 5,000
	Subtotal		**$ 5,000**
OBXOW CREEK FUND	**TOTAL**		**$ 5,000**
CIVIC CENTER FUND			
160-2700 Civic Center Ice Rink			
Adult Skates	$ 100	90	$ 9,000
Jr Skates	$ 85	10	$ 850
Skate Assists	$ 125	20	$ 2,500
	Subtotal		**$ 12,350**
CIVIC CENTER FUND	**TOTAL**		**$ 12,350**
ALL CAPITAL OUTLAY	**TOTAL**		**$ 17,230,159**

Columbus Consolidated Government
Classification Position List by Department
Updated 09/29/2023

DEPT.	TITLE CODE	POSITION	GRADE
ADULT DRUG COURT			
AD/1	G37102	Case Manager	120
AD/2	G37108	Adult Drug Court Coordinator	124
AD/3	G90692	Lab Technician	113
CHIEF ADMINISTRATOR			
CMO1	G11005	Deputy City Manager- Planning	138
CMO2	G11006	Deputy City Manager- Operations	138
CMO3	G11007	Director, 311 Citizens Service Center/ Assistant to the City Manager	128
CMO4	G11008	Chief of Staff /Executive Assistant City Manager	124
CMO5	G11012	Records Specialist- City Manager	117
CMO6	G11014	Family Connection Director	128
CMO7	G17457	Director of Communications/ Community Affairs	131
CMO8	G20101	Print Shop Supervisor	121
CMO9	G20102	Print Shop Technician	115
CMO10	G20105	Duplicating Services Tech	112
CMO11	G22011	KCB Executive Director	128
CMO12	G22206	Citizen Service Center Technician	113
CMO13	G29031	City Manager	140
CMO14	G70005	Graphics Designer	117
CMO15	G70102	Tv Station Manager	129
CMO16	G70103	Comm/Multi Specialist	117
CMO17	G90561	Mailroom Supervisor	119
CMO18	G90569	Administrative Assistant- Deputy City Manager of Planning	115
CMO19	G90572	Administrative Assistant - Deputy City Manager Of Operations	115
CMO20	G90573	Administrative Coordinator - City Manager	118
CMO21	G90575	Administrative Technician - City Manager	115
CIVIC CENTER			
CIV1	G10058	Facilities Maintenance Worker I	115
CIV2	G20203	Operations Manager - Civic Center	128
CIV3	G20301	Civic Center/Cultural Affairs Director	134
CIV4	G20302	Marketing Manager -Civic Center	124
CIV5	G20304	Civic Center/Cultural Affairs Assistant Director	131
CIV6	G21093	Ticketing Operations Manager	121
CIV7	G21095	Box Office Coordinator	115
CIV8	G21097	Box Office Representative	112

DEPT.	TITLE CODE	POSITION	GRADE
CIV9	G21122	Maintenance Supervisor - Civic Center	121
CIV10	G22706	Food and Beverage Manager	121
CIV11	G70203	Events Facilitator - Civic Center	120
CIV12	G70205	Event Services Manager - Civic Center	125
CIV13	G70208	Event/Cultural Affairs Coordinator	119
CIV14	G70502	Civic Center Finance Manager	122
CIV15	G80111	Arena Technician	112
CIV16	G80131	Arena Technician II	113
CIV17	G80216	HVAC Technician I - Civic Center	119
CIV18	G80219	Facilities Maintenance Worker II	116
CIV19	G80221	Carpenter I - Civic Center	119
CIV20	G80222	Carpenter II - Civic Center	120
CIV21	G80223	HVAC Technician II - Civic Center	120
CIV22	G90531	Administrative Support Specialist I - Civic Center	112
CIV23	G90559	Administrative Assistant - Civic Center	115
CIV24	G90587	Accounting Technician - Civic Center	115
CLERK OF SUPERIOR COURT			
CSC1	G43307	Chief Deputy Clerk - Clerk of Superior Court	126
CSC2	G43308	Assistant Chief Deputy Clerk- Clerk of Superior Court	122
CSC3	G90522	Deputy Clerk II - Appeals	115
CSC4	G90551	Deputy Clerk I - Superior Court	113
CSC5	G90593	Deputy Clerk II - Finance	115
CSC6	G90594	Deputy Clerk II - Superior Court	115
CSC7	G90599	Deputy Clerk II - Civil	115
CSC8	G90600	Deputy Clerk II -Criminal	115
CSC9	G90601	Deputy Clerk II -Imaging	115
CSC10	G90602	Deputy Clerk II-Real Estate	115
CSC11	G90622	Senior Deputy Clerk-Appeals	117
CSC12	G90623	Senior Deputy Clerk - Superior Court	117
CSC13	G90625	Senior Deputy Clerk-Civil	117
CSC14	G90626	Senior Deputy Clerk-Criminal	117
CSC15	G90630	Senior Deputy Clerk-Real Estate	117
CSC16	G90637	Board of Equalization Administrator	117
CSC17	L90599	Deputy Clerk II - Civil	115
COMMUNITY DEVELOPMENT			
IC1	G14402	Plumbing Mech Insp Coordinator – Comm Development	122
IC2	G14404	Plumbing Mech Inspector - Comm Development	120
IC3	G14405	Building Inspect Coordinator	122
IC4	G14406	Building Inspector	120
IC5	G14407	Electrical Inspector	120
IC6	G14411	Electrical Inspector Coordinator	122

DEPT.	TITLE CODE	POSITION	GRADE
IC7	G14412	Building Inspection and Codes Dir	134
IC8	G14413	Permit Technician - Comm Development	115
IC9	G14415	Assistant Insp & Code Director	131
IC10	G14416	Plans Examiner - Comm Development	123
IC11	G14418	Code Enforcement Manager	126
IC12	G14420	Building Inspector II	121
IC13	G14421	Electrical Inspector II	121
IC14	G14422	Chief Inspector - Inspections	128
IC15	G14423	Plumbing Mech Inspector II- Comm Development	121
IC16	G14424	Plumbing Mech Inspector III- Comm Development	122
IC17	G14425	Electrical Inspector III	122
IC18	G14426	Building Inspector III	122
IC19	G14427	Plans Examiner II - Comm Development	124
IC20	G22814	Code Enforcement Officer	120
IC21	G22819	Code Enforcement Officer II	121
IC22	G22820	Code Enforcement Officer III	122
IC23	G70460	GIS Technician - Inspection & Codes	118
IC24	G70461	GIS Technician II - Inspection & Codes	119
IC25	G70462	Inspection Services Technician – Comm Reinvestment	115
IC26	G90580	Office Manager - Comm Development	118
IC27	G14207	Community Reinvestment Planner	121
IC28	G14202	Director of Community Reinvestment	133
IC29	G14209	Community Reinvestment Coordinator	119
IC30	G14215	Assistant Director for Community Reinvestment And Real Estate	130
IC31	G16003	Finance Manager Comm Reinvestment	122
IC32	G16010	Real Estate Specialist - Comm Reinvestment	121
CORONER			
COR1	G90579	Administrative Coordinator - Coroner	118
COR2	P6661	Chief Deputy Coroner	PS3
COR3	P6662	Deputy Coroner	PS2
DISTRICT ATTORNEY			
DA1	G32103	Assistant District Attorney	126
DA2	G32105	Assistant District Attorney II	128
DA3	G32107	Assistant District Attorney III	130
DA4	G32201	Victim Advocate - Superior Court	117
DA5	G32205	Victim Witness Program Ad - Superior Court	122
DA6	G70011	Investigator- District Atty	120
DA7	G70013	Investigator Supervisor-Da	124
DA8	G70020	Senior Investigator District Attorney	121
DA9	G70050	Paralegal - Superior Court	119
DA10	G90557	Administrative Operations Manager - Da	122
DA11	G90562	Legal Administrative Clerk - Da	115

DEPT.	TITLE CODE	POSITION	GRADE
DA12	L32103	Assistant District Attorney	126
DA13	L32105	Assistant District Attorney II	128
DA14	L32107	Assistant District Attorney III	130
ELECTIONS & REGISTRATION			
ER1	G34002	Elections/Registration Director	133
ER2	G34008	Elections Specialist	118
ER3	G34012	Assistant Director of Election	130
ER4	G70400	Elections Technician II	117
ER5	G70401	Elections Technician	115
ER6	G70407	Elections and Operations Manager	122
EM/HOMELAND SECURITY			
HS1	P1503	Emergency Management Director	F9
HS2	P1503M	Emergency Management Director Md	F9
HS3	P1550	Deputy Director of Emergency Management	F7
HS4	P1550B	Deputy Director of Emergency Management Bd	F7
ENGINEERING			
ENG1	G15003	Engineering Director W/Pe	135
ENG2	G15005	Engineering Director	134
ENG3	G15101	Stormwater Management Engineer	127
ENG4	G15102	Project Engineer	127
ENG5	G15103	Engineering Inspection Coord	121
ENG6	G15107	Stormwater Management Engineer II	128
ENG7	G15110	Engineering Inspector	120
ENG8	G15111	Senior Engineering Inspector	121
ENG9	G15114	Stormwater Data Inspector - Engineering	120
ENG10	G15116	Stormwater Data Tech II - Engineering	117
ENG11	G15126	Stormwater Data Tech I - Engineering	115
ENG12	G15302	Assistant Engineering Director	132
ENG13	G15303	Assistant Engineering Director W/Pe	133
ENG14	G15304	Traffic Analyst	117
ENG15	G15309	GIS Supervisor - Engineering	122
ENG16	G15310	Traffic Sign Construction Spec	115
ENG17	G15312	Traffic Control Technician	113
ENG18	G15313	Traffic Signal Technician I	115
ENG19	G15314	Traffic Engineer	127
ENG20	G15315	Traffic Engineering Technician	117
ENG21	G15316	Senior Traffic Operations Tech - Engineering	121
ENG22	G15317	Traffic Operations Supervisor	123
ENG23	G15319	Survey Supervisor	121
ENG24	G15320	Survey Crew Leader	117
ENG25	G15322	Survey Crew Worker	112

DEPT.	TITLE CODE	POSITION	GRADE
ENG26	G15323	Survey Technician	115
ENG27	G15333	Traffic Signal Technician II	117
ENG28	G15336	Traffic Signal Supervisor	121
ENG29	G90532	Administrative Support Specialist II - Engineering	113
ENG30	G90681	Office Manager - Engineering	118
ENG31	G90689	GIS Technician – Engineering	118
ENG32	G90691	GIS Technician II - Engineering	119
EXECUTIVE			
MO1	G11201	Internal Auditor Compliance Officer	133
MO2	G11220	Forensic Auditor	126
MO3	G90556	Administrative Assistant - Mayor	115
MO4	G90604	Executive Assistant - Mayor	117
MO5	L11210	Director Office of Crime Prevention	128
FINANCE			
FIN1	G16001	Finance Director	135
FIN2	G16004	Budget/Management Analyst	124
FIN3	G16006	Auditor- Revenue	121
FIN4	G16007	Financial Analyst - Finance	123
FIN5	G16008	Licensing and Tax Supervisor	123
FIN6	G16014	Senior Budget/Management Analyst - Finance	125
FIN7	G16027	Senior Financial Analyst - Finance	124
FIN8	G16101	Accounting Manager - Finance	129
FIN9	G16105	Investment Officer	126
FIN10	G16106	Payroll Administrator - Finance	123
FIN11	G16108	Payroll Specialist - Finance	122
FIN12	G16204	Collections Technician	115
FIN13	G16208	Collections Supervisor	120
FIN14	G16300	Assistant Finance Director	132
FIN15	G16301	Purchasing Manager	129
FIN16	G16401	Revenue Manager	129
FIN17	G70500	Grant Compliance Accountant	124
FIN18	G70501	Senior Accountant	124
FIN19	G70509	Senior Accountant II	125
FIN20	G70605	Buyer Specialist	121
FIN21	G70606	Buyer	118
FIN22	G70607	Purchasing Technician	115
FIN23	G70620	Senior Buyer	120
FIN24	G90509	Sr Licensing and Tax Clerk	117
FIN25	G90519	Licensing and Tax Clerk	115
FIN26	G90586	Accounts Payable Technician - Finance	115
FIN27	G90589	Accounting Technician - Finance	115
FIN28	G90606	Administrative Coordinator - Finance	118
FIN29	G90611	Senior Accounts Payable Technician - Finance	116
FIN30	G90615	Accountant I	120

DEPT.	TITLE CODE	POSITION	GRADE
FIRE & EMS			
FD1	G22805	Administrative Coordinator - Fire & Ems	118
FD2	G80245	Support Technician Logistics	115
FD3	G90533	Administrative Support Specialist II - Fire & Ems	113
FD4	G90544	Employment Coordinator - Fire & Ems	118
FD5	G90612	Payroll Technician - Fire & Ems	115
FD6	L1525	Firefighter/EMT-Lost	F1
FD7	L1525A	Firefighter/EMT Ad	F1
FD8	L1525B	Firefighter/EMT Bd	F1
FD9	L1525M	Firefighter/ EMT Masters Deg	F1
FD10	L1526	Fire Medic	F2
FD11	L1526A	Fire Medic Ad	F2
FD12	L1530	Firefighter	F0
FD13	L1530A	Firefighter Associate Degree	F0
FD14	L1530B	Firefighter Bachelor’s Degree	F0
FD15	L1530M	Firefighter Master’s Degree	F0
FD16	P1500	Fire Ema Director	F10
FD17	P1500M	Fire Ema Director Md	F10
FD18	P1501	Assistant Fire Chief	F9
FD19	P1501A	Assistant Fire Chief - Ad	F9
FD20	P1501B	Assistant Fire Chief - Bd	F9
FD21	P1501M	Assistant Fire Chief - Md	F9
FD22	P1505	Lt Logistics - Fire & Ems	F4
FD23	P1505M	Lt Logistics Md - Fire & Ems	F4
FD24	P1506	Fire Marshal	F7
FD25	P1506A	Fire Marshal Ad	F7
FD26	P1506B	Fire Marshal Bd	F7
FD27	P1506M	Fire Marshal Md	F7
FD28	P1507	Training Chief - Fire & Ems	F7
FD29	P1509	Asst Fire Marshal	F5
FD30	P1509A	Asst Fire Marshal - Ad	F5
FD31	P1509B	Asst Fire Marshal - Bd	F5
FD32	P1509M	Asst Fire Marshal - Md	F5
FD33	P1510	Fire Cpt Training/Param Instructor	F5
FD34	P1510A	Fire Cpt Train Param Instructor Ad	F5
FD35	P1510B	Fire Cpt Train Param Instructor Bd	F5
FD36	P1510M	Fire Cpt Train Param Instructor Md	F5
FD37	P1511	Captain Logistics	F5
FD38	P1511A	Captain Logistics Ad	F5
FD39	P1511B	Captain Logistics Bd	F5
FD40	P1511M	Captain Logistics Md	F5
FD41	P1512	Captain Logistics Ems	F5
FD42	P1512A	Captain Logistics Ems Ad	F5
FD43	P1512B	Captain Logistics Ems Bd	F5
FD44	P1512M	Captain Logistics Ems Md	F5

DEPT.	TITLE CODE	POSITION	GRADE
FD45	P1513	Fire Captain- Rescue	F5
FD46	P1513A	Fire Captain- Rescue - Ad	F5
FD47	P1513B	Fire Captain- Rescue - Bd	F5
FD48	P1513M	Fire Captain- Rescue - Md	F5
FD49	P1515	Fire Captain	F5
FD50	P1515A	Fire Captain Ad	F5
FD51	P1515B	Fire Captain Bd	F5
FD52	P1515M	Fire Captain Md	F5
FD53	P1516	Lieutenant Fire Inspector	F4
FD54	P1516A	Lieutenant Fire Inspector Ad	F4
FD55	P1519	Fire Lieutenant	F4
FD56	P1519A	Fire Lieutenant Ad	F4
FD57	P1519B	Fire Lieutenant Bd	F4
FD58	P1519M	Fire Lieutenant Md	F4
FD59	P1520	Battalion Chief	F6
FD60	P1520A	Battalion Chief Ad	F6
FD61	P1520B	Battalion Chief Bd	F6
FD62	P1520M	Battalion Chief Md	F6
FD63	P1521	Division Chief - Fire	F7
FD64	P1521A	Division Chief Ad - Fire	F7
FD65	P1521B	Division Chief Bd - Fire	F7
FD66	P1521M	Division Chief Md - Fire	F7
FD67	P1522	EMS Lieutenant	F4
FD68	P1522A	Ems Lieutenant - Ad	F4
FD69	P1522B	Ems Lieutenant - Bd	F4
FD70	P1522M	Ems Lieutenant - Md	F4
FD71	P1523	Sgt Investigations - Fire & Ems	F3
FD72	P1524	Fire Sergeant	F3
FD73	P1524A	Fire Sergeant Ad	F3
FD74	P1524B	Fire Sergeant Bd	F3
FD75	P1524M	Fire Sergeant Md	F3
FD76	P1525	Firefighter/ EMT	F1
FD77	P1525A	Firefighter/ EMT Associates De	F1
FD78	P1525B	Firefighter/ EMT Bachelors Deg	F1
FD79	P1525M	Firefighter/ EMT Masters Deg	F1
FD80	P1526	Fire Medic	F2
FD81	P1526A	Fire Medic Ad	F2
FD82	P1526B	Fire Medic Bd	F2
FD83	P1526M	Fire Medic Md	F2
FD84	P1528	Deputy Fire Chief	F8
FD85	P1528A	Deputy Fire Chief Ad	F8
FD86	P1528B	Deputy Fire Chief Bd	F8
FD87	P1528M	Deputy Fire Chief Md	F8
FD88	P1530	Firefighter	F0
FD89	P1530A	Firefighter Associate Degree	F0

DEPT.	TITLE CODE	POSITION	GRADE
FD90	P1530B	Firefighter Bachelor's Degree	F0
FD91	P1530M	Firefighter Master's Degree	F0
FD92	P1531	Fire Sergeant EMT	F3
FD93	P1531A	Fire Sergeant EMT/Ad	F3
FD94	P1531B	Fire Sergeant EMT/Bd	F3
FD95	P1531M	Fire Sergeant EMT/Md	F3
FD96	P1532	Fire Sergeant Medic	F3
FD97	P1532A	Fire Sergeant Medic Ad	F3
FD98	P1532B	Fire Sergeant Medic Bd	F3
FD99	P1532M	Fire Sergeant Medic Md	F3
FD100	P1533	Fire Lieutenant EMT	F4
FD101	P1533A	Fire Lieutenant EMT Ad	F4
FD102	P1533B	Fire Lieutenant EMT Bd	F4
FD103	P1533M	Fire Lieutenant EMT Md	F4
FD104	P1534	Fire Captain- EMT	F5
FD105	P1534A	Fire Captain- EMT Ad	F5
FD106	P1534B	Fire Captain- EMT Bd	F5
FD107	P1534M	Fire Captain- EMT Md	F5
FD108	P1537	Lieutenant Investigator - Fire & Ems	F4
FD109	P1537A	Lieutenant Investigator Ad - Fire & Ems	F4
FD110	P1537B	Lieutenant Investigator Bd - Fire & Ems	F4
FD111	P1537M	Lieutenant Investigator Md - Fire & Ems	F4
FD112	P1538	Lieutenant Training - Fire & Ems	F4
FD113	P1538A	Lieutenant Training Ad - Fire & Ems	F4
FD114	P1538B	Lieutenant Training Bd - Fire & Ems	F4
FD115	P1538M	Lieutenant Training Md - Fire & Ems	F4
HUMAN RESOURCES			
HR1	G11040	Administrative Coordinator - HR	118
HR2	G16400	Assistant Human Resources Dir	132
HR3	G19001	Human Resources Director	135
HR4	G19038	Human Resources Compensation Administrator	125
HR5	G19039	Pension Plans Administrator	125
HR6	G19040	Senior Human Resources Compensation Administrator	126
HR7	G19041	Senior Pension Plans Administrator	126
HR8	G19045	Human Resources Specialist	122
HR9	G19050	Human Resources Technician II	119
HR10	G19051	Human Resources Technician I	117
HR11	G20218	Training and Development Manager	123
HR12	G52800	Risk Management & Compliance Officer	129
HR13	G52801	Risk Management Analyst	123
HR14	G52802	Risk Manager II	130
HR15	G52803	Senior Risk Management Analyst	124
HR16	G90603	Administrative Assistant- HR	115

DEPT.	TITLE CODE	POSITION	GRADE
INFORMATION TECHNOLOGY			
IT1	G20001	Information Technology Director	135
IT2	G20202	Assistant Information Technology	133
IT3	G20204	Technical Operations Manager - I.T.	129
IT4	G20205	App Development & Support Manager	129
IT5	G20210	Personal Computer Services Technician	115
IT6	G20211	Application Developer	124
IT7	G20215	Administrative Assistant - It	115
IT8	G20216	Office Manager - I.T.	118
IT9	G20217	GIS Division Manager	129
IT10	G20219	Program & Development Coordinator - I.T.	126
IT11	G20224	Personal Computer Services Supervisor	121
IT12	G20227	Systems & Enterprise Application Administrator	126
IT13	G20228	Assistant Director of Technology - Operations	133
IT14	G20238	Network Op Manager	128
IT15	G20242	Web Development Manager	128
IT16	G90680	Network Engineer	126
JURY MANAGER			
JM1	G43305	Deputy Clerk II -Jury Manager	115
JM2	G90525	Administrative Support Specialist I – Jury Manager (Grant Position/Non-Pension)	112
JM3	G90652	Jury Manager	120
JUVENILE COURT			
JC1	G37105	Chief Administrative Clerk - Juvenile Court	122
JC2	G37107	Juvenile Drug Court Coordinator (Grant Position/Non-Pension)	122
JC3	G37110	Case Manager - Juvenile Court	120
JC4	G37111	Case Manager - Juvenile Drug Court (Grant Position/Non-Pension)	120
JC5	G37125	Custody Investigator Coordinator	120
JC6	G90528	Administrative Support Specialist I- Juvenile Court	112
JC7	G90605	Deputy Clerk II-Juvenile	115
JC8	G90614	Senior Deputy Clerk - Juvenile	117
JC9	G90670	Juvenile Court Director	126
JC10	G90671	Juvenile Court Assistant Director	121
LEGAL			
CA1	G11010	Paralegal - City Attorney	119
CA2	G13001	City Attorney	138
CA3	G13002	Assistant City Attorney	135
CA4	G90040	Legal Assistant - City Attorney	117

DEPT.	TITLE CODE	POSITION	GRADE
LEGISLATIVE			
CC1	G14701	Clerk of Council	131
CC2	G31002	Deputy Clerk of Council	122
CC3	G31003	Deputy Clerk Pro Tem - Clerk of Council	118
CC4	G90500	Support Clerk - Clerk of Council	111
CC5	G90530	Administrative Support Specialist II – Clerk of Council	113
MAGISTRATE & MUNICIPAL COURT			
MMC1	G43310	Court Coordinator-Magistrate Court	122
MMC2	G90596	Deputy Clerk II-Mag/Mun Court	115
MMC3	G90628	Senior Deputy Clerk-Mag/Mun Ct	117
MUSCOGEE COUNTY PRISON			
CD1	G11011	Administrative Coordinator - MCP	118
CD2	G17505	Counselor	120
CD3	G17510	Senior Counselor	121
CD4	G90510	Administrative Support Specialist I - MCP	112
CD5	G90542	Accounting Clerk - MCP	113
CD6	L1369	Correctional Officer	C1
CD7	L1369A	Correctional Officer Ad	C1
CD8	L1369B	Correctional Officer Bd	C1
CD9	L1369M	Correctional Officer Md	C1
CD10	L1370	Lost Sr Correctional Officer	C2
CD11	L1378	Correctional Sergeant	C4
CD12	L1378A	Correctional Sergeant Ad	C4
CD13	L1378B	Correctional Sergeant Bd	C4
CD14	L1378M	Correctional Sergeant md	C4
CD15	P1303B	Warden Bd	C7
CD16	P1303M	Warden Md	C7
CD17	P1368	Deputy Warden Sec	C6
CD18	P1368A	Deputy Warden Sec Ad	C6
CD19	P1368B	Deputy Warden Sec Bd	C6
CD20	P1368M	Deputy Warden Sec Md	C6
CD21	P1369	Correctional Officer Yes	C1
CD22	P1369A	Correctional Officer Ad	C1
CD23	P1369B	Correctional Officer Bd	C1
CD24	P1369M	Correctional Officer Md	C1
CD25	P1370	Senior Correctional Officer	C2
CD26	P1370A	Senior Correctional Officer Ad	C2
CD27	P1370B	Senior Correctional Officer Bd	C2
CD28	P1370M	Senior Correctional Officer Md	C2
CD29	P1372	Correctional Technician	C3
CD30	P1372A	Correctional Technician Ad	C3
CD31	P1372B	Correctional Technician Bd	C3
CD32	P1372M	Correctional Technician Md	C3

DEPT.	TITLE CODE	POSITION	GRADE
CD33	P1375B	Deputy Warden Admin Bd	C6
CD34	P1375M	Deputy Warden Admin Md	C6
CD35	P1377	Correctional Lieutenant	C5
CD36	P1377A	Correctional Lieutenant Associates	C5
CD37	P1377B	Correctional Lieutenant Bachelors	C5
CD38	P1377M	Correctional Lieutenant Masters	C5
CD39	P1378	Correctional Sergeant	C4
CD40	P1378A	Correctional Sergeant Ad	C4
CD41	P1378B	Correctional Sergeant Bd	C4
CD42	P1378M	Correctional Sergeant Md	C4
MUNICIPAL COURT			
MC1	G43312	Chief Deputy Clerk - Clerk Of Municipal Court	126
MC2	G43313	Assistant Chief Deputy Clerk - Municipal Court	122
MC3	G90331	Administrative Assistant - Municipal Court	115
MC4	G90595	Deputy Clerk II - Municipal Ct	115
MC5	G90624	Senior Deputy Clerk-Mun Court	117
MC6	G90631	Finance Manager - Clerk of Municipal Court	122
MC7	L90595	Deputy Clerk II-Municipal Ct	115
PARKS & RECREATION			
PR1	G21022	Community Schools Program Supervisor	120
PR2	G21023	Community Schools Division Man	127
PR3	G21071	Parks Services Div Manager	127
PR4	G21072	Parks Services Assistant Division Manager	124
PR5	G21076	Parks Crew Leader	116
PR6	G21101	Parks & Recreation Director	134
PR7	G21102	Assist Parks & Rec Director	131
PR8	G21110	Recreation Program Supervisor	120
PR9	G21111	Marina Specialist	118
PR10	G21114	Rec Program Specialist III	118
PR11	G21115	Rec Program Specialist II	117
PR12	G21116	Athletic Program Specialist III	119
PR13	G21117	Parks Crew Supervisor	123
PR14	G21120	Park Maintenance Worker I Yes	114
PR15	G21121	Park Maintenance Worker II Yes	115
PR16	G21202	Athletic Division Manager	127
PR17	G21204	Athletic Program Specialist	117
PR18	G21243	Tennis Specialist II	113
PR19	G21244	Tennis Specialist I	112
PR20	G21254	Aquatic Center Program Supervisor	120
PR21	G21256	Aquatics Division Manager	127
PR22	G21257	Aquatics Supervisor	120
PR23	G21301	Museum Support Specialist	112
PR24	G21302	Cultural Arts/Pottery Program Supervisor	120
PR25	G21303	Recreation Services Division Manager	127

DEPT.	TITLE CODE	POSITION	GRADE
PR26	G21304	Recreation Prog Supervisor Rec Services	120
PR27	G21306	Administrative Operations Manager - Parks & Rec	122
PR28	G21308	Tennis Program Specialist III	118
PR29	G21309	Tennis Program Supervisor	120
PR30	G22001	Chemical Application Supervisor	117
PR31	G22901	Employment Coordinator - Parks & Rec	118
PR32	G80022	Motor Equipment Operator I	116
PR33	G80026	Motor Equipment Operator II	120
PR34	G80031	Motor Equipment Operator III	121
PR35	G80046	Paint Equipment Operator II - Parks & Rec	115
PR36	G80101	Custodian - Parks & Rec	111
PR37	G90332	Administrative Assistant - Parks & Rec	115
PR38	G90440	Marina Technician I	111
PR39	G90516	Administrative Support Specialist I - Parks & Rec	112
PR40	G90536	Administrative Support Specialist II- Parks & Rec	113
PR41	G90590	Accounting Technician - Parks & Rec	115
PR42	G90609	Community Engagement Coordinator	116
PR43	P5121	Correctional Detail Officer Parks	C1
PR44	P5130	Parks Services Supervisor	C3
PLANNING			
PL1	G14208	Right of Way/Transportation Plan Coordinator	124
PL2	G14508	Assistant Planning Director	131
PL3	G14602	Planning Director	134
PL4	G20212	GIS Technician - Planning	118
PL5	G20220	GIS Technician II - Planning	119
PL6	G70471	Transportation Planner Trainee - Planning	119
PL7	G70475	Planner - Planning	121
PL8	G70476	Transportation Planner - Planning	121
PL9	G70477	Senior Planner - Planning	122
PL10	G70478	Senior Transportation Planner - Planning	122
PL11	G70495	Principal Planner - Planning	124
PL12	G90529	Administrative Assistant - Planning	115
POLICE			
PD1	G10705	Police Cadet	113
PD2	G10706	Police Cadet II	115
PD3	G10707	Police Cadet I	114
PD4	G10785	911 Center Supervisor	120
PD5	G10801	Asset Forfeiture Coordinator	117
PD6	G11015	Administrative Technician - Police	115
PD7	G17458	Director of Community Affairs - Police	130
PD8	G19061	Employment Coordinator - Police	118
PD9	G70009	Police Finance Manager	122
PD10	G80102	Building Service Crew Leader	116
PD11	G80116	Building Service Worker	111

DEPT.	TITLE CODE	POSITION	GRADE
PD12	G80209	Facilities Maintenance Tech	115
PD13	G90110	Emergency Communication Tech I	116
PD14	G90111	Emergency Commo Tech II	117
PD15	G90112	Emergency Commo Tech III	118
PD16	G90515	Administrative Support Specialist I - Police	112
PD17	G90535	Administrative Support Specialist II - Police	113
PD18	G90545	Accounting Clerk - Police	113
PD19	G90548	Criminal Records Technician	113
PD20	G90567	Audio Visual Technician	113
PD21	G90582	Administrative Assistant - Police	115
PD22	G90621	Records Supervisor - Police	117
PD23	G90633	Real Time Crime Center Technician	118
PD24	G90634	Crime Scene Investigator	119
PD25	G90650	Records Manager - Police	120
PD26	G90653	Crime Analyst	120
PD27	G90654	Computer Forensic Analyst	120
PD28	G90687	Administrative Coordinator - Police	118
PD29	L1209	Police Lieutenant - Lost	PS5
PD30	L1209A	Police Lieutenant Ad - Lost	PS5
PD31	L1209B	Police Lieutenant Bd - Lost	PS5
PD32	L1209M	Police Lieutenant Md – Lost	PS5
PD33	L1213	Police Sergeant	PS3
PD34	L1213B	Police Sgt Bd	PS3
PD35	L1213M	Police Sgt Md	PS3
PD36	L1215	Police Corporal	PS2
PD37	L1215A	Police Corporal Ad	PS2
PD38	L1215B	Police Corporal Bd	PS2
PD39	L1215M	Police Corporal Md	PS2
PD40	L1219	Police Officer	PS1
PD41	L1219A	Police Officer Ad	PS1
PD42	L1219B	Police Officer Bd	PS1
PD43	L1219M	Police Officer Md	PS1
PD44	L90110	Emergency Communication Tech I	116
PD45	L90111	Emergency Communication Tch II	117
PD46	L90112	Emergency Commo Tech III	118
PD47	P1200	Chief of Police	PS9
PD48	P1200M	Chief of Police Md	PS9
PD49	P1201	Assistant Chief of Police	PS8
PD50	P1201M	Assistant Chief of Police Md	PS8
PD51	P1205	Deputy Chief of Police	PS7
PD52	P1205M	Deputy Chief of Police Md	PS7
PD53	P1207	Police Captain	PS6
PD54	P1207A	Police Captain Ad	PS6
PD55	P1207B	Police Captain Bd	PS6
PD56	P1207M	Police Captain Md	PS6

DEPT.	TITLE CODE	POSITION	GRADE
PD57	P1209	Police Lieutenant	PS5
PD58	P1209A	Police Lieutenant Ad	PS5
PD59	P1209B	Police Lieutenant Bd	PS5
PD60	P1209M	Police Lieutenant Md	PS5
PD61	P1211A	Command Sgt Ad - Police	PS4
PD62	P1211B	Command Sgt Bd - Police	PS4
PD63	P1211M	Command Sgt Md - Police	PS4
PD64	P1213	Police Sergeant	PS3
PD65	P1213A	Police Sgt Ad	PS3
PD66	P1213B	Police Sgt Bd	PS3
PD67	P1213M	Police Sgt Md	PS3
PD68	P1215	Police Corporal	PS2
PD69	P1215A	Police Corporal Ad	PS2
PD70	P1215B	Police Corporal Bd	PS2
PD71	P1215M	Police Corporal Md	PS2
PD72	P1219	Police Officer	PS1
PD73	P1219A	Police Officer Ad	PS1
PD74	P1219B	Police Officer Bd	PS1
PD75	P1219M	Police Officer Md	PS1
PROBATE COURT			
PC1	G90597	Senior Deputy Clerk - Probate	117
PC2	G90662	Chief Clerk/License Supervisor	125
PC3	G90663	Associate Judge	132
PC4	G90664	Passport Supervisor/Deputy Clerk	121
PC5	G90666	License Clerk Supervisor - Probate Court	123
PC6	L90597	Senior Deputy Clerk - Probate	117
PUBLIC DEFENDER			
PDEF1	G11020	Legal Administrative Clerk - Public Defender	115
PDEF2	G11021	Administrative Coordinator - Public Defender	118
PDEF3	G70012	Investigator-Public Defender	120
PDEF4	G70016	Investigator Supervisor - Public Defender	124
PDEF5	G70017	Investigator II - Public Defender	121
PUBLIC WORKS-ADMIN			
AC1	G22801	Animal Control Manager	115
AC2	G22803	Volunteer Coordinator- Animal	120
AC3	G22806	Animal Resource Ctr Supervisor	117
AC4	G22808	Administrative Coordinator - Animal Control	115
AC5	G22812	Animal Control Officer I	115
AC6	G22813	Animal Control Officer II	115
AC7	G22815	Special Enforcement Supervisor	131
AC8	G90108	Communications Officer - Public Works	135
CEM1	G22101	Cemeteries Manager	124

DEPT.	TITLE CODE	POSITION	GRADE
CEM2	G22505	Public Works Crew Leader -Cemetery	117
CEM3	G80003	Equipment Operator II - Cemetery	127
CEM4	G80005	Equipment Operator I - Cemetery	125
CEM5	G80008	Equip Operator III - Pw Cemetery	127
CEM6	P5116	Correctional Detail Officer Cemetery	129
CS1	G22036	Community Services Coordinator	127
CS2	G22402	Maintenance Worker I - Pw Community Services	125
CS3	G22502	Public Works Crew Leader - Community Services	132
CS4	G90269	Administrative Coordinator -KCB	132
FAC1	G11013	Administrative Technician - Facilities Maintenance	114
FAC2	G22701	Facilities Maintenance Manager	124
FAC3	G22703	Facilities Maintenance Supervisor	121
FAC4	G22704	Facilities Maintenance Worker I	114
FAC5	G22705	F/Mt Supervisor-Govt Center	121
FAC6	G22707	F/Mt Supervisor Carpentry	112
FAC7	G22708	F/Mt Supervisor-HVAC	117
FAC8	G22710	F/Mt Supervisor-Plumbing	116
FAC9	G22711	F/Mt Supervisor Jail	120
FAC10	G22714	Assistant Facilities Maintenance Manager	127
FAC11	G80109	Custodial Operations Assistant - Public Works	129
FAC12	G80203	Plumber II	124
FAC13	G80205	Plumber I	115
FAC14	G80206	Custodial Services Supervisor - Public Works	117
FAC15	G80211	Carpenter I - Public Works	117
FAC16	G80212	Carpenter II - Public Works	117
FAC17	G80213	Electrician I	127
FAC18	G80214	Electrician II	129
FAC19	G80215	HVAC Technician I - Public Works	127
FAC20	G80217	Facilities Maintenance Worker II	122
FAC21	G80220	HVAC Technician II - Public Works	129
FAC22	P5118	Correctional Detail Officer Facilities	122
FB1	G22002	Contract Inspector - Public Works	122
FB2	G22006	Administrative Technician - Row Maintenance	124
FB3	G22007	Chemical Appl Technician	125
FB4	G22545	Tree Trimmer Crew Leader II	123
FB5	G22550	Urban Forestry and Beautification Manager	129
FB6	G22551	Tree Trimmer Crew Leader	122
FB7	G22553	Asst Manager - Beautification	127
FB8	G22554	Assistant Manager/Forestry	127
FB9	G22555	Tree Trimmer II	115
FB10	G22556	Tree Trimmer I	113
FB11	G22559	Urban Forestry Supervisor	124
FB12	G22568	Forestry Admin with Cert	124
FB13	G80006	Equipment Operator II - Row Maintenance	130
FB14	G80007	Equipment Operator III - Row Maintenance	122

DEPT.	TITLE CODE	POSITION	GRADE
FB15	G80021	Equipment Operator I - Row Maintenance	115
FB16	G80044	Heavy Equipment Crew Leader - Row Maintenance	122
FB17	G80115	Maintenance Worker I - Row Maintenance	122
FB18	P5119	Correctional Detail Officer Forestry	122
FB19	P5126	Correctional Detail Officer Supervisor	122
FM1	G22301	Financial Operations Administrator - Public Works	122
FM2	G22302	Assistant Dir Fleet Maintenance Manager	127
FM3	G22312	Inventory Control Technician - Public Works	129
FM4	G70608	Fleet Maintenance Buyer - Public Works	117
FM5	G80011	Fleet Maintenance Tech, Senior - Public Works	120
FM6	G80012	Fleet Maintenance Tech III - Public Works	118
FM7	G80013	Fleet Maintenance Tech II - Public Works	116
FM8	G80017	Automotive & Tire Shop Supervisor	117
FM9	G80019	Body Shop Supervisor	120
FM10	G80020	Contract Warranty Specialist	122
FM11	G80036	Heavy Equipment Supervisor - Fleet Maintenance	115
FM12	G80038	Small Engine Supervisor	120
FM13	G80043	Car Shop Supervisor - Pw Fleet	120
FM14	G80053	Fleet Maintenance Tech I - Public Works	116
FM15	G90577	Administrative Technician - Fleet Maintenance	120
HED1	G22533	Heavy Equipment Supervisor-Repair & Maintenance	121
HED2	G80009	Senior Heavy Equipment Operator	121
HED3	G80028	Equipment Operator II - Repairs & Maintenance	123
HED4	G80030	Equipment Operator III - Repairs & Maintenance	123
HED5	G80033	Heavy Equipment Operator-Repairs & Maintenance	121
HED6	G80106	Maintenance Worker II - Repairs & Maintenance	118
HED7	G80107	Maintenance Worker III - Repairs & Maintenance	125
HED8	G80117	Maintenance Worker I - Repairs & Maintenance	125
HED9	G80121	GIS Technician II - Public Works	119
HED10	G90568	Administrative Technician - Repair & Maintenance	116
HED11	P5120	Correctional Detail Heavy Equipment	116
PS-ADM1	G22009	Integrated Waste Manager	120
PS-ADM2	G22010	Public Works Director	122
PS-ADM3	G22012	Safety Coordinator - Public Works	120
PS-ADM4	G22902	Public Works Coordinator	121
PS-ADM5	G80122	GIS Supervisor - Public Works	121
PS-ADM6	G90570	Administrative Technician - Pw Admin	122
PS-ADM7	G90610	Administrative Coordinator - Public Works	120
RC1	G11032	Senior Deputy Clerk - Recorder’s Court	122
RC2	G43315	Assistant Chief Deputy Clerk -Recorder’s Court	125
RC3	G43320	Chief Clerk Recorders Court	125
RC4	G90546	Deputy Clerk II - Recorder's	125
RC5	G90636	Finance Manager - Recorder's Court	122
RC6	L90546	Deputy Clerk II - Recorder's	125
RC7	G22459	Mobility Technology Technician	116

DEPT.	TITLE CODE	POSITION	GRADE
RC8	G80057	RC Line Supervisor	124
RC9	G80060	Recycling Center Manager	127
RC10	G80069	RC Compost Manager	115
RC11	P5125	Correctional Detail Officer Recycling Ctr	115
SMD1	G22303	Assistant Director of Infrastructure	126
SMD2	G22501	Assist Street Maintenance Manager	115
SMD3	G22503	Street Division Manager	116
SMD4	G22508	Public Services Crew Supervisor	115
SMD5	G80027	Public Works Crew Leader – Repairs & Maintenance	114
SMD6	P5124	Correctional Detail Officer Street Maintenance	114
STWTR1	G22003	Chemical Application Supervisor	114
STWTR2	G22005	Chemical Appl Technician	119
STWTR3	G22020	Stormwater Drain Tech - Public Works	122
STWTR4	G22040	Heavy Equipment Supervisor - Sewer Maintenance	118
STWTR5	G22050	Asst Stormwater Manager	118
STWTR6	G22052	Rainwater Division Manager	117
STWTR7	G22506	Crew Leader Stormwater	120
STWTR8	G80023	Equipment Operator I - Sewer Maintenance	119
STWTR9	G80024	Equipment Operator II - Sewer Maintenance	120
STWTR10	G80032	Equipment Operator III - Sewer Maintenance	119
STWTR11	G80118	Maintenance Worker I - Sewer Maintenance	120
STWTR12	G80123	GIS Technician - Public Works	119
STWTR13	P5122	Correctional Detail Officer Stormwater	116
STWTR14	P5128	Correctional Detail Officer Supervisor	120
SW1	G22400	Waste Collect Route Supervisor	113
SW2	G22403	Recycling Truck Driver	118
SW3	G22404	Waste Collection Worker	115
SW4	G22405	Baler Operator	115
SW5	G22406	Waste Equipment Operator N/CDL	115
SW6	G22407	Environmental Compliance Officer	115
SW7	G22433	Recycling Route Supervisor	118
SW8	G22471	Assistant Div Manager - SW	C1
SW9	G22473	Solid Waste and Recycling Manager	C1
SW10	G80001	Equipment Operator II - Solid Waste	C1
SW11	G80065	RC Scale Operator	C1
SW12	G80067	RC Drop Off Site Operator	C1
SW13	G90524	Administrative Technician - Solid Waste	C1
WD1	G22401	Waste Equipment Operator	C1
WD2	G22420	Assistant Waste Disposal Manager	C3
WD3	G22422	Waste Disposal and Recycling Manager	C1
WD4	G22457	Landfill Operator	C3
WD5	G22458	Senior Landfill Operator	117
WD6	G22460	Landfill Operator II	117
WD7	G80034	Landfill Maintenance Technician	117

DEPT.	TITLE CODE	POSITION	GRADE
WD8	G80035	Heavy Equipment Operator -Landfill	122
WD9	G80045	Heavy Equipment Supervisor - Landfill	126
WD10	P5127	Correctional Detail Officer Waste Disposal	115
RECORDERS COURT			
RC1	G90546	Deputy Clerk II	115
RC2	L90546	Deputy Clerk II	115
RC3	G11032	Senior Deputy Clerk	117
RC4	G90636	Finance Manager	122
RC5	G43315	Assistant Chief Deputy Clerk	122
RC6	G43320	Chief Clerk Recorders Court	126
SHERIFF			
SD1	G10708	Sheriff Cadet	113
SD2	G11030	Administrative Coordinator - Sheriff	118
SD3	G11031	HR Tech Sheriff	115
SD4	G17503	Licensed Clinical Social Worker - Sheriff	124
SD5	G70007	Security Guard - Sheriff	112
SD6	G90107	Communication Technician - Sheriff	115
SD7	G90517	Administrative Support Specialist I - Sheriff	112
SD8	G90526	Deputy Clerk II-Sheriff	115
SD9	G90537	Administrative Support Specialist II - Sheriff	113
SD10	G90549	Criminal Records Technician	113
SD11	G90558	Deputy Clerk I - Sheriff	113
SD12	G90564	Accounting Clerk - Sheriff	113
SD13	G90565	Administrative Operations Manager - Sheriff	122
SD14	G90591	Accounting Technician - Sheriff	115
SD15	G90632	Senior Deputy Clerk - Sheriff	117
SD16	G90688	Administrative Assistant - Sheriff	115
SD17	L1605	Deputy Sheriff Lieutenant	PS5
SD18	L1605A	Deputy Sheriff Lieutenant Ad	PS5
SD19	L1605B	Deputy Sheriff Lieutenant Bd	PS5
SD20	L1606	Sergeant - Sheriff	PS3
SD21	L1606A	Sergeant Ad - Sheriff	PS3
SD22	L1606B	Sergeant Bd - Sheriff	PS3
SD23	L1606M	Sergeant Md - Sheriff	PS3
SD24	L1610	Deputy Sheriff	PS1
SD25	L1610A	Deputy Sheriff Ad	PS1
SD26	L1610B	Deputy Sheriff Bd	PS1
SD27	L1610M	Deputy Sheriff Md	PS1
SD28	L1611	Sherf Correctional Officer	C1
SD29	L1611A	Sherf Correctional Officer Ad	C1
SD30	L1611B	Sherf Correctional Officer Bd	C1
SD31	L1611M	Sherf Correctional Officer Md	C1
SD32	P1206	Director of Community Affairs - Sheriff	PS7

DEPT.	TITLE CODE	POSITION	GRADE
SD33	P1601	Chief Deputy Sheriff	PS8
SD34	P1601B	Chief Deputy Sheriff Bd	PS8
SD35	P1601M	Chief Deputy Sheriff Md	PS8
SD36	P1602	Jail Commander	PS7
SD37	P1602A	Jail Commander Ad	PS7
SD38	P1602B	Jail Commander Bd	PS7
SD39	P1602M	Jail Commander Md	PS7
SD40	P1603	Major - Sheriff	PS7
SD41	P1603A	Major Ad - Sheriff	PS7
SD42	P1603B	Major Bd - Sheriff	PS7
SD43	P1603M	Major Md - Sheriff	PS7
SD44	P1604	Captain	PS6
SD45	P1604A	Captain Ad	PS6
SD46	P1604B	Captain Bd	PS6
SD47	P1604M	Captain Md - Sheriff	PS6
SD48	P1605	Deputy Sheriff Lieutenant	PS5
SD49	P1605A	Deputy Sheriff Lieutenant Ad	PS5
SD50	P1605B	Deputy Sheriff Lieutenant Bd	PS5
SD51	P1605M	Deputy Sheriff Lieutenant Md	PS5
SD52	P1606	Sergeant - Sheriff	PS3
SD53	P1606A	Sergeant Ad - Sheriff	PS3
SD54	P1606B	Sergeant Bd - Sheriff	PS3
SD55	P1606M	Sergeant Md - Sheriff	PS3
SD56	P1607	Investigator - Sheriff	PS2
SD57	P1607A	Investigator Ad - Sheriff	PS2
SD58	P1607B	Investigator Bd - Sheriff	PS2
SD59	P1607M	Investigator Md - Sheriff	PS2
SD60	P1608	Id Tech - Sheriff	PS2
SD61	P1608A	Id Tech Ad - Sheriff	PS2
SD62	P1608B	Id Tech Bd - Sheriff	PS2
SD63	P1608M	Id Tech Md - Sheriff	PS2
SD64	P1609	Deputy Sheriff Technician	PS2
SD65	P1609A	Deputy Sheriff Technician Ad	PS2
SD66	P1609B	Deputy Sheriff Technician Bd	PS2
SD67	P1609M	Deputy Sheriff Technician Md	PS2
SD68	P1610	Deputy Sheriff	PS1
SD69	P1610A	Deputy Sheriff Ad	PS1
SD70	P1610B	Deputy Sheriff Bd	PS1
SD71	P1610M	Deputy Sheriff Md	PS1
SD72	P1611	Sherf Correctional Officer	C1
SD73	P1611A	Sherf Correctional Officer Ad	C1
SD74	P1611B	Sherf Correctional Officer Bd	C1
SD75	P1611M	Sherf Correctional Officer Md	C1
SD76	P1621	Ds Field Training Officer	PS2
SD77	P1621A	Ds Field Train of Ad	PS2
SD78	P1621B	Ds Field Train of Bd	PS2

DEPT.	TITLE CODE	POSITION	GRADE
SD79	P1621M	Ds Field Train of Md	PS2
SD80	P5129	Command Sergeant-Sheriff	PS4
SD81	P5129A	Command Sergeant Ad-Sheriff	PS4
SD82	P5129B	Command Sergeant Bd-Sheriff	PS4
SD83	P5129M	Command Sergeant Md-Sheriff	PS4
SOLICITOR GENERAL			
SG1	G26053	Chief Asst. Solicitor General	129
SG2	G26054	Assistant Solicitor General	127
SG3	G32202	Victim Advocate Investigator - State Court	119
SG4	G32204	Victim Witness Program Admin- State Court	122
SG5	G43311	Court Coordinator Sol General	121
SG6	G70010	Investigator Sol General	120
SG7	G70014	Investigator Supervisor Sol Gen	124
SG8	G70019	Senior Investigator – Solicitor	121
SG9	G90598	Deputy Clerk II-Solic General	115
SG10	G90618	Deputy Clerk I - State Court	113
SG11	G90619	Deputy Clerk I - Victim Witness (Grant Position/Non-Pension)	113
SG12	L26054	Assistant Solicitor General	127
SG13	L90598	Deputy Clerk II-Solic General	115
STATE COURT			
SC1	G10986	Law Clerk - State Court	124
SC2	G90629	Senior Deputy Clerk - State Court	117
SUPERIOR COURT JUDGES			
SCJ1	G10980	Law Clerk - Superior Court	123
SCJ2	G10985	Law Clerk W/Juris	124
SCJ3	G43306	Official Court Reporter I	126
SCJ4	G43309	Official Court Reporter II	127
SCJ5	G43314	Official Court Reporter III	128
SCJ6	G90672	Director of Accountability Court	126

[1] Place at grade 20 with Juris Doctorate Degree.

TAX ASSESSOR			
TA1	G26001	Chief Appraiser	134
TA2	G26002	Deputy Chief Appraiser	131
TA3	G26003	Appraiser I/Personal Property	118
TA4	G26004	Appraiser/Real Property	117
TA5	G26005	Appraiser/Personal Property	117
TA6	G26006	Appraiser II Personal Property	119
TA7	G26007	Appraiser II Real Property	119
TA8	G26008	Personal Property Manager	124
TA9	G26009	Administrative Manager	124

DEPT.	TITLE CODE	POSITION	GRADE
TA10	G26010	Residential Property Manager	124
TA11	G26011	Commercial Property Manager	124
TA12	G26012	GIS Technician - Tax Assessor	118
TA13	G26013	GIS Technician II - Tax Assessor	119
TA14	G26014	Appraiser I/Real Property	118
TA15	G26015	Administrative Manager II	125
TA16	G26016	Commercial Property Manager II	125
TA17	G26017	Appraiser III Real Property	121
TA18	G26018	Appraiser III Personal Property	121
TA19	G26019	Personal Property Manager II	125
TA20	G26020	Residential Property Manager II	125
TA21	G90541	Appraisal Technician	113
TA22	G90566	Senior Appraisal Technician	114
TA23	G90583	Administrative Coordinator	118
TAX COMMISSIONER			
TC1	G16009	Financial Analyst - Tax Commissioner	123
TC2	G46003	Ch Deputy Tax Comm	131
TC3	G46004	Deputy Tax Commissioner	124
TC4	G70402	Tax Clerk II	117
TC5	G70403	Tax Clerk I	115
TC6	G70410	Tax Specialist	120
TC7	G70503	Accounting Operations Administrator	127
TC8	G90508	Support Clerk - Tax Commissioner	111
TC9	G90584	Administrative Technician - Tax Commissioner	115
TRADE CENTER			
CTC1	G21307	Trade Center Finance Manager	122
CTC2	G22037	Marketing Coordinator - Trade Center	123
CTC3	G22038	Event Services Coordinator - Trade Center	124
CTC4	G22712	Facilities Maintenance Supervisor	122
CTC5	G70001	Events Attendant I	112
CTC6	G70002	Events Attendant Crew Leader	115
CTC7	G70003	Events Operations Manager - Trade Center	121
CTC8	G70004	Assistant Trade Center Director	131
CTC9	G70015	Events Attendant II	113
CTC10	G70204	Conference Facilitator	120
CTC11	G70206	Conference Facilitator II	121
CTC12	G80103	Custodian - Trade Center	111
CTC13	G80208	Facilities Maintenance Worker I	115
CTC14	G80218	Facilities Maintenance Worker II	116
CTC15	G90431	Administrative Support Specialist II	113
CTC16	G90576	Administrative Assistant - Trade Center	115
CTC17	G90613	Administrative Coordinator - Trade Center	118
CTC18	G90686	Assistant Director/Director of Sales	129

DEPT.	TITLE CODE	POSITION	GRADE
TRANSPORTATION			
TR1	G22421	Parking Div Manager	124
TR2	G23002	Director of Transportation	134
TR3	G23003	Maintenance Manager - Metra	127
TR4	G23005	Transit Specialist	119
TR5	G23007	Transit Supervisor	123
TR6	G23008	Bus Operator	121
TR7	G23009	Bus Operator Dial-A-Ride (No CDL)	116
TR8	G23010	Bus Operator Trainee	116
TR9	G23011	Bus Operator (No CDL)	116
TR10	G23017	Bus Operator Dial-A-Ride	121
TR11	G23106	Ada Coordinator - Metra	124
TR12	G23200	Transit Compliance Officer	127
TR13	G23305	Transit Manager	127
TR14	G23307	Safety/Training Coordinator - Metra	123
TR15	G23308	Assistant Transportation Director	131
TR16	G70008	Parking Enforcement Officer	113
TR17	G70496	Principal Transit Planner - Metra	124
TR18	G80015	Transportation Crew Leader	116
TR19	G80037	Fleet Maintenance Tech, Senior - Metra	123
TR20	G80039	Fleet Maintenance Tech III - Metra	122
TR21	G80041	Fleet Maintenance Tech II - Metra	121
TR22	G80052	Fleet Maintenance Tech I - Metra	116
TR23	G90538	Administrative Support Specialist II - Metra	113
TR24	G90607	Administrative Assistant - Metra	115
TR25	G90620	Office Manager - Metra	118
TR26	G90683	Transit Security Specialist	113
TR27	G90685	Chief Safety Officer	124
VETERAN COURT			
VC1	G17506	Licensed Clinical Social Worker – Veterans Court (Grant Position/Non-Pension)	124
VC2	G37104	Case Manager - Veterans Court (Grant Position/Non-Pension)	120
VC3	G37109	Veterans Court Coordinator (Grant Position/Non-Pension)	124
VC4	G37101	Drug Testing Lab Supervisor Adult Drug Court (Grant Position/Non-Pension)	116
VC5	G90690	Administrative Assistant - Veterans Court (Grant Position/Non-Pension)	115

DEPT.	TITLE CODE	POSITION	GRADE
WIOA			
WIA1	G10051	Workforce Investment Opportunity Act Director	133
WIA2	G10052	Program Monitor/Job Developer - WIOA	120
WIA3	G10054	Program Specialist I - WIOA	120
WIA4	G10056	Program Specialist II - WIOA	121
WIA5	G10057	Data Control Supervisor - WIOA	121
WIA6	G10063	WIOA Assistant Director	130
WIA7	G16005	Finance Manager - WIOA	122
WIA8	G90523	Administrative Assistant - WIOA	115
WIA9	G90547	Accounting Clerk - WIOA	113
WIA10	G90585	Administrative Technician - WIOA	115

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8
111	$ 31,200.00	$ 31,512.00	$ 31,827.12	$ 32,145.39	$ 32,466.85	$ 32,791.51	$ 33,119.43	$ 33,450.62
112	$ 32,136.00	$ 32,457.36	$ 32,781.93	$ 33,109.75	$ 33,440.85	$ 33,775.26	$ 34,113.01	$ 34,454.14
113	$ 33,100.08	$ 33,431.08	$ 33,765.39	$ 34,103.05	$ 34,444.08	$ 34,788.52	$ 35,136.40	$ 35,487.77
114	$ 34,093.08	$ 34,434.01	$ 34,778.35	$ 35,126.14	$ 35,477.40	$ 35,832.17	$ 36,190.49	$ 36,552.40
115	$ 35,115.87	$ 35,467.03	$ 35,821.70	$ 36,179.92	$ 36,541.72	$ 36,907.14	$ 37,276.21	$ 37,648.97
116	$ 36,520.51	$ 36,885.71	$ 37,254.57	$ 37,627.12	$ 38,003.39	$ 38,383.42	$ 38,767.26	$ 39,154.93
117	$ 37,981.33	$ 38,361.14	$ 38,744.75	$ 39,132.20	$ 39,523.52	$ 39,918.76	$ 40,317.95	$ 40,721.13
118	$ 39,500.58	$ 39,895.59	$ 40,294.55	$ 40,697.49	$ 41,104.47	$ 41,515.51	$ 41,930.67	$ 42,349.97
119	$ 41,080.61	$ 41,491.41	$ 41,906.33	$ 42,325.39	$ 42,748.64	$ 43,176.13	$ 43,607.89	$ 44,043.97
120	$ 42,723.83	$ 43,151.07	$ 43,582.58	$ 44,018.41	$ 44,458.59	$ 44,903.18	$ 45,352.21	$ 45,805.73
121	$ 44,860.02	$ 45,308.62	$ 45,761.71	$ 46,219.33	$ 46,681.52	$ 47,148.33	$ 47,619.82	$ 48,096.02
122	$ 47,103.02	$ 47,574.05	$ 48,049.79	$ 48,530.29	$ 49,015.60	$ 49,505.75	$ 50,000.81	$ 50,500.82
123	$ 49,458.17	$ 49,952.76	$ 50,452.28	$ 50,956.81	$ 51,466.38	$ 51,981.04	$ 52,500.85	$ 53,025.86
124	$ 52,425.67	$ 52,949.92	$ 53,479.42	$ 54,014.22	$ 54,554.36	$ 55,099.90	$ 55,650.90	$ 56,207.41
125	$ 55,571.21	$ 56,126.92	$ 56,688.19	$ 57,255.07	$ 57,827.62	$ 58,405.90	$ 58,989.95	$ 59,579.85
126	$ 58,905.48	$ 59,494.53	$ 60,089.48	$ 60,690.37	$ 61,297.28	$ 61,910.25	$ 62,529.35	$ 63,154.65
127	$ 62,439.81	$ 63,064.20	$ 63,694.85	$ 64,331.79	$ 64,975.11	$ 65,624.86	$ 66,281.11	$ 66,943.92
128	$ 66,810.59	$ 67,478.70	$ 68,153.49	$ 68,835.02	$ 69,523.37	$ 70,218.60	$ 70,920.79	$ 71,630.00
129	$ 71,487.33	$ 72,202.21	$ 72,924.23	$ 73,653.47	$ 74,390.01	$ 75,133.91	$ 75,885.25	$ 76,644.10
130	$ 76,491.45	$ 77,256.36	$ 78,028.93	$ 78,809.22	$ 79,597.31	$ 80,393.28	$ 81,197.21	$ 82,009.19
131	$ 81,845.85	$ 82,664.31	$ 83,490.95	$ 84,325.86	$ 85,169.12	$ 86,020.81	$ 86,881.02	$ 87,749.83
132	$ 87,575.06	$ 88,450.81	$ 89,335.32	$ 90,228.67	$ 91,130.96	$ 92,042.27	$ 92,962.69	$ 93,892.32
133	$ 93,705.31	$ 94,642.37	$ 95,588.79	$ 96,544.68	$ 97,510.12	$ 98,485.23	$ 99,470.08	$ 100,464.78
134	$ 100,733.21	$ 101,740.54	$ 102,757.95	$ 103,785.53	$ 104,823.38	$ 105,871.62	$ 106,930.33	$ 107,999.64
135	$ 108,288.20	$ 109,371.08	$ 110,464.79	$ 111,569.44	$ 112,685.14	$ 113,811.99	$ 114,950.11	$ 116,099.61
136	$ 116,409.82	$ 117,573.92	$ 118,749.65	$ 119,937.15	$ 121,136.52	$ 122,347.89	$ 123,571.37	$ 124,807.08
137	$ 125,140.55	$ 126,391.96	$ 127,655.88	$ 128,932.44	$ 130,221.76	$ 131,523.98	$ 132,839.22	$ 134,167.61
138	$ 134,526.09	$ 135,871.36	$ 137,230.07	$ 138,602.37	$ 139,988.39	$ 141,388.28	$ 142,802.16	$ 144,230.18
139	$ 144,615.55	$ 146,061.71	$ 147,522.32	$ 148,997.55	$ 150,487.52	$ 151,992.40	$ 153,512.32	$ 155,047.45
140	$ 166,307.88	$ 167,970.96	$ 169,650.67	$ 171,347.18	$ 173,060.65	$ 174,791.26	$ 176,539.17	$ 178,304.56

Grade	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16
111	$ 33,785.13	$ 34,122.98	$ 34,464.21	$ 34,808.85	$ 35,156.94	$ 35,508.51	$ 35,863.60	$ 36,222.23
112	$ 34,798.68	$ 35,146.67	$ 35,498.14	$ 35,853.12	$ 36,211.65	$ 36,573.77	$ 36,939.50	$ 37,308.90
113	$ 35,842.64	$ 36,201.07	$ 36,563.08	$ 36,928.71	$ 37,298.00	$ 37,670.98	$ 38,047.69	$ 38,428.17
114	$ 36,917.92	$ 37,287.10	$ 37,659.97	$ 38,036.57	$ 38,416.94	$ 38,801.11	$ 39,189.12	$ 39,581.01
115	$ 38,025.46	$ 38,405.72	$ 38,789.77	$ 39,177.67	$ 39,569.45	$ 39,965.14	$ 40,364.79	$ 40,768.44
116	$ 39,546.48	$ 39,941.94	$ 40,341.36	$ 40,744.78	$ 41,152.22	$ 41,563.75	$ 41,979.38	$ 42,399.18
117	$ 41,128.34	$ 41,539.62	$ 41,955.02	$ 42,374.57	$ 42,798.31	$ 43,226.30	$ 43,658.56	$ 44,095.15
118	$ 42,773.47	$ 43,201.21	$ 43,633.22	$ 44,069.55	$ 44,510.25	$ 44,955.35	$ 45,404.90	$ 45,858.95
119	$ 44,484.41	$ 44,929.25	$ 45,378.55	$ 45,832.33	$ 46,290.66	$ 46,753.56	$ 47,221.10	$ 47,693.31
120	$ 46,263.79	$ 46,726.42	$ 47,193.69	$ 47,665.63	$ 48,142.28	$ 48,623.71	$ 49,109.94	$ 49,601.04
121	$ 48,576.98	$ 49,062.75	$ 49,553.37	$ 50,048.91	$ 50,549.40	$ 51,054.89	$ 51,565.44	$ 52,081.09
122	$ 51,005.83	$ 51,515.88	$ 52,031.04	$ 52,551.35	$ 53,076.87	$ 53,607.63	$ 54,143.71	$ 54,685.15
123	$ 53,556.12	$ 54,091.68	$ 54,632.59	$ 55,178.92	$ 55,730.71	$ 56,288.02	$ 56,850.90	$ 57,419.41
124	$ 56,769.48	$ 57,337.18	$ 57,910.55	$ 58,489.66	$ 59,074.55	$ 59,665.30	$ 60,261.95	$ 60,864.57
125	$ 60,175.65	$ 60,777.41	$ 61,385.18	$ 61,999.03	$ 62,619.03	$ 63,245.22	$ 63,877.67	$ 64,516.44
126	$ 63,786.19	$ 64,424.05	$ 65,068.29	$ 65,718.98	$ 66,376.17	$ 67,039.93	$ 67,710.33	$ 68,387.43
127	$ 67,613.36	$ 68,289.50	$ 68,972.39	$ 69,662.12	$ 70,358.74	$ 71,062.32	$ 71,772.95	$ 72,490.68
128	$ 72,346.30	$ 73,069.76	$ 73,800.46	$ 74,538.46	$ 75,283.85	$ 76,036.69	$ 76,797.05	$ 77,565.02
129	$ 77,410.54	$ 78,184.64	$ 78,966.49	$ 79,756.16	$ 80,553.72	$ 81,359.25	$ 82,172.85	$ 82,994.58
130	$ 82,829.28	$ 83,657.57	$ 84,494.15	$ 85,339.09	$ 86,192.48	$ 87,054.40	$ 87,924.95	$ 88,804.20
131	$ 88,627.33	$ 89,513.60	$ 90,408.74	$ 91,312.82	$ 92,225.95	$ 93,148.21	$ 94,079.69	$ 95,020.49
132	$ 94,831.24	$ 95,779.55	$ 96,737.35	$ 97,704.72	$ 98,681.77	$ 99,668.59	$ 100,665.27	$ 101,671.92
133	$ 101,469.43	$ 102,484.12	$ 103,508.96	$ 104,544.05	$ 105,589.49	$ 106,645.39	$ 107,711.84	$ 108,788.96
134	$ 109,079.63	$ 110,170.43	$ 111,272.13	$ 112,384.85	$ 113,508.70	$ 114,643.79	$ 115,790.23	$ 116,948.13
135	$ 117,260.61	$ 118,433.21	$ 119,617.54	$ 120,813.72	$ 122,021.86	$ 123,242.07	$ 124,474.50	$ 125,719.24
136	$ 126,055.15	$ 127,315.70	$ 128,588.86	$ 129,874.75	$ 131,173.50	$ 132,485.23	$ 133,810.08	$ 135,148.18
137	$ 135,509.29	$ 136,864.38	$ 138,233.02	$ 139,615.35	$ 141,011.51	$ 142,421.62	$ 143,845.84	$ 145,284.30
138	$ 145,672.48	$ 147,129.21	$ 148,600.50	$ 150,086.51	$ 151,587.37	$ 153,103.24	$ 154,634.28	$ 156,180.62
139	$ 156,597.92	$ 158,163.90	$ 159,745.54	$ 161,342.99	$ 162,956.42	$ 164,585.99	$ 166,231.85	$ 167,894.17
140	$ 180,087.61	$ 181,888.48	$ 183,707.37	$ 185,544.44	$ 187,399.89	$ 189,273.89	$ 191,166.62	$ 193,078.29

Grade	Step 17	Step 18	Step 19	Step 20	Step 21	Step 22	Step 23	Step 24
111	$ 36,584.45	$ 36,950.30	$ 37,319.80	$ 37,693.00	$ 38,069.93	$ 38,450.63	$ 38,835.13	$ 39,223.49
112	$ 37,681.99	$ 38,058.81	$ 38,439.40	$ 38,823.79	$ 39,212.03	$ 39,604.15	$ 40,000.19	$ 40,400.19
113	$ 38,812.45	$ 39,200.57	$ 39,592.58	$ 39,988.50	$ 40,388.39	$ 40,792.27	$ 41,200.19	$ 41,612.20
114	$ 39,976.82	$ 40,376.59	$ 40,780.35	$ 41,188.16	$ 41,600.04	$ 42,016.04	$ 42,436.20	$ 42,860.56
115	$ 41,176.12	$ 41,587.89	$ 42,003.77	$ 42,423.80	$ 42,848.04	$ 43,276.52	$ 43,709.29	$ 44,146.38
116	$ 42,823.17	$ 43,251.40	$ 43,683.92	$ 44,120.75	$ 44,561.96	$ 45,007.58	$ 45,457.66	$ 45,912.23
117	$ 44,536.10	$ 44,981.46	$ 45,431.27	$ 45,885.59	$ 46,344.44	$ 46,807.89	$ 47,275.96	$ 47,748.72
118	$ 46,317.54	$ 46,780.72	$ 47,248.52	$ 47,721.01	$ 48,198.22	$ 48,680.20	$ 49,167.00	$ 49,658.67
119	$ 48,170.24	$ 48,651.94	$ 49,138.46	$ 49,629.85	$ 50,126.15	$ 50,627.41	$ 51,133.68	$ 51,645.02
120	$ 50,097.05	$ 50,598.02	$ 51,104.00	$ 51,615.04	$ 52,131.19	$ 52,652.51	$ 53,179.03	$ 53,710.82
121	$ 52,601.90	$ 53,127.92	$ 53,659.20	$ 54,195.79	$ 54,737.75	$ 55,285.13	$ 55,837.98	$ 56,396.36
122	$ 55,232.00	$ 55,784.32	$ 56,342.16	$ 56,905.58	$ 57,474.64	$ 58,049.39	$ 58,629.88	$ 59,216.18
123	$ 57,993.60	$ 58,573.54	$ 59,159.27	$ 59,750.86	$ 60,348.37	$ 60,951.86	$ 61,561.37	$ 62,176.99
124	$ 61,473.22	$ 62,087.95	$ 62,708.83	$ 63,335.92	$ 63,969.27	$ 64,608.97	$ 65,255.06	$ 65,907.61
125	$ 65,161.61	$ 65,813.22	$ 66,471.36	$ 67,136.07	$ 67,807.43	$ 68,485.51	$ 69,170.36	$ 69,862.06
126	$ 69,071.31	$ 69,762.02	$ 70,459.64	$ 71,164.23	$ 71,875.88	$ 72,594.64	$ 73,320.58	$ 74,053.79
127	$ 73,215.58	$ 73,947.74	$ 74,687.22	$ 75,434.09	$ 76,188.43	$ 76,950.31	$ 77,719.82	$ 78,497.02
128	$ 78,340.67	$ 79,124.08	$ 79,915.32	$ 80,714.48	$ 81,521.62	$ 82,336.84	$ 83,160.20	$ 83,991.81
129	$ 83,824.52	$ 84,662.77	$ 85,509.39	$ 86,364.49	$ 87,228.13	$ 88,100.41	$ 88,981.42	$ 89,871.23
130	$ 89,692.24	$ 90,589.16	$ 91,495.05	$ 92,410.00	$ 93,334.10	$ 94,267.44	$ 95,210.12	$ 96,162.22
131	$ 95,970.69	$ 96,930.40	$ 97,899.71	$ 98,878.70	$ 99,867.49	$ 100,866.16	$ 101,874.83	$ 102,893.57
132	$ 102,688.64	$ 103,715.53	$ 104,752.69	$ 105,800.21	$ 106,858.21	$ 107,926.80	$ 109,006.06	$ 110,096.12
133	$ 109,876.85	$ 110,975.62	$ 112,085.37	$ 113,206.23	$ 114,338.29	$ 115,481.67	$ 116,636.49	$ 117,802.85
134	$ 118,117.61	$ 119,298.79	$ 120,491.78	$ 121,696.69	$ 122,913.66	$ 124,142.80	$ 125,384.23	$ 126,638.07
135	$ 126,976.43	$ 128,246.20	$ 129,528.66	$ 130,823.95	$ 132,132.19	$ 133,453.51	$ 134,788.04	$ 136,135.92
136	$ 136,499.67	$ 137,864.66	$ 139,243.31	$ 140,635.74	$ 142,042.10	$ 143,462.52	$ 144,897.15	$ 146,346.12
137	$ 146,737.14	$ 148,204.51	$ 149,686.56	$ 151,183.42	$ 152,695.26	$ 154,222.21	$ 155,764.43	$ 157,322.08
138	$ 157,742.43	$ 159,319.85	$ 160,913.05	$ 162,522.18	$ 164,147.40	$ 165,788.87	$ 167,446.76	$ 169,121.23
139	$ 169,573.11	$ 171,268.84	$ 172,981.53	$ 174,711.34	$ 176,458.46	$ 178,223.04	$ 180,005.27	$ 181,805.32
140	$ 195,009.07	$ 196,959.16	$ 198,928.76	$ 200,918.04	$ 202,927.22	$ 204,956.50	$ 207,006.06	$ 209,076.12

Grade	Step 25	Step 26	Step 27	Step 28	Step 29	Step 30	Step 31	Step 32
111	$ 39,615.72	$ 40,011.88	$ 40,412.00	$ 40,816.12	$ 41,224.28	$ 41,636.52	$ 42,052.89	$ 42,473.42
112	$ 40,804.19	$ 41,212.23	$ 41,624.36	$ 42,040.60	$ 42,461.01	$ 42,885.62	$ 43,314.47	$ 43,747.62
113	$ 42,028.32	$ 42,448.60	$ 42,873.09	$ 43,301.82	$ 43,734.84	$ 44,172.19	$ 44,613.91	$ 45,060.05
114	$ 43,289.17	$ 43,722.06	$ 44,159.28	$ 44,600.87	$ 45,046.88	$ 45,497.35	$ 45,952.32	$ 46,411.85
115	$ 44,587.84	$ 45,033.72	$ 45,484.06	$ 45,938.90	$ 46,398.29	$ 46,862.27	$ 47,330.89	$ 47,804.20
116	$ 46,371.36	$ 46,835.07	$ 47,303.42	$ 47,776.46	$ 48,254.22	$ 48,736.76	$ 49,224.13	$ 49,716.37
117	$ 48,226.21	$ 48,708.47	$ 49,195.56	$ 49,687.51	$ 50,184.39	$ 50,686.23	$ 51,193.09	$ 51,705.03
118	$ 50,155.26	$ 50,656.81	$ 51,163.38	$ 51,675.01	$ 52,191.76	$ 52,713.68	$ 53,240.82	$ 53,773.23
119	$ 52,161.47	$ 52,683.08	$ 53,209.92	$ 53,742.01	$ 54,279.43	$ 54,822.23	$ 55,370.45	$ 55,924.16
120	$ 54,247.93	$ 54,790.41	$ 55,338.31	$ 55,891.70	$ 56,450.61	$ 57,015.12	$ 57,585.27	$ 58,161.12
121	$ 56,960.33	$ 57,529.93	$ 58,105.23	$ 58,686.28	$ 59,273.14	$ 59,865.87	$ 60,464.53	$ 61,069.18
122	$ 59,808.34	$ 60,406.42	$ 61,010.49	$ 61,620.59	$ 62,236.80	$ 62,859.17	$ 63,487.76	$ 64,122.64
123	$ 62,798.76	$ 63,426.75	$ 64,061.01	$ 64,701.62	$ 65,348.64	$ 66,002.13	$ 66,662.15	$ 67,328.77
124	$ 66,566.68	$ 67,232.35	$ 67,904.67	$ 68,583.72	$ 69,269.56	$ 69,962.25	$ 70,661.88	$ 71,368.50
125	$ 70,560.68	$ 71,266.29	$ 71,978.95	$ 72,698.74	$ 73,425.73	$ 74,159.99	$ 74,901.59	$ 75,650.60
126	$ 74,794.33	$ 75,542.27	$ 76,297.69	$ 77,060.67	$ 77,831.28	$ 78,609.59	$ 79,395.68	$ 80,189.64
127	$ 79,281.99	$ 80,074.81	$ 80,875.55	$ 81,684.31	$ 82,501.15	$ 83,326.16	$ 84,159.43	$ 85,001.02
128	$ 84,831.72	$ 85,680.04	$ 86,536.84	$ 87,402.21	$ 88,276.23	$ 89,159.00	$ 90,050.59	$ 90,951.09
129	$ 90,769.95	$ 91,677.64	$ 92,594.42	$ 93,520.37	$ 94,455.57	$ 95,400.12	$ 96,354.13	$ 97,317.67
130	$ 97,123.84	$ 98,095.08	$ 99,076.03	$ 100,066.79	$ 101,067.46	$ 102,078.13	$ 103,098.91	$ 104,129.90
131	$ 103,922.51	$ 104,961.74	$ 106,011.35	$ 107,071.47	$ 108,142.18	$ 109,223.60	$ 110,315.84	$ 111,419.00
132	$ 111,197.09	$ 112,309.06	$ 113,432.15	$ 114,566.47	$ 115,712.13	$ 116,869.26	$ 118,037.95	$ 119,218.33
133	$ 118,980.88	$ 120,170.69	$ 121,372.40	$ 122,586.12	$ 123,811.98	$ 125,050.10	$ 126,300.60	$ 127,563.61
134	$ 127,904.45	$ 129,183.49	$ 130,475.33	$ 131,780.08	$ 133,097.88	$ 134,428.86	$ 135,773.15	$ 137,130.88
135	$ 137,497.28	$ 138,872.25	$ 140,260.98	$ 141,663.59	$ 143,080.22	$ 144,511.03	$ 145,956.14	$ 147,415.70
136	$ 147,809.58	$ 149,287.67	$ 150,780.55	$ 152,288.36	$ 153,811.24	$ 155,349.35	$ 156,902.85	$ 158,471.87
137	$ 158,895.30	$ 160,484.25	$ 162,089.09	$ 163,709.98	$ 165,347.08	$ 167,000.55	$ 168,670.56	$ 170,357.26
138	$ 170,812.44	$ 172,520.57	$ 174,245.77	$ 175,988.23	$ 177,748.11	$ 179,525.59	$ 181,320.85	$ 183,134.06
139	$ 183,623.38	$ 185,459.61	$ 187,314.21	$ 189,187.35	$ 191,079.22	$ 192,990.01	$ 194,919.91	$ 196,869.11
140	$ 211,166.88	$ 213,278.55	$ 215,411.34	$ 217,565.45	$ 219,741.11	$ 221,938.52	$ 224,157.90	$ 226,399.48

Grade	Step 33	Step 34	Step 35	Step 36	Step 37	Step 38	Step 39	Step 40
111	$ 42,898.15	$ 43,327.13	$ 43,760.40	$ 44,198.01	$ 44,639.99	$ 45,086.39	$ 45,537.25	$ 45,992.62
112	$ 44,185.09	$ 44,626.94	$ 45,073.21	$ 45,523.95	$ 45,979.19	$ 46,438.98	$ 46,903.37	$ 47,372.40
113	$ 45,510.65	$ 45,965.75	$ 46,425.41	$ 46,889.66	$ 47,358.56	$ 47,832.15	$ 48,310.47	$ 48,793.57
114	$ 46,875.97	$ 47,344.73	$ 47,818.17	$ 48,296.35	$ 48,779.32	$ 49,267.11	$ 49,759.78	$ 50,257.38
115	$ 48,282.24	$ 48,765.07	$ 49,252.72	$ 49,745.25	$ 50,242.70	$ 50,745.12	$ 51,252.58	$ 51,765.10
116	$ 50,213.53	$ 50,715.67	$ 51,222.83	$ 51,735.05	$ 52,252.41	$ 52,774.93	$ 53,302.68	$ 53,835.71
117	$ 52,222.08	$ 52,744.30	$ 53,271.74	$ 53,804.46	$ 54,342.50	$ 54,885.93	$ 55,434.79	$ 55,989.13
118	$ 54,310.96	$ 54,854.07	$ 55,402.61	$ 55,956.64	$ 56,516.20	$ 57,081.36	$ 57,652.18	$ 58,228.70
119	$ 56,483.40	$ 57,048.23	$ 57,618.71	$ 58,194.90	$ 58,776.85	$ 59,364.62	$ 59,958.26	$ 60,557.85
120	$ 58,742.73	$ 59,330.16	$ 59,923.46	$ 60,522.70	$ 61,127.92	$ 61,739.20	$ 62,356.60	$ 62,980.16
121	$ 61,679.87	$ 62,296.67	$ 62,919.64	$ 63,548.83	$ 64,184.32	$ 64,826.16	$ 65,474.42	$ 66,129.17
122	$ 64,763.86	$ 65,411.50	$ 66,065.62	$ 66,726.27	$ 67,393.54	$ 68,067.47	$ 68,748.15	$ 69,435.63
123	$ 68,002.06	$ 68,682.08	$ 69,368.90	$ 70,062.59	$ 70,763.21	$ 71,470.84	$ 72,185.55	$ 72,907.41
124	$ 72,082.18	$ 72,803.00	$ 73,531.03	$ 74,266.34	$ 75,009.01	$ 75,759.10	$ 76,516.69	$ 77,281.85
125	$ 76,407.11	$ 77,171.18	$ 77,942.89	$ 78,722.32	$ 79,509.55	$ 80,304.64	$ 81,107.69	$ 81,918.76
126	$ 80,991.54	$ 81,801.45	$ 82,619.47	$ 83,445.66	$ 84,280.12	$ 85,122.92	$ 85,974.15	$ 86,833.89
127	$ 85,851.03	$ 86,709.54	$ 87,576.64	$ 88,452.40	$ 89,336.93	$ 90,230.30	$ 91,132.60	$ 92,043.92
128	$ 91,860.60	$ 92,779.21	$ 93,707.00	$ 94,644.07	$ 95,590.51	$ 96,546.42	$ 97,511.88	$ 98,487.00
129	$ 98,290.84	$ 99,273.75	$ 100,266.49	$ 101,269.15	$ 102,281.85	$ 103,304.66	$ 104,337.71	$ 105,381.09
130	$ 105,171.20	$ 106,222.92	$ 107,285.14	$ 108,358.00	$ 109,441.58	$ 110,535.99	$ 111,641.35	$ 112,757.76
131	$ 112,533.19	$ 113,658.52	$ 114,795.10	$ 115,943.06	$ 117,102.49	$ 118,273.51	$ 119,456.25	$ 120,650.81
132	$ 120,410.51	$ 121,614.62	$ 122,830.76	$ 124,059.07	$ 125,299.66	$ 126,552.66	$ 127,818.18	$ 129,096.36
133	$ 128,839.25	$ 130,127.64	$ 131,428.91	$ 132,743.20	$ 134,070.64	$ 135,411.34	$ 136,765.46	$ 138,133.11
134	$ 138,502.19	$ 139,887.21	$ 141,286.08	$ 142,698.94	$ 144,125.93	$ 145,567.19	$ 147,022.87	$ 148,493.09
135	$ 148,889.85	$ 150,378.75	$ 151,882.54	$ 153,401.37	$ 154,935.38	$ 156,484.73	$ 158,049.58	$ 159,630.08
136	$ 160,056.59	$ 161,657.16	$ 163,273.73	$ 164,906.47	$ 166,555.53	$ 168,221.09	$ 169,903.30	$ 171,602.33
137	$ 172,060.84	$ 173,781.45	$ 175,519.26	$ 177,274.45	$ 179,047.20	$ 180,837.67	$ 182,646.05	$ 184,472.51
138	$ 184,965.40	$ 186,815.05	$ 188,683.20	$ 190,570.04	$ 192,475.74	$ 194,400.49	$ 196,344.50	$ 198,307.94
139	$ 198,837.81	$ 200,826.18	$ 202,834.44	$ 204,862.79	$ 206,911.42	$ 208,980.53	$ 211,070.34	$ 213,181.04
140	$ 228,663.48	$ 230,950.11	$ 233,259.61	$ 235,592.21	$ 237,948.13	$ 240,327.61	$ 242,730.89	$ 245,158.20

Grade	Step 41	Step 42	Step 43	Step 44	Step 45
111	$ 46,452.55	$ 46,917.07	$ 47,386.24	$ 47,860.11	$ 48,338.71
112	$ 47,846.12	$ 48,324.59	$ 48,807.83	$ 49,295.91	$ 49,788.87
113	$ 49,281.51	$ 49,774.32	$ 50,272.07	$ 50,774.79	$ 51,282.54
114	$ 50,759.95	$ 51,267.55	$ 51,780.23	$ 52,298.03	$ 52,821.01
115	$ 52,282.75	$ 52,805.58	$ 53,333.64	$ 53,866.97	$ 54,405.64
116	$ 54,374.06	$ 54,917.80	$ 55,466.98	$ 56,021.65	$ 56,581.87
117	$ 56,549.03	$ 57,114.52	$ 57,685.66	$ 58,262.52	$ 58,845.14
118	$ 58,810.99	$ 59,399.10	$ 59,993.09	$ 60,593.02	$ 61,198.95
119	$ 61,163.43	$ 61,775.06	$ 62,392.81	$ 63,016.74	$ 63,646.91
120	$ 63,609.96	$ 64,246.06	$ 64,888.52	$ 65,537.41	$ 66,192.78
121	$ 66,790.46	$ 67,458.37	$ 68,132.95	$ 68,814.28	$ 69,502.42
122	$ 70,129.98	$ 70,831.28	$ 71,539.60	$ 72,254.99	$ 72,977.54
123	$ 73,636.48	$ 74,372.85	$ 75,116.58	$ 75,867.74	$ 76,626.42
124	$ 78,054.67	$ 78,835.22	$ 79,623.57	$ 80,419.81	$ 81,224.00
125	$ 82,737.95	$ 83,565.33	$ 84,400.99	$ 85,245.00	$ 86,097.44
126	$ 87,702.23	$ 88,579.25	$ 89,465.04	$ 90,359.69	$ 91,263.29
127	$ 92,964.36	$ 93,894.01	$ 94,832.95	$ 95,781.28	$ 96,739.09
128	$ 99,471.87	$ 100,466.59	$ 101,471.25	$ 102,485.97	$ 103,510.83
129	$ 106,434.90	$ 107,499.25	$ 108,574.24	$ 109,659.98	$ 110,756.58
130	$ 113,885.34	$ 115,024.20	$ 116,174.44	$ 117,336.18	$ 118,509.54
131	$ 121,857.32	$ 123,075.89	$ 124,306.65	$ 125,549.71	$ 126,805.21
132	$ 130,387.33	$ 131,691.20	$ 133,008.11	$ 134,338.19	$ 135,681.58
133	$ 139,514.44	$ 140,909.59	$ 142,318.68	$ 143,741.87	$ 145,179.29
134	$ 149,978.02	$ 151,477.80	$ 152,992.58	$ 154,522.51	$ 156,067.73
135	$ 161,226.38	$ 162,838.64	$ 164,467.03	$ 166,111.70	$ 167,772.81
136	$ 173,318.35	$ 175,051.54	$ 176,802.05	$ 178,570.07	$ 180,355.77
137	$ 186,317.23	$ 188,180.40	$ 190,062.21	$ 191,962.83	$ 193,882.46
138	$ 200,291.02	$ 202,293.93	$ 204,316.87	$ 206,360.04	$ 208,423.64
139	$ 215,312.85	$ 217,465.98	$ 219,640.64	$ 221,837.05	$ 224,055.42
140	$ 247,609.78	$ 250,085.88	$ 252,586.73	$ 255,112.60	$ 257,663.73

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8
PS0	$ 33,100.00	$ 33,431.00	$ 33,765.31	$ 34,102.96	$ 34,443.99	$ 34,788.43	$ 35,136.32	$ 35,487.68
PS1	$ 45,000.00	$ 45,450.00	$ 45,904.50	$ 46,363.55	$ 46,827.18	$ 47,295.45	$ 47,768.41	$ 48,246.09
PS2	$ 50,000.00	$ 50,500.00	$ 51,005.00	$ 51,515.05	$ 52,030.20	$ 52,550.50	$ 53,076.01	$ 53,606.77
PS3	$ 57,500.00	$ 58,075.00	$ 58,655.75	$ 59,242.31	$ 59,834.73	$ 60,433.08	$ 61,037.41	$ 61,647.78
PS4	$ 60,000.00	$ 60,600.00	$ 61,206.00	$ 61,818.06	$ 62,436.24	$ 63,060.60	$ 63,691.21	$ 64,328.12
PS5	$ 65,000.00	$ 65,650.00	$ 66,306.50	$ 66,969.57	$ 67,639.26	$ 68,315.65	$ 68,998.81	$ 69,688.80
PS6	$ 70,000.00	$ 70,700.00	$ 71,407.00	$ 72,121.07	$ 72,842.28	$ 73,570.70	$ 74,306.41	$ 75,049.47
PS7	$ 80,000.00	$ 80,800.00	$ 81,608.00	$ 82,424.08	$ 83,248.32	$ 84,080.80	$ 84,921.61	$ 85,770.83
PS8	$ 95,000.00	$ 95,950.00	$ 96,909.50	$ 97,878.60	$ 98,857.38	$ 99,845.95	$ 100,844.41	$ 101,852.86
PS9	$ 120,000.00	$ 121,200.00	$ 122,412.00	$ 123,636.12	$ 124,872.48	$ 126,121.21	$ 127,382.42	$ 128,656.24
F0	$ 42,500.00	$ 42,925.00	$ 43,354.25	$ 43,787.79	$ 44,225.67	$ 44,667.93	$ 45,114.61	$ 45,565.75
F1	$ 45,000.00	$ 45,450.00	$ 45,904.50	$ 46,363.55	$ 46,827.18	$ 47,295.45	$ 47,768.41	$ 48,246.09
F2	$ 47,500.00	$ 47,975.00	$ 48,454.75	$ 48,939.30	$ 49,428.69	$ 49,922.98	$ 50,422.21	$ 50,926.43
F3	$ 50,000.00	$ 50,500.00	$ 51,005.00	$ 51,515.05	$ 52,030.20	$ 52,550.50	$ 53,076.01	$ 53,606.77
F4	$ 57,500.00	$ 58,075.00	$ 58,655.75	$ 59,242.31	$ 59,834.73	$ 60,433.08	$ 61,037.41	$ 61,647.78
F5	$ 65,000.00	$ 65,650.00	$ 66,306.50	$ 66,969.57	$ 67,639.26	$ 68,315.65	$ 68,998.81	$ 69,688.80
F6	$ 70,000.00	$ 70,700.00	$ 71,407.00	$ 72,121.07	$ 72,842.28	$ 73,570.70	$ 74,306.41	$ 75,049.47
F7	$ 75,000.00	$ 75,750.00	$ 76,507.50	$ 77,272.58	$ 78,045.30	$ 78,825.75	$ 79,614.01	$ 80,410.15
F8	$ 80,000.00	$ 80,800.00	$ 81,608.00	$ 82,424.08	$ 83,248.32	$ 84,080.80	$ 84,921.61	$ 85,770.83
F9	$ 95,000.00	$ 95,950.00	$ 96,909.50	$ 97,878.60	$ 98,857.38	$ 99,845.95	$ 100,844.41	$ 101,852.86
F10	$ 120,000.00	$ 121,200.00	$ 122,412.00	$ 123,636.12	$ 124,872.48	$ 126,121.21	$ 127,382.42	$ 128,656.24
C1	$ 42,500.00	$ 42,925.00	$ 43,354.25	$ 43,787.79	$ 44,225.67	$ 44,667.93	$ 45,114.61	$ 45,565.75
C2	$ 43,500.00	$ 43,935.00	$ 44,374.35	$ 44,818.09	$ 45,266.27	$ 45,718.94	$ 46,176.13	$ 46,637.89
C3	$ 45,000.00	$ 45,450.00	$ 45,904.50	$ 46,363.55	$ 46,827.18	$ 47,295.45	$ 47,768.41	$ 48,246.09
C4	$ 57,500.00	$ 58,075.00	$ 58,655.75	$ 59,242.31	$ 59,834.73	$ 60,433.08	$ 61,037.41	$ 61,647.78
C5	$ 65,000.00	$ 65,650.00	$ 66,306.50	$ 66,969.57	$ 67,639.26	$ 68,315.65	$ 68,998.81	$ 69,688.80
C6	$ 80,000.00	$ 80,800.00	$ 81,608.00	$ 82,424.08	$ 83,248.32	$ 84,080.80	$ 84,921.61	$ 85,770.83
C7	$ 100,000.00	$ 101,000.00	$ 102,010.00	$ 103,030.10	$ 104,060.40	$ 105,101.01	$ 106,152.02	$ 107,213.54

Grade	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16
PS0	$ 35,842.56	$ 36,200.98	$ 36,562.99	$ 36,928.62	$ 37,297.91	$ 37,670.89	$ 38,047.60	$ 38,428.07
PS1	$ 48,728.55	$ 49,215.84	$ 49,708.00	$ 50,205.08	$ 50,707.13	$ 51,214.20	$ 51,726.34	$ 52,243.60
PS2	$ 54,142.84	$ 54,684.26	$ 55,231.11	$ 55,783.42	$ 56,341.25	$ 56,904.66	$ 57,473.71	$ 58,048.45
PS3	$ 62,264.26	$ 62,886.90	$ 63,515.77	$ 64,150.93	$ 64,792.44	$ 65,440.36	$ 66,094.77	$ 66,755.71
PS4	$ 64,971.40	$ 65,621.12	$ 66,277.33	$ 66,940.10	$ 67,609.50	$ 68,285.60	$ 68,968.45	$ 69,658.14
PS5	$ 70,385.69	$ 71,089.54	$ 71,800.44	$ 72,518.44	$ 73,243.63	$ 73,976.06	$ 74,715.82	$ 75,462.98
PS6	$ 75,799.97	$ 76,557.97	$ 77,323.55	$ 78,096.78	$ 78,877.75	$ 79,666.53	$ 80,463.19	$ 81,267.83
PS7	$ 86,628.54	$ 87,494.82	$ 88,369.77	$ 89,253.47	$ 90,146.00	$ 91,047.46	$ 91,957.94	$ 92,877.52
PS8	$ 102,871.39	$ 103,900.10	$ 104,939.10	$ 105,988.49	$ 107,048.38	$ 108,118.86	$ 109,200.05	$ 110,292.05
PS9	$ 129,942.80	$ 131,242.23	$ 132,554.66	$ 133,880.20	$ 135,219.00	$ 136,571.19	$ 137,936.91	$ 139,316.27
F0	$ 46,021.41	$ 46,481.62	$ 46,946.44	$ 47,415.90	$ 47,890.06	$ 48,368.96	$ 48,852.65	$ 49,341.18
F1	$ 48,728.55	$ 49,215.84	$ 49,708.00	$ 50,205.08	$ 50,707.13	$ 51,214.20	$ 51,726.34	$ 52,243.60
F2	$ 51,435.69	$ 51,950.05	$ 52,469.55	$ 52,994.25	$ 53,524.19	$ 54,059.43	$ 54,600.03	$ 55,146.03
F3	$ 54,142.84	$ 54,684.26	$ 55,231.11	$ 55,783.42	$ 56,341.25	$ 56,904.66	$ 57,473.71	$ 58,048.45
F4	$ 62,264.26	$ 62,886.90	$ 63,515.77	$ 64,150.93	$ 64,792.44	$ 65,440.36	$ 66,094.77	$ 66,755.71
F5	$ 70,385.69	$ 71,089.54	$ 71,800.44	$ 72,518.44	$ 73,243.63	$ 73,976.06	$ 74,715.82	$ 75,462.98
F6	$ 75,799.97	$ 76,557.97	$ 77,323.55	$ 78,096.78	$ 78,877.75	$ 79,666.53	$ 80,463.19	$ 81,267.83
F7	$ 81,214.25	$ 82,026.40	$ 82,846.66	$ 83,675.13	$ 84,511.88	$ 85,357.00	$ 86,210.57	$ 87,072.67
F8	$ 86,628.54	$ 87,494.82	$ 88,369.77	$ 89,253.47	$ 90,146.00	$ 91,047.46	$ 91,957.94	$ 92,877.52
F9	$ 102,871.39	$ 103,900.10	$ 104,939.10	$ 105,988.49	$ 107,048.38	$ 108,118.86	$ 109,200.05	$ 110,292.05
F10	$ 129,942.80	$ 131,242.23	$ 132,554.66	$ 133,880.20	$ 135,219.00	$ 136,571.19	$ 137,936.91	$ 139,316.27
C1	$ 46,021.41	$ 46,481.62	$ 46,946.44	$ 47,415.90	$ 47,890.06	$ 48,368.96	$ 48,852.65	$ 49,341.18
C2	$ 47,104.27	$ 47,575.31	$ 48,051.06	$ 48,531.57	$ 49,016.89	$ 49,507.06	$ 50,002.13	$ 50,502.15
C3	$ 48,728.55	$ 49,215.84	$ 49,708.00	$ 50,205.08	$ 50,707.13	$ 51,214.20	$ 51,726.34	$ 52,243.60
C4	$ 62,264.26	$ 62,886.90	$ 63,515.77	$ 64,150.93	$ 64,792.44	$ 65,440.36	$ 66,094.77	$ 66,755.71
C5	$ 70,385.69	$ 71,089.54	$ 71,800.44	$ 72,518.44	$ 73,243.63	$ 73,976.06	$ 74,715.82	$ 75,462.98
C6	$ 86,628.54	$ 87,494.82	$ 88,369.77	$ 89,253.47	$ 90,146.00	$ 91,047.46	$ 91,957.94	$ 92,877.52
C7	$ 108,285.67	$ 109,368.53	$ 110,462.21	$ 111,566.83	$ 112,682.50	$ 113,809.33	$ 114,947.42	$ 116,096.90

Grade	Step 17	Step 18	Step 19	Step 20	Step 21	Step 22	Step 23	Step 24
PS0	$ 38,812.35	$ 39,200.48	$ 39,592.48	$ 39,988.41	$ 40,388.29	$ 40,792.17	$ 41,200.09	$ 41,612.10
PS1	$ 52,766.04	$ 53,293.70	$ 53,826.64	$ 54,364.90	$ 54,908.55	$ 55,457.64	$ 56,012.21	$ 56,572.34
PS2	$ 58,628.93	$ 59,215.22	$ 59,807.37	$ 60,405.45	$ 61,009.50	$ 61,619.60	$ 62,235.79	$ 62,858.15
PS3	$ 67,423.27	$ 68,097.50	$ 68,778.48	$ 69,466.26	$ 70,160.93	$ 70,862.54	$ 71,571.16	$ 72,286.87
PS4	$ 70,354.72	$ 71,058.27	$ 71,768.85	$ 72,486.54	$ 73,211.40	$ 73,943.52	$ 74,682.95	$ 75,429.78
PS5	$ 76,217.61	$ 76,979.79	$ 77,749.59	$ 78,527.08	$ 79,312.35	$ 80,105.48	$ 80,906.53	$ 81,715.60
PS6	$ 82,080.51	$ 82,901.31	$ 83,730.32	$ 84,567.63	$ 85,413.30	$ 86,267.44	$ 87,130.11	$ 88,001.41
PS7	$ 93,806.29	$ 94,744.35	$ 95,691.80	$ 96,648.72	$ 97,615.20	$ 98,591.36	$ 99,577.27	$ 100,573.04
PS8	$ 111,394.97	$ 112,508.92	$ 113,634.01	$ 114,770.35	$ 115,918.05	$ 117,077.23	$ 118,248.01	$ 119,430.49
PS9	$ 140,709.44	$ 142,116.53	$ 143,537.70	$ 144,973.07	$ 146,422.80	$ 147,887.03	$ 149,365.90	$ 150,859.56
F0	$ 49,834.59	$ 50,332.94	$ 50,836.27	$ 51,344.63	$ 51,858.08	$ 52,376.66	$ 52,900.42	$ 53,429.43
F1	$ 52,766.04	$ 53,293.70	$ 53,826.64	$ 54,364.90	$ 54,908.55	$ 55,457.64	$ 56,012.21	$ 56,572.34
F2	$ 55,697.49	$ 56,254.46	$ 56,817.01	$ 57,385.18	$ 57,959.03	$ 58,538.62	$ 59,124.00	$ 59,715.24
F3	$ 58,628.93	$ 59,215.22	$ 59,807.37	$ 60,405.45	$ 61,009.50	$ 61,619.60	$ 62,235.79	$ 62,858.15
F4	$ 67,423.27	$ 68,097.50	$ 68,778.48	$ 69,466.26	$ 70,160.93	$ 70,862.54	$ 71,571.16	$ 72,286.87
F5	$ 76,217.61	$ 76,979.79	$ 77,749.59	$ 78,527.08	$ 79,312.35	$ 80,105.48	$ 80,906.53	$ 81,715.60
F6	$ 82,080.51	$ 82,901.31	$ 83,730.32	$ 84,567.63	$ 85,413.30	$ 86,267.44	$ 87,130.11	$ 88,001.41
F7	$ 87,943.40	$ 88,822.83	$ 89,711.06	$ 90,608.17	$ 91,514.25	$ 92,429.40	$ 93,353.69	$ 94,287.23
F8	$ 93,806.29	$ 94,744.35	$ 95,691.80	$ 96,648.72	$ 97,615.20	$ 98,591.36	$ 99,577.27	$ 100,573.04
F9	$ 111,394.97	$ 112,508.92	$ 113,634.01	$ 114,770.35	$ 115,918.05	$ 117,077.23	$ 118,248.01	$ 119,430.49
F10	$ 140,709.44	$ 142,116.53	$ 143,537.70	$ 144,973.07	$ 146,422.80	$ 147,887.03	$ 149,365.90	$ 150,859.56
C1	$ 49,834.59	$ 50,332.94	$ 50,836.27	$ 51,344.63	$ 51,858.08	$ 52,376.66	$ 52,900.42	$ 53,429.43
C2	$ 51,007.17	$ 51,517.24	$ 52,032.42	$ 52,552.74	$ 53,078.27	$ 53,609.05	$ 54,145.14	$ 54,686.59
C3	$ 52,766.04	$ 53,293.70	$ 53,826.64	$ 54,364.90	$ 54,908.55	$ 55,457.64	$ 56,012.21	$ 56,572.34
C4	$ 67,423.27	$ 68,097.50	$ 68,778.48	$ 69,466.26	$ 70,160.93	$ 70,862.54	$ 71,571.16	$ 72,286.87
C5	$ 76,217.61	$ 76,979.79	$ 77,749.59	$ 78,527.08	$ 79,312.35	$ 80,105.48	$ 80,906.53	$ 81,715.60
C6	$ 93,806.29	$ 94,744.35	$ 95,691.80	$ 96,648.72	$ 97,615.20	$ 98,591.36	$ 99,577.27	$ 100,573.04
C7	$ 117,257.86	$ 118,430.44	$ 119,614.75	$ 120,810.90	$ 122,019.00	$ 123,239.19	$ 124,471.59	$ 125,716.30

Grade	Step 25	Step 26	Step 27	Step 28	Step 29	Step 30	Step 31	Step 32
PS0	$ 42,028.22	$ 42,448.50	$ 42,872.98	$ 43,301.71	$ 43,734.73	$ 44,172.08	$ 44,613.80	$ 45,059.94
PS1	$ 57,138.06	$ 57,709.44	$ 58,286.53	$ 58,869.40	$ 59,458.09	$ 60,052.67	$ 60,653.20	$ 61,259.73
PS2	$ 63,486.73	$ 64,121.60	$ 64,762.82	$ 65,410.44	$ 66,064.55	$ 66,725.19	$ 67,392.45	$ 68,066.37
PS3	$ 73,009.74	$ 73,739.84	$ 74,477.24	$ 75,222.01	$ 75,974.23	$ 76,733.97	$ 77,501.31	$ 78,276.33
PS4	$ 76,184.08	$ 76,945.92	$ 77,715.38	$ 78,492.53	$ 79,277.46	$ 80,070.23	$ 80,870.93	$ 81,679.64
PS5	$ 82,532.75	$ 83,358.08	$ 84,191.66	$ 85,033.58	$ 85,883.91	$ 86,742.75	$ 87,610.18	$ 88,486.28
PS6	$ 88,881.43	$ 89,770.24	$ 90,667.94	$ 91,574.62	$ 92,490.37	$ 93,415.27	$ 94,349.42	$ 95,292.92
PS7	$ 101,578.77	$ 102,594.56	$ 103,620.51	$ 104,656.71	$ 105,703.28	$ 106,760.31	$ 107,827.91	$ 108,906.19
PS8	$ 120,624.79	$ 121,831.04	$ 123,049.35	$ 124,279.84	$ 125,522.64	$ 126,777.87	$ 128,045.65	$ 129,326.10
PS9	$ 152,368.16	$ 153,891.84	$ 155,430.76	$ 156,985.07	$ 158,554.92	$ 160,140.47	$ 161,741.87	$ 163,359.29
F0	$ 53,963.72	$ 54,503.36	$ 55,048.39	$ 55,598.88	$ 56,154.87	$ 56,716.41	$ 57,283.58	$ 57,856.41
F1	$ 57,138.06	$ 57,709.44	$ 58,286.53	$ 58,869.40	$ 59,458.09	$ 60,052.67	$ 60,653.20	$ 61,259.73
F2	$ 60,312.40	$ 60,915.52	$ 61,524.67	$ 62,139.92	$ 62,761.32	$ 63,388.93	$ 64,022.82	$ 64,663.05
F3	$ 63,486.73	$ 64,121.60	$ 64,762.82	$ 65,410.44	$ 66,064.55	$ 66,725.19	$ 67,392.45	$ 68,066.37
F4	$ 73,009.74	$ 73,739.84	$ 74,477.24	$ 75,222.01	$ 75,974.23	$ 76,733.97	$ 77,501.31	$ 78,276.33
F5	$ 82,532.75	$ 83,358.08	$ 84,191.66	$ 85,033.58	$ 85,883.91	$ 86,742.75	$ 87,610.18	$ 88,486.28
F6	$ 88,881.43	$ 89,770.24	$ 90,667.94	$ 91,574.62	$ 92,490.37	$ 93,415.27	$ 94,349.42	$ 95,292.92
F7	$ 95,230.10	$ 96,182.40	$ 97,144.22	$ 98,115.67	$ 99,096.82	$ 100,087.79	$ 101,088.67	$ 102,099.56
F8	$ 101,578.77	$ 102,594.56	$ 103,620.51	$ 104,656.71	$ 105,703.28	$ 106,760.31	$ 107,827.91	$ 108,906.19
F9	$ 120,624.79	$ 121,831.04	$ 123,049.35	$ 124,279.84	$ 125,522.64	$ 126,777.87	$ 128,045.65	$ 129,326.10
F10	$ 152,368.16	$ 153,891.84	$ 155,430.76	$ 156,985.07	$ 158,554.92	$ 160,140.47	$ 161,741.87	$ 163,359.29
C1	$ 53,963.72	$ 54,503.36	$ 55,048.39	$ 55,598.88	$ 56,154.87	$ 56,716.41	$ 57,283.58	$ 57,856.41
C2	$ 55,233.46	$ 55,785.79	$ 56,343.65	$ 56,907.09	$ 57,476.16	$ 58,050.92	$ 58,631.43	$ 59,217.74
C3	$ 57,138.06	$ 57,709.44	$ 58,286.53	$ 58,869.40	$ 59,458.09	$ 60,052.67	$ 60,653.20	$ 61,259.73
C4	$ 73,009.74	$ 73,739.84	$ 74,477.24	$ 75,222.01	$ 75,974.23	$ 76,733.97	$ 77,501.31	$ 78,276.33
C5	$ 82,532.75	$ 83,358.08	$ 84,191.66	$ 85,033.58	$ 85,883.91	$ 86,742.75	$ 87,610.18	$ 88,486.28
C6	$ 101,578.77	$ 102,594.56	$ 103,620.51	$ 104,656.71	$ 105,703.28	$ 106,760.31	$ 107,827.91	$ 108,906.19
C7	$ 126,973.46	$ 128,243.20	$ 129,525.63	$ 130,820.89	$ 132,129.10	$ 133,450.39	$ 134,784.89	$ 136,132.74

Grade	Step 33	Step 34	Step 35	Step 36	Step 37	Step 38	Step 39	Step 40
PS0	$ 45,510.54	$ 45,965.64	$ 46,425.30	$ 46,889.55	$ 47,358.45	$ 47,832.03	$ 48,310.35	$ 48,793.46
PS1	$ 61,872.33	$ 62,491.05	$ 63,115.96	$ 63,747.12	$ 64,384.60	$ 65,028.44	$ 65,678.73	$ 66,335.51
PS2	$ 68,747.03	$ 69,434.50	$ 70,128.85	$ 70,830.14	$ 71,538.44	$ 72,253.82	$ 72,976.36	$ 73,706.13
PS3	$ 79,059.09	$ 79,849.68	$ 80,648.18	$ 81,454.66	$ 82,269.21	$ 83,091.90	$ 83,922.82	$ 84,762.04
PS4	$ 82,496.44	$ 83,321.41	$ 84,154.62	$ 84,996.17	$ 85,846.13	$ 86,704.59	$ 87,571.63	$ 88,447.35
PS5	$ 89,371.14	$ 90,264.86	$ 91,167.50	$ 92,079.18	$ 92,999.97	$ 93,929.97	$ 94,869.27	$ 95,817.96
PS6	$ 96,245.85	$ 97,208.31	$ 98,180.39	$ 99,162.19	$ 100,153.81	$ 101,155.35	$ 102,166.91	$ 103,188.58
PS7	$ 109,995.25	$ 111,095.21	$ 112,206.16	$ 113,328.22	$ 114,461.50	$ 115,606.12	$ 116,762.18	$ 117,929.80
PS8	$ 130,619.36	$ 131,925.56	$ 133,244.81	$ 134,577.26	$ 135,923.03	$ 137,282.26	$ 138,655.09	$ 140,041.64
PS9	$ 164,992.88	$ 166,642.81	$ 168,309.24	$ 169,992.33	$ 171,692.25	$ 173,409.18	$ 175,143.27	$ 176,894.70
F0	$ 58,434.98	$ 59,019.33	$ 59,609.52	$ 60,205.62	$ 60,807.67	$ 61,415.75	$ 62,029.91	$ 62,650.21
F1	$ 61,872.33	$ 62,491.05	$ 63,115.96	$ 63,747.12	$ 64,384.60	$ 65,028.44	$ 65,678.73	$ 66,335.51
F2	$ 65,309.68	$ 65,962.78	$ 66,622.41	$ 67,288.63	$ 67,961.52	$ 68,641.13	$ 69,327.54	$ 70,020.82
F3	$ 68,747.03	$ 69,434.50	$ 70,128.85	$ 70,830.14	$ 71,538.44	$ 72,253.82	$ 72,976.36	$ 73,706.13
F4	$ 79,059.09	$ 79,849.68	$ 80,648.18	$ 81,454.66	$ 82,269.21	$ 83,091.90	$ 83,922.82	$ 84,762.04
F5	$ 89,371.14	$ 90,264.86	$ 91,167.50	$ 92,079.18	$ 92,999.97	$ 93,929.97	$ 94,869.27	$ 95,817.96
F6	$ 96,245.85	$ 97,208.31	$ 98,180.39	$ 99,162.19	$ 100,153.81	$ 101,155.35	$ 102,166.91	$ 103,188.58
F7	$ 103,120.55	$ 104,151.76	$ 105,193.27	$ 106,245.21	$ 107,307.66	$ 108,380.74	$ 109,464.54	$ 110,559.19
F8	$ 109,995.25	$ 111,095.21	$ 112,206.16	$ 113,328.22	$ 114,461.50	$ 115,606.12	$ 116,762.18	$ 117,929.80
F9	$ 130,619.36	$ 131,925.56	$ 133,244.81	$ 134,577.26	$ 135,923.03	$ 137,282.26	$ 138,655.09	$ 140,041.64
F10	$ 164,992.88	$ 166,642.81	$ 168,309.24	$ 169,992.33	$ 171,692.25	$ 173,409.18	$ 175,143.27	$ 176,894.70
C1	$ 58,434.98	$ 59,019.33	$ 59,609.52	$ 60,205.62	$ 60,807.67	$ 61,415.75	$ 62,029.91	$ 62,650.21
C2	$ 59,809.92	$ 60,408.02	$ 61,012.10	$ 61,622.22	$ 62,238.44	$ 62,860.83	$ 63,489.43	$ 64,124.33
C3	$ 61,872.33	$ 62,491.05	$ 63,115.96	$ 63,747.12	$ 64,384.60	$ 65,028.44	$ 65,678.73	$ 66,335.51
C4	$ 79,059.09	$ 79,849.68	$ 80,648.18	$ 81,454.66	$ 82,269.21	$ 83,091.90	$ 83,922.82	$ 84,762.04
C5	$ 89,371.14	$ 90,264.86	$ 91,167.50	$ 92,079.18	$ 92,999.97	$ 93,929.97	$ 94,869.27	$ 95,817.96
C6	$ 109,995.25	$ 111,095.21	$ 112,206.16	$ 113,328.22	$ 114,461.50	$ 115,606.12	$ 116,762.18	$ 117,929.80
C7	$ 137,494.07	$ 138,869.01	$ 140,257.70	$ 141,660.28	$ 143,076.88	$ 144,507.65	$ 145,952.72	$ 147,412.25

Grade	Step 41	Step 42	Step 43	Step 44	Step 45
PS0	$ 49,281.39	$ 49,774.20	$ 50,271.95	$ 50,774.66	$ 51,282.41
PS1	$ 66,998.87	$ 67,668.86	$ 68,345.55	$ 69,029.00	$ 69,719.29
PS2	$ 74,443.19	$ 75,187.62	$ 75,939.49	$ 76,698.89	$ 77,465.88
PS3	$ 85,609.66	$ 86,465.76	$ 87,330.42	$ 88,203.72	$ 89,085.76
PS4	$ 89,331.82	$ 90,225.14	$ 91,127.39	$ 92,038.67	$ 92,959.05
PS5	$ 96,776.14	$ 97,743.90	$ 98,721.34	$ 99,708.56	$ 100,705.64
PS6	$ 104,220.46	$ 105,262.67	$ 106,315.29	$ 107,378.45	$ 108,452.23
PS7	$ 119,109.10	$ 120,300.19	$ 121,503.19	$ 122,718.22	$ 123,945.41
PS8	$ 141,442.05	$ 142,856.48	$ 144,285.04	$ 145,727.89	$ 147,185.17
PS9	$ 178,663.65	$ 180,450.28	$ 182,254.79	$ 184,077.34	$ 185,918.11
F0	$ 63,276.71	$ 63,909.48	$ 64,548.57	$ 65,194.06	$ 65,846.00
F1	$ 66,998.87	$ 67,668.86	$ 68,345.55	$ 69,029.00	$ 69,719.29
F2	$ 70,721.03	$ 71,428.24	$ 72,142.52	$ 72,863.95	$ 73,592.58
F3	$ 74,443.19	$ 75,187.62	$ 75,939.49	$ 76,698.89	$ 77,465.88
F4	$ 85,609.66	$ 86,465.76	$ 87,330.42	$ 88,203.72	$ 89,085.76
F5	$ 96,776.14	$ 97,743.90	$ 98,721.34	$ 99,708.56	$ 100,705.64
F6	$ 104,220.46	$ 105,262.67	$ 106,315.29	$ 107,378.45	$ 108,452.23
F7	$ 111,664.78	$ 112,781.43	$ 113,909.24	$ 115,048.33	$ 116,198.82
F8	$ 119,109.10	$ 120,300.19	$ 121,503.19	$ 122,718.22	$ 123,945.41
F9	$ 141,442.05	$ 142,856.48	$ 144,285.04	$ 145,727.89	$ 147,185.17
F10	$ 178,663.65	$ 180,450.28	$ 182,254.79	$ 184,077.34	$ 185,918.11
C1	$ 63,276.71	$ 63,909.48	$ 64,548.57	$ 65,194.06	$ 65,846.00
C2	$ 64,765.57	$ 65,413.23	$ 66,067.36	$ 66,728.03	$ 67,395.31
C3	$ 66,998.87	$ 67,668.86	$ 68,345.55	$ 69,029.00	$ 69,719.29
C4	$ 85,609.66	$ 86,465.76	$ 87,330.42	$ 88,203.72	$ 89,085.76
C5	$ 96,776.14	$ 97,743.90	$ 98,721.34	$ 99,708.56	$ 100,705.64
C6	$ 119,109.10	$ 120,300.19	$ 121,503.19	$ 122,718.22	$ 123,945.41
C7	$ 148,886.37	$ 150,375.24	$ 151,878.99	$ 153,397.78	$ 154,931.76

CITY OF COLUMBUS – ACKNOWLEDGEMENTS

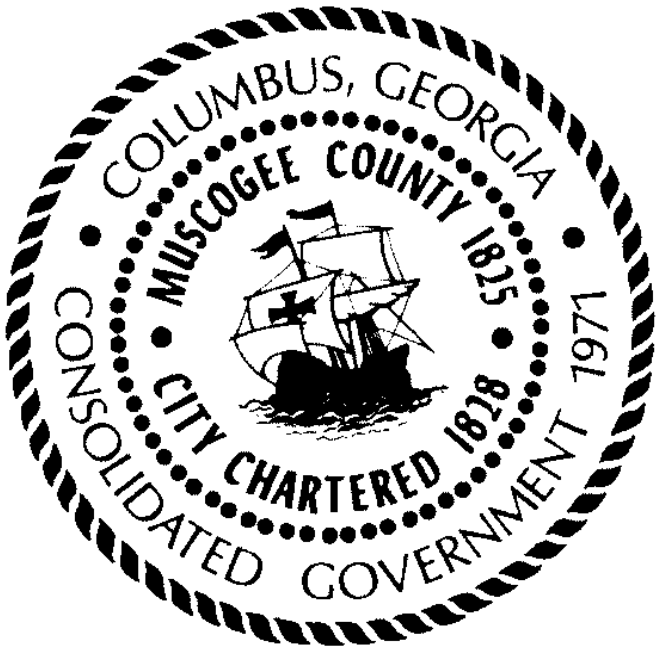
Departments & Elected Offices

Mayor/Chief Executive – B.H. "Skip" Henderson III
Legislative – Sandra Davis
Legal – Clifton Fay
City Manager/Chief Administrator – Isaiah Hugley
Deputy City Manager – Lisa Goodwin
Deputy City Manager – Pamela Hodge
Finance – Angelica Alexander
Internal Auditor- Donna Mcginnis
Information Technology – Dr. Forrest Toelle
Human Resources – Reather Hollowell
Codes and Inspections – Ryan Pruett
Planning – John Johnson
Community Reinvestment – Robert Scott
Engineering – Donna Newman
Public Works – Aundrahlia Short
Parks & Recreation – Holli Browder
Cooperative Extension Service – Kisha Faulk
Board of Tax Assessors – Suzanne Widenhouse
Board of Elections & Registrations - Nancy Boren
Crime Prevention Office- Seth Brown
Police Services – Stoney Mathis
Fire & Emergency Medical Services – Sal Scarpa
Homeland Security – Chance Corbett
Muscogee County Prison – Herbert Walker
Superior Courts of Muscogee County – Chief Arthur Smith
District Attorney – Stacey Jackson
Clerk of Superior Courts of Muscogee County – Danielle Forte'
State Courts of Muscogee County – Judges Andy Prather & Pythias Temesgen
State Court Solicitor – Suzanne Goddard
Public Defender – Moffett Flournoy
Magistrate and Municipal Court – Steven Smith
Clerk of Municipal Court – Reginald Thompson
Probate Court – Judge Marc D'Antonio
Sheriff's Office – Greg Countryman
Tax Commissioner - Lula Huff
Coroner – Buddy Bryan
Recorder's Court – Judge David Ranieri
Columbus Transit System (METRA) – Rosa Evans
Bull Creek Golf Course and Oxbow Creek Golf Course – Jim Arendt
Columbus Convention & Trade Center – Hayley Henderson
Columbus Civic Center – Vacant
Workforce Investment Act - Howard Pendleton

COLUMBUS, GEORGIA CONSOLIDATED GOVERNMENT

FISCAL YEAR 2024

CAPITAL IMPROVEMENT PROGRAM



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INTRODUCTION

CAPITAL PROJECTS BACKGROUND

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The Integrated Waste Management Fund was added in 1994 to account for capital projects related to the construction and expansion of landfills. This fund is supported by service charges from residential and commercial waste collection and management.

In addition to Capital Improvement Project (CIP) Funds which are supported by Operating Funds, from time to time CCG finances projects either through debt issuance or contractual debt issued through the Columbus Building Authority (the "Authority"). The Authority was created by Article VII, Sec. VI, Pa. 1 of the Constitution of Georgia of 1945, as amended and ratified at the general election of November 5, 1968 (Ga. L. 1966, Pg. 946). The Authority provides a means to issue revenue certificates to acquire, construct, equip, maintain, and operate self-liquidating projects embracing buildings and facilities for use by the Consolidated Government of Columbus, Georgia. Debt service for Authority issued bonds is funded through the Debt Service Fund, an Operating Fund of CCG.

In 1999, the citizens of Columbus voted to renew the 1993 1¢ Special Local Option Sales Tax ("SPLOST"). The renewed SPLOST provided funding for approximately $255,000,000 of capital projects used for public safety, economic development, recreation, transportation, a citizens' service center, storm water drainage improvements, flood abatement, road, street, and bridge construction/repair, a county library, and governmental, proprietary, and administrative purposes of the SPLOST. The projects were financed with equally distributed revenues and constructed as SPLOST cash flow allowed over a nine-year time span. In 2010, SPLOST collections ended.

In July of 2008, the citizens of Columbus voted to approve a new Local Option Sales Tax (referred to as the "Other LOST") that would allocate a one-cent sales tax to help raise funding for the city. Seventy percent of the tax revenue is devoted to Public Safety. Public safety expenditures have included the addition of 100 police officers, adding new patrol zones, building police precincts, replacing fire stations, building a jail addition, hiring Sheriff personnel, and annually paying every city law enforcement officer a supplement (this year, $5,121 for CPD and $3,852 for all others). The remaining thirty percent has been dedicated toward roads, bridges and other much needed infrastructure projects. The tax went into effect on January 1st, 2009.

On July 31, 2012 voters in the River Valley special district, of which Columbus is a part, approved a regional Transportation Special Local Option Sales Tax ("TSPLOST"). Enacted as the Transportation Investment Act of 2010, this legislation authorized the funding of designated transportation projects as determined by a regional roundtable committee of local elected officials from the region and approved by its citizens.

INTRODUCTION

CAPITAL PROJECTS BUDGET/FUNDING PROCESS

During the operating budget process, departments submit funding requests for new projects. In order to get a total project cost, budget procedure requires requests to be presented over a five-year period to include anticipated operating costs after project completion.

The CIP Committee reviews the funding requests. This Committee is comprised of the department heads associated with the ongoing capital improvement projects. These funding requests are ranked by importance and need in the community and are then forwarded to the City Manager with funding recommendations to be included in the overall Operating Budget.

All funding sources are approved by the City Council. Projects financed by the operating funds are presented in the Annual Operating Budget as inter-fund transfers or within specific departmental budgets. The appropriations are transferred to the relevant CIP funds. Projects may be financed with a variety of sources and, unlike the operating funds, CIP appropriations do not lapse at year-end.

The funding for the **$366,437,002** of Capital Improvements Projects for the FY2024 budget is financed through the following methods (See summary of financing and projects by service type):

- **$31,781,354** Operating fund supported:
  - **$1,045,705** from the Sewer Fund
  - **$0** from the Paving Fund
  - **$1,801,527** from the General Fund
  - **$28,934,122** from Prior Years' Fund Balances
- **$4,627,685** from the1999 Special Purpose Local Option Sales Tax (1999 SPLOST)
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The total financing for a given project may be available at one time, while the project may take more than one fiscal year to complete. Therefore, financing sources may be higher than the project cost for that fiscal year. In this case, the total financing sources are earmarked and recorded for that project and any balance carried forward to the next fiscal year. For the TSPLOST projects, the anticipated amount to be expended in each of the next five (5) fiscal years has been shown in the detailed section, although the entire amount of the remaining funding for FY24 and beyond has been included in the total financing sources. For recurring expenditures that are anticipated for each of the next five (5) fiscal years, the estimated amount that is expected to be allocated in those future years has been shown. However, it is important to note that ONLY the FY24 apportionment has been adopted as part of the FY2024 Adopted Budget, because according to the City's charter, only one year of budget appropriations can be officially adopted each budget cycle by Council. Apportionment for future years has not yet been approved or adopted and is presented for discussion and planning purposes only.

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This document is a comprehensive overview of projects currently funded by the Consolidated Government. The projects are grouped by service type. The project groups are:

$172,590,602
MANAGEMENT – Incorporated in this group are projects which will impact the general function and management of CCG. Projects may include land acquisition and development, facilities and infrastructure construction and renovation not directly associated with any other service classification. These projects are typically funded with contributions to the CIP Fund from the operating funds. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Management tab.

$28,853,752
PARKS, RECREATION & LEISURE – All costs associated with the land acquisition and park development, facilities construction and renovation of gymnasiums, museums, recreation centers, marinas, courts, and fields and other facilities and infrastructure associated with recreational and leisure activities. These projects have been primarily financed by the SPLOST but also receive funding from the General Fund, grants and private contributions. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Parks, Recreation & Leisure tab.

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$64,725,997

TSPLOST- All of the projects included in this category have been specifically identified as TSPLOST projects. In 2012, three regions approved by referendum the adoption of the TSPLOST, or Transportation Special Local Option Sales Tax. Columbus/Muscogee lies within the 16-county region known as the River Valley region (T-08). Each month, Muscogee receives a distribution equating to an apportioned amount of TSPLOST collections in the River Valley region as part of its discretionary funding under this tax referendum. Discretionary funds may be used at Council's direction and discretion for transportation projects. The majority of TSPLOST funding is non-discretionary and is allocated according to those projects specifically approved under this taxation program.

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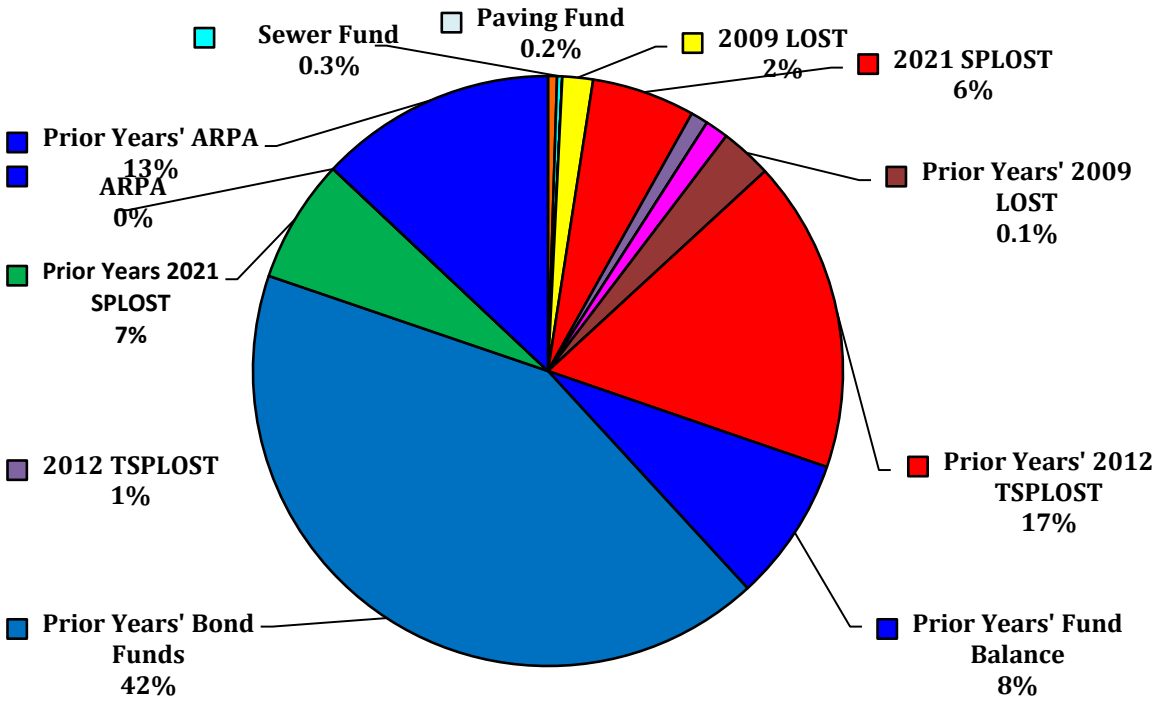
- Equipment and furnishings associated with the project

CIP PROJECT SUMMARY

FY24 FINANCING METHOD
$366,437,002

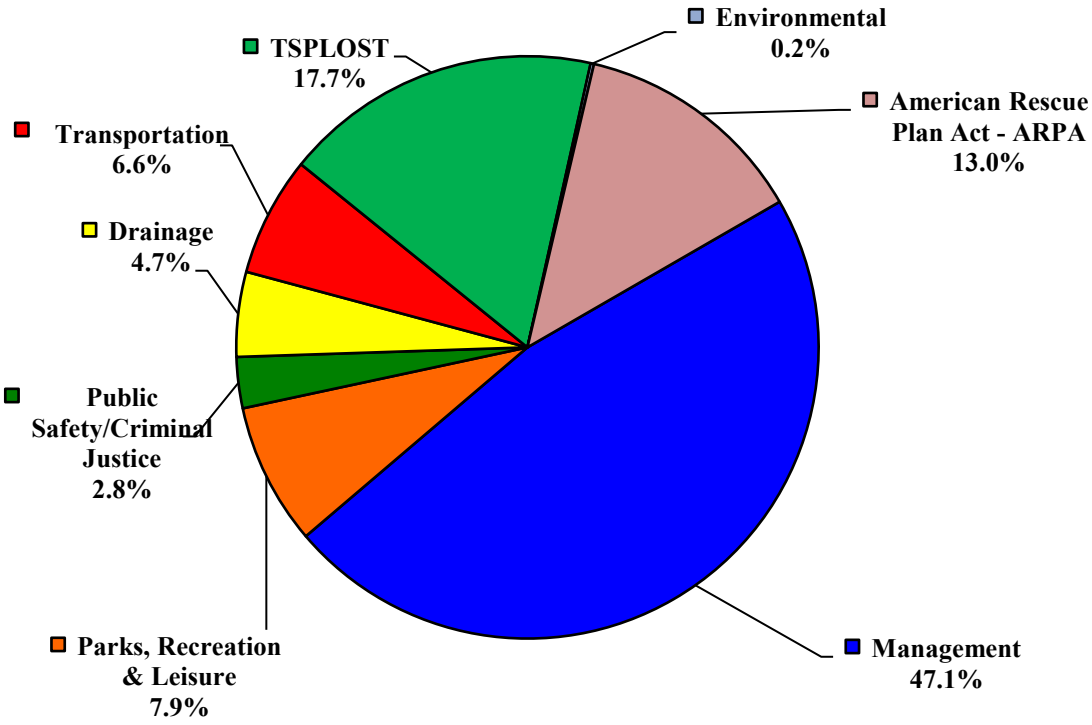


FY24 FINANCING FOR PROJECTS

METHOD/SOURCE	AMOUNT
General Fund	$ 1,801,527
Sewer Fund	1,045,705
Paving Fund	-
Integrated Waste Fund	-
Bond Proceeds	-
2009 LOST	6,146,183
2021 SPLOST	20,727,000
2012 TSPLOST	3,500,000
1999 Sales Tax	-
Prior Years' 1999 SPLOST	4,627,685
Prior Years' 2009 LOST	10,365,772
Prior Years' 2012 TSPLOST	62,725,997
Prior Years' Fund Balance	28,934,122
Prior Years' Bond Funds	154,107,488
Prior Years 2021 SPLOST	24,848,889
ARPA	-
Prior Years' ARPA	47,606,634
FY24 TOTAL	$ 366,437,002

CIP PROJECT SUMMARY

FY24 PROJECT COSTS
$366,437,002



FY24 PROJECT COSTS

PROJECT TYPE	AMOUNT
Management	$ 172,590,602
Parks, Recreation & Leisure	28,853,752
Public Safety/Criminal Justice	10,392,258
Drainage	17,245,637
Transportation	24,331,356
TSPLOST	64,725,997
Environmental	690,766
American Rescue Plan Act - ARPA	47,606,634
FY24 TOTAL	$ 366,437,002

ALL CAPITAL IMPROVEMENT PROJECTS

FIVE YEAR FORECAST
ALL CAPITAL IMPROVEMENT PROJECTS

	Carryforward	FY24	FY25	FY26	FY27	FY28	Total
FUNDING SOURCES							
Operating Funds (General Fund, Paving, Sewer)	$ 28,934,122	$ 2,847,232	$ 1,700,000	$ 1,734,000	$ 1,768,680	$ 2,000,000	$ 38,984,034
Bond Proceeds	$ 154,107,488						$ 154,107,488
Sales Tax (2009 LOST)	$ 10,365,772	$ 6,146,183	$ 3,650,000	$ 3,705,000	$ 3,810,000	$ 3,850,000	$ 31,526,955
Sales Tax (1999 SPLOST)	$ 4,627,685						$ 4,627,685
Sales Tax (2021 SPLOST)	$ 24,848,889	$ 20,727,000	$ 17,700,000	$ 17,100,000	$ 19,150,000	$ 16,000,000	$ 115,525,889
TSPLOST	$ 62,725,997	$ 3,500,000	$ 47,900,000	$ 41,700,000	$ 19,840,180	$ 20,700,000	$ 196,366,177
ARPA	$ 47,606,634						$ 47,606,634
Other	$ -						
TOTAL FUNDING	$ 333,216,587	$ 33,220,415	$ 70,950,000	$ 64,239,000	$ 44,568,860	$ 42,550,000	$ 588,744,862
		$ 366,437,002					
TYPE OF PROJECT		FY24	FY25	FY26	FY27	FY28	Total
MANAGEMENT PROJECTS		$ 172,590,602	$ 6,557,992	$ 8,959,000	$ 3,428,860	$ 3,500,000	$ 195,036,454
PARKS, RECREATION AND LEISURE		$ 28,853,752	$ 3,800,000	$ 1,550,000	$ 5,700,000	$ 4,000,000	$ 43,903,752
PUBLIC SAFETY/CRIMINAL JUSTICE		$ 10,392,258	$ 6,900,000	$ 5,750,000	$ 5,150,000	$ 5,300,000	$ 33,492,258
DRAINAGE/STORMWATER PROJECTS		$ 17,245,637	$ 1,300,000	$ 1,430,000	$ 3,100,000	$ 3,750,000	$ 26,825,637
TRANSPORTATION PROJECTS		$ 24,331,356	$ 4,050,000	$ 4,000,000	$ 6,500,000	$ 4,450,000	$ 43,331,356
TSPLOST PROJECTS *		$ 64,725,997	$ 47,900,000	$ 41,700,000	$ 19,840,000	$ 20,700,000	$ 194,865,997
ENVIRONMENTAL/INTEGRATED WASTE		$ 690,766	$ 442,008	$ 850,000	$ 850,000	$ 850,000	$ 3,682,774
AMERICAN RESCUE PLAN ACT		$ 47,606,634					$ 47,606,634
TOTAL PROJECT COSTS		$ 366,437,002	$ 70,950,000	$ 64,239,000	$ 44,568,860	$ 42,550,000	$ 588,744,862

** Please note this schedule presumes that TSPLOST projects will take up to 5 years to complete, although their entire costs are included in the FY2023 CIP Budget.*

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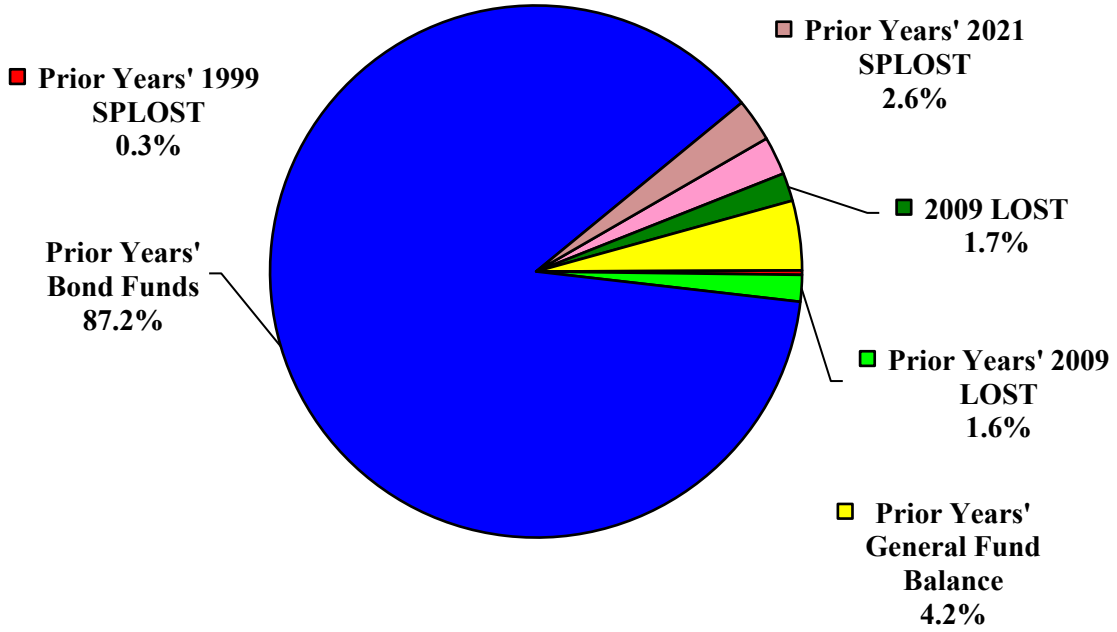
MANAGEMENT SUMMARY

FY24 FINANCING METHOD
$172,630,602

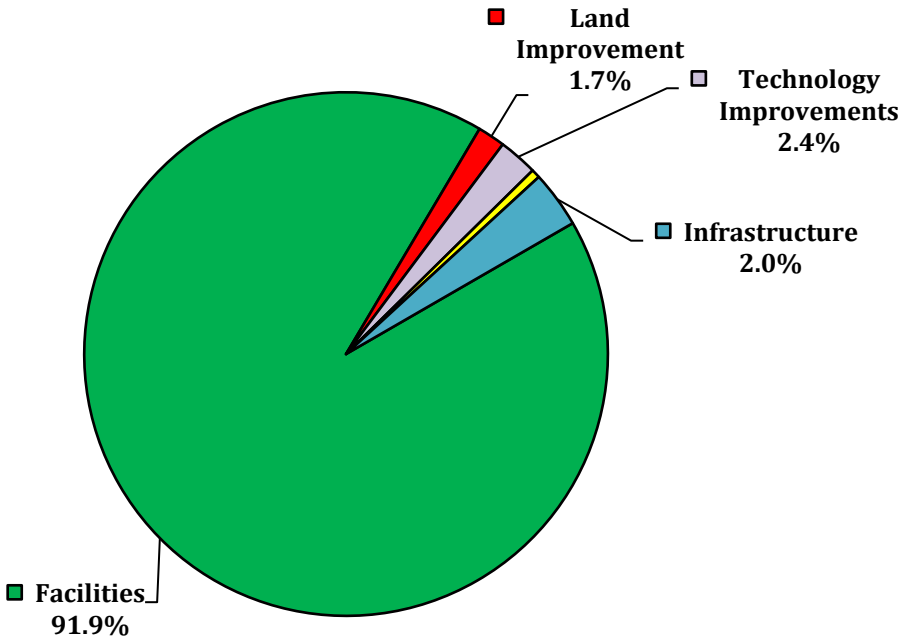


FY24 FINANCING FOR MANAGEMENT PROJECTS

METHOD/SOURCE	AMOUNT
General Fund	$ -
2021 SPLOST	4,027,000
2009 LOST	2,946,183
Prior Years' General Fund Balance	7,302,788
Prior Years' 1999 SPLOST	456,921
Prior Years' 2009 LOST	2,789,932
Prior Years' Bond Funds	150,607,778
Prior Years' 2021 SPLOST	4,500,000
FY24 TOTAL	$ 172,630,602

MANAGEMENT SUMMARY

FY24 PROJECT COSTS
$172,630,602



FY24 PROJECT COSTS

TYPE OF PROJECT	AMOUNT
Facilities	$ 158,567,632
Land Improvement	2,931,681
Technology Improvements	4,160,265
General	944,024
Infrastructure	6,027,000
FY24 TOTAL	$ 172,630,602

MANAGEMENT PROJECTS SUMMARY

FIVE YEAR FORECAST
MANAGEMENT CAPITAL IMPROVEMENT PROJECTS

		Carryforward	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES							
Fund Balance		$ 7,302,788					$ 7,302,788
Bond Proceeds		$ 150,607,778					$ 150,607,778
Sales Tax (2009 LOST)		$ 2,789,932	$ 2,946,183				$ 5,736,115
Sales Tax (1999 SPLOST)		$ 456,921					$ 456,921
Sales Tax (2021 SPLOST)		$ 4,500,000	$ 4,027,000				$ 8,527,000
Balance Forward							$ -
TOTAL FUNDING		**$ 165,657,419**	**$ 6,973,183**	**$ -**	**$ -**	**$ -**	**$ 172,630,602**
			$ 172,630,602				
PROJECT COSTS	**Type**	**Prior to FY24**	**FY24**	**FY25**	**FY26**	**FY27**	**Total**
LOST Facilities	Facilities	$ -	$ 2,200,000				$ 2,200,000
Various General Fund	General	$ -	$ -				$ -
Tree Preservation and Replace	Land Improvement	$ 155,525	$ 51,569				$ 207,094
Property Acquisition	Land Improvement	$ 3,713,899	$ 45,501				$ 3,759,400
NFL Improvements	Land Improvement	$ 8,034,159	$ 992				$ 8,035,151
Enterprise Zone	Land Improvement	$ 4,681,869	$ 429,240				$ 5,111,109
Liberty District Redevelopment	Land Improvement	$ 5,000,000	$ -				$ 5,000,000
Health and Pension Reporting	Technology	$ 148,650	$ 15,350				$ 164,000
LOST Information Technology	Technology	$ 6,585,275	$ 1,893,533				$ 8,478,808
Government Center Elevator	Facilities	$ 467,800	$ 200				$ 468,000
FEMA-GEMA Lindsey	Land Improvement	$ 661,321	$ -				$ 661,321
Energov Upgrade	Facilities	$ 314,883	$ 102,227				$ 417,110
New Gas Pumps and Generators	Facilities	$ 135,000	$ 115,000				$ 250,000
Bull Creek Golf Course Club House	Facilities	$ 178,701	$ 463				$ 179,164
Government Center Uninterruptible	Facilities	$ 67,563	$ -				$ 67,563
Government Center Flooding Repairs	Facilities	$ 2,118,071	$ 73,203				$ 2,191,274
Barngover Cathryn Drive	Land Improvement	$ 773,460	$ 1,404,379				$ 2,177,839
Cooling Tower Government Center Repairs	Facilities	$ 72,043	$ 957				$ 73,000
311 Constituent Management System	Technology	$ 282,419	$ 174,937				$ 457,356
GA Ports Authority Remediation	Facilities	$ 648,738	$ 51,262				$ 700,000
Health Department Repairs	Facilities	$ -	$ 40,000				$ 40,000
Annex Generator Replacement	Facilities	$ 66,553	$ 13,447				$ 80,000
Recycling Center Repairs	Facilities	$ 34,562	$ -				$ 34,562
Water Heater Replacement	Facilities	$ 8,765	$ 1,235				$ 10,000
City Fiber Upgrade	Technology	$ 149,768	$ 850,232				$ 1,000,000
Eagle Recorder Cloud Implementation	Technology	$ 3,788	$ 76,213				$ 80,000
GIS System Aerial Imagery Upgrade	Technology	$ -	$ 150,000				$ 150,000
Synovus Building Purchase	Facilities	$ 24,520,040	$ -				$ 24,520,040
Synovus Building Renovations	Facilities	$ 21,391,874	$ 5,542,210				$ 26,934,084
New Courthouse/Judicial Center	Facilities	$ 4,955,969	$ 145,065,568				$ 150,021,537
Public Works Building Improvements	Facilities	$ 15,342	$ 4,658				$ 20,000
Front Avenue Garage Wall Repair	Facilities	$ 47,689	$ 2,311				$ 50,000
Fuel Pump Improvements	Facilities	$ 19,383	$ 617				$ 20,000
Heavy Equipment/Vehicles - Public Works	Infrastructure	$ -	$ 1,047,361				$ 1,047,361
Heavy Equipment/Vehicles - Parks & Rec	Infrastructure	$ -	$ 979,639				$ 979,639
Information Technology Enhancements	Technology	$ -	$ 1,000,000				$ 1,000,000
Civic Center Improvements	Infrastructure	$ -	$ 4,000,000				$ 4,000,000
Economic Development NFL	Land Improvement	$ -	$ 1,000,000				$ 1,000,000
Mandatory R-22 A/C Replacement	Facilities	$ 623,193	$ 110,085				$ 733,278
Generator/Uninterrupted Power Source	Facilities	$ -	$ 3,000,000				$ 3,000,000
Liberty Theatre Improvements	Facilities	$ 812	$ 999,188				$ 1,000,000
City Building/Facility Improvements	Facilities	$ 466,904	$ 733,096				$ 1,200,000
Multi-Site Moving/Relocation Project	General	$ -	$ 500,000				$ 500,000
Liberty District Acquisition/Renovation	General	$ 77,161	$ 444,024				$ 521,185
Liberty District - Ma Rainey House Renovations	Facilities	$ 88,095	$ 11,905				$ 100,000
Trade Center Improvements	Facilities	$ -	$ 500,000				$ 500,000
TOTAL PROJECT COSTS		**$ 85,876,301**	**$ 172,630,602**	**$ -**	**$ -**	**$ -**	**$ 259,139,875**

2009 LOST: FACILITIES MAINTENANCE

PROJECT NAME:	LOST Facilities
PROJECT DESCRIPTION:	Funding for repairs, long term maintenance, and upgrades to facilities owned and operated by the City
BENEFIT TO THE COMMUNITY:	Maintains facilities for use by citizens and visitors as well as employees of City
OPERATING BUDGET IMPACT:	Reduced repair and maintenance costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	INFRASTRUCTURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96001

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)		$ 2,200,000	$ 2,200,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ -**	**$ 2,200,000**	**$ 2,200,000**
PROJECT COSTS			
Professional Services		$ 1,000,000	$ 1,000,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 1,200,000	$ 1,200,000
BUDGETED EXPENDITURES	**$ -**	**$ 2,200,000**	**$ 2,200,000**
BALANCE	**$ -**	**$ -**	**$ -**

TREE PRESERVATION AND REPLACEMENT

PROJECT NAME:	Tree Preservation and Replacement
PROJECT DESCRIPTION:	Funding for the replacement and preservation of trees throughout Muscogee County
BENEFIT TO THE COMMUNITY:	Preserves environmental integrity of Columbus/Muscogee County by planting or preserving existing tree population; improves aesthetics and environmental health for citizens and property owners
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22193

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance- General Fund	$ 207,094		$ 207,094
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 51,569	
TOTAL FUNDING SOURCES	**$ 207,094**	**$ 51,569**	**$ 207,094**
PROJECT COSTS			
Professional Services	$ 155,525	$ 51,569	$ 207,094
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 155,525**	**$ 51,569**	**$ 207,094**
BALANCE	**$ 51,569**	**$ -**	**$ -**

PROPERTY ACQUISITION

PROJECT NAME:	Property Acquisition
PROJECT DESCRIPTION:	Funding to facilitate City's real estate purchases, including legal fees, surveys, appraisals, environmental assessments, demolitions, and site costs
BENEFIT TO THE COMMUNITY:	Necessary element of community development and improvement
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PLANNING/REAL ESTATE	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22194

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance- General Fund	$ 3,759,400		$ 3,759,400
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 45,501	
TOTAL FUNDING SOURCES	**$ 3,759,400**	**$ 45,501**	**$ 3,759,400**
PROJECT COSTS			
Professional Services			
Legal	$ 11,714		$ 11,714
Architect/Engineering			
Appraisal/Negotiations	$ 17,673		$ 17,673
Construction			
Land Acquisition	$ 3,649,512	$ 45,501	$ 3,695,013
Furnishings & Equipment	$ 35,000		$ 35,000
BUDGETED EXPENDITURES	**$ 3,713,899**	**$ 45,501**	**$ 3,759,400**
BALANCE	**$ 45,501**	**$ -**	**$ -**

NEED FOR LAND (FT BENNING) IMPROVEMENTS

PROJECT NAME:	NFL Improvements		
PROJECT DESCRIPTION:	Acquisition of approximately 2,500 acres of land which was part of the Fort Benning Military Reservation and construction of roads and utilities there		
BENEFIT TO THE COMMUNITY:	Spur industrial, commercial and residential growth and development in the area		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	REAL ESTATE	**PROJECT TYPE:**	ECONOMIC DEVELOPMENT
ACCOUNT CODE:	0540 695 2133	**PROJECT NO:**	50601

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 8,035,151		$ 8,035,151
Other			
Balance Forward		$ 992	
TOTAL FUNDING SOURCES	**$ 8,035,151**	**$ 992**	**$ 8,035,151**
PROJECT COSTS			
Professional Services	$ 154,985		$ 154,985
Legal	$ 13,929		$ 13,929
Architect/Engineering	$ 1,326,028		$ 1,326,028
Appraisal/Negotiations	$ 27,546		$ 27,546
Construction	$ 3,580,736	$ 992	$ 3,581,728
Land Acquisition	$ 2,590,687		$ 2,590,687
Furnishings & Equipment	$ 340,248		$ 340,248
BUDGETED EXPENDITURES	**$ 8,034,159**	**$ 992**	**$ 8,035,151**
BALANCE	**$ 992**	**$ -**	**$ -**

ENTERPRISE ZONE

PROJECT NAME:	Enterprise Zone		
PROJECT DESCRIPTION:	Acquire and develop land for commercial and industrial purposes, infrastructure, relocation assistance, demolition and site preparation.		
BENEFIT TO THE COMMUNITY:	Improved commercial, industrial and residential development to facilitate economic growth as well as improved working and living environments for citizens and property owners.		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PLANNING/REAL ESTATE	**PROJECT TYPE:**	ECONOMIC DEVELOPMENT
ACCOUNT CODE:	0540 695 2131 and 0559 800 2160	**PROJECT NO:**	22942, 50603, 82070

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 1,550,345		$ 1,550,345
Bond Proceeds	$ 24,080		$ 24,080
Sales Tax (1999 SPLOST)	$ 3,536,684		$ 3,536,684
Other			
Balance Forward		$ 429,240	
TOTAL FUNDING SOURCES	**$ 5,111,109**	**$ 429,240**	**$ 5,111,109**
PROJECT COSTS			
Professional Services	$ 765,358		$ 765,358
Legal	$ 45,092		$ 45,092
Architect/Engineering	$ 250,770		$ 250,770
Appraisal/Negotiations	$ 18,150		$ 18,150
Construction	$ 179,699	$ 429,240	$ 608,939
Land Acquisition	$ 3,403,300		$ 3,403,300
Furnishings & Equipment	$ 19,500		$ 19,500
BUDGETED EXPENDITURES	**$ 4,681,869**	**$ 429,240**	**$ 5,111,109**
BALANCE	**$ 429,240**	**$ -**	**$ -**

LIBERTY DISTRICT REDEVELOPMENT

PROJECT NAME:	Liberty District Redevelopment
PROJECT DESCRIPTION:	Redevelopment of Liberty District, the area surrounding the historically and culturally significant Liberty Theater.
BENEFIT TO THE COMMUNITY:	Improved residential and commercial amenities to attract patrons and visitors which enhances economic vitality of the area
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	REAL ESTATE	**PROJECT TYPE:**	ECONOMIC DEVELOPMENT
ACCOUNT CODE:	0540 695 2134	**PROJECT NO:**	50604, 50620, 50621, 50622, 50623

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 5,000,000		$ 5,000,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 5,000,000**	**$ -**	**$ 5,000,000**
PROJECT COSTS			
Professional Services	$ 904		$ 904
Legal	$ 39,439		$ 39,439
Architect/Engineering	$ 102,044		$ 102,044
Appraisal/Negotiations	$ 46,163		$ 46,163
Construction	$ 2,486,525		$ 2,486,525
Land Acquisition	$ 2,323,934		$ 2,323,934
Furnishings & Equipment	$ 991		$ 991
BUDGETED EXPENDITURES	**$ 5,000,000**	**$ -**	**$ 5,000,000**
BALANCE	**$ -**	**$ -**	**$ -**

HEALTH AND PENSION REPORTING

PROJECT NAME:	Health and Pension Reports
PROJECT DESCRIPTION:	Funding for actuarial services for Other Post Employment Benefits
BENEFIT TO THE COMMUNITY:	Provides employees and retirees necessary information regarding post employment benefits and ensures compliance with statutory and other requirement
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	HUMAN RESOURCES/ FINANCE	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22234

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance- General Fund	$ 164,000		$ 164,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 15,350	
TOTAL FUNDING SOURCES	**$ 164,000**	**$ 15,350**	**$ 164,000**
PROJECT COSTS			
Professional Services	$ 131,775	$ 15,350	$ 147,125
Legal	$ 16,875		$ 16,875
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 148,650**	**$ 15,350**	**$ 164,000**
BALANCE	**$ 15,350**	**$ -**	**$ -**

2009 OTHER LOST: INFORMATION TECHNOLOGY

PROJECT NAME:	LOST Information Technology
PROJECT DESCRIPTION:	Funding for technological investment and improvement at the City.
BENEFIT TO THE COMMUNITY:	Improves operational efficiencies of staff to provide better quality service to citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90001, 90002

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 7,932,625	$ 546,183	$ 8,478,808
Other			
Balance Forward		$ 1,347,350	
TOTAL FUNDING SOURCES	**$ 7,932,625**	**$ 1,893,533**	**$ 8,478,808**
PROJECT COSTS			
Professional Services	$ 2,559,847	$ 1,350,831	$ 3,910,678
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 4,025,428	$ 542,702	$ 4,568,130
BUDGETED EXPENDITURES	**$ 6,585,275**	**$ 1,893,533**	**$ 8,478,808**
BALANCE	**$ 1,347,350**	**$ -**	**$ -**

GOVERNMENT CENTER ELEVATORS

PROJECT NAME:	Govt Center Elevator
PROJECT DESCRIPTION:	Repair or replace existing elevator systems in the Government Center, which are so old replacement parts and service are no longer available
BENEFIT TO THE COMMUNITY:	Improved safety and convenience for citizens and visitors using the Government Centers as well as employees who work in the building
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96023

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 468,000		$ 468,000
Other			
Balance Forward		$ 200	
TOTAL FUNDING SOURCES	**$ 468,000**	**$ 200**	**$ 468,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 467,800	$ 200	$ 468,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 467,800**	**$ 200**	**$ 468,000**
BALANCE	**$ 200**	**$ -**	**$ -**

FEMA/GEMA - LINDSEY DEC 2015 STORM DAMAGE

PROJECT NAME:	FEMA/GEMA - Lindsey Dec 2015 Storm Damage		
PROJECT DESCRIPTION:	Maintenance, repair, and reconstruction due from storm damage in December 2015 to the integrity of certain roadways		
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for citizens, commuters, property owners and residents		
OPERATING BUDGET IMPACT:	Funds are leveraged with State of Georgia Department of Transportation (DOT) funds.		
MANAGING DEPARTMENT:	Engineering/Public Works	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT TYPE:**	22946

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 661,321		$ 661,321
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 661,321**	**$ -**	**$ 661,321**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 661,321		$ 661,321
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 661,321**	**$ -**	**$ 661,321**
BALANCE	**$ -**	**$ -**	**$ -**

ENERGOV UPGRADE

PROJECT NAME:	Energov Upgrade
PROJECT DESCRIPTION:	Consultation and implementation services for upgrade of Energov system which is used by multiple departments within the city
BENEFIT TO THE COMMUNITY:	Improved efficiencies and accuracies for recording and tracking City assets
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90003

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 417,110		$ 417,110
Other			
Balance Forward		$ 102,227	
TOTAL FUNDING SOURCES	**$ 417,110**	**$ 102,227**	**$ 417,110**
PROJECT COSTS			
Professional Services	$ 314,883	$ 102,227	$ 417,110
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 314,883**	**$ 102,227**	**$ 417,110**
BALANCE	**$ 102,227**	**$ -**	**$ -**

NEW GAS PUMPS AND GENERATORS

PROJECT NAME:	New Gas Pumps and Generators
PROJECT DESCRIPTION:	Replace existing pumps and generators at the Fleet Station
BENEFIT TO THE COMMUNITY:	Improved efficiencies and accuracies for recording fueling costs at all departments across the City
OPERATING BUDGET IMPACT:	Reduces fueling costs by purchasing at a discounted rate

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96056

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 250,000		$ 250,000
Other			
Balance Forward		$ 115,000	
TOTAL FUNDING SOURCES	**$ 250,000**	**$ 115,000**	**$ 250,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 135,000	$ 115,000	$ 250,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 135,000**	**$ 115,000**	**$ 250,000**
BALANCE	**$ 115,000**	**$ -**	**$ -**

RE-ROOF BULL CREEK GOLF CLUB HOUSE

PROJECT NAME:	Re-roof Bull Creek Golf Club House
PROJECT DESCRIPTION:	Repair building roof at Bull Creek Golf Course Club House
BENEFIT TO THE COMMUNITY:	Improved safety for employees, citizens and visitors who work and use the Bull Creek Club House
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96057

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 179,164		$ 179,164
Other			
Balance Forward		$ 463	
TOTAL FUNDING SOURCES	**$ 179,164**	**$ 463**	**$ 179,164**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 178,701	$ 463	$ 179,164
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 178,701**	**$ 463**	**$ 179,164**
BALANCE	**$ 463**	**$ -**	**$ -**

GOVERNMENT CENTER UNINTERRUPTIBLE POWER SUPPLY

PROJECT NAME:	Government Center Uninterruptible
PROJECT DESCRIPTION:	Uninterruptible power supply for Critical Systems at the Government Center
BENEFIT TO THE COMMUNITY:	Ensuring that critical systems remain running in the event of extended power outage
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96053

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 67,563		$ 67,563
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 67,563**	**$ -**	**$ 67,563**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 67,563		$ 67,563
BUDGETED EXPENDITURES	**$ 67,563**	**$ -**	**$ 67,563**
BALANCE	**$ -**	**$ -**	**$ -**

GOVERNMENT CENTER FLOODING REPAIRS

PROJECT NAME:	Government Center Flooding Repairs
PROJECT DESCRIPTION:	Maintenance, repair, and reconstruction due from water damage from a water pipe that busted in June 2018
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment or citizens, employees, and visitors to the Government Center
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22953

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 2,191,274		$ 2,191,274
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 73,203	
TOTAL FUNDING SOURCES	**$ 2,191,274**	**$ 73,203**	**$ 2,191,274**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 2,118,071	$ 73,203	$ 2,191,274
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,118,071**	**$ 73,203**	**$ 2,191,274**
BALANCE	**$ 73,203**	**$ -**	**$ -**

BARNGROVER CATHRYN DRIVE

PROJECT NAME:	Barngrover Cathryn Drive
PROJECT DESCRIPTION:	The demolition of the property. Once the site is cleared, soil will be tested and replaced as needed and the faulty sewer and drainage system will be replaced. After that, a new house will be built.
BENEFIT TO THE COMMUNITY:	Rid the community of the vacant property that has stood for over 20 years.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22167

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 2,177,839		$ 2,177,839
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 1,404,379	
TOTAL FUNDING SOURCES	**$ 2,177,839**	**$ 1,404,379**	**$ 2,177,839**
PROJECT COSTS			
Professional Services	$ 5,119		$ 5,119
Legal			
Architect/Engineering	$ 118,690		$ 118,690
Appraisal/Negotiations			
Construction	$ 649,651	$ 1,404,379	$ 2,054,030
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 773,460**	**$ 1,404,379**	**$ 2,177,839**
BALANCE	**$ 1,404,379**	**$ -**	**$ -**

COOLING TOWER GOVERNMENT CENTER REPAIRS

PROJECT NAME:	Cooling Tower Government Center Repairs
PROJECT DESCRIPTION:	Rebuilding the cooling tower in government center
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens, employees, and visitors to the Government Center
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96061

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 73,000		$ 73,000
Other			
Balance Forward		$ 957	
TOTAL FUNDING SOURCES	**$ 73,000**	**$ 957**	**$ 73,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 72,043	$ 957	$ 73,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 72,043**	**$ 957**	**$ 73,000**
BALANCE	**$ 957**	**$ -**	**$ -**

311 CONSTITUENT MANAGEMENT SYSTEM

PROJECT NAME:	311 Constituent Management System
PROJECT DESCRIPTION:	Create automated and streamlined citizen service delivery
BENEFIT TO THE COMMUNITY:	A greater ability to meet the growing desire for citizens to digitally self-service their needs
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90004

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 457,356		$ 457,356
Other			
Balance Forward		$ 174,937	
TOTAL FUNDING SOURCES	**$ 457,356**	**$ 174,937**	**$ 457,356**
PROJECT COSTS			
Professional Services	$ 282,419	$ 174,937	$ 457,356
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 282,419**	**$ 174,937**	**$ 457,356**
BALANCE	**$ 174,937**	**$ -**	**$ -**

GA PORTS AUTHORITY REMEDIATION

PROJECT NAME:	GA Ports Authority Remediation
PROJECT DESCRIPTION:	Demolition of tanks and structures across from South Commons Softball Complex
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens, employees, and visitors to the Softball Complex
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22957

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 700,000		$ 700,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 51,262	
TOTAL FUNDING SOURCES	**$ 700,000**	**$ 51,262**	**$ 700,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 648,738	$ 51,262	$ 700,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 648,738**	**$ 51,262**	**$ 700,000**
BALANCE	**$ 51,262**	**$ -**	**$ -**

HEALTH DEPARTMENT REPAIRS

PROJECT NAME:	Health Department Repairs
PROJECT DESCRIPTION:	Maintenance, repairs, and reconstruction to the updated Health Department.
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens, employees, and visitors to the Health Department.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96094

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 40,000		$ 40,000
Other			
Balance Forward		$ 40,000	
TOTAL FUNDING SOURCES	**$ 40,000**	**$ 40,000**	**$ 40,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 40,000	$ 40,000
BUDGETED EXPENDITURES	**$ -**	**$ 40,000**	**$ 40,000**
BALANCE	**$ 40,000**	**$ -**	**$ -**

ANNEX GENERATOR REPLACEMENT

PROJECT NAME:	Annex Generator Replacement
PROJECT DESCRIPTION:	Replacement and controls of the Annex Generator.
BENEFIT TO THE COMMUNITY:	Provides a safer back up generator for citizens, employees, and visitors to the Annex Complex
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96095

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 80,000		$ 80,000
Other			
Balance Forward		$ 13,447	
TOTAL FUNDING SOURCES	**$ 80,000**	**$ 13,447**	**$ 80,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repair	$ 66,553	$ 13,447	$ 80,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 66,553**	**$ 13,447**	**$ 80,000**
BALANCE	**$ 13,447**	**$ -**	**$ -**

RECYCLING CENTER REPAIRS

PROJECT NAME:	Recycling Center Repairs
PROJECT DESCRIPTION:	Maintenance, repairs, and reconstruction to the Recycling Center
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens, employees, and visitors to the Recycling Center.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96096

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 34,562		$ 34,562
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 34,562**	**$ -**	**$ 34,562**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repair	$ 34,562		$ 34,562
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 34,562**	**$ -**	**$ 34,562**
BALANCE	**$ -**	**$ -**	**$ -**

WATER HEATER REPLACEMENT

PROJECT NAME:	Water Heater Replacement
PROJECT DESCRIPTION:	Replacement of Hot Water Heater.
BENEFIT TO THE COMMUNITY:	Provides a safer water heater for citizens, employees, and visitors.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96099

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 10,000		$ 10,000
Other			
Balance Forward		$ 1,235	
TOTAL FUNDING SOURCES	**$ 10,000**	**$ 1,235**	**$ 10,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repairs	$ 8,765	$ 1,235	$ 10,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 8,765**	**$ 1,235**	**$ 10,000**
BALANCE	**$ 1,235**	**$ -**	**$ -**

CITY FIBER UPGRADE

PROJECT NAME:	City Fiber Upgrade
PROJECT DESCRIPTION:	Consultation and implementation services for upgrade of City Fiber system which is used by multiple departments within the city.
BENEFIT TO THE COMMUNITY:	Improved efficiencies and accuracies for the city departments.
OPERATING BUDGET IMPACT:	Minimal impact on operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90006

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 800,000	$ 200,000	$ 1,000,000
Other			
Balance Forward		$ 650,232	
TOTAL FUNDING SOURCES	**$ 800,000**	**$ 850,232**	**$ 1,000,000**
PROJECT COSTS			
Professional Services	$ 149,768	$ 850,232	$ 1,000,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 149,768**	**$ 850,232**	**$ 1,000,000**
BALANCE	**$ 650,232**	**$ -**	**$ -**

EAGLE RECORDER CLOUD IMPLEMENTATION

PROJECT NAME:	Eagle Recorder Cloud Implementation
PROJECT DESCRIPTION:	Consultation and implementation of the Eagle Recorder Cloud. The system is used by different departments in the city.
BENEFIT TO THE COMMUNITY:	Improves the cloud and process of several departments.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90007

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 80,000		$ 80,000
Other			
Balance Forward		$ 76,213	
TOTAL FUNDING SOURCES	**$ 80,000**	**$ 76,213**	**$ 80,000**
PROJECT COSTS			
Professional Services	$ 3,788	$ 76,213	$ 80,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,788**	**$ 76,213**	**$ 80,000**
BALANCE	**$ 76,213**	**$ -**	**$ -**

GIS SYSTEM AERIAL IMAGERY UPGRADE

PROJECT NAME:	GIS System Aerial Imagery Upgrade
PROJECT DESCRIPTION:	Implementation of the GIS system to improve the aerial imagery. This helps and benefits the Columbus Consolidated Government.
BENEFIT TO THE COMMUNITY:	The system will help improve the GIS imagery for citizens, employees, and the consolidated government.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90008

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 150,000		$ 150,000
Other			
Balance Forward		$ 150,000	
TOTAL FUNDING SOURCES	**$ 150,000**	**$ 150,000**	**$ 150,000**
PROJECT COSTS			
Professional Services		$ 150,000	$ 150,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 150,000**	**$ 150,000**
BALANCE	**$ 150,000**	**$ -**	**$ -**

SYNOVUS BUILDING PURCHASE

PROJECT NAME:	Synovus Building Purchase
PROJECT DESCRIPTION:	To record the purchase of the Synovus Building and prepaid rent. Reclassify the CBA portion of the earnest money.
BENEFIT TO THE COMMUNITY:	The purchase of the Synovus building to become the new Government Center.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FINANCE	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0565 803 2300, 0566 804 2400	**PROJECT NO:**	85101, 85105

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 24,520,040		$ 24,520,040
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 24,520,040**	**$ -**	**$ 24,520,040**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition	$ 24,520,040		$ 24,520,040
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 24,520,040**	**$ -**	**$ 24,520,040**
BALANCE	**$ -**	**$ -**	**$ -**

SYNOVUS BUILDING RENOVATIONS

PROJECT NAME:	Synovus Building Renovations
PROJECT DESCRIPTION:	Renovations to the Synovus Building to become the new Government Center.
BENEFIT TO THE COMMUNITY:	To make the building safer and up to code for the employees and citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0565 803 2300, 0566 804 2400	**PROJECT NO:**	85102, 85106

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 26,934,084		$ 26,934,084
Sales Tax			
Other			
Balance Forward		$ 5,542,210	
TOTAL FUNDING SOURCES	**$ 26,934,084**	**$ 5,542,210**	**$ 26,934,084**
PROJECT COSTS			
Professional Services	$ 927,542	$ 630,000	$ 1,557,542
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 20,464,332	$ 4,912,210	$ 25,376,542
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 21,391,874**	**$ 5,542,210**	**$ 26,934,084**
BALANCE	**$ 5,542,210**	**$ -**	**$ -**

NEW COURTHOUSE/JUDICIAL CENTER CONSTRUCTION

PROJECT NAME:	New Courthouse/Judicial Center Construction
PROJECT DESCRIPTION:	New construction for the Judicial Center and Court House.
BENEFIT TO THE COMMUNITY:	A new updated and safer courthouse for employees and citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0568 696 3116	**PROJECT NO:**	85200

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 150,021,537		$ 150,021,537
Sales Tax			
Other			
Balance Forward		$ 145,065,568	
TOTAL FUNDING SOURCES	**$ 150,021,537**	**$ 145,065,568**	**$ 150,021,537**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 4,955,969	$ 145,065,568	$ 150,021,537
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 4,955,969**	**$ 145,065,568**	**$ 150,021,537**
BALANCE	**$ 145,065,568**	**$ -**	**$ -**

PUBLIC WORKS BUILDING IMPROVEMENTS

PROJECT NAME:	Public Works Building Improvements
PROJECT DESCRIPTION:	Improving safety issues at the Public Works Building.
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens and employees.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96089

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 20,000		$ 20,000
Other			
Balance Forward		$ 4,658	
TOTAL FUNDING SOURCES	**$ 20,000**	**$ 4,658**	**$ 20,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 15,342	$ 4,658	$ 20,000
BUDGETED EXPENDITURES	**$ 15,342**	**$ 4,658**	**$ 20,000**
BALANCE	**$ 4,658**	**$ -**	**$ -**

FRONT AVENUE GARAGE WALL REPAIR

PROJECT NAME:	Front Avenue Garage Wall Repair
PROJECT DESCRIPTION:	improving all issues with the Front Avenue Garage Wall
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens and employees.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96092

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 50,000		$ 50,000
Other			
Balance Forward		$ 2,311	
TOTAL FUNDING SOURCES	**$ 50,000**	**$ 2,311**	**$ 50,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repairs	$ 47,689	$ 2,311	$ 50,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 47,689**	**$ 2,311**	**$ 50,000**
BALANCE	**$ 2,311**	**$ -**	**$ -**

FUEL PUMP IMPROVEMENTS

PROJECT NAME:	Fuel Pump Improvements
PROJECT DESCRIPTION:	Improving the fuel pumps at the Fleet Station
BENEFIT TO THE COMMUNITY:	Improve efficiencies and accuracies at the fuel pump which benefits all departments across the City.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96093

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 20,000		$ 20,000
Other			
Balance Forward		$ 617	
TOTAL FUNDING SOURCES	**$ 20,000**	**$ 617**	**$ 20,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repairs	$ 19,383	$ 617	$ 20,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 19,383**	**$ 617**	**$ 20,000**
BALANCE	**$ 617**	**$ -**	**$ -**

HEAVY EQUIPMENT/VEHICLES - PUBLIC WORKS

PROJECT NAME:	Heavy Equipment/Vehicles - Public Works
PROJECT DESCRIPTION:	Acquisition of upgraded vehicles and equipment. To include but not limited to tractors, trailers, dump trucks, services vehicles, passenger vans, and other vehicles and equipment.
BENEFIT TO THE COMMUNITY:	Infrastructure improvements allowing CCG to provide quality service to the citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0567 696 3115	**PROJECT NO:**	54450

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 533,861	$ 513,500	$ 1,047,361
Other			
Balance Forward		$ 533,861	
TOTAL FUNDING SOURCES	**$ 533,861**	**$ 1,047,361**	**$ 1,047,361**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 1,047,361	$ 1,047,361
BUDGETED EXPENDITURES	**$ -**	**$ 1,047,361**	**$ 1,047,361**
BALANCE	**$ 533,861**	**$ -**	**$ -**

HEAVY EQUIPMENT/VEHICLES - PARKS & RECREATION

PROJECT NAME:	Heavy Equipment/Vehicles - Parks & Recreation
PROJECT DESCRIPTION:	Acquisition of upgraded vehicles and equipment. To include but not limited to tractors, trailers, dump trucks, services vehicles, passenger vans, and other vehicles and equipment.
BENEFIT TO THE COMMUNITY:	Infrastructure improvements allowing CCG to provide quality service to the citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0567 696 3115	**PROJECT NO:**	54451

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 466,139	$ 513,500	$ 979,639
Other			
Balance Forward		$ 466,139	
TOTAL FUNDING SOURCES	**$ 466,139**	**$ 979,639**	**$ 979,639**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 979,639	$ 979,639
BUDGETED EXPENDITURES	**$ -**	**$ 979,639**	**$ 979,639**
BALANCE	**$ 466,139**	**$ -**	**$ -**

INFORMATION TECHNOLOGY ENHANCEMENTS

PROJECT NAME:	Information Technology Enhancements
PROJECT DESCRIPTION:	Acquisition and upgraded technology to include personal computers, servers, software, and other technology enhancements.
BENEFIT TO THE COMMUNITY:	Infrastructure improvements allowing CCG to provide quality service to the citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0567 696 3115	**PROJECT NO:**	54455

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 500,000	$ 500,000	$ 1,000,000
Other			
Balance Forward		$ 500,000	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 1,000,000**	**$ 1,000,000**
PROJECT COSTS			
Professional Services		$ 500,000	$ 500,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 500,000	$ 500,000
BUDGETED EXPENDITURES	**$ -**	**$ 1,000,000**	**$ 1,000,000**
BALANCE	**$ 500,000**	**$ -**	**$ -**

COLUMBUS CIVIC CENTER

PROJECT NAME:	Columbus Civic Center
PROJECT DESCRIPTION:	Improvements to the facility to include roof replacement, sound system replacement, LED display system, video score board, amongst other things.
BENEFIT TO THE COMMUNITY:	Infrastructure improvements allowing CCG to provide quality service to the citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	CIVIC CENTER	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0567 696 3114	**PROJECT NO:**	54401

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 2,500,000	$ 1,500,000	$ 4,000,000
Other			
Balance Forward		$ 2,500,000	
TOTAL FUNDING SOURCES	**$ 2,500,000**	**$ 4,000,000**	**$ 4,000,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Building Maintenance & Repair		$ 1,500,000	$ 1,500,000
Land Acquisition			
Furnishings & Equipment		$ 2,500,000	$ 2,500,000
BUDGETED EXPENDITURES	**$ -**	**$ 4,000,000**	**$ 4,000,000**
BALANCE	**$ 2,500,000**	**$ -**	**$ -**

ECONOMIC DEVELOPMENT NFL

PROJECT NAME:	Economic Development Need for Land
PROJECT DESCRIPTION:	Acquisition, site preparation, and infrastructure necessary for the Muscogee County Technology Park and other locations for new expanding industries. Targeting a South Columbus Redevelopment initiative.
BENEFIT TO THE COMMUNITY:	Supply jobs for Columbus area citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0567 696 3114	**PROJECT NO:**	54400

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 500,000	$ 500,000	$ 1,000,000
Other			
Balance Forward		$ 500,000	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 1,000,000**	**$ 1,000,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition		$ 1,000,000	$ 1,000,000
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 1,000,000**	**$ 1,000,000**
BALANCE	**$ 500,000**	**$ -**	**$ -**

MANDATORY R-22 A/C REPLACEMENT

PROJECT NAME:	Mandatory R-22 A/C Replacement
PROJECT DESCRIPTION:	Mandatory Replacement of R-22 A/C.
BENEFIT TO THE COMMUNITY:	Provides safer environment for employees. A/C is up to building codes.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96066

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 733,278		$ 733,278
Other			
Balance Forward		$ 110,085	
TOTAL FUNDING SOURCES	**$ 733,278**	**$ 110,085**	**$ 733,278**
PROJECT COSTS			
Building Maintenance & Repair	$ 623,193	$ 110,085	$ 733,278
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 623,193**	**$ 110,085**	**$ 733,278**
BALANCE	**$ 110,085**	**$ -**	**$ -**

GENERATOR/UNINTERRUPTED POWER SOURCE

PROJECT NAME:	Generator/Uninterrupted Power Source Replacements
PROJECT DESCRIPTION:	Mandatory Replacement of uninterrupted power sources.
BENEFIT TO THE COMMUNITY:	Provides safer environment for employees. Units up to building codes.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22966

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 3,000,000		$ 3,000,000
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 3,000,000	
TOTAL FUNDING SOURCES	**$ 3,000,000**	**$ 3,000,000**	**$ 3,000,000**
PROJECT COSTS			
Building Maintenance & Repair		$ 1,500,000	$ 1,500,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 1,500,000	$ 1,500,000
BUDGETED EXPENDITURES	**$ -**	**$ 3,000,000**	**$ 3,000,000**
BALANCE	**$ 3,000,000**	**$ -**	**$ -**

LIBERTY THEATER IMPROVEMENTS

PROJECT NAME:	Liberty Theater Improvements
PROJECT DESCRIPTION:	Funding for renovations to enhance the facility and programming opportunities.
BENEFIT TO THE COMMUNITY:	Promote, preserve, enhance, and celebrate African American culture through community programming and creative partnership.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22967

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 1,000,000		$ 1,000,000
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 999,188	
TOTAL FUNDING SOURCES	**$ 1,000,000**	**$ 999,188**	**$ 1,000,000**
PROJECT COSTS			
Building Maintenance & Repair	$ 812	$ 500,000	$ 500,812
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 499,188	$ 499,188
BUDGETED EXPENDITURES	**$ 812**	**$ 999,188**	**$ 1,000,000**
BALANCE	**$ 999,188**	**$ -**	**$ -**

CITY BUILDING IMPROVEMENTS

PROJECT NAME:	City Building Improvements
PROJECT DESCRIPTION:	Maintenance, repairs, and reconstruction to city buildings and facilities.
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens, employees, and visitors.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22968

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 1,200,000		$ 1,200,000
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 733,096	
TOTAL FUNDING SOURCES	**$ 1,200,000**	**$ 733,096**	**$ 1,200,000**
PROJECT COSTS			
Building Maintenance & Repair	$ 466,904	$ 733,096	$ 1,200,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 466,904**	**$ 733,096**	**$ 1,200,000**
BALANCE	**$ 733,096**	**$ -**	**$ -**

MULTI-SITE RELOCATION PROJECT

PROJECT NAME:	Multi-Site Moving/Relocation Project
PROJECT DESCRIPTION:	Funding to assist in the relocation of city employees to the new City Hall.
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens, employees, and visitors.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22969

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 500,000		$ 500,000
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 500,000	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 500,000**	**$ 500,000**
PROJECT COSTS			
Building Maintenance & Repair		$ 500,000	$ 500,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 500,000**	**$ 500,000**
BALANCE	**$ 500,000**	**$ -**	**$ -**

LIBERTY DISTRICT ACQUISITION/RENO

PROJECT NAME:	Liberty District - Liberty Theatre Acquisition/Renovation
PROJECT DESCRIPTION:	Funding to purchase and renovate the Liberty Theatre.
BENEFIT TO THE COMMUNITY:	Promote, preserve, enhance, and celebrate African American culture through community programming and creative partnership.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0540 695 2134	**PROJECT NO:**	50624

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 LOST)	$ 521,185		$ 521,185
Other			
Balance Forward		$ 444,024	
TOTAL FUNDING SOURCES	**$ 521,185**	**$ 444,024**	**$ 521,185**
PROJECT COSTS			
Professional Services	$ 21,054	$ 294,024	$ 315,078
Legal	$ 7,776		$ 7,776
Architect/Engineering	$ 48,331		$ 48,331
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 150,000	$ 150,000
BUDGETED EXPENDITURES	**$ 77,161**	**$ 444,024**	**$ 521,185**
BALANCE	**$ 444,024**	**$ -**	**$ -**

MA RAINEY HOUSE RENOVATIONS

PROJECT NAME:	Liberty District - Ma Rainey House Renovations
PROJECT DESCRIPTION:	Funding for renovations to enhance the facility and programming opportunities.
BENEFIT TO THE COMMUNITY:	Promote, preserve, enhance, and celebrate African American culture through community programming and creative partnership.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0540 695 2134	**PROJECT NO:**	50625

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 LOST)	$ 100,000		$ 100,000
Other			
Balance Forward		$ 11,905	
TOTAL FUNDING SOURCES	**$ 100,000**	**$ 11,905**	**$ 100,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 33,113		$ 33,113
Appraisal/Negotiations			
Construction	$ 54,982	$ 11,905	$ 66,887
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 88,095**	**$ 11,905**	**$ 100,000**
BALANCE	**$ 11,905**	**$ -**	**$ -**

Trade Center Improvements

PROJECT NAME:	Trade Center Improvements
PROJECT DESCRIPTION:	Improvements to the facility to include roof replacement, sound system replacement, LED display system, video score board, amongst other things.
BENEFIT TO THE COMMUNITY:	Infrastructure improvements allowing CCG to provide quality service to the citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	TRADE CENTER	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0567 696 3114	**PROJECT NO:**	54402

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)		$ 500,000	$ 500,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ -**	**$ 500,000**	**$ 500,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Building Maintenance & Repair		$ 500,000	$ 500,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 500,000**	**$ 500,000**
BALANCE	**$ -**	**$ -**	**$ -**

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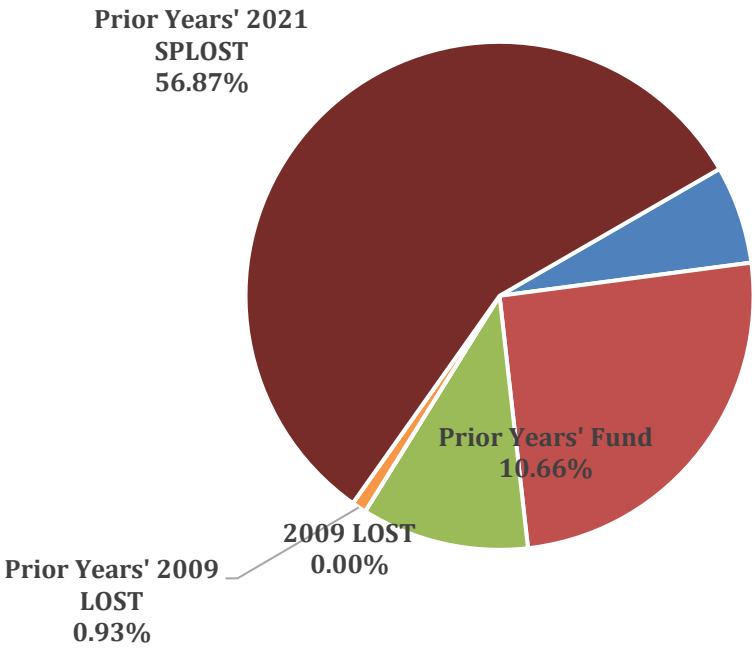
PARKS, RECREATION & LEISURE SUMMARY

FY24 FINANCING METHOD
$28,853,752

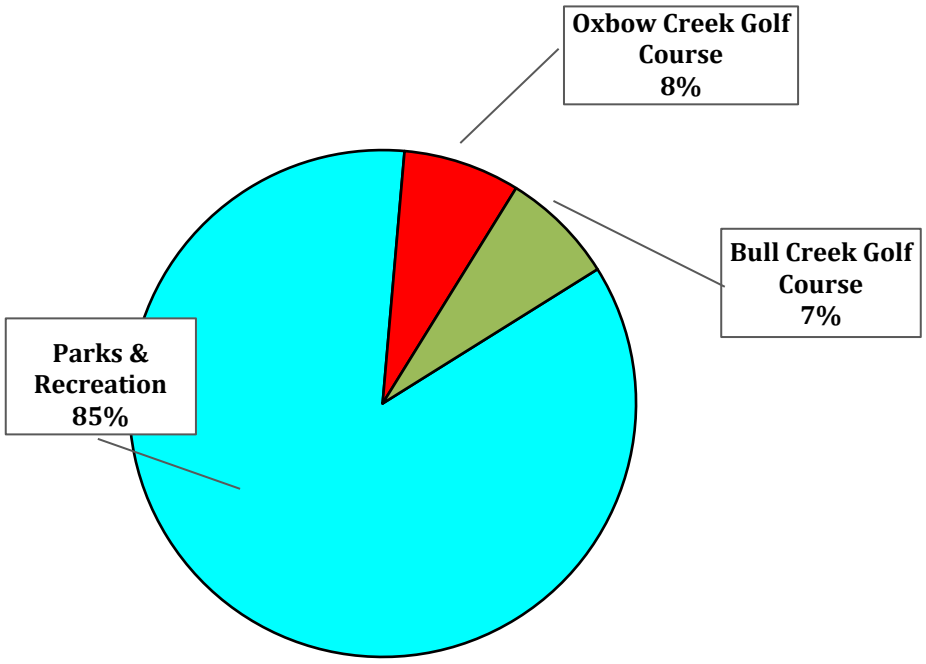


FY24 FINANCING FOR PARKS & RECREATION PROJECTS

METHOD/SOURCE	AMOUNT
Fund Balance	$ 1,801,527
2021 SPLOST	7,300,000
Prior Years' Fund	3,076,555
2009 LOST	-
Prior Years' 1999 SPLOST	-
Prior Years' 2009 LOST	267,745
Prior Years' Bond Funds	-
Prior Years' 2021 SPLOST	16,407,925
FY24 TOTAL	$ 28,853,752

PARKS, RECREATION & LEISURE SUMMARY

FY24 PROJECT COSTS
$28,853,752



FY24 PARKS & RECREATION PROJECTS

PROJECT	AMOUNT
Parks & Recreation	24,603,752
Oxbow Creek Golf Course	2,150,000
Bull Creek Golf Course	2,100,000
FY24 TOTAL	$ 28,853,752

PARKS, RECREATION AND LEISURE SUMMARY

FIVE YEAR FORECAST
PARKS, RECREATION AND LEISURE CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES								
Fund Balance			**$ 3,076,555**	**$ 1,801,527**				**$ 4,878,082**
Bond Proceeds								**$ -**
Sales Tax (2009 LOST)			**$ 267,745**					**$ 267,745**
Sales Tax (1999 SPLOST)								**$ -**
Sales Tax (2021 SPLOST)			**$ 16,407,925**	**$ 7,300,000**				**$ 23,707,925**
Balance Forward								**$ -**
TOTAL FUNDING			**$ 19,752,225**	**$ 9,101,527**	**$ -**	**$ -**	**$ -**	**$ 28,853,752**
				$ 28,853,752				
PROJECT COSTS								
Cooper Creek Pickleball Court		Parks & Rec	$ -	**$ 1,650,000**				**$ 1,650,000**
Gallops Center AC Replacement		Parks & Rec	$ 59,485	**$ 1,780**				**$ 61,265**
Memorial Stadium Void Repair		Parks & Rec	$ 236,825	**$ 63,175**				**$ 300,000**
Aquatic Center Lighting Repair		Parks & Rec	$ 69,886	**$ 114**				**$ 70,000**
Natatorium Improvements		Parks & Rec	$ 18,467	**$ 16,533**				**$ 35,000**
Pool/Splash Pad Shirley Winston		Parks & Rec	$ 442,075	**$ 4,557,925**				**$ 5,000,000**
Pool/Splash Pad Psalmond Road		Parks & Rec	$ -	**$ 5,000,000**				**$ 5,000,000**
Pool/Splash Pad Rigdon Park		Parks & Rec	$ -	**$ 5,000,000**				**$ 5,000,000**
Mini Splash Pad Carver Park		Parks & Rec	$ -	**$ 700,000**				**$ 700,000**
Mini Splash Pad CSC		Parks & Rec	$ -	**$ 700,000**				**$ 700,000**
Bull Creek Clubhouse Replacement		Bull Creek Golf	$ -	**$ 2,100,000**				**$ 2,100,000**
Oxbow Creek Clubhouse Renovation		Oxbow Creek Golf	$ -	**$ 1,400,000**				**$ 1,400,000**
Oxbow Creek Bridge		Oxbow Creek Golf	$ -	**$ 750,000**				**$ 750,000**
Fox Senior Center Rear Wall Repairs		Parks & Rec	$ 8,640	**$ 171,360**				**$ 180,000**
Haygood Gym Roof Replacement		Parks & Rec	$ 189,167	**$ 1,850**				**$ 191,017**
Carver Park Roof Replacement		Parks & Rec	$ 143,892	**$ 76,108**				**$ 220,000**
Parks & Recreation Supercenter Roof Replacements		Parks & Rec	$ 136,620	**$ 2,863,380**				**$ 3,000,000**
Pickleball & EA Sports Project		Parks & Rec	$ -	**$ 1,801,527**				**$ 1,801,527**
Carver Park		Parks & Rec	$ -	**$ 2,000,000**				**$ 2,000,000**
TOTAL PROJECT COSTS			**$ 1,168,437**	**$ 28,853,752**	**$ -**	**$ -**	**$ -**	**$ 30,158,809**

COOPER CREEK TENNIS CENTER PICKLEBALL COURTS

PROJECT NAME:	Cooper Creek Tennis Center Pickleball Courts
PROJECT DESCRIPTION:	This project will build 6 Pickleball Courts with lights and fencing
BENEFIT TO THE COMMUNITY:	Pickleball is one of the fastest growing sports throughout the United States. These courts will provide yet another activity for the community that addresses health, wellness and quality of life issues.
OPERATING BUDGET IMPACT:	A small impact on the operating budget in that existing staff will maintain these courts as well as the others at the complex.

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22954

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 150,000		$ 150,000
Sales Tax (2021 SPLOST)		$ 1,500,000	$ 1,500,000
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 150,000	
TOTAL FUNDING SOURCES	**$ 150,000**	**$ 1,650,000**	**$ 1,650,000**
PROJECT COSTS			
Professional Services		$ 10,000	$ 10,000
Legal			
Architect/Engineering		$ 50,000	$ 50,000
Appraisal/Negotiations			
Construction		$ 1,090,000	$ 1,090,000
Land Acquisition			
Furnishings & Equipment		$ 500,000	$ 500,000
BUDGETED EXPENDITURES	**$ -**	**$ 1,650,000**	**$ 1,650,000**
BALANCE	**$ 150,000**	**$ -**	**$ -**

GALLOPS CENTER A/C REPLACEMENT

PROJECT NAME:	Gallops Center A/C Replacement
PROJECT DESCRIPTION:	Replace existing A/C unit in facility
BENEFIT TO THE COMMUNITY:	Provide a comfortable, safe and enjoyable amenity facility for citizens
OPERATING BUDGET IMPACT:	Minimal impact to operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96059

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 61,265		$ 61,265
Other			
Balance Forward		$ 1,780	
TOTAL FUNDING SOURCES	**$ 61,265**	**$ 1,780**	**$ 61,265**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 59,485	$ 1,780	$ 61,265
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 59,485**	**$ 1,780**	**$ 61,265**
BALANCE	**$ 1,780**	**$ -**	**$ -**

MEMORIAL STADIUM VOID REPAIR OLOST

PROJECT NAME:	Memorial Stadium Void Repair OLOST		
PROJECT DESCRIPTION:	Repairing stadium due to erosion damage		
BENEFIT TO THE COMMUNITY:	Provide a comfortable, safe and enjoyable amenity facility for citizens		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22958

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 300,000		$ 300,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 63,175	
TOTAL FUNDING SOURCES	**$ 300,000**	**$ 63,175**	**$ 300,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 236,825	$ 63,175	$ 300,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 236,825**	**$ 63,175**	**$ 300,000**
BALANCE	**$ 63,175**	**$ -**	**$ -**

AQUATIC CENTER LIGHTING REPAIRS

PROJECT NAME:	Aquatic Center Lighting Repairs
PROJECT DESCRIPTION:	Repairing Aquatic Center Lighting due to light and electrical issues.
BENEFIT TO THE COMMUNITY:	Provide a comfortable and safe work environment for employees and citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96098

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 70,000		$ 70,000
Other			
Balance Forward		$ 114	
TOTAL FUNDING SOURCES	**$ 70,000**	**$ 114**	**$ 70,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repair	$ 69,886	$ 114	$ 70,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 69,886**	**$ 114**	**$ 70,000**
BALANCE	**$ 114**	**$ -**	**$ -**

NATATORIUM IMPROVEMENTS

PROJECT NAME:	Natatorium Improvements
PROJECT DESCRIPTION:	Funding for structural improvements for the Aquatic Center
BENEFIT TO THE COMMUNITY:	Provide a comfortable, safe, and enjoyable amenity facility for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96091

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 35,000		$ 35,000
Other			
Balance Forward		$ 16,533	
TOTAL FUNDING SOURCES	**$ 35,000**	**$ 16,533**	**$ 35,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Building Maintenance & Repair	$ 18,467	$ 16,533	$ 35,000
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 18,467**	**$ 16,533**	**$ 35,000**
BALANCE	**$ 16,533**	**$ -**	**$ -**

POOL/SPLASH PAD SHIRLEY WINSTON

PROJECT NAME:	Pool/Splash Pad Shirley Winston
PROJECT DESCRIPTION:	Renovation/Replacement of Shirley Winston swimming pool with pool and/or splash pad.
BENEFIT TO THE COMMUNITY:	Enhance the quality of life by providing active recreational services for citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54000

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 5,000,000		$ 5,000,000
Other			
Balance Forward		$ 4,557,925	
TOTAL FUNDING SOURCES	**$ 5,000,000**	**$ 4,557,925**	**$ 5,000,000**
PROJECT COSTS			
Professional Services		$ 657,925	$ 657,925
Legal			$ -
Architect/Engineering		$ 500,000	$ 500,000
Appraisal/Negotiations			
Construction	$ 442,075	$ 2,000,000	$ 2,442,075
Building Maintenance & Repair			
Furnishings & Equipment		$ 1,400,000	$ 1,400,000
BUDGETED EXPENDITURES	**$ 442,075**	**$ 4,557,925**	**$ 5,000,000**
BALANCE	**$ 4,557,925**	**$ -**	**$ -**

POOL/SPLASH PAD PSALMOND ROAD

PROJECT NAME:	Pool/Splash Pad Psalmond Road
PROJECT DESCRIPTION:	Renovation/Replacement of Psalmond Road swimming pool with pool and/or splash pad.
BENEFIT TO THE COMMUNITY:	Enhance the quality of life by providing active recreational services for citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54001

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 5,000,000		$ 5,000,000
Other			
Balance Forward		$ 5,000,000	
TOTAL FUNDING SOURCES	**$ 5,000,000**	**$ 5,000,000**	**$ 5,000,000**
PROJECT COSTS			
Professional Services		$ 750,000	$ 750,000
Legal		$ 350,000	$ 350,000
Architect/Engineering		$ 500,000	$ 500,000
Appraisal/Negotiations			
Construction		$ 2,000,000	$ 2,000,000
Building Maintenance & Repair			
Furnishings & Equipment		$ 1,400,000	$ 1,400,000
BUDGETED EXPENDITURES	**$ -**	**$ 5,000,000**	**$ 5,000,000**
BALANCE	**$ 5,000,000**	**$ -**	**$ -**

POOL/SPLASH PAD RIGDON PARK

PROJECT NAME:	Pool/Splash Pad Rigdon Park
PROJECT DESCRIPTION:	Renovation/Replacement of Rigdon Park swimming pool with pool and/or splash pad.
BENEFIT TO THE COMMUNITY:	Enhance the quality of life by providing active recreational services for citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54002

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 5,000,000		$ 5,000,000
Other			
Balance Forward		$ 5,000,000	
TOTAL FUNDING SOURCES	**$ 5,000,000**	**$ 5,000,000**	**$ 5,000,000**
PROJECT COSTS			
Professional Services		$ 750,000	$ 750,000
Legal		$ 350,000	$ 350,000
Architect/Engineering		$ 500,000	$ 500,000
Appraisal/Negotiations			
Construction		$ 2,000,000	$ 2,000,000
Building Maintenance & Repair			
Furnishings & Equipment		$ 1,400,000	$ 1,400,000
BUDGETED EXPENDITURES	**$ -**	**$ 5,000,000**	**$ 5,000,000**
BALANCE	**$ 5,000,000**	**$ -**	**$ -**

MINI SPLASH PAD CARVER PARK

PROJECT NAME:	Mini Splash Pad Carver Park
PROJECT DESCRIPTION:	Installation of Mini Splash Pad at Carver Park
BENEFIT TO THE COMMUNITY:	To provide a recreational environment that joins health and spirit.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54003

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 700,000		$ 700,000
Other			
Balance Forward		$ 700,000	
TOTAL FUNDING SOURCES	**$ 700,000**	**$ 700,000**	**$ 700,000**
PROJECT COSTS			
Professional Services		$ 100,000	$ 100,000
Legal		$ 100,000	$ 100,000
Architect/Engineering		$ 500,000	$ 500,000
Appraisal/Negotiations			
Construction			
Building Maintenance & Repair			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 700,000**	**$ 700,000**
BALANCE	**$ 700,000**	**$ -**	**$ -**

MINI SPLASH PAD SOUTH COMMONS/CIVIC CENTER

PROJECT NAME:	Mini Splash Pad South Commons/Civic Center
PROJECT DESCRIPTION:	Installation of Mini Splash Pad at South Commons/Civic Center
BENEFIT TO THE COMMUNITY:	To provide a recreational environment that joins health and spirit.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54004

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 700,000		$ 700,000
Other			
Balance Forward		$ 700,000	
TOTAL FUNDING SOURCES	**$ 700,000**	**$ 700,000**	**$ 700,000**
PROJECT COSTS			
Professional Services		$ 100,000	$ 100,000
Legal		$ 100,000	$ 100,000
Architect/Engineering		$ 500,000	$ 500,000
Appraisal/Negotiations			
Construction			
Building Maintenance & Repair			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 700,000**	**$ 700,000**
BALANCE	**$ 700,000**	**$ -**	**$ -**

BULL CREEK CLUBHOUSE REPLACEMENT

PROJECT NAME:	Bull Creek Clubhouse Replacement
PROJECT DESCRIPTION:	Replacement of Bull Creek Golf course clubhouse.
BENEFIT TO THE COMMUNITY:	Provide recreational facilities that are safe, accessible, and aesthetically pleasing to the community.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	BULL CREEK	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54005

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 200,000	$ 1,900,000	$ 2,100,000
Other			
Balance Forward		$ 200,000	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 2,100,000**	**$ 2,100,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 600,000	$ 600,000
Building Maintenance & Repair		$ 1,000,000	$ 1,000,000
Furnishings & Equipment		$ 500,000	$ 500,000
BUDGETED EXPENDITURES	**$ -**	**$ 2,100,000**	**$ 2,100,000**
BALANCE	**$ 200,000**	**$ -**	**$ -**

OXBOW CREEK CLUBHOUSE RENOVATION

PROJECT NAME:	Oxbow Creek Clubhouse Renovation
PROJECT DESCRIPTION:	Renovations of Oxbow Creek golf course Clubhouse.
BENEFIT TO THE COMMUNITY:	Provide recreational facilities that are safe, accessible, and aesthetically pleasing to the community.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	OXBOW CREEK	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54006

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 200,000	$ 1,200,000	$ 1,400,000
Other			
Balance Forward		$ 200,000	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 1,400,000**	**$ 1,400,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 300,000	$ 300,000
Building Maintenance & Repair		$ 600,000	$ 600,000
Furnishings & Equipment		$ 500,000	$ 500,000
BUDGETED EXPENDITURES	**$ -**	**$ 1,400,000**	**$ 1,400,000**
BALANCE	**$ 200,000**	**$ -**	**$ -**

OXBOW CREEK BRIDGE

PROJECT NAME:	Oxbow Creek Bridge		
PROJECT DESCRIPTION:	Replacement of Oxbow Creek's bridge.		
BENEFIT TO THE COMMUNITY:	Provide a safe amenity for citizens		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	OXBOW CREEK	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54007

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 50,000	$ 700,000	$ 750,000
Other			
Balance Forward		$ 50,000	
TOTAL FUNDING SOURCES	**$ 50,000**	**$ 750,000**	**$ 750,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 450,000	$ 450,000
Building Maintenance & Repair			
Furnishings & Equipment		$ 300,000	$ 300,000
BUDGETED EXPENDITURES	**$ -**	**$ 750,000**	**$ 750,000**
BALANCE	**$ 50,000**	**$ -**	**$ -**

FOX SENIOR CENTER REAR WALL REPAIRS

PROJECT NAME:	Fox Senior Center Rear Wall Repairs
PROJECT DESCRIPTION:	Repairs and Replacement of the Senior Center Rear Wall.
BENEFIT TO THE COMMUNITY:	Provide a safe environment for employees, senior citizens, and visitors to the establishment.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96087

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 180,000		$ 180,000
Other			
Balance Forward		$ 171,360	
TOTAL FUNDING SOURCES	**$ 180,000**	**$ 171,360**	**$ 180,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repair	$ 8,640	$ 171,360	$ 180,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Building Maintenance & Repair			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 8,640**	**$ 171,360**	**$ 180,000**
BALANCE	**$ 171,360**	**$ -**	**$ -**

HAYGOOD GYM ROOF REPLACEMENT

PROJECT NAME:	Haygood Gym Roof Replacement
PROJECT DESCRIPTION:	Replacement of roof at Haygood Gym.
BENEFIT TO THE COMMUNITY:	Provide a safe environment for employees, senior citizens, and visitors to the establishment.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96075

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 191,017		$ 191,017
Other			
Balance Forward		$ 1,850	
TOTAL FUNDING SOURCES	**$ 191,017**	**$ 1,850**	**$ 191,017**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Building Maintenance & Repair	$ 189,167	$ 1,850	$ 191,017
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 189,167**	**$ 1,850**	**$ 191,017**
BALANCE	**$ 1,850**	**$ -**	**$ -**

CARVER PARK ROOF REPAIR

PROJECT NAME:	Carver Park Roof Repair
PROJECT DESCRIPTION:	Replacement of roof at Carver Park gym.
BENEFIT TO THE COMMUNITY:	Provide a safe environment for employees, senior citizens, and visitors to the establishment.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96081

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 220,000		$ 220,000
Other			
Balance Forward		$ 76,108	
TOTAL FUNDING SOURCES	**$ 220,000**	**$ 76,108**	**$ 220,000**
PROJECT COSTS			
Professional Services	$ 6,480		$ 6,480
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Building Maintenance & Repair	$ 137,412	$ 76,108	$ 213,520
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 143,892**	**$ 76,108**	**$ 220,000**
BALANCE	**$ 76,108**	**$ -**	**$ -**

CARVER PARK ROOF REPAIR

PROJECT NAME:	Carver Park Roof Repair
PROJECT DESCRIPTION:	Supercenter roof replacements.
BENEFIT TO THE COMMUNITY:	Provide a safe environment for employees, senior citizens, and visitors to the establishment.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22965

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 3,000,000		$ 3,000,000
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 2,863,380	
TOTAL FUNDING SOURCES	**$ 3,000,000**	**$ 2,863,380**	**$ 3,000,000**
PROJECT COSTS			
Professional Services	$ 136,620		$ 136,620
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Building Maintenance & Repair		$ 2,863,380	$ 2,863,380
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 136,620**	**$ 2,863,380**	**$ 3,000,000**
BALANCE	**$ 2,863,380**	**$ -**	**$ -**

PICKLEBALL & EA SPORTS PROJECT

PROJECT NAME:	Pickle Ball & EA Sports Project
PROJECT DESCRIPTION:	To create and promote a tournament ready Pickleball faciility.
BENEFIT TO THE COMMUNITY:	Provide a safe environment for employees, citizens, and visitors to the establishment.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	TBD

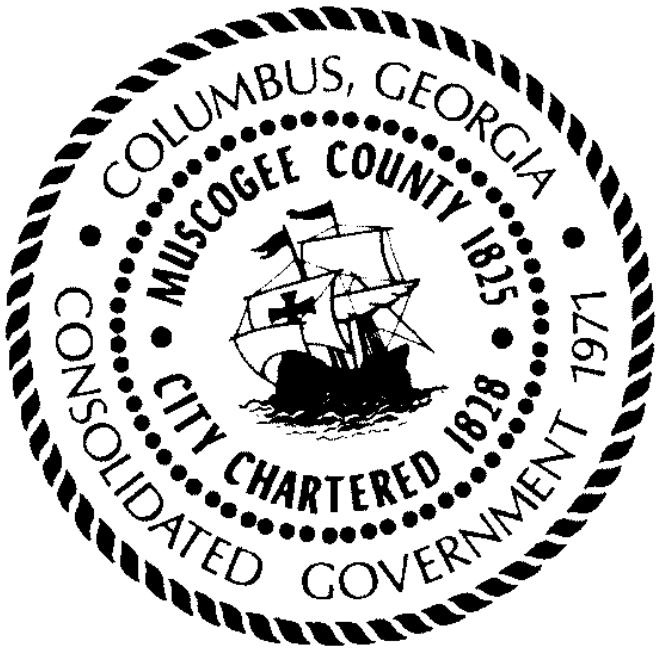
	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance		$ 1,801,527	$ 1,801,527
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ -**	**$ 1,801,527**	**$ 1,801,527**
PROJECT COSTS			
Professional Services		$ 300,000	$ 300,000
Legal		$ 150,000	$ 150,000
Architect/Engineering		$ 300,000	$ 300,000
Appraisal/Negotiations			
Construction		$ 1,051,527	$ 1,051,527
Building Maintenance & Repair			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 1,801,527**	**$ 1,801,527**
BALANCE	**$ -**	**$ -**	**$ -**

CARVER PARK

PROJECT NAME:	Carver Park
PROJECT DESCRIPTION:	Upgrades and renovations to the parks exisiting concessions, buildings, and restrooms.
BENEFIT TO THE COMMUNITY:	Provide a safe amenity for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54009

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)		$ 2,000,000	$ 2,000,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ -**	**$ 2,000,000**	**$ 2,000,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering		$ 150,000	$ 150,000
Appraisal/Negotiations			
Construction			
Building Maintenance & Repair		$ 950,000	$ 950,000
Furnishings & Equipment		$ 900,000	$ 900,000
BUDGETED EXPENDITURES	**$ -**	**$ 2,000,000**	**$ 2,000,000**
BALANCE	**$ -**	**$ -**	**$ -**



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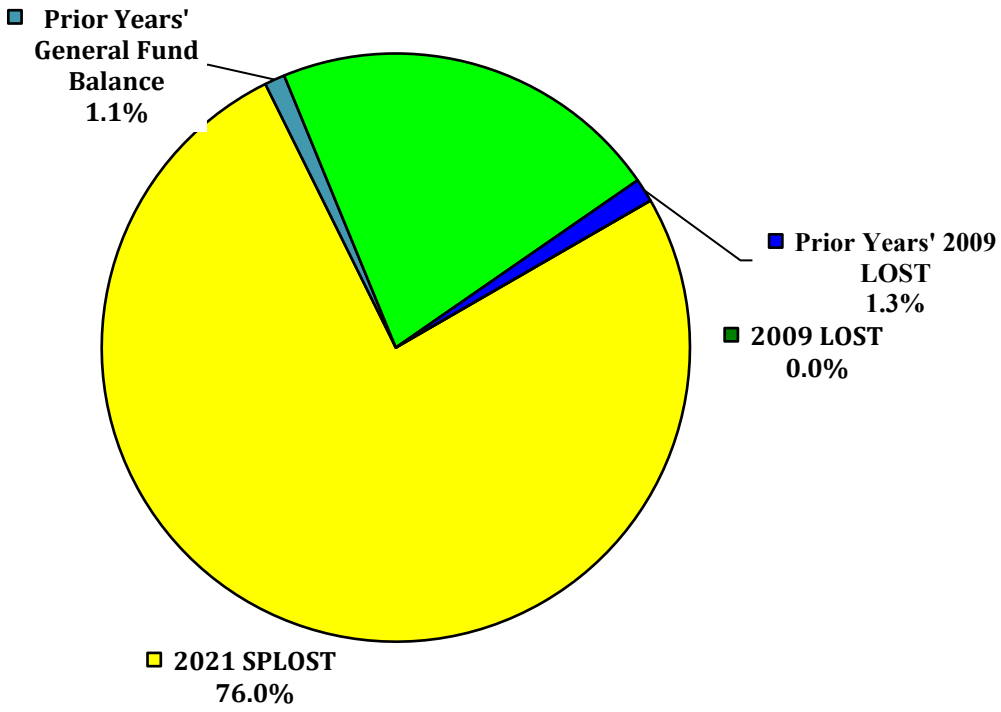
PUBLIC SAFETY/CRIMINAL JUSTICE SUMMARY

FY24 FINANCING METHOD
$10,392,258

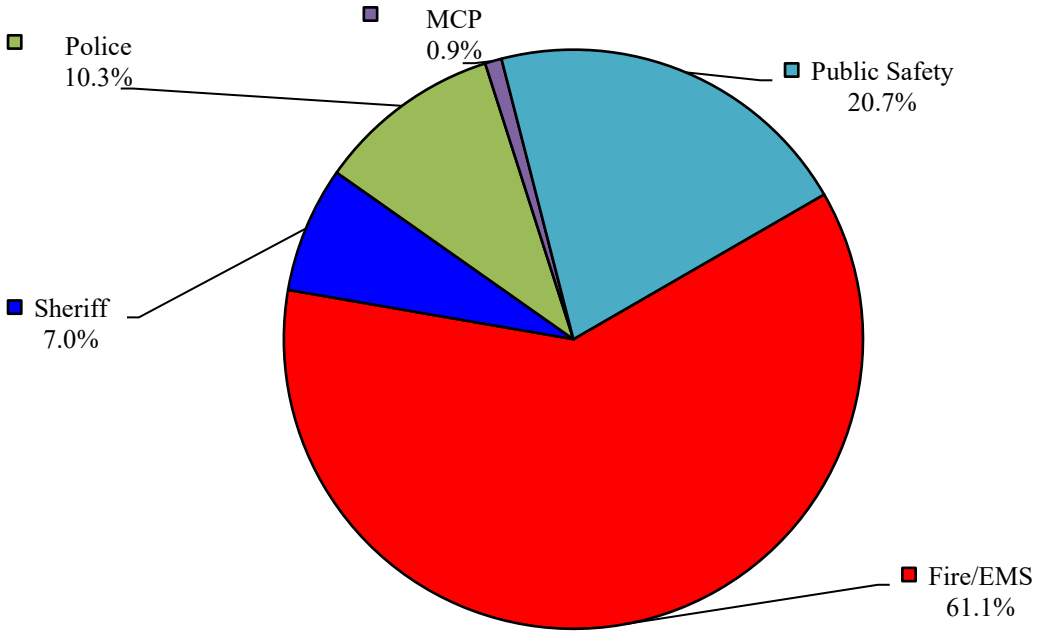


FY24 FINANCING FOR PUBLIC SAFETY/CRIMINAL JUSTICE PROJECTS

METHOD/SOURCE		AMOUNT
Fund Balance	$	-
1999 SPLOST		-
2009 LOST		-
2021 SPLOST		7,900,000
Prior Years' General Fund Balance		116,138
Prior Years' 2021 SPLOST		2,240,964
Prior Years' 2009 LOST		135,156
Prior Years' Bond Funds		-
FY24 TOTAL	$	10,392,258

PUBLIC SAFETY/CRIMINAL JUSTICE SUMMARY

FY24 PROJECT COSTS
$10,392,258



FY24 PUBLIC SAFETY/CRIMINAL JUSTICE PROJECTS

PROJECT		AMOUNT
Fire/EMS	$	6,345,482
Sheriff		731,489
Police		1,071,239
MCP		96,725
Public Safety		2,147,323
FY24 TOTAL	$	10,392,258

PUBLIC SAFETY/CRIMINAL JUSTICE SUMMARY

FIVE YEAR FORECAST
PUBLIC SAFETY/CRIMINAL JUSTICE CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES								
Fund Balance and Other			**$ 116,138**					**$ 116,138**
Bond Proceeds								**$ -**
Sales Tax (2009 LOST)			**$ 135,156**					**$ 135,156**
Sales Tax (1999 SPLOST)								**$ -**
Sales Tax (2021 SPLOST)			**$ 2,240,964**	**$ 7,900,000**				**$ 10,140,964**
Balance Forward								**$ -**
TOTAL FUNDING			**$ 2,492,258**	**$ 7,900,000**	**$ -**	**$ -**	**$ -**	**$ 10,392,258**
				$ 10,392,258				
PROJECT COSTS								
Court Management System		Public Safety	$ 2,526,857	**$ 89,943**				**$ 2,616,800**
State Criminal Assistance		Sheriff	$ 721,141	**$ -**				**$ 721,141**
Ga Job TIPS		Police	$ 33,524	**$ 25,757**				**$ 59,281**
MCP Air Handler Replacement		MCP	$ 71,970	**$ 30**				**$ 72,000**
Jail Water Heater Storage Tank		Sheriff	$ 59,707	**$ 293**				**$ 60,000**
Jail AC Unit Replacements		Sheriff	$ 109,205	**$ 796**				**$ 110,001**
MCP Hot Water Tank Replacement		MCP	$ 79,797	**$ 203**				**$ 80,000**
Public Safety Building Renovations		Public Safety	$ 99,962	**$ 1,000,038**				**$ 1,100,000**
Columbus Police Department Info. Fund		Police	$ 20,190	**$ -**				**$ 20,190**
Jail Shower Repairs OLOST		Sheriff	$ 1,025,838	**$ 400**				**$ 1,026,238**
MCP Inmate Software Upgrade		MCP	$ 103,508	**$ 96,492**				**$ 200,000**
Fire Station #1 Sewer Repairs		Public Safety	$ 22,658	**$ 7,342**				**$ 30,000**
Dataworks System Migration		Sheriff	$ -	**$ 30,000**				**$ 30,000**
Jail Pipe Replacement		Sheriff	$ 196,490	**$ -**				**$ 196,490**
Fire Station #5 Replacement		Fire	$ -	**$ 5,000,000**				**$ 5,000,000**
River Road Tower		Public Safety	$ -	**$ 1,050,000**				**$ 1,050,000**
Police Vehicles/Equipment		Police	$ -	**$ 1,045,482**				**$ 1,045,482**
Fire/EMS Vehicles/Equipment		Fire	$ -	**$ 1,045,482**				**$ 1,045,482**
Sheriff Vehicles/Equipment		Sheriff	$ 345,482	**$ 700,000**				**$ 1,045,482**
Fire Station #8 Upgrade		Fire	$ 345,482	**$ 300,000**				**$ 645,482**
TOTAL PROJECT COSTS			**$ 5,416,329**	**$ 10,392,258**	**$ -**	**$ -**	**$ -**	**$ 16,154,069**

COURT MANAGEMENT SYSTEM

PROJECT NAME:	Court Management System
PROJECT DESCRIPTION:	Integrate all court related systems into one cloud based application
BENEFIT TO THE COMMUNITY:	Enhances services provided by public safety agencies to citizens
OPERATING BUDGET IMPACT:	No change to operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22945

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 2,616,800		$ 2,616,800
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 89,943	
TOTAL FUNDING SOURCES	**$ 2,616,800**	**$ 89,943**	**$ 2,616,800**
PROJECT COSTS			
Professional Services	$ 2,506,732		$ 2,506,732
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 20,125	$ 89,943	$ 110,068
BUDGETED EXPENDITURES	**$ 2,526,857**	**$ 89,943**	**$ 2,616,800**
BALANCE	**$ 89,943**	**$ -**	**$ -**

STATE CRIMINAL ALIEN ASSISTANCE PROGRAM

PROJECT NAME:	State Criminal Alien Assistance Program		
PROJECT DESCRIPTION:	US Bureau of Justice program which recompensates municipalities for correctional officers associated with incarcerating illegal immigrants		
BENEFIT TO THE COMMUNITY:	Reduced taxpayer burden for cost of incarcerating inmates		
OPERATING BUDGET IMPACT:	Reduced cost of correctional officer detail		
MANAGING DEPARTMENT:	CRIMINAL JUSTICE	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22180

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax			
Other-State	$ 721,141		$ 721,141
Balance Forward			
TOTAL FUNDING SOURCES	**$ 721,141**	**$ -**	**$ 721,141**
PROJECT COSTS			
Program costs	$ 721,141		$ 721,141
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 721,141**	**$ -**	**$ 721,141**
BALANCE	**$ -**	**$ -**	**$ -**

GA JOBS T.I.P.S PROGRAM

PROJECT NAME:	Ga Jobs T.I.P.S Program
PROJECT DESCRIPTION:	State of Georgia program for workforce reintegration or counseling
BENEFIT TO THE COMMUNITY:	Provides workforce resources to the community
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	WIA	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22202

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax			
Other-State	$ 59,281		$ 59,281
Balance Forward		$ 25,757	
TOTAL FUNDING SOURCES	**$ 59,281**	**$ 25,757**	**$ 59,281**
PROJECT COSTS			
Program costs	$ 33,524	$ 25,757	$ 59,281
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 33,524**	**$ 25,757**	**$ 59,281**
BALANCE	**$ 25,757**	**$ -**	**$ -**

MCP AIR HANDLER REPLACEMENT

PROJECT NAME:	MCP Air Handler Replacement
PROJECT DESCRIPTION:	Replace air handler at the Muscogee County Prison.
BENEFIT TO THE COMMUNITY:	Improved air quality at Muscogee County Prison.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96044

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 72,000		$ 72,000
Other			
Balance Forward		$ 30	
TOTAL FUNDING SOURCES	**$ 72,000**	**$ 30**	**$ 72,000**
PROJECT COSTS			
Professional Services	$ 71,970	$ 30	$ 72,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 71,970**	**$ 30**	**$ 72,000**
BALANCE	**$ 30**	**$ -**	**$ -**

JAIL WATER HEATER STORAGE TANK

PROJECT NAME:	Jail Water Heater Storage Tank
PROJECT DESCRIPTION:	Replace water heater storage tank at the Muscogee County Jail.
BENEFIT TO THE COMMUNITY:	Improved water control at Muscogee County Jail.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96045

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 60,000		$ 60,000
Other			
Balance Forward		$ 293	
TOTAL FUNDING SOURCES	**$ 60,000**	**$ 293**	**$ 60,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 59,707	$ 293	$ 60,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 59,707**	**$ 293**	**$ 60,000**
BALANCE	**$ 293**	**$ -**	**$ -**

JAIL A/C UNIT REPLACEMENTS

PROJECT NAME:	Jail A/C Unit Replacements (4)
PROJECT DESCRIPTION:	Replace air conditioner at the Muscogee County Jail.
BENEFIT TO THE COMMUNITY:	Ensure compliance and health safety codes at Muscogee County Jail
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96054

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 110,001		$ 110,001
Other			
Balance Forward		$ 796	
TOTAL FUNDING SOURCES	**$ 110,001**	**$ 796**	**$ 110,001**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 109,205	$ 796	$ 110,001
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 109,205**	**$ 796**	**$ 110,001**
BALANCE	**$ 796**	**$ -**	**$ -**

MCP HOT WATER TANK REPLACEMENT

PROJECT NAME:	MCP Hot Water Tank Replacement
PROJECT DESCRIPTION:	Replacement of hot water tank in Muscogee County Prison
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes at MCP.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96060

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 80,000		$ 80,000
Other			
Balance Forward		$ 203	
TOTAL FUNDING SOURCES	**$ 80,000**	**$ 203**	**$ 80,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 79,797	$ 203	$ 80,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 79,797**	**$ 203**	**$ 80,000**
BALANCE	**$ 203**	**$ -**	**$ -**

PUBLIC SAFETY BUILDING RENOVATIONS

PROJECT NAME:	Public Safety Building Renovations
PROJECT DESCRIPTION:	Renovations to Public Safety Building
BENEFIT TO THE COMMUNITY:	Improved safety for employees, citizens and visitors who work and use the Public Safety Building
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000, 0567 696 3111	**PROJECT NO:**	22955, 54156

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 100,000		$ 100,000
Bond Proceeds			
Sales Tax (2021 SPLOST)		$ 1,000,000	$ 1,000,000
Other			
Balance Forward		$ 38	
TOTAL FUNDING SOURCES	**$ 100,000**	**$ 1,000,038**	**$ 1,100,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 99,962	$ 700,038	$ 800,000
Land Acquisition			
Furnishings & Equipment		$ 300,000	$ 300,000
BUDGETED EXPENDITURES	**$ 99,962**	**$ 1,000,038**	**$ 1,100,000**
BALANCE	**$ 38**	**$ -**	**$ -**

COLUMBUS POLICE DEPARTMENT INFORMATION FUND

PROJECT NAME:	Columbus Police Department Information Fund
PROJECT DESCRIPTION:	Use of funds for confidential sources of information
BENEFIT TO THE COMMUNITY:	Ensures safety of citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22956

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 20,190		$ 20,190
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 20,190**	**$ -**	**$ 20,190**
PROJECT COSTS			
Professional Services	$ 20,190		$ 20,190
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 20,190**	**$ -**	**$ 20,190**
BALANCE	**$ -**	**$ -**	**$ -**

JAIL SHOWER REPAIRS/IMPROVEMENTS OLOST

PROJECT NAME:	Jail Shower Repairs/Improvements OLOST
PROJECT DESCRIPTION:	Repairing showers of jail due to extensive water damage
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes at MCP.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22959

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 1,026,238		$ 1,026,238
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 400	
TOTAL FUNDING SOURCES	**$ 1,026,238**	**$ 400**	**$ 1,026,238**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 1,025,838	$ 400	$ 1,026,238
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,025,838**	**$ 400**	**$ 1,026,238**
BALANCE	**$ 400**	**$ -**	**$ -**

MCP INMATE SOFTWARE UPGRADE

PROJECT NAME:	MCP Inmate Software Upgrade
PROJECT DESCRIPTION:	Upgrading the Software System in the Jail
BENEFIT TO THE COMMUNITY:	Enhances services provided by public safety agencies to citizens
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90005

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 200,000		$ 200,000
Other			
Balance Forward		$ 96,492	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 96,492**	**$ 200,000**
PROJECT COSTS			
Professional Services	$ 103,508	$ 96,492	$ 200,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 103,508**	**$ 96,492**	**$ 200,000**
BALANCE	**$ 96,492**	**$ -**	**$ -**

FIRE STATION #1 REPAIRS

PROJECT NAME:	Fire Station #1 Sewer Repairs
PROJECT DESCRIPTION:	Repairing Fire Station #1 due to issues with sewage.
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes and regulations.
OPERATING BUDGET IMPACT:	No impact to operational Budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96097

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 30,000		$ 30,000
Other			
Balance Forward		$ 7,342	
TOTAL FUNDING SOURCES	**$ 30,000**	**$ 7,342**	**$ 30,000**
PROJECT COSTS			
Professional Services	$ 22,658	$ 7,342	$ 30,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 22,658**	**$ 7,342**	**$ 30,000**
BALANCE	**$ 7,342**	**$ -**	**$ -**

DATAWORKS SYSTEM MIGRATION

PROJECT NAME:	Dataworks System Migration
PROJECT DESCRIPTION:	Integrate all Dataworks related systems into one system and cloud.
BENEFIT TO THE COMMUNITY:	Enhances services provided by public safety agencies.
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90009

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST	$ 30,000		$ 30,000
Other			
Balance Forward		$ 30,000	
TOTAL FUNDING SOURCES	**$ 30,000**	**$ 30,000**	**$ 30,000**
PROJECT COSTS			
Professional Services		$ 30,000	$ 30,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 30,000**	**$ 30,000**
BALANCE	**$ 30,000**	**$ -**	**$ -**

JAIL PIPE REPLACEMENT

PROJECT NAME:	Jail Pipe Replacement
PROJECT DESCRIPTION:	Repairing the pipes in the Jail for safety precaution
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes at the Jail.
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96090

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 196,490		$ 196,490
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 196,490**	**$ -**	**$ 196,490**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repair	$ 196,490		$ 196,490
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 196,490**	**$ -**	**$ 196,490**
BALANCE	**$ -**	**$ -**	**$ -**

FIRE STATION #5 REPLACEMENT

PROJECT NAME:	Fire Station #5 Replacement
PROJECT DESCRIPTION:	Repairing and replacing issues in Station #5.
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes and regulations
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT NO:**	PUBLIC SAFETY
ACCOUNT CODE:	0567 696 3111	**PROJECT NO:**	54154

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 500,000	$ 4,500,000	$ 5,000,000
Other			
Balance Forward		$ 500,000	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 5,000,000**	**$ 5,000,000**
PROJECT COSTS			
Professional Services		$ 250,000	$ 250,000
Legal			$ -
Architect/Engineering		$ 300,000	$ 300,000
Appraisal/Negotiations		$ 3,950,000	$ 3,950,000
Construction			
Land Acquisition			
Furnishings & Equipment		$ 500,000	$ 500,000
BUDGETED EXPENDITURES	**$ -**	**$ 5,000,000**	**$ 5,000,000**
BALANCE	**$ 500,000**	**$ -**	**$ -**

RIVER ROAD TOWER

PROJECT NAME:	River Road Tower
PROJECT DESCRIPTION:	Repairing and fixing any issues at the River Road Tower.
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes and regulations.
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT NO:**	PUBLIC SAFETY
ACCOUNT CODE:	0567 696 3111	**PROJECT NO:**	54150

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 1,050,000		$ 1,050,000
Other			
Balance Forward		$ 1,050,000	
TOTAL FUNDING SOURCES	**$ 1,050,000**	**$ 1,050,000**	**$ 1,050,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 1,050,000	$ 1,050,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 1,050,000**	**$ 1,050,000**
BALANCE	**$ 1,050,000**	**$ -**	**$ -**

POLICE VEHICLES/EQUIPMENT

PROJECT NAME:	Police Vehicles/Equipment
PROJECT DESCRIPTION:	Funds set aside for public safety vehicles and equipment for vehicles.
BENEFIT TO THE COMMUNITY:	Ensure compliance with updated safety vehicles to better the community.
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0567 696 3111	**PROJECT NO:**	54151

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 345,482	$ 700,000	$ 1,045,482
Other			
Balance Forward		$ 345,482	
TOTAL FUNDING SOURCES	**$ 345,482**	**$ 1,045,482**	**$ 1,045,482**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 1,045,482	$ 1,045,482
BUDGETED EXPENDITURES	**$ -**	**$ 1,045,482**	**$ 1,045,482**
BALANCE	**$ 345,482**	**$ -**	**$ -**

FIRE/EMS VEHICLES/EQUIPMENT

PROJECT NAME:	Fire/EMS Vehicles/Equipment
PROJECT DESCRIPTION:	Funds set aside for public safety vehicles and equipment for vehicles.
BENEFIT TO THE COMMUNITY:	Ensure compliance with updated safety vehicles to better the community.
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0567 696 3111	**PROJECT NO:**	54152

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 345,482	$ 700,000	$ 1,045,482
Other			
Balance Forward		$ 345,482	
TOTAL FUNDING SOURCES	**$ 345,482**	**$ 1,045,482**	**$ 1,045,482**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 1,045,482	$ 1,045,482
BUDGETED EXPENDITURES	**$ -**	**$ 1,045,482**	**$ 1,045,482**
BALANCE	**$ 345,482**	**$ -**	**$ -**

SHERIFF VEHICLES/EQUIPMENT

PROJECT NAME:	Sheriff Vehicles/Equipment
PROJECT DESCRIPTION:	Funds set aside for public safety vehicles and equipment for vehicles.
BENEFIT TO THE COMMUNITY:	Ensure compliance with updated safety vehicles to better the community.
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0567 696 3111	**PROJECT NO:**	54153

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 345,482	$ 700,000	$ 1,045,482
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 345,482**	**$ 700,000**	**$ 1,045,482**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 345,482	$ 700,000	$ 1,045,482
BUDGETED EXPENDITURES	**$ 345,482**	**$ 700,000**	**$ 1,045,482**
BALANCE	**$ -**	**$ -**	**$ -**

FIRE STATION #8 UPGRADE

PROJECT NAME:	Fire Station #8 Upgrade
PROJECT DESCRIPTION:	Repairing and replacing issues in Station #5.
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes and regulations
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT NO:**	PUBLIC SAFETY
ACCOUNT CODE:	0567 696 3111	**PROJECT NO:**	54155

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)		$ 300,000	$ 300,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ -**	**$ 300,000**	**$ 300,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 300,000	$ 300,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 300,000**	**$ 300,000**
BALANCE	**$ -**	**$ -**	**$ -**

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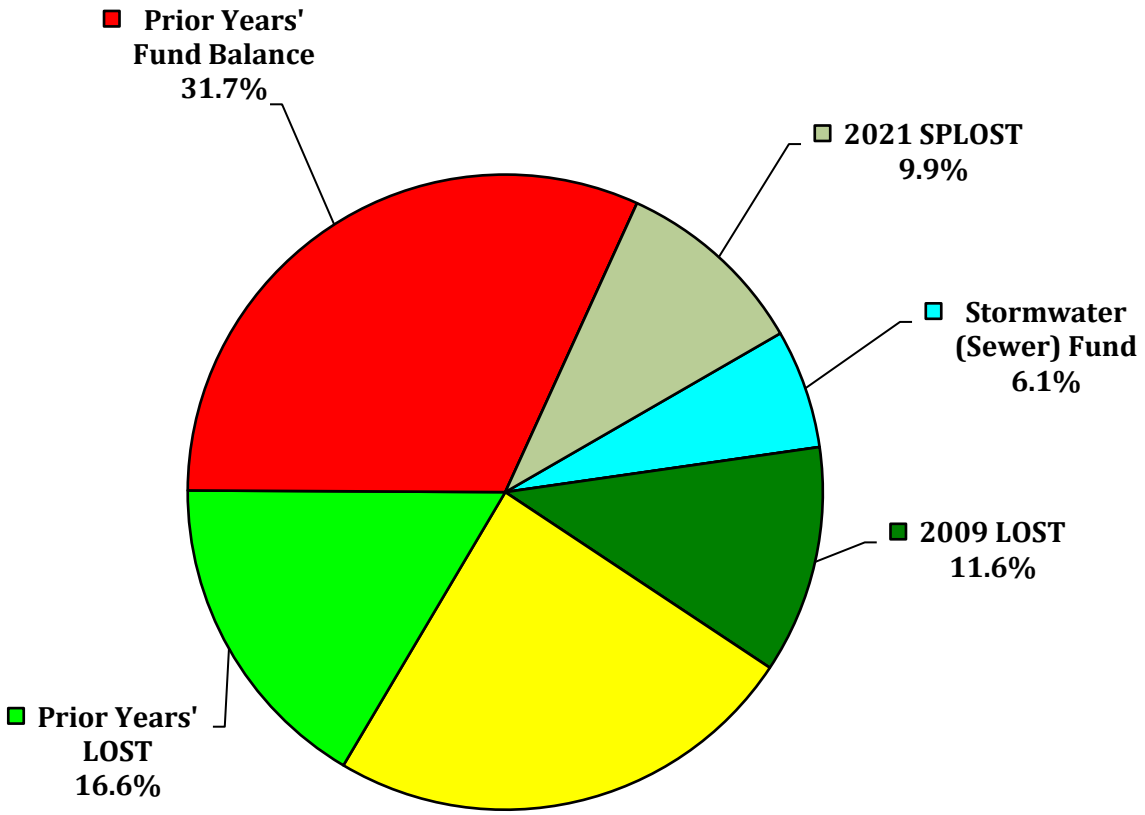
DRAINAGE SUMMARY

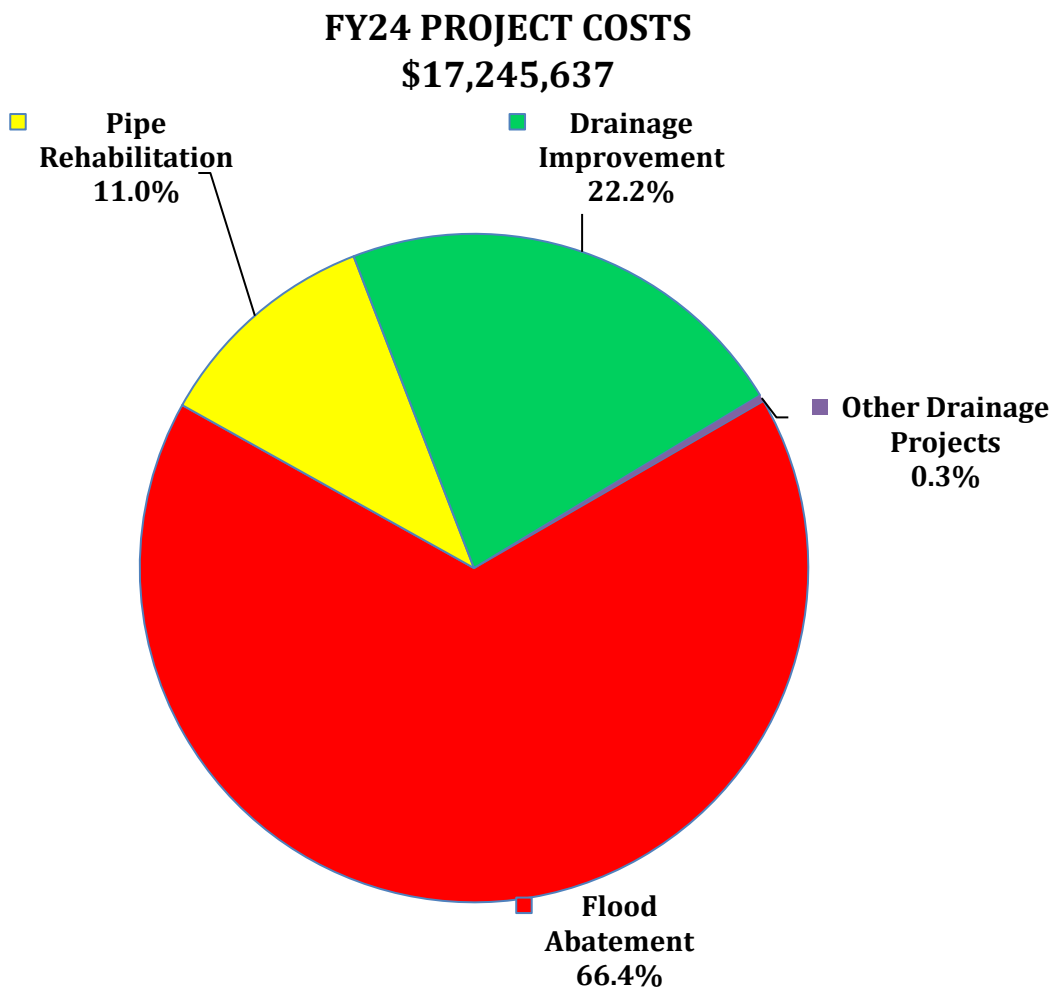
FY24 FINANCING METHOD
$17,245,637



FY24 FINANCING FOR DRAINAGE PROJECTS

METHOD/SOURCE	AMOUNT
Stormwater (Sewer) Fund	$ 1,045,705
1999 SPLOST	-
2009 LOST	2,000,000
Bond Proceeds	-
Prior Years' 1999 SPLOST	4,170,764
Prior Years' LOST	2,858,193
Prior Years' Fund Balance	5,470,975
Prior Years' Bond Funds	-
2021 SPLOST	1,700,000
FY24 TOTAL	$ 17,245,637

DRAINAGE SUMMARY



FY24 DRAINAGE PROJECTS

Type of Project	AMOUNT
Flood Abatement	$ 11,457,746
Pipe Rehabilitation	1,902,102
Drainage Improvement	3,831,277
Other Drainage Projects	54,512
FY24 TOTAL	$ 17,245,637

DRAINAGE SUMMARY

FIVE YEAR FORECAST
STORMWATER (SEWER) FUND CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES								
Stormwater (Sewer) Fund			**$ 5,470,975**	**$ 1,045,705**				**$ 6,516,680**
Bond Proceeds								**$ -**
Sales Tax (2009 LOST)			**$ 2,858,193**	**$ 2,000,000**				**$ 4,858,193**
Sales Tax (1999 SPLOST)			**$ 4,170,764**					**$ 4,170,764**
Sales Tax (2021 SPLOST)			**$ 1,700,000**					**$ 1,700,000**
Balance Forward								**$ -**
TOTAL FUNDING			**$ 14,199,932**	**$ 3,045,705**	**$ -**	**$ -**	**$ -**	**$ 17,245,637**
				$ 17,245,637				
PROJECT COSTS								
Sewer Fund Contingency		Other	$ 136,087					**$ 136,087**
19th St Flood Abatement		Flood Abatement	$ 717,256	**$ 8,957,746**				**$ 9,675,002**
Cherokee Retaining Wall		Improvement	$ 1,815,574	**$ 2,551,730**				**$ 4,367,304**
LOST Stormwater		Improvement	$ 1,911,790	**$ 1,279,547**				**$ 3,191,337**
Fleet Management/EPA		Other	$ 1,083,270	**$ 54,512**				**$ 1,137,782**
Pipe Rehabilitation		Pipe Rehab	$ 6,919,713	**$ 372,663**				**$ 7,292,376**
Psalmond Rd Sewer System		Improvement	$ 133,752	**$ -**				**$ 133,752**
Lockwood Storm Sewer Upgrade		Improvement	$ 682,598	**$ -**				**$ 682,598**
Calumet Drive Culvert Repair		Improvement	$ 755,895	**$ -**				**$ 755,895**
North Precinct Sewer Connection OLOST		Improvement	$ 126,433	**$ -**				**$ 126,433**
CCG Owned Lift Stations Rehab		Pipe Rehab	$ 99,207	**$ 150,793**				**$ 250,000**
Light Pole 88 Riverbank Slope Repair		Pipe Rehab	$ 922,363	**$ 77,637**				**$ 1,000,000**
Warm Springs Culvert		Flood Abatement	$ 866,084					**$ 866,084**
Rock Island Pipe Replacement		Pipe Rehab	$ 8,991	**$ 1,009**				**$ 10,000**
35th Street/2nd Avenue Culvert Relocation		Flood Abatement	$ -	**$ 2,100,000**				**$ 2,100,000**
Front Ave Combined Sewer System		Pipe Rehab	$ -	**$ 1,300,000**				**$ 1,300,000**
Buena Vista Road Drainage		Flood Abatement	$ -	**$ 400,000**				**$ 400,000**
TOTAL PROJECT COSTS			**$ 16,179,013**	**$ 17,245,637**	**$ -**	**$ -**	**$ -**	**$ 33,424,650**

SEWER FUND CONTINGENCY

PROJECT NAME:	Sewer Fund Contingency
PROJECT DESCRIPTION:	Funds set aside annually to cover various expenditures related to Stormwater and Flood Abatement within Muscogee County
BENEFIT TO THE COMMUNITY:	Prevention risk of stormwater overflow damage to adjacent areas and to comply with established State and Federal requirements
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0508 660 2000	**PROJECT NO:**	20200

	Prior Years	FY24	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 136,087		$ 136,087
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 136,087**	**$ -**	**$ 136,087**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 136,087		$ 136,087
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 136,087**	**$ -**	**$ 136,087**
BALANCE	**$ -**	**$ -**	**$ -**

19TH STREET FLOOD ABATEMENT (MERITAS)

PROJECT NAME:	19th Street Flood Abatement (Meritas)
PROJECT DESCRIPTION:	Research, design and construct roadways to prevent flooding of area surrounding 19th Street near Meritas
BENEFIT TO THE COMMUNITY:	Reduced risk exposure for citizens and property owners from potential damage caused by flooding
OPERATING BUDGET IMPACT:	Reduced repair and maintenance costs that could result from flooding

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	FLOOD ABATEMENT
ACCOUNT CODE:	0508 660 2000, 0554 200 2439 and 0540 695 2127	**PROJECT NO:**	21120, 40243, 53032

	Prior Years	FY24	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 4,343,724		$ 4,343,724
Bond Proceeds	$ 1,160,514		$ 1,160,514
Sales Tax (1999 SPLOST)	$ 4,170,764		$ 4,170,764
Other			
Balance Forward		$ 8,957,746	
TOTAL FUNDING SOURCES	**$ 9,675,002**	**$ 8,957,746**	**$ 9,675,002**
PROJECT COSTS			
Professional Services	$ 63,216	$ 85,000	$ 148,216
Legal		$ 200,000	$ 200,000
Architect/Engineering	$ 11,268	$ 300,000	$ 311,268
Appraisal/Negotiations			
Construction	$ 634,418	$ 8,337,746	$ 8,972,164
Land Acquisition	$ 8,354	$ 35,000	$ 43,354
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 717,256**	**$ 8,957,746**	**$ 9,675,002**
BALANCE	**$ 8,957,746**	**$ -**	**$ -**

CHEROKEE RETAINING WALL

PROJECT NAME:	Cherokee Retaining Wall
PROJECT DESCRIPTION:	Replace existing retaining wall, constructed in the 1950's, which supports the banks on either side of the ravine along Cherokee Avenue
BENEFIT TO THE COMMUNITY:	Protect citizens and property owners from safety hazards and property damage caused by wall failure
OPERATING BUDGET IMPACT:	Reduction of maintenance costs and reduced liability exposure

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0508 660 2000 and 0540 695 2127	**PROJECT NO:**	20757, 21129, 50805, 94020

	Prior Years	FY24	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 1,338,036	$ 1,045,705	$ 2,383,741
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 583,563		$ 583,563
Sales Tax (2009 SPLOST)		$ 1,400,000	$ 1,400,000
Balance Forward		$ 106,025	
TOTAL FUNDING SOURCES	**$ 1,921,599**	**$ 2,551,730**	**$ 4,367,304**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 116,234	$ 106,025	$ 222,259
Appraisal/Negotiations			
Construction	$ 1,699,340	$ 2,445,705	$ 4,145,045
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,815,574**	**$ 2,551,730**	**$ 4,367,304**
BALANCE	**$ 106,025**	**$ -**	**$ -**

LOCAL OPTION SALES TAX STORMWATER FUNDS

PROJECT NAME:	LOST Stormwater (SW) Funds
PROJECT DESCRIPTION:	Systematic funding of necessary investment in stormwater systems
BENEFIT TO THE COMMUNITY:	Sustained investment in infrastructure to ensure safety for citizens and property owners from risks associated with aging drainage systems
OPERATING BUDGET IMPACT:	Reduced exposure for unexpected maintenance costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	94001

	Prior Years	FY24	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 2,591,337	$ 600,000	$ 3,191,337
Other			
Balance Forward		$ 679,547	
TOTAL FUNDING SOURCES	**$ 2,591,337**	**$ 1,279,547**	**$ 3,191,337**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 1,911,790	$ 1,279,547	$ 3,191,337
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,911,790**	**$ 1,279,547**	**$ 3,191,337**
BALANCE	**$ 679,547**	**$ -**	**$ -**

FLEET MANAGEMENT EPA

PROJECT NAME:	Fleet Management EPA
PROJECT DESCRIPTION:	Bring the Fleet Maintenance Complex into compliance with EPA Clean Water Act, Includes installation of oil/water separator drainage system
BENEFIT TO THE COMMUNITY:	Oil/water separators will prevent contaminated water from polluting the area's streams and rivers and help protect wildlife
OPERATING BUDGET IMPACT:	Ensures compliance with U.S. EPA requirements and reduces risk of violations of the Clean Water Act

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	OTHER
ACCOUNT CODE:	0508 660 2000	**PROJECT NO:**	20771

	Prior Years	FY24	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 1,137,782		$ 1,137,782
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 54,512	
TOTAL FUNDING SOURCES	**$ 1,137,782**	**$ 54,512**	**$ 1,137,782**
PROJECT COSTS			
Professional Services	$ 3,960		$ 3,960
Legal			
Architect/Engineering	$ 520,070	$ 54,512	$ 574,582
Appraisal/Negotiations			
Construction	$ 460,003		$ 460,003
Land Acquisition			
Furnishings & Equipment	$ 99,237		$ 99,237
BUDGETED EXPENDITURES	**$ 1,083,270**	**$ 54,512**	**$ 1,137,782**
BALANCE	**$ 54,512**	**$ -**	**$ -**

PIPE REHABILITATION

PROJECT NAME:	Pipe Rehab
PROJECT DESCRIPTION:	Funding set aside annually for the repair and/or replacement of deteriorated combined sewers in Columbus
BENEFIT TO THE COMMUNITY:	Reduced exposure for citizens and property owners for safety hazards or property damage caused by aging storm sewer systems
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	PIPE REHAB
ACCOUNT CODE:	0508 660 2000 and 0109 250 9901	**PROJECT NO:**	20770, 21126, 94005, 94009

	Prior Years	FY24	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 6,052,006		$ 6,052,006
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,240,370		$ 1,240,370
Other			
Balance Forward		$ 372,663	
TOTAL FUNDING SOURCES	**$ 7,292,376**	**$ 372,663**	**$ 7,292,376**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 1,398,312	$ 372,663	$ 1,770,975
Appraisal/Negotiations			
Construction	$ 5,521,401		$ 5,521,401
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 6,919,713**	**$ 372,663**	**$ 7,292,376**
BALANCE	**$ 372,663**	**$ -**	**$ -**

PSALMOND RD SEWER SYSTEM

PROJECT NAME:	Psalmond Rd Sewer System
PROJECT DESCRIPTION:	To repair sewer system in this area of the City to alleviate drainage issues
BENEFIT TO THE COMMUNITY:	Prevents future liability to the City for damages to nearby structures
OPERATING BUDGET IMPACT:	Reduces repair and maintenance costs to the area

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	PIPE REHAB
ACCOUNT CODE:	0508 660 2000	**PROJECT NO:**	21130

	Prior Years	FY24	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 133,752		$ 133,752
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 133,752**	**$ -**	**$ 133,752**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 1,500		$ 1,500
Appraisal/Negotiations			
Construction	$ 132,252		$ 132,252
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 133,752**	**$ -**	**$ 133,752**
BALANCE	**$ -**	**$ -**	**$ -**

LOCKWOOD STORM SEWER UPGRADE

PROJECT NAME:	Lockwood Storm Sewer Upgrade
PROJECT DESCRIPTION:	To repair sewer system in this area of the City to alleviate drainage issues
BENEFIT TO THE COMMUNITY:	Prevents future liability for the City for damages to nearby structures
OPERATING BUDGET IMPACT:	Reduces repair and maintenance costs to the area

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PIPE REHAB
ACCOUNT CODE:	0508 660 2000	**PROJECT NO:**	21132

	Prior Years	FY24	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 682,598		$ 682,598
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 682,598**	**$ -**	**$ 682,598**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 7,901		$ 7,901
Appraisal/Negotiations			
Construction	$ 674,697		$ 674,697
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 682,598**	**$ -**	**$ 682,598**
BALANCE	**$ -**	**$ -**	**$ -**

CALUMET DRIVE CULVERT REPAIR

PROJECT NAME:	Calumet Drive Culvert Repair
PROJECT DESCRIPTION:	Repairing culvert on Calumet Drive due to sinkhole
BENEFIT TO THE COMMUNITY:	Improved infrastructure for citizens and property owners
OPERATING BUDGET IMPACT:	Reduces repair and maintenance costs to the area

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	94015

	Prior Years	FY24	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 755,895		$ 755,895
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 755,895**	**$ -**	**$ 755,895**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 755,895		$ 755,895
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 755,895**	**$ -**	**$ 755,895**
BALANCE	**$ -**	**$ -**	**$ -**

NORTH PRECINCT SEWER OLOST

PROJECT NAME:	North Precinct Sewer OLOST
PROJECT DESCRIPTION:	Designing and installing sewer system for north precinct of Columbus Police Department
BENEFIT TO THE COMMUNITY:	Provides cleaner environment for employees and citizens
OPERATING BUDGET IMPACT:	Reduces repair and maintenance costs to the area

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	94016

	Prior Years	FY24	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 126,433		$ 126,433
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 126,433**	**$ -**	**$ 126,433**
PROJECT COSTS			
Professional Services	$ 1,014		$ 1,014
Legal			
Architect/Engineering	$ 17,893		$ 17,893
Appraisal/Negotiations			
Construction	$ 107,526		$ 107,526
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 126,433**	**$ -**	**$ 126,433**
BALANCE	**$ -**	**$ -**	**$ -**

CCG OWNED LIFT STATIONS REHAB

PROJECT NAME:	CCG Owned Lift Stations Rehab
PROJECT DESCRIPTION:	Conversion of North Highland Dam Lift Station
BENEFIT TO THE COMMUNITY:	Improved infrastructure for citizens and property owners
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	21136

	Prior Years	FY24	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 250,000		$ 250,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 150,793	
TOTAL FUNDING SOURCES	**$ 250,000**	**$ 150,793**	**$ 250,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 99,207	$ 150,793	$ 250,000
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 99,207**	**$ 150,793**	**$ 250,000**
BALANCE	**$ 150,793**	**$ -**	**$ -**

LIGHT POLE 88 RIVERBANK SLOPE REPAIR

PROJECT NAME:	Light Pole 88 Riverbank Slope Repair
PROJECT DESCRIPTION:	Funding set aside for the repair and/ or replacement of Light Pole
BENEFIT TO THE COMMUNITY:	Reduces issues with lighting outside and reduces issues with citizens dealing with safety.
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0109 250 9901 and 0567 696 3112	**PROJECT NO:**	94018 and 54350

	Prior Years	FY24	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,000,000		$ 1,000,000
Sales Tax (2021 SPLOST)			
Balance Forward		$ 77,637	
TOTAL FUNDING SOURCES	**$ 1,000,000**	**$ 77,637**	**$ 1,000,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 922,363	$ 77,637	$ 1,000,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 922,363**	**$ 77,637**	**$ 1,000,000**
BALANCE	**$ 77,637**	**$ -**	**$ -**

WARM SPRINGS CULVERT

PROJECT NAME:	Warm Springs Culvert
PROJECT DESCRIPTION:	Funding set aside for the installation of a culvert on Warm Springs Road.
BENEFIT TO THE COMMUNITY:	Prevents future liability to the city for damages to nearby structures.
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65026

	Prior Years	FY24	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax			
Other	$ 867,000		$ 867,000
Balance Forward		916	$ 916
TOTAL FUNDING SOURCES	**$ 867,000**	**$ 916**	**$ 867,916**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 866,084	$ 916	$ 867,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 866,084**	**$ 916**	**$ 867,000**
BALANCE	**$ 916**	**$ -**	**$ -**

ROCK ISLAND PIPE REPLACEMENT

PROJECT NAME:	Rock Island Pipe Replacement
PROJECT DESCRIPTION:	Replacement of pipe at Rock Island.
BENEFIT TO THE COMMUNITY:	Reduced exposure for citizens and property owners for safety hazards or property damage caused by aging storm sewer systems
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96100

	Prior Years	FY24	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 10,000		$ 10,000
Other			
Balance Forward		$ 1,009	
TOTAL FUNDING SOURCES	**$ 10,000**	**$ 1,009**	**$ 10,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repair	$ 8,991	$ 1,009	$ 10,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 8,991**	**$ 1,009**	**$ 10,000**
BALANCE	**$ 1,009**	**$ -**	**$ -**

35TH STREET/2ND AVENUE CULVERT RELOCATION

PROJECT NAME:	35th Street/2nd Avenue Culvert Relocation
PROJECT DESCRIPTION:	Funding set aside for the relocation of a culvert.
BENEFIT TO THE COMMUNITY:	Prevents future liability to the city for damages to nearby structures.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	94019

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 2,100,000		$ 2,100,000
Other			
Balance Forward		$ 2,100,000	
TOTAL FUNDING SOURCES	**$ 2,100,000**	**$ 2,100,000**	**$ 2,100,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering		$ 20,000	$ 20,000
Appraisal/Negotiations			
Construction		$ 2,080,000	$ 2,080,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 2,100,000**	**$ 2,100,000**
BALANCE	**$ 2,100,000**	**$ -**	**$ -**

BUENA VISTA ROAD DRAINAGE

PROJECT NAME:	Buena Vista Road Drainage
PROJECT DESCRIPTION:	Funding set aside for the facilities installed to provide for the removal of excess water.
BENEFIT TO THE COMMUNITY:	Increases soil productivity.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	FLOOD ABATEMENT
ACCOUNT CODE:	0567 696 3113	**PROJECT NO:**	54352

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 LOST)	$ 400,000		$ 400,000
Other			
Balance Forward		$ 400,000	
TOTAL FUNDING SOURCES	**$ 400,000**	**$ 400,000**	**$ 400,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering		$ 130,000	$ 130,000
Appraisal/Negotiations			
Construction		$ 270,000	$ 270,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 400,000**	**$ 400,000**
BALANCE	**$ 400,000**	**$ -**	**$ -**

FRONT AVE COMBINED SEWER SYSTEM

PROJECT NAME:	Front Ave Combined Sewer System
PROJECT DESCRIPTION:	Replacement of sewer system on Front Ave
BENEFIT TO THE COMMUNITY:	Prevents future liability to the city for damages to nearby structures.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0567 696 3113	**PROJECT NO:**	54351

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 1,300,000		$ 1,300,000
Other			
Balance Forward		$ 1,300,000	
TOTAL FUNDING SOURCES	**$ 1,300,000**	**$ 1,300,000**	**$ 1,300,000**
PROJECT COSTS			
Professional Services		$ 250,000	$ 250,000
Legal			
Architect/Engineering		$ 270,000	$ 270,000
Appraisal/Negotiations			
Construction		$ 780,000	$ 780,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 1,300,000**	**$ 1,300,000**
BALANCE	**$ 1,300,000**	**$ -**	**$ -**

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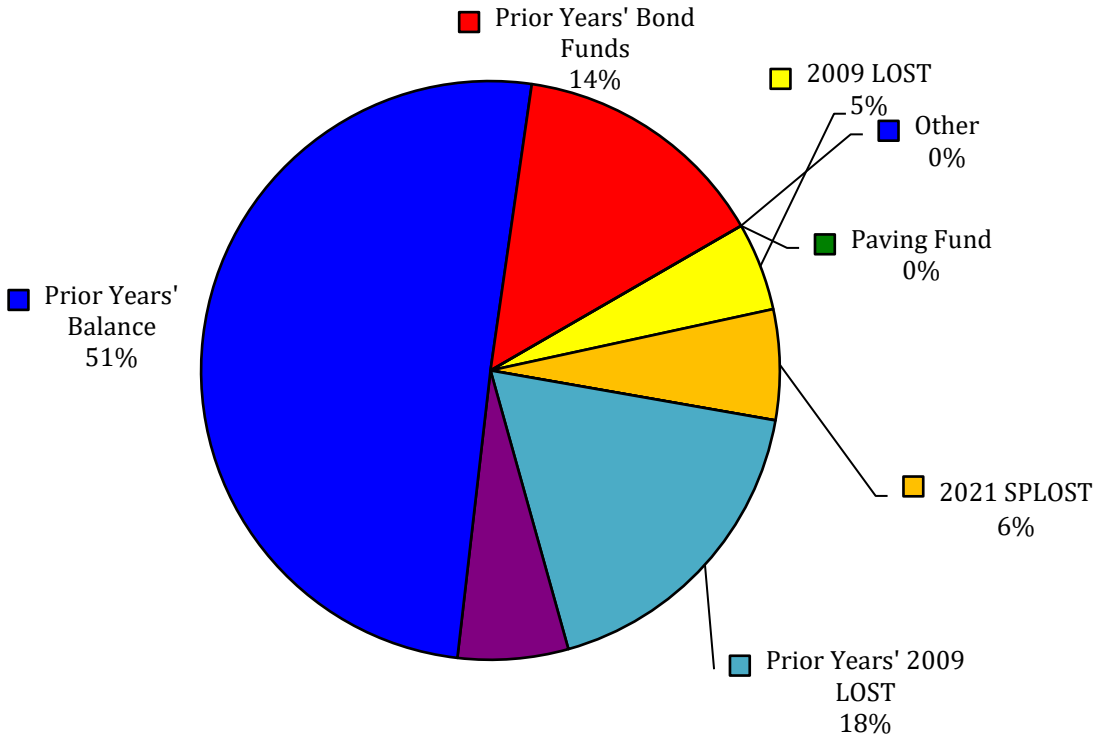
TRANSPORTATION SUMMARY

FY24 FINANCING METHOD
$24,331,356

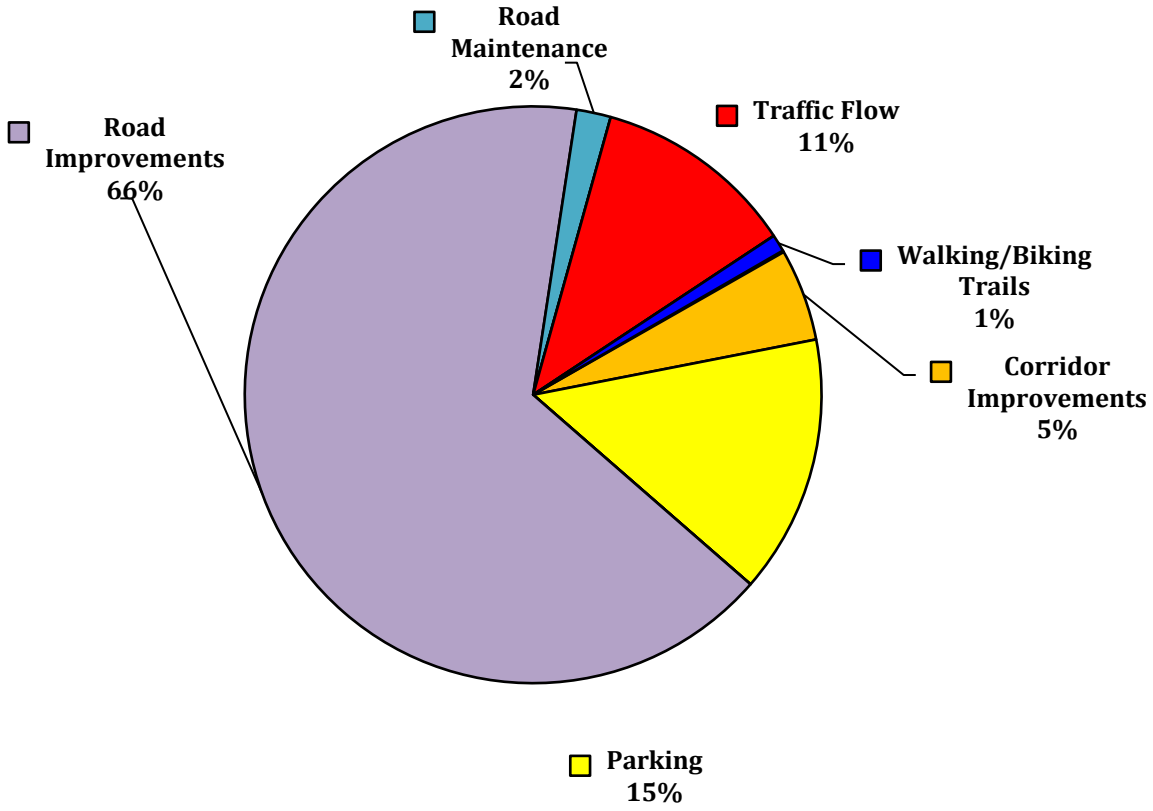


FY24 FINANCING FOR TRANSPORTATION PROJECTS

METHOD/SOURCE	AMOUNT
Paving Fund	$ -
1999 SPLOST	
2009 LOST	1,200,000
2021 SPLOST	1,500,000
Bond Proceeds	-
Prior Years' 1999 SPLOST	-
Prior Years' 2009 LOST	4,354,746
Prior Years' 2021 SPLOST	1,500,000
Prior Years' Balance	12,276,900
Prior Years' Bond Funds	3,499,710
Other	-
FY24 TOTAL	$ 24,331,356

TRANSPORTATION SUMMARY

FY24 PROJECTS BY TYPE
$24,331,356



FY24 PROJECT COSTS

TYPE OF PROJECT	AMOUNT
Bridge Improvements	$ 21,996
Corridor Improvements	1,257,762
Parking	3,524,710
Pedestrian Bridge	-
Riverwalk Improvements	-
Road Improvements	16,057,932
Road Maintenance	468,908
Sidewalks and Crosswalks	-
Traffic Flow	2,767,136
Other Transportation	-
Walking/Biking Trails	232,912
FY24 TOTAL	$ 24,331,356

TRANSPORTATION SUMMARY

FIVE YEAR FORECAST
TRANSPORTATION CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES								
Paving Fund			**$ 12,276,900**	**$ -**	$ 2,000,000	$ 2,000,000	$ 2,000,000	**$ 18,276,900**
Bond Proceeds			**$ 3,499,710**	**$ -**				**$ 3,499,710**
Sales Tax (2009 LOST)			**$ 4,354,746**	**$ 1,200,000**	$ 1,400,000	$ 1,400,000	$ 1,400,000	**$ 9,754,746**
Sales Tax (1999 SPLOST)			**$ -**					**$ -**
Sales Tax (2021 SPLOST)			**$ 1,500,000**	**$ 1,500,000**				**$ 3,000,000**
Other				**$ -**				**$ -**
TOTAL FUNDING			**$ 21,631,356**	**$ 2,700,000**	**$ 3,400,000**	**$ 3,400,000**	**$ 3,400,000**	**$ 34,531,356**
				$ 24,331,356				
PROJECT COSTS								
Brown Avenue Bridge		Bridge Improvements	$ 340,310	**$ 21,996**				**$ 362,306**
Bridge Studies (Various)		Bridge Improvements	$ 853,462	**$ -**				**$ 853,462**
Road Studies (Various)		Corridor Improvements	$ 705,993	**$ 400,000**				**$ 1,105,993**
Gidden Rd Align		Road Improvements	$ 580,484	**$ -**				**$ 580,484**
Ft Benning Rd Streetscapes		Corridor Improvements	$ 3,609,765	**$ 11,171**				**$ 3,620,936**
Wynnton Rd Streetscapes		Corridor Improvements	$ 2,966,947	**$ -**				**$ 2,966,947**
Trade Center Parking Garage		Parking	$ 3,500,000	**$ 3,499,710**				**$ 6,999,710**
Follow Me Trail Bridge		Pedestrian Bridge	$ 1,978,415	**$ -**				**$ 1,978,415**
2009 LOST Resurfacing/Rehab		Road Improvements	$ 15,037,851	**$ 4,504,097**	$ 1,400,000	$ 1,400,000	$ 1,400,000	**$ 23,741,948**
Railroad Improvements		Road Improvements	$ 41,428	**$ 88,347**				**$ 129,775**
Steam Mill Rd Sidewalk Concept		Road Improvements	$ 124,402	**$ 75,598**				**$ 200,000**
Park ADA Upgrades		Road Improvements	$ -	**$ 300,000**				**$ 300,000**
Cusseta Rd/Old Cusseta Rd		Road Improvements	$ 75,025	**$ -**				**$ 75,025**
Cooper Creek ADA		Road Improvements	$ 30,585	**$ -**				**$ 30,585**
Forrest Rd: Macon to Schatulga		Road Improvements	$ 9,983,446	**$ -**				**$ 9,983,446**
Ft Benning Rd @ Brennan Rd		Road Improvements	$ 4,134,467	**$ -**				**$ 4,134,467**
Martin Luther King Blvd		Road Improvements	$ 2,994,862	**$ 157,584**				**$ 3,152,446**
Moon Road (Phase I)		Road Improvements	$ 6,720,842	**$ -**				**$ 6,720,842**
Northstar St Mary's Rd		Road Improvements	$ 652,071	**$ -**				**$ 652,071**
River Rd/Bradley Park/JR Allen Ramp		Road Improvements	$ 3,066,420	**$ -**				**$ 3,066,420**
Sidewalk and Brick Paver		Road Improvements	$ 88,304	**$ 12,449**				**$ 100,753**
South Lumpkin Road		Road Improvements	$ 1,801,342	**$ -**				**$ 1,801,342**
Veterans Double Churches		Road Improvements	$ 4,801,491	**$ -**				**$ 4,801,491**
Whitesville Double Churches Rd		Road Improvements	$ 875,101	**$ -**				**$ 875,101**
Resurfacing/Rehabilitation		Road Maintenance	$ 21,333,119	**$ 468,908**	$ 2,000,000	$ 2,000,000	$ 2,000,000	**$ 27,802,027**
ATMS Signals		Traffic Flow	$ 354,993	**$ -**				**$ 354,993**

Fiber Optic Interconnect		Traffic Flow	$ 180,854	**$ 319,146**				**$ 500,000**
LED Signal Heads		Traffic Flow	$ 162,707	**$ -**				**$ 162,707**
Traffic Calming		Traffic Flow	$ 106,672	**$ 5,191**				**$ 111,863**
Rails to Trails Maintenance		Walking/Biking Trails	$ 40,785	**$ 204,407**				**$ 245,192**
Walking Trails/Trolley System		Walking/Biking Trails	$ 13,375,379	**$ 28,505**				**$ 13,403,884**
FY17 LMIG Victory Dr/30th Ave Signal		Traffic Flow	$ 53,409	**$ 184,387**				**$ 237,796**
FY17 LMIG Ada Ave/Wynnton Rd Signal		Traffic Flow	$ 162,204	**$ -**				**$ 162,204**
Fortson Rd/Williams Rd Roundabout		Road Improvements	$ 485,826	**$ 3,510,498**				**$ 3,996,324**
Mott's Green		Corridor Improvements	$ 88,855	**$ 725,320**				**$ 814,175**
2nd Ave/18th St GDOT Grant		Corridor Improvements	$ 28,534	**$ -**				**$ 28,534**
Riverwalk City Mills Parking		Parking	$ 258,000	**$ 25,000**				**$ 283,000**
Riverwalk Westville Parking		Parking	$ 266,960	**$ -**				**$ 266,960**
Dept of Driver Services Parking Lot		Parking	$ 100,000	**$ -**				**$ 100,000**
William Road Phase 1		Road Improvements	$ 53,891	**$ -**				**$ 53,891**
Bull Creek Golf Course Parking Lot		Parking	$ 98,085	**$ -**				**$ 98,085**
River Road Roundabout		Road Improvements	$ 2,206,605	**$ -**				**$ 2,206,605**
FY18 LMIG Forrest Road Phase I		Road Improvements	$ 566,609	**$ 233,391**				**$ 800,000**
FY18 LMIG Ft. Benning & Brennan Rd.		Road Improvements	$ 3,262,983	**$ 216,923**				**$ 3,479,906**
Morris Road Bridge Repair		Bridge Improvements	$ 50,000	**$ -**				**$ 50,000**
Multimodal GDOT Grant-Spur 22		Corridor Improvements	$ -	**$ 100,000**				**$ 100,000**
FY17 LMIG Safety Act. Plan-SZ		Traffic Flow	$ 200,000	**$ -**				**$ 200,000**
Riverwalk Bibb Mill		Riverwalk Improvements	$ 1,770,230	**$ -**				**$ 1,770,230**
Riverwalk City Mills		Riverwalk Improvements	$ 223,880	**$ -**				**$ 223,880**
FY19 LMIG Ft. Benning Rd. Rdbt & Stscapes		Road Improvements	$ 2,073,216	**$ -**				**$ 2,073,216**
Pavement Management		Road Improvements	$ 539,223	**$ 179,921**				**$ 719,144**
6th Avenue Traffic/Street Lighting		Traffic Flow	$ 84,166	**$ -**				**$ 84,166**
Front Avenue Reconnection		Road Improvements	$ 139,591	**$ -**				**$ 139,591**
Infantry Rd and Trail		Road Improvements	$ 182,288	**$ 1,017,712**				**$ 1,200,000**
Broadway Rehabilitation		Road Improvements	$ 17,829	**$ 482,171**				**$ 500,000**
Traffic Signalization		Traffic Flow	$ 200,000	**$ -**				**$ 200,000**
Wynnton Road Wall Repair		Corridor Improvements	$ 58,729	**$ 21,271**				**$ 80,000**
Old Double Churches Road		Road Improvements	$ -	**$ 100,000**				**$ 100,000**
FY22 LMIG Buena Vista Rd. Spiderweb Improvements		Road Improvements	$ -	**$ 2,179,241**				**$ 2,179,241**
2021 SPLOST Resurfacing/ Road Improvements		Road Improvements	$ -	**$ 3,000,000**				**$ 3,000,000**
Ford Road/Farr Road Traffic Study		Traffic Flow	$ 22,836	**$ 12,164**				
FY23 LMIG Buena Vista Road Spiderweb Improvements		Traffic Flow	$ 17,108	**$ 2,207,933**				**$ 2,225,041**
Buena Vista Rd Spiderweb Improvements		Traffic Flow	$ -	**$ 38,315**				
TOTAL PROJECT COSTS			**$ 113,688,635**	**$ 24,331,356**	**$ 3,400,000**	**$ 3,400,000**	**$ 3,400,000**	**$ 148,186,620**

BROWN AVENUE BRIDGE

PROJECT NAME:	Brown Avenue Bridge
PROJECT DESCRIPTION:	Improvements and restructure of Brown Avenue bridge, to include lighting
BENEFIT TO THE COMMUNITY:	Improved safety and condition of bridge
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92002

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 362,306		$ 362,306
Other			
Balance Forward		$ 21,996	
TOTAL FUNDING SOURCES	**$ 362,306**	**$ 21,996**	**$ 362,306**
PROJECT COSTS			
Professional Services	$ 26,180		$ 26,180
Legal	$ 23,331		$ 23,331
Architect/Engineering			
Appraisal/Negotiations	$ 4,795		$ 4,795
Construction	$ 187,294	$ 21,996	$ 209,290
Land Acquisition	$ 98,710		$ 98,710
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 340,310**	**$ 21,996**	**$ 362,306**
BALANCE	**$ 21,996**	**$ -**	**$ -**

VARIOUS STUDIES

PROJECT NAME:	Bridge Repair Design
PROJECT DESCRIPTION:	Various studies to determine feasibility and costs associated with improving certain bridges in Columbus
BENEFIT TO THE COMMUNITY:	Determine feasibility and costs associated with bridge improvements
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	PLANNING/ ENGINEERING	**PROJECT TYPE:**	STUDIES
ACCOUNT CODE:	0109 250 9901 and 0540 695 2126	**PROJECT NO:**	50314 and 92007

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Sales Tax (2009 LOST)	$ 108,800		$ 108,800
Sales Tax (1999 SPLOST)	$ 744,662		$ 744,662
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 853,462**	**$ -**	**$ 853,462**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 853,462		$ 853,462
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 853,462**	**$ -**	**$ 853,462**
BALANCE	**$ -**	**$ -**	**$ -**

VARIOUS STUDIES

PROJECT NAME:	Buena Vista Rd Corridor/Spider Web/Passenger Rail/Blackmon Rd/ JR Allen & US 80/ Second Avenue/So Lumpkin Rd/Brennan Rd
PROJECT DESCRIPTION:	Various studies to determine feasibility and costs associated with improving certain corridors, roads and interchanges/intersections and streetscapes.
BENEFIT TO THE COMMUNITY:	Determine feasibility and costs associated with road improvements
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	PLANNING/ ENGINEERING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 and 0109 250 9901	**PROJECT NO:**	21065, 21066, 21067, 21075, 24000, 92028, 92029, 92033, and 92034

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 628,643		$ 628,643
Bond Proceeds			
Sales Tax (2009 LOST)	$ 477,350		$ 477,350
Other			
Balance Forward		$ 400,000	
TOTAL FUNDING SOURCES	**$ 1,105,993**	**$ 400,000**	**$ 1,105,993**
PROJECT COSTS			
Professional Services	$ 427,202	$ 300,000	$ 727,202
Legal			
Architect/Engineering	$ 278,791	$ 100,000	$ 378,791
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 705,993**	**$ 400,000**	**$ 1,105,993**
BALANCE	**$ 400,000**	**$ -**	**$ -**

GIDDEN ROAD ALIGNMENT

PROJECT NAME:	Gidden Road Alignment
PROJECT DESCRIPTION:	Improvements and restructure of Gidden Road
BENEFIT TO THE COMMUNITY:	Improved safety and condition of the roadway
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	**PROJECT NO:**	53047

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 580,484		$ 580,484
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 580,484**	**$ -**	**$ 580,484**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 580,484		$ 580,484
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 580,484**	**$ -**	**$ 580,484**
BALANCE	**$ -**	**$ -**	**$ -**

FT BENNING ROAD STREETSCAPES

PROJECT NAME:	Ft Benning Rd Streetscapes GDOT/ Ezone		
PROJECT DESCRIPTION:	Enhancement of major artery and throughfare leading into Fort Benning, GA		
BENEFIT TO THE COMMUNITY:	Improved accessibility and environment in and around the corridor of Ft. Benning entrance for all residents, commuters, and visitors to the area		
OPERATING BUDGET IMPACT:	No impact to operational budget		
MANAGING DEPARTMENT:	ENGINEERING/ PLANNING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000, 0508 660 3000, 0540 695 2131 and 0559 800 2160	**PROJECT NO:**	22961, 21068, 24028, 50607, and 82058

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 2,494,765		$ 2,494,765
Bond Proceeds	$ 2,157,942		$ 2,157,942
Sales Tax (1999 SPLOST)	$ 1,115,000		$ 1,115,000
Other			
Balance Forward		$ 11,171	
TOTAL FUNDING SOURCES	**$ 5,767,707**	**$ 11,171**	**$ 5,767,707**
PROJECT COSTS			
Professional Services	$ 542,990		$ 542,990
Legal	$ 58,373		$ 58,373
Architect/Engineering	$ 1,782,365		$ 1,782,365
Appraisal/Negotiations	$ 975		$ 975
Construction	$ 2,844,853	$ 11,171	$ 2,856,024
Land Acquisition	$ 526,980		$ 526,980
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 5,756,536**	**$ 11,171**	**$ 5,767,707**
BALANCE	**$ 11,171**	**$ -**	**$ -**

RAILROAD IMPROVEMENTS

PROJECT NAME:	Railroad Improvements
PROJECT DESCRIPTION:	To make improvements on railroad crossings throughout Columbus
BENEFIT TO THE COMMUNITY:	Improve the railroad intersections throughout the county from proceeds of recycling old railroad parts
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	20778

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 129,775		$ 129,775
Bond Proceeds			
Sales Tax			
Other (ARRA)			
Balance Forward		$ 88,347	
TOTAL FUNDING SOURCES	**$ 129,775**	**$ 88,347**	**$ 129,775**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 41,428	$ 88,347	$ 129,775
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 41,428**	**$ 88,347**	**$ 129,775**
BALANCE	**$ 88,347**	**$ -**	**$ -**

WYNNTON ROAD STREETSCAPE

PROJECT NAME:	Wynnton Rd Streetscapes Phase I
PROJECT DESCRIPTION:	Enhancement of Wynnton Road corridor, a major artery and throughfare in midtown Columbus
BENEFIT TO THE COMMUNITY:	Improved amenity for residents, property owners and visitors to Columbus in the midtown Columbus area
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for repairs and improvements

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21045

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 2,966,947		$ 2,966,947
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 2,966,947**	**$ -**	**$ 2,966,947**
PROJECT COSTS			
Professional Services			
Legal	$ 29,266		$ 29,266
Architect/Engineering	$ 313,061		$ 313,061
Appraisal/Negotiations	$ 17,724		$ 17,724
Construction	$ 2,242,209		$ 2,242,209
Land Acquisition	$ 364,687		$ 364,687
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,966,947**	**$ -**	**$ 2,966,947**
BALANCE	**$ -**	**$ -**	**$ -**

TRADE CENTER PARKING GARAGE

PROJECT NAME:	Parking Garage - Front Avenue
PROJECT DESCRIPTION:	Construct and equip parking garage, which will be operated and maintained by the City, with spaces for approximately 300 vehicles
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for events, attractions, businesses, and patrons and employees in the downtown area
OPERATING BUDGET IMPACT:	Potential operating costs should garage be staffed or require notional maintenance

MANAGING DEPARTMENT:	PARKING MANAGEMENT	**PROJECT TYPE:**	PARKING
ACCOUNT CODE:	0555 200 2447	**PROJECT NO:**	40220

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 3,500,000		$ 3,500,000
Sales Tax			
Other			
Balance Forward		$ 3,499,710	
TOTAL FUNDING SOURCES	**$ 3,500,000**	**$ 3,499,710**	**$ 3,500,000**
PROJECT COSTS			
Professional Services		$ 10,000	$ 10,000
Legal		$ 10,000	$ 10,000
Architect/Engineering	$ 290	$ 500,000	$ 500,290
Appraisal/Negotiations			
Construction		$ 2,979,710	$ 2,979,710
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 290**	**$ 3,499,710**	**$ 3,500,000**
BALANCE	**$ 3,499,710**	**$ -**	**$ -**

FOLLOW ME TRAIL BRIDGE

PROJECT NAME:	Follow Me Trail Bridge
PROJECT DESCRIPTION:	Construction of pedestrian bridge at Victory Dr along Follow Me Trail
BENEFIT TO THE COMMUNITY:	Improved amenity to citizens, residents, property owners and visitors to Columbus Compliance with Ga DOT schedule for providing safer, more efficient network
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	PEDESTRIAN BRIDGES
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24005 and 24014

	Prior Years	FY20	Total
FUNDING SOURCES			
Fund Balance	$ 1,978,415		$ 2,001,147
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 1,978,415**	**$ -**	**$ 2,001,147**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 69,372		$ 70,325
Appraisal/Negotiations			
Construction	$ 1,909,043		$ 1,930,822
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,978,415**	**$ -**	**$ 2,001,147**
BALANCE	**$ -**	**$ -**	**$ -**

2009 LOST ROADS RESURFACING/REHABILITATION

PROJECT NAME:	LOST Resurfacing/Rehabilitation
PROJECT DESCRIPTION:	Funding set aside annually from the 2009 Local Option Sales Tax Infrastructure funds for road resurfacing and reconstruction costs
BENEFIT TO THE COMMUNITY:	Improved road condition, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92001

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 18,341,948	$ 1,200,000	$ 19,541,948
Other			
Balance Forward		$ 3,304,097	
TOTAL FUNDING SOURCES	**$ 18,341,948**	**$ 4,504,097**	**$ 19,541,948**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 15,037,851	$ 4,504,097	$ 19,541,948
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 15,037,851**	**$ 4,504,097**	**$ 19,541,948**
BALANCE	**$ 3,304,097**	**$ -**	**$ -**

STEAM MILL RD SIDEWALK CONCEPT

PROJECT NAME:	Steam Mill Road Sidewalk Concept
PROJECT DESCRIPTION:	Funding for sidewalk repair on Steam Mill Rd
BENEFIT TO THE COMMUNITY:	Improved safety and condition of roads
OPERATING BUDGET IMPACT:	Reduce reliance on operating budget for repair costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92021

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 200,000		$ 200,000
Other			
Balance Forward		$ 75,598	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 75,598**	**$ 200,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 50,164	$ 10,743	$ 60,907
Appraisal/Negotiations			
Construction	$ 74,238	$ 64,855	$ 139,093
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 124,402**	**$ 75,598**	**$ 200,000**
BALANCE	**$ 75,598**	**$ -**	**$ -**

PARK ADA UPGRADES

PROJECT NAME:	Park ADA Upgrades
PROJECT DESCRIPTION:	Improve ramps and curbs in parks to be ADA compliant throughout Muscogee County.
BENEFIT TO THE COMMUNITY:	Improved amenity to citizens, residents, property owners and visitors to Columbus, Ga
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92022

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 300,000		$ 300,000
Other			
Balance Forward		$ 300,000	
TOTAL FUNDING SOURCES	**$ 300,000**	**$ 300,000**	**$ 300,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering		$ 40,000	$ 40,000
Appraisal/Negotiations			
Construction		$ 260,000	$ 260,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 300,000**	**$ 300,000**
BALANCE	**$ 300,000**	**$ -**	**$ -**

CUSSETA ROAD/OLD CUSSETA ROAD

PROJECT NAME:	Cusseta Rd/Old Cusseta Rd
PROJECT DESCRIPTION:	Realign Cusseta Rd and Old Cusseta Rd with a new roundabout
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of busy intersection between Cusseta Rd and Old Cusseta Rd
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvements

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92008

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 75,025		$ 75,025
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 75,025**	**$ -**	**$ 75,025**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 75,025		$ 75,025
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 75,025**	**$ -**	**$ 75,025**
BALANCE	**$ -**	**$ -**	**$ -**

COOPER CREEK ADA

PROJECT NAME:	Cooper Creek ADA
PROJECT DESCRIPTION:	Improve ramps and curbs at Cooper Creek to be ADA compliant
BENEFIT TO THE COMMUNITY:	Improved amenity to citizens, residents, property owners and visitors to Columbus, Ga
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92020

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 30,585		$ 30,585
Sales Tax (1999 SPLOST)			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 30,585**	**$ -**	**$ 30,585**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 30,585		$ 30,585
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 30,585**	**$ -**	**$ 30,585**
BALANCE	**$ -**	**$ -**	**$ -**

FORREST RD WIDENING PROJECT

PROJECT NAME:	Forrest Rd: Macon/Woodruff Farm/ Woodruff/Floyd to Schatulga
PROJECT DESCRIPTION:	Widen and reconstruct approximately 2 miles of existing roadways from 2 lanes to 4 lanes, with turn lanes at major intersections
BENEFIT TO THE COMMUNITY:	Improves navigability and traffic flow in a heavily traveled, densely populated area of Columbus/Muscogee County
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds to improve and reconstruct roadways

MANAGING DEPARTMENT:	ENGINEERING/ PLANNING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126 and 0559 800 2160	**PROJECT NO:**	21128, 24003, 53008, 53009, 82052

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 4,358,062		$ 4,358,062
Bond Proceeds	$ 2,768,045		$ 2,768,045
Sales Tax (1999 SPLOST)	$ 2,857,339		$ 2,857,339
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 9,983,446**	**$ -**	**$ 9,983,446**
PROJECT COSTS			
Professional Services	$ 413,972		$ 413,972
Legal	$ 87,259		$ 87,259
Architect/Engineering	$ 1,776,462		$ 1,776,462
Appraisal/Negotiations	$ 35,800		$ 35,800
Construction	$ 7,466,066		$ 7,466,066
Land Acquisition and RE/ROW Purchases	$ 203,887		$ 203,887
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 9,983,446**	**$ -**	**$ 9,983,446**
BALANCE	**$ -**	**$ -**	**$ -**

FT BENNING RD AT BRENNAN ROAD

PROJECT NAME:	Ft Benning/Brennan/Ezone
PROJECT DESCRIPTION:	Road improvements in the area of Ft. Benning Rd and Brennan Rd
BENEFIT TO THE COMMUNITY:	Improved road condition, safety, and traffic flow for commuters, residents, property owners and visitors to the Ft Benning area
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement and repair

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS/ PLANNING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2131, 0559 800 2160, and 0560 800 2161	**PROJECT NO:**	50606 82057 and 83001

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 2,134,467		$ 2,134,467
Sales Tax (1999 SPLOST)	$ 2,000,000		$ 2,000,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 4,134,467**	**$ -**	**$ 4,134,467**
PROJECT COSTS			
Professional Services	$ 126,572		$ 126,572
Legal	$ 16,135		$ 16,135
Architect/Engineering	$ 563,394		$ 563,394
Appraisal/Negotiations	$ 165,141		$ 165,141
Construction	$ 2,436,130		$ 2,436,130
Land Acquisition	$ 827,095		$ 827,095
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 4,134,467**	**$ -**	**$ 4,134,467**
BALANCE	**$ -**	**$ -**	**$ -**

MARTIN LUTHER KING BLVD

PROJECT NAME:	MLK Streetscapes, Resurfacing, and Intersection Enhancements
PROJECT DESCRIPTION:	Improvements to one of the major arteries of Columbus at the intersection of Martin Luther King Blvd and Buena Vista Rd.
BENEFIT TO THE COMMUNITY:	Improved navigability of heavily trafficked, ease congested roadways and intersection
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvements

MANAGING DEPARTMENT:	ENGINEEERING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 0540 695 2126 and 0109 250 9901	**PROJECT NO:**	24006, 92013 and 92018

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 2,300,000		$ 2,300,000
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Sales Tax (2009 LOST)	$ 852,446		$ 852,446
Balance Forward		$ 157,584	
TOTAL FUNDING SOURCES	**$ 3,152,446**	**$ 157,584**	**$ 3,152,446**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 2,994,862	$ 157,584	$ 3,152,446
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,994,862**	**$ 157,584**	**$ 3,152,446**
BALANCE	**$ 157,584**	**$ -**	**$ -**

MOON ROAD PHASE I

PROJECT NAME:	Moon Rd Phase 1: Wilbur/Whittlesey
PROJECT DESCRIPTION:	Improvements and widening of Moon Road (Phase I)
BENEFIT TO THE COMMUNITY:	Improved navigability and ease of congestion in a heavily trafficked, densely populated area of Columbus/Muscogee
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs

MANAGING DEPARTMENT:	ENGINEERING/ PLANNING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126 and 0559 800 2160	**PROJECT NO:**	53023 and 82051

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 5,693,469		$ 5,693,469
Sales Tax (1999 SPLOST)	$ 1,027,373		$ 1,027,373
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 6,720,842**	**$ -**	**$ 6,720,842**
PROJECT COSTS			
Professional Services	$ 188,382		$ 188,382
Legal	$ 133,525		$ 133,525
Architect/Engineering	$ 126,617		$ 126,617
Appraisal/Negotiations	$ 30,607		$ 30,607
Construction	$ 5,749,238		$ 5,749,238
Land Acquisition	$ 492,473		$ 492,473
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 6,720,842**	**$ -**	**$ 6,720,842**
BALANCE	**$ -**	**$ -**	**$ -**

NORTHSTAR/ST MARY'S ROAD

PROJECT NAME:	NorthStar/St Mary's Rd
PROJECT DESCRIPTION:	Improve roads in the NorthStar corridor of St Mary's Road
BENEFIT TO THE COMMUNITY:	Improved navigability and safety of roads in this area
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	**PROJECT NO:**	53020

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 652,071		$ 652,071
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 652,071**	**$ -**	**$ 652,071**
PROJECT COSTS			
Professional Services			
Legal	$ 853		$ 853
Architect/Engineering	$ 14,394		$ 14,394
Appraisal/Negotiations			
Construction	$ 600,039		$ 600,039
Land Acquisition	$ 36,785		$ 36,785
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 652,071**	**$ -**	**$ 652,071**
BALANCE	**$ -**	**$ -**	**$ -**

RIVER ROAD/BRADLEY PARK/JR ALLEN PKWY

PROJECT NAME:	River Rd/Bradley Pk/JR Allen Ramp
PROJECT DESCRIPTION:	Road and on/off ramp reconstruction and reconfiguration at River Road and Bradley Park Drive off the JR Allen Parkway
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of heavily trafficked and highly congested area
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvements

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS/ PLANNING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 and 0540 695 2126	**PROJECT NO:**	21127 53018

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 1,530,468		$ 1,530,468
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 1,535,952		$ 1,535,952
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 3,066,420**	**$ -**	**$ 3,066,420**
PROJECT COSTS			
Professional Services	$ 41,525		$ 41,525
Legal	$ 2,788		$ 2,788
Architect/Engineering	$ 283,352		$ 283,352
Appraisal/Negotiations	$ 7,649		$ 7,649
Construction	$ 1,147,587		$ 1,147,587
Land Acquisition	$ 1,583,519		$ 1,583,519
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,066,420**	**$ -**	**$ 3,066,420**
BALANCE	**$ -**	**$ -**	**$ -**

SIDEWALK AND BRICK PAVER

PROJECT NAME:	Sidewalk and Brick Paver
PROJECT DESCRIPTION:	Funding for sidewalk and brick repair throughout Columbus/Muscogee County
BENEFIT TO THE COMMUNITY:	Improved safety and condition of roads
OPERATING BUDGET IMPACT:	Reduce reliance on operating budget for repair costs

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92015

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 100,753		$ 100,753
Other			
Balance Forward		$ 12,449	
TOTAL FUNDING SOURCES	**$ 100,753**	**$ 12,449**	**$ 100,753**
PROJECT COSTS			
Professional Services			
Legal	$ 210		$ 210
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 88,094	$ 12,449	$ 100,543
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 88,304**	**$ 12,449**	**$ 100,753**
BALANCE	**$ 12,449**	**$ -**	**$ -**

SOUTH LUMPKIN ROAD

PROJECT NAME:	So Lumpkin Rd Roundabout LMIG FY13
PROJECT DESCRIPTION:	Improve roads in the South Lumpkin Rd area including roundabout
BENEFIT TO THE COMMUNITY:	Improved navigability and safety on roads for commuters, property owners and residents
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PLANNING/ ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 and 0109 250 9901	**PROJECT NO:**	21076 and 92010

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 1,214,890		$ 1,214,890
Bond Proceeds			
Sales Tax (2009 LOST)	$ 586,452		$ 586,452
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 1,801,342**	**$ -**	**$ 1,801,342**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 13,434		$ 13,434
Appraisal/Negotiations			
Construction	$ 1,787,908		$ 1,787,908
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,801,342**	**$ -**	**$ 1,801,342**
BALANCE	**$ -**	**$ -**	**$ -**

VETERANS DOUBLE CHURCHES

PROJECT NAME:	Veterans Double Churches
PROJECT DESCRIPTION:	Improvements to Veterans Parkway and Double Churches Roads
BENEFIT TO THE COMMUNITY:	Improved navigability and eased congestion in heavily trafficked, densely populated area of Columbus/Muscogee
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvement costs

MANAGING DEPARTMENT:	ENGINEERING/ PLANNING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 0540 695 2126 and 0109 250 9901	**PROJECT NO:**	21086, 53019, 92016

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 1,461,611		$ 1,461,611
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 2,880,973		$ 2,880,973
Sales Tax (2009 LOST)	$ 458,907		$ 458,907
Balance Forward			
TOTAL FUNDING SOURCES	**$ 4,801,491**	**$ -**	**$ 4,801,491**
PROJECT COSTS			
Professional Services	$ 44,025		$ 44,025
Legal			
Architect/Engineering	$ 409,539		$ 409,539
Appraisal/Negotiations	$ 5,131		$ 5,131
Construction	$ 4,204,326		$ 4,204,326
Land Acquisition	$ 138,470		$ 138,470
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 4,801,491**	**$ -**	**$ 4,801,491**
BALANCE	**$ -**	**$ -**	**$ -**

WHITESVILLE DOUBLE CHURCHES RD

PROJECT NAME:	Whitesville/Double Churches
PROJECT DESCRIPTION:	Road improvements at the intersection of Whitesville and Double Churches Rd.
BENEFIT TO THE COMMUNITY:	Improving a high traffic intersection in a very heavily congested area
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds to pay for intersection improvement

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000, 0540 695 2126 and 0559 800 2160	**PROJECT NO:**	20353, 50327, 82055

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 340,244		$ 340,244
Bond Proceeds	$ 56,164		$ 56,164
Sales Tax (1999 SPLOST)	$ 478,693		$ 478,693
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 875,101**	**$ -**	**$ 875,101**
PROJECT COSTS			
Professional Services	$ 51,250		$ 51,250
Legal	$ 13,696		$ 13,696
Architect/Engineering	$ 197,463		$ 197,463
Appraisal/Negotiations	$ 136,066		$ 136,066
Construction			
Land Acquisition	$ 475,850		$ 475,850
Furnishings & Equipment	$ 776		$ 776
BUDGETED EXPENDITURES	**$ 875,101**	**$ -**	**$ 875,101**
BALANCE	**$ -**	**$ -**	**$ -**

ROAD RESURFACING/REHABILITATION

PROJECT NAME:	Resurfacing/Rehabilitation Program
PROJECT DESCRIPTION:	Funding set aside annually for road resurfacing and other routine road maintenance repairs, or other construction in Columbus
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for drivers
OPERATING BUDGET IMPACT:	Funds are leveraged with State of Georgia Department of Transportation (DOT) funds. Programmatic funding and matching reduces pressure on operating funds

MANAGING DEPARTMENT:	PUBLIC WORKS/ ENGINEERING	**PROJECT TYPE:**	ROAD MAINTENANCE
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21023

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 21,802,027		$ 21,802,027
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 468,908	
TOTAL FUNDING SOURCES	**$ 21,802,027**	**$ 468,908**	**$ 21,802,027**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 188,066		$ 188,066
Appraisal/Negotiations			
Construction	$ 21,145,053	$ 468,908	$ 21,613,961
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 21,333,119**	**$ 468,908**	**$ 21,802,027**
BALANCE	**$ 468,908**	**$ -**	**$ -**

ATMS/SIGNAL

PROJECT NAME:	ATMS Signal
PROJECT DESCRIPTION:	Field connection using primary fiber optic cable between Traffic Coordination Center (TCC) and traffic signals
BENEFIT TO THE COMMUNITY:	Improved traffic flow through use of TCC system to alert commuters regarding traffic conditions, upcoming events or to reroute traffic
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	20760

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 354,993		$ 354,993
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 354,993**	**$ -**	**$ 354,993**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 354,993		$ 354,993
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 354,993**	**$ -**	**$ 354,993**
BALANCE	**$ -**	**$ -**	**$ -**

FIBER OPTIC INTERCONNECT

PROJECT NAME:	Fiber Optic Interconnect
PROJECT DESCRIPTION:	Conversion of existing metallic traffic signals using interconnected fiber optics
BENEFIT TO THE COMMUNITY:	Provides more efficient transportation network and complies with Ga DOT schedule
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000 0109 250 9901	**PROJECT NO:**	21033 and 92023

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 200,000		$ 200,000
Bond Proceeds			
Sales Tax (2009 LOST)	$ 300,000		$ 300,000
Other (ARRA)			
Balance Forward		$ 319,146	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 319,146**	**$ 500,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 4,565		$ 4,565
Appraisal/Negotiations			
Road Maintenance	$ 176,289	$ 319,146	$ 495,435
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 180,854**	**$ 319,146**	**$ 500,000**
BALANCE	**$ 319,146**	**$ -**	**$ -**

LED SIGNAL HEADS

PROJECT NAME:	LED Signal Heads
PROJECT DESCRIPTION:	Replacement of existing traffic signal heads with new high visibility L.E.D. traffic signal heads
BENEFIT TO THE COMMUNITY:	Improves roadway safety and traffic flow, while use of L.E.D. technology improves efficiency by reducing
OPERATING BUDGET IMPACT:	Reduced operating costs due to efficiency of LED

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	20759

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 162,707		$ 162,707
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 162,707**	**$ -**	**$ 162,707**
PROJECT COSTS			
Professional Services	$ 12,635		$ 12,635
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 150,072		$ 150,072
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 162,707**	**$ -**	**$ 162,707**
BALANCE	**$ -**	**$ -**	**$ -**

TRAFFIC CALMING

PROJECT NAME:	Traffic Calming
PROJECT DESCRIPTION:	Purchasing of traffic calming devices which allow City to monitor and react to problematic traffic conditions or events
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21037

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 111,863		$ 111,863
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 5,191	
TOTAL FUNDING SOURCES	**$ 111,863**	**$ 5,191**	**$ 111,863**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 106,672	$ 5,191	$ 111,863
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 106,672**	**$ 5,191**	**$ 111,863**
BALANCE	**$ 5,191**	**$ -**	**$ -**

RAILS TO TRAILS MAINTENANCE

PROJECT NAME:	Rails to Trails Maintenance
PROJECT DESCRIPTION:	Maintenance, repair, reconstruction, and improvements as needed for the Rails to Trails walking/running/biking trails,
BENEFIT TO THE COMMUNITY:	Maintain and improve extensive network of walking and biking trails which are used for recreation, sport and leisure by residents, visitors and citizens.
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	WALKING/ BIKING TRAILS
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22912

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 245,192		$ 245,192
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 204,407	
TOTAL FUNDING SOURCES	**$ 245,192**	**$ 204,407**	**$ 245,192**
PROJECT COSTS			
Professional Services	$ 11,140		$ 11,140
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 29,645	$ 204,407	$ 234,052
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 40,785**	**$ 204,407**	**$ 245,192**
BALANCE	**$ 204,407**	**$ -**	**$ -**

WALKING TRAILS/TROLLEY SYSTEM

PROJECT NAME:	Walking Trails / Trolley System
PROJECT DESCRIPTION:	Implement walking and biking trail systems, including crossing lights, into the existing Columbus street system
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents, citizens and visitors to Columbus
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	**PROJECT TYPE:**	WALKING/ BIKING TRAILS
ACCOUNT CODE:	0508 660 1000, 0508 660 3000 and 0540 695 2126	**PROJECT NO:**	21040, 21061, 22197, 53017

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 2,281,719		$ 2,281,719
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)	$ 11,122,165		$ 11,122,165
Balance Forward		$ 28,505	
TOTAL FUNDING SOURCES	**$ 13,403,884**	**$ 28,505**	**$ 13,403,884**
PROJECT COSTS			
Professional Services	$ 119,279		$ 119,279
Legal	$ 6,388		$ 6,388
Architect/Engineering	$ 2,107,491		$ 2,107,491
Appraisal/Negotiations	$ 20,056		$ 20,056
Construction	$ 11,122,165	$ 28,505	$ 11,150,670
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 13,375,379**	**$ 28,505**	**$ 13,403,884**
BALANCE	**$ 28,505**	**$ -**	**$ -**

FY17 LMIG VICTORY DR/30TH AVE SIGNAL

PROJECT NAME:	FY17 LMIG Victory Dr/30th Ave Signal
PROJECT DESCRIPTION:	Improve traffic flow at Victory Dr and 30th Ave intersection with a traffic signal
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24007

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 237,796		$ 237,796
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)			
Balance Forward		$ 184,387	
TOTAL FUNDING SOURCES	**$ 237,796**	**$ 184,387**	**$ 237,796**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 53,409	$ 184,387	$ 237,796
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 53,409**	**$ 184,387**	**$ 237,796**
BALANCE	**$ 184,387**	**$ -**	**$ -**

FY17 LMIG ADA AVE/WYNNTON RD SIGNAL

PROJECT NAME:	FY17 LMIG Ada Ave/Wynnton Rd Signal
PROJECT DESCRIPTION:	Improve roads in the Wynnton Rd area with a traffic signal
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24008

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 162,204		$ 162,204
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 162,204**	**$ -**	**$ 162,204**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 162,204		$ 162,204
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 162,204**	**$ -**	**$ 162,204**
BALANCE	**$ -**	**$ -**	**$ -**

FORTSON RD/WILLIAMS RD ROUNDABOUT

PROJECT NAME:	FY17 LMIG Fortson Rd/Williams Rd Roundabout
PROJECT DESCRIPTION:	Improve roads at intersection with a roundabout
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24009, 24024, and 24033

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 3,996,324		$ 3,996,324
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)			
Balance Forward		$ 3,510,498	
TOTAL FUNDING SOURCES	**$ 3,996,324**	**$ 3,510,498**	**$ 3,996,324**
PROJECT COSTS			
Professional Services	$ 48,927	$ 87,792	$ 136,719
Legal			
Architect/Engineering	$ 239,196	$ 222,706	$ 461,902
Appraisal/Negotiations	$ 197,703		$ 197,703
Construction		$ 3,200,000	$ 3,200,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 485,826**	**$ 3,510,498**	**$ 3,996,324**
BALANCE	**$ 3,510,498**	**$ -**	**$ -**

MOTT'S GREEN

PROJECT NAME:	Mott's Green
PROJECT DESCRIPTION:	Improve landscape and greenspace of Mott's Green property
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents, citizens and visitors to Columbus
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24012

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 814,175		$ 814,175
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)			
Balance Forward		$ 725,320	
TOTAL FUNDING SOURCES	**$ 814,175**	**$ 725,320**	**$ 814,175**
PROJECT COSTS			
Professional Services	$ 82,701		$ 82,701
Legal			
Architect/Engineering	$ 6,154	$ 2,754	$ 2,754
Appraisal/Negotiations			
Construction		$ 722,566	$ 728,720
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 88,855**	**$ 725,320**	**$ 814,175**
BALANCE	**$ 725,320**	**$ -**	**$ -**

2ND AVENUE/18TH STREET GDOT GRANT

PROJECT NAME:	2nd Avenue/18th Street GDOT Grant
PROJECT DESCRIPTION:	Enhance roadway system with improved landscaping within corridor
BENEFIT TO THE COMMUNITY:	Enhanced streetscape for residents, citizens and visitors to Columbus
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24016

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 28,534		$ 28,534
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 28,534**	**$ -**	**$ 28,534**
PROJECT COSTS			
Professional Services	$ 28,534		$ 28,534
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 28,534**	**$ -**	**$ 28,534**
BALANCE	**$ -**	**$ -**	**$ -**

RIVERWALK CITY MILLS PARKING

PROJECT NAME:	Riverwalk City Mills Parking
PROJECT DESCRIPTION:	Construct parking spaces which will be available to the public and will be operated and maintained by the City
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for events, attractions, businesses and restaurants
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	Engineering	**PROJECT TYPE:**	PARKING
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92024

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 283,000		$ 283,000
Other			
Balance Forward		$ 25,000	
TOTAL FUNDING SOURCES	**$ 283,000**	**$ 25,000**	**$ 283,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 258,000	$ 25,000	$ 283,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 258,000**	**$ 25,000**	**$ 283,000**
BALANCE	**$ 25,000**	**$ -**	**$ -**

RIVERWALK WESTVILLE PARKING

PROJECT NAME:	Riverwalk Westville Parking
PROJECT DESCRIPTION:	Construct parking spaces which will be available to the public and will be operated and maintained by the City
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for events, attractions, businesses and restaurants
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	Engineering	**PROJECT TYPE:**	PARKING
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92025

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 266,960		$ 266,960
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 266,960**	**$ -**	**$ 266,960**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 266,960		$ 266,960
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 266,960**	**$ -**	**$ 266,960**
BALANCE	**$ -**	**$ -**	**$ -**

DEPARTMENT OF DRIVER SERVICES PARKING LOT

PROJECT NAME:	Department of Driver Services Parking Lot
PROJECT DESCRIPTION:	Construct parking spaces which will be available to the public and will be operated and maintained by the State
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for use at the Department of Driver Services
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	Engineering	**PROJECT TYPE:**	PARKING
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24001

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 100,000		$ 100,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 100,000**	**$ -**	**$ 100,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 100,000		$ 100,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 100,000**	**$ -**	**$ 100,000**
BALANCE	**$ -**	**$ -**	**$ -**

WILLIAMS ROAD PHASE I

	Williams Road Phase I
PROJECT DESCRIPTION:	Updating corridor study to determine design concept that included construction of intersection improvements
BENEFIT TO THE COMMUNITY:	Improved traffic flow and safety at the intersection
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92011

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 53,891		$ 53,891
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 53,891**	**$ -**	**$ 53,891**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 53,891		$ 53,891
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 53,891**	**$ -**	**$ 53,891**
BALANCE	**$ -**	**$ -**	**$ -**

BULL CREEK GOLF COURSE PARKING LOT

PROJECT NAME:	Bull Creek Golf Course Parking Lot
PROJECT DESCRIPTION:	Repair parking lot at Bull Creek Golf Course
BENEFIT TO THE COMMUNITY:	Improved safety for employees, citizens and visitors who work and use the Bull Creek building
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	PARKING
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92026

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 98,085		$ 98,085
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 98,085**	**$ -**	**$ 98,085**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 98,085		$ 98,085
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 98,085**	**$ -**	**$ 98,085**
BALANCE	**$ -**	**$ -**	**$ -**

RIVER ROAD ROUNDABOUT

PROJECT NAME:	River Road Roundabout
PROJECT DESCRIPTION:	Realign Bradley Park Drive and River Road with a new roundabout
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of busy intersection between Bradley Park Drive and River Road.
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvement

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901 and 0508 660 3000	**PROJECT NO:**	92027 and 24032

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 896,450		$ 896,450
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,310,155		$ 1,310,155
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 2,206,605**	**$ -**	**$ 2,206,605**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 896,450		$ 896,450
Appraisal/Negotiations			
Construction	$ 1,310,155		$ 1,310,155
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,206,605**	**$ -**	**$ 2,206,605**
BALANCE	**$ -**	**$ -**	**$ -**

FY18 LMIG FORREST ROAD PHASE I

PROJECT NAME:	FY18 Forrest Road Phase I
PROJECT DESCRIPTION:	Repairs and reconstruction work on Forrest Road
BENEFIT TO THE COMMUNITY:	Improved traffic flow and improvements on Forrest Road
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24021

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 800,000		$ 800,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 233,391	
TOTAL FUNDING SOURCES	**$ 800,000**	**$ 233,391**	**$ 800,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 66,609		$ 66,609
Appraisal/Negotiations			
Construction	$ 500,000	$ 233,391	$ 733,391
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 566,609**	**$ 233,391**	**$ 800,000**
BALANCE	**$ 233,391**	**$ -**	**$ -**

FY18 LMIG FT. BENNING RD/BRENNAN RD ROUNDABOUT

PROJECT NAME:	FY18 LMIG Ft. Benning Rd. & Brennan Rd. Roundabout
PROJECT DESCRIPTION:	Design and construction of a roundabout
BENEFIT TO THE COMMUNITY:	Improved traffic flow and improvements on and around Ft. Benning Road and Brennan Road
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24022 and 24029

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 3,479,906		$ 3,479,906
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 216,923	
TOTAL FUNDING SOURCES	**$ 3,479,906**	**$ 216,923**	**$ 3,479,906**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 1,269,730		$ 1,269,730
Appraisal/Negotiations			
Construction	$ 1,993,253	$ 216,923	$ 2,210,176
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,262,983**	**$ 216,923**	**$ 3,479,906**
BALANCE	**$ 216,923**	**$ -**	**$ -**

MORRIS ROAD BRIDGE REPAIR

PROJECT NAME:	Morris Road Bridge Repair
PROJECT DESCRIPTION:	Repair of bridge on Morris Road in Columbus
BENEFIT TO THE COMMUNITY:	Improved accessibility and navigability as well as structural safety
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24023

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 50,000		$ 50,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 50,000**	**$ -**	**$ 50,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 50,000		$ 50,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 50,000**	**$ -**	**$ 50,000**
BALANCE	**$ -**	**$ -**	**$ -**

MULTIMODAL GDOT GRANT - SPUR 22 IMPROVEMENTS

PROJECT NAME:	Multimodal GDOT Grant - Spur 22 Improvements
PROJECT DESCRIPTION:	Updating corridor study to determine design concept
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24025

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 100,000		$ 100,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 100,000	
TOTAL FUNDING SOURCES	**$ 100,000**	**$ 100,000**	**$ 100,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering		$ 100,000	$ 100,000
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 100,000**	**$ 100,000**
BALANCE	**$ 100,000**	**$ -**	**$ -**

FY17 LMIG SAFETY ACTION PLAN - SCHOOL ZONES

PROJECT NAME:	FY17 LMIG Safety Action Plan - School Zones
PROJECT DESCRIPTION:	This project will replace and upgrade School Zone Warning Sign
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24026

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 200,000		$ 200,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 200,000**	**$ -**	**$ 200,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 200,000		$ 200,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 200,000**	**$ -**	**$ 200,000**
BALANCE	**$ -**	**$ -**	**$ -**

RIVERWALK/BIBB MILL

PROJECT NAME:	Riverwalk/Bibb Mill
PROJECT DESCRIPTION:	Project includes the connection of the Riverwalk at the North Highland Dam/Bibb Mill. Project includes 4 pedestrian bridges, observation deck, landscaping, irrigation, and storm drainage infrastructure
BENEFIT TO THE COMMUNITY:	Riverwalk users will be able to travel from the Lake Oliver Marina to Uptown without leaving the Riverwalk
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	RIVERWALK IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24027

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 1,770,230		$ 1,770,230
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 1,770,230**	**$ -**	**$ 1,770,230**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 1,770,230		$ 1,770,230
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,770,230**	**$ -**	**$ 1,770,230**
BALANCE	**$ -**	**$ -**	**$ -**

RIVERWALK/CITY MILLS

PROJECT NAME:	Riverwalk/City Mills
PROJECT DESCRIPTION:	Installation of 1000 LF of concrete multi-use path at historic City Mills which includes landscaping and irrigation
BENEFIT TO THE COMMUNITY:	Complete the final gap in the Riverwalk and will allow users to travel from Lake Oliver Marina to Ft. Benning without leaving the Riverwalk
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	RIVERWALK IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24030

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 223,880		$ 223,880
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 223,880**	**$ -**	**$ 223,880**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 223,880		$ 223,880
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 223,880**	**$ -**	**$ 223,880**
BALANCE	**$ -**	**$ -**	**$ -**

FY19 LMIG FT BENNING ROUNDABOUT & STREETSCAPES

PROJECT NAME:	FY19 Ft. Benning Roundabout & Streetscapes
PROJECT DESCRIPTION:	The project provides for streetscapes along Ft. Benning Road from Cusseta Road to Shelby Street.
BENEFIT TO THE COMMUNITY:	Provides better pedestrian access along the Ft. Benning Road corridor allowing the public to better access local businesses and schools
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24031

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 2,073,216		$ 2,073,216
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 2,073,216**	**$ -**	**$ 2,073,216**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 2,073,216		$ 2,073,216
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,073,216**	**$ -**	**$ 2,073,216**
BALANCE	**$ -**	**$ -**	**$ -**

PAVEMENT MANAGEMENT

PROJECT NAME:	Pavement Management
PROJECT DESCRIPTION:	The project provides for managing the paving system in Columbus.
BENEFIT TO THE COMMUNITY:	Provides better access and traffic flow along roadways which will give citizens better access to local businesses and schools.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21079

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 719,144		$ 719,144
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 179,921	
TOTAL FUNDING SOURCES	**$ 719,144**	**$ 179,921**	**$ 719,144**
PROJECT COSTS			
Professional Services	$ 539,223	$ 179,921	$ 719,144
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 539,223**	**$ 179,921**	**$ 719,144**
BALANCE	**$ 179,921**	**$ -**	**$ -**

6TH AVENUE TRAFFIC/STREET LIGHTING

PROJECT NAME:	6th Avenue Traffic/Street Lighting
PROJECT DESCRIPTION:	The project provides traffic light improvements along 6th Avenue.
BENEFIT TO THE COMMUNITY:	Improves visibility and roadway safety along 6th Avenue
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21085

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 84,166		$ 84,166
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 84,166**	**$ -**	**$ 84,166**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 84,166		$ 84,166
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 84,166**	**$ -**	**$ 84,166**
BALANCE	**$ -**	**$ -**	**$ -**

FRONT AVENUE RECONNECTION

PROJECT NAME:	Front Avenue Reconnection
PROJECT DESCRIPTION:	The project provides a reconnection of Front Avenue.
BENEFIT TO THE COMMUNITY:	Improves the accessibility of Front Avenue.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21091

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 139,591		$ 139,591
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 139,591**	**$ -**	**$ 139,591**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 139,591		$ 139,591
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 139,591**	**$ -**	**$ 139,591**
BALANCE	**$ -**	**$ -**	**$ -**

INFANTRY RD AND TRAIL

PROJECT NAME:	Infantry Rd and Trail
PROJECT DESCRIPTION:	The project provides enhances the roadway to the Infantry Museum and connects the Follow Me Trail to the Riverwalk.
BENEFIT TO THE COMMUNITY:	Improves accessibility to the Infantry Museum and the Riverwalk.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24010

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 1,200,000		$ 1,200,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 1,017,712	
TOTAL FUNDING SOURCES	**$ 1,200,000**	**$ 1,017,712**	**$ 1,200,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 134,237		$ 134,237
Appraisal/Negotiations			
Construction	$ 48,051	$ 1,017,712	$ 1,065,763
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 182,288**	**$ 1,017,712**	**$ 1,200,000**
BALANCE	**$ 1,017,712**	**$ - **	**$ - **

BROADWAY REHABILITION

PROJECT NAME:	Broadway Rehabilitation
PROJECT DESCRIPTION:	The project provides for enhancements of Broadway in Uptown.
BENEFIT TO THE COMMUNITY:	Improves accessibility and enhances the beautification of Uptown.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92019

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 500,000		$ 500,000
Other			
Balance Forward		$ 482,171	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 482,171**	**$ 500,000**
PROJECT COSTS			
Professional Services		$ 50,000	$ 50,000
Legal			
Architect/Engineering	$ 17,829		$ 17,829
Appraisal/Negotiations			
Construction		$ 432,171	$ 432,171
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 17,829**	**$ 482,171**	**$ 500,000**
BALANCE	**$ 482,171**	**$ -**	**$ -**

TRAFFIC SIGNALIZATION

PROJECT NAME:	Traffic Signalization
PROJECT DESCRIPTION:	The project provides for enhancements of traffic signals/lights.
BENEFIT TO THE COMMUNITY:	Improves accessibility and flow of traffic within the City.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92030

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 200,000		$ 200,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 200,000**	**$ -**	**$ 200,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 200,000		$ 200,000
BUDGETED EXPENDITURES	**$ 200,000**	**$ -**	**$ 200,000**
BALANCE	**$ -**	**$ -**	**$ -**

WYNNTON ROAD WALL REPAIR

PROJECT NAME:	Wynnton Road Wall Repair
PROJECT DESCRIPTION:	The project provides for the repair of a retaining wall along the Wynnton Rd. corridor
BENEFIT TO THE COMMUNITY:	Improves public safety along the Wynnton Road corridor.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92031

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 80,000		$ 80,000
Other			
Balance Forward		$ 21,271	
TOTAL FUNDING SOURCES	**$ 80,000**	**$ 21,271**	**$ 80,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering		$ 21,271	$ 21,271
Appraisal/Negotiations			
Construction	$ 58,729		$ 58,729
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 58,729**	**$ 21,271**	**$ 80,000**
BALANCE	**$ 21,271**	**$ -**	**$ -**

OLD DOUBLE CHURCHES ROAD

PROJECT NAME:	Old Double Churches Road
PROJECT DESCRIPTION:	The project provides for improvements along Old Double Churches Rd.
BENEFIT TO THE COMMUNITY:	Improves accessibility and navigation of Old Double Churches Road.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92032

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 100,000		$ 100,000
Other			
Balance Forward		$ 100,000	
TOTAL FUNDING SOURCES	**$ 100,000**	**$ 100,000**	**$ 100,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 100,000	$ 100,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 100,000**	**$ 100,000**
BALANCE	**$ 100,000**	**$ -**	**$ -**

FY22 LMIG BUENA VISTA RD SPIDERWEB IMPROVEMENTS

PROJECT NAME:	FY22 LMIG Buena Vista Rd. Spiderweb Improvements
PROJECT DESCRIPTION:	Funding set aside for the construction of two bridges, a roundabout, as well as the installation of traffic signals in the spiderweb.
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for drivers
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	Various	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24042

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 2,179,241		$ 2,179,241
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 2,179,241	
TOTAL FUNDING SOURCES	**$ 2,179,241**	**$ 2,179,241**	**$ 2,179,241**
PROJECT COSTS			
Professional Services		$ 29,241	$ 29,241
Legal			
Architect/Engineering		$ 850,000	$ 850,000
Appraisal/Negotiations			
Construction		$ 1,300,000	$ 1,300,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 2,179,241**	**$ 2,179,241**
BALANCE	**$ 2,179,241**	**$ -**	**$ -**

FORD ROAD/FARR ROAD TRAFFIC STUDY

PROJECT NAME:	2021 SPLOST Resurfacing/ Road Improvements
PROJECT DESCRIPTION:	Funding set aside to analyze the transportation system in a specific area.
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92039

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 35,000		$ 35,000
Other			
Balance Forward		$ 12,164	
TOTAL FUNDING SOURCES	**$ 35,000**	**$ 12,164**	**$ 35,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 22,836	$ 12,164	$ 35,000
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 22,836**	**$ 12,164**	**$ 35,000**
BALANCE	**$ 12,164**	**$ -**	**$ -**

FY23 LMIG BUENA VISTA ROAD SPIDERWEB

PROJECT NAME:	FY23 LMIG Buena Vista Road Spiderweb Improvements
PROJECT DESCRIPTION:	Construction of a bridge that will funnel traffic on Buena Vista Road over existing railroad tracks.
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24043

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 2,225,041		$ 2,225,041
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 2,207,933	
TOTAL FUNDING SOURCES	**$ 2,225,041**	**$ 2,207,933**	**$ 2,225,041**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 17,108	$ 2,207,933	$ 2,225,041
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 17,108**	**$ 2,207,933**	**$ 2,225,041**
BALANCE	**$ 2,207,933**	**$ -**	**$ -**

BEUNA VISTA ROAD SPIDERWEB IMPROVEMENTS

PROJECT NAME:	Beuna Vista Road Spiderweb Improvements
PROJECT DESCRIPTION:	Construction of a bridge that will funnel traffic on Buena Vista Road over existing railroad tracks.
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24044

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance	$ 38,315		$ 38,315
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 38,315	
TOTAL FUNDING SOURCES	**$ 38,315**	**$ 38,315**	**$ 38,315**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 38,315	$ 38,315
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 38,315**	**$ 38,315**
BALANCE	**$ 38,315**	**$ -**	**$ -**

2021 SPLOST RESURFACING/ROAD IMPROVEMENTS

PROJECT NAME:	2021 SPLOST Resurfacing/ Road Improvements
PROJECT DESCRIPTION:	Funding set aside from the 2021 SPLOST for road resurfacing and reconstruction costs.
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0567 696 3112	**PROJECT NO:**	54200

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 1,500,000	$ 1,500,000	$ 3,000,000
Other			
Balance Forward		$ 1,500,000	
TOTAL FUNDING SOURCES	**$ 1,500,000**	**$ 3,000,000**	**$ 3,000,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering		$ 50,000	$ 50,000
Appraisal/Negotiations			
Construction		$ 2,950,000	$ 2,950,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 3,000,000**	**$ 3,000,000**
BALANCE	**$ 1,500,000**	**$ -**	**$ -**

TSPLOST FUNDED: TRANSPORTATION SUMMARY

FIVE YEAR FORECAST
TRANSPORTATION CAPITAL IMPROVEMENT PROJECTS
T-SPLOST FUNDED PROJECTS

			Carryforward	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES								
Paving Fund								$ -
Bond Proceeds								$ -
Sales Tax (2009 LOST)								$ -
Sales Tax (1999 SPLOST)								$ -
Sales Tax (TSPLOST)			$ 61,225,997	$ 3,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 72,225,997
TOTAL FUNDING			**$ 61,225,997**	**$ 3,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 72,225,997**
				$ 64,725,997				
PROJECT COSTS			**Prior to FY24**	**FY24**	**FY25**	**FY26**	**FY27**	
Chattahoochee Riverwalk (TSPL)		TSPLOST	$ 9,995,000	$ -	$ -	$ -	$ -	$ 9,995,000
So Lumpkin Rd Multiuse Facility		TSPLOST	$ 3,487,143	$ -	$ -	$ -	$ -	$ 3,487,143
US Hwy 27/Custer Rd Interchange		TSPLOST	$ 1,512,562	$ -	$ -	$ -	$ -	$ 1,512,562
Buena Vista Road Improvements		TSPLOST	$ 19,636,939	$ 12,125,000	$ 5,000,000	$ 3,000,000	$ 238,061	$ 40,000,000
I-185/Cusseta Road Interchange		TSPLOST	$ 2,010,000	$ -	$ -	$ -	$ -	$ 2,010,000
Intercity Express Bus Park n Ride		TSPLOST	$ 401,798	$ 2,800,000	$ 2,600,000	$ 2,100,000	$ 1,847,930	$ 9,749,728
Boxwood Blvd Bridge		TSPLOST-Discretionary	$ 1,260,000	$ -	$ -	$ -	$ -	$ 1,260,000
Victory Drive Improvements		TSPLOST-Discretionary	$ 409,048	$ -	$ -	$ -	$ -	$ 409,048
Resurfacing		TSPLOST-Discretionary	$ 6,741,797	$ 1,000,000	$ 1,500,000	$ 1,500,000	$ 1,348,240	$ 12,090,037
Psalmond Road Signal		TSPLOST-Discretionary	$ 996,511	$ 323,616	$ -	$ -	$ -	$ 1,320,127
Linwood/6th Avenue Bridge		TSPLOST-Discretionary	$ 14,000	$ -	$ -	$ -	$ -	$ 14,000
Benning Drive Bridge		TSPLOST-Discretionary	$ 1,071,847	$ -	$ -	$ -	$ -	$ 1,071,847
Double Churches Park Parking		TSPLOST-Discretionary	$ 244,035	$ -	$ -	$ -	$ -	$ 244,035
Traffic Calming		TSPLOST-Discretionary	$ 104,632	$ 350,000	$ 200,000	$ 100,000	$ 165,368	$ 920,000
Reese Rd Bridge at Cooper Creek		TSPLOST-Discretionary	$ 1,680,000		$ -	$ -	$ -	$ 1,680,000

Claradon Bridge		TSPLOST-Discretionary	$ 598,324	$ -	$ -	$ -	$ -	$ 598,324
MLK Trail		TSPLOST-Discretionary	$ 115,742	$ -	$ -	$ -	$ -	$ 115,742
Infantry Rd and Trail		TSPLOST-Discretionary	$ 298,366	$ -	$ -	$ -	$ -	$ 298,366
10th Street Plaza M230 Match		TSPLOST-Discretionary	$ -	$ -	$ -	$ -	$ -	$ -
Mott's Green M230 Match		TSPLOST-Discretionary	$ 199,614	$ 386	$ -	$ -	$ -	$ 200,000
Flat Rock/Beaver Run Traffic Software M230 Match		TSPLOST-Discretionary	$ -	$ -	$ -	$ -	$ -	$ -
Sidewalks/ADA		TSPLOST-Discretionary	$ 215,693	$ 80,000	$ 80,000	$ 80,000	$ 44,307	$ 500,000
Guardrails		TSPLOST-Discretionary	$ 200,614	$ 199,386	$ -	$ -	$ -	$ 400,000
Brown Ave/Cusseta Rd/Andrews Rd Roundabout Z230 Match		TSPLOST-Discretionary	$ -	$ -	$ -	$ -	$ -	$ -
Cusseta Rd/23rd Ave/N Lumpkin Roundabout Z203 Match		TSPLOST-Discretionary	$ -	$ -	$ -	$ -	$ -	$ -
Levy Road Cul-de-Sac		TSPLOST-Discretionary	$ 3,180	$ 196,820	$ -	$ -	$ -	$ 200,000
Morris Road Bridge		TSPLOST-Discretionary	$ -	$ 950,000	$ 600,000	$ 400,000	$ 465,829	$ 2,415,829
Dragon Fly Trail Extension		TSPLOST-Discretionary	$ 850,000	$ -	$ -	$ -	$ -	$ 850,000
River Road/JR Allen Signal		TSPLOST-Discretionary	$ 83,908	$ 66,092	$ -	$ -	$ -	$ 150,000
10th Avenue/Victory Drive Signal		TSPLOST-Discretionary	$ 37,236	$ 2,764	$ -	$ -	$ -	$ 40,000
South Lumpkin Road Streetscapes		TSPLOST-Discretionary	$ -	$ -	$ -	$ -	$ -	$ -
Warm Springs Culvert		TSPLOST-Discretionary	$ 866,084	$ 916	$ -	$ -	$ -	$ 867,000
Lake Oliver Marina Trail Connection		TSPLOST-Discretionary		$ 283,000	$ -	$ -	$ -	$ 283,000
Lakebottom Trail Connection		TSPLOST-Discretionary		$ 750,000	$ -	$ -	$ -	$ 750,000
Bridge Maintenance		TSPLOST-Discretionary		$ 600,000				
School Flashers		TSPLOST-Discretionary		$ 270,000				
Trail Extension		TSPLOST-Discretionary		$ 270,000				
Steam Mill Road Improvements		TSPLOST	$ 193,706	$ 22,306,294				
TSPLOST Discretionary Funds		TSPLOST-Discretionary	$ -	$ 2,800,000	$ 1,080,000	$ 1,320,000	$ 1,100,000	$ 6,300,000
								$ -
TOTAL PROJECT COSTS			**$ 53,227,779**	**$ 45,374,274**	**$ 11,060,000**	**$ 8,500,000**	**$ 5,209,735**	**$ 99,731,788**

**Please note this schedule presumes that TSPLOST projects will take up to 5 years to complete, although for the FY24 budget, most costs are included in FY24*

TSPLOST: CHATTAHOOCHEE RIVERWALK

PROJECT NAME:	TSPLOST Riverwalk Projects
PROJECT DESCRIPTION:	Enhance, repair, maintain and revitalize the Riverwalk development along the Columbus banks of the Chattahoochee River
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents and visitors to Columbus who use the Riverwalk for walking, biking, recreation and educational purposes
OPERATING BUDGET IMPACT:	Reduced burden on operating budget for costs to repair and maintain Riverwalk
MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS
ACCOUNT CODE:	0510 660 7000
PROJECT TYPE:	TSPLOST
PROJECT NO:	60001

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Sales Tax 2021 (SPLOST)		$ -				
Sales Tax (TSPLOST)	$ 9,995,000					$ 9,995,000
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 9,995,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 9,995,000**
PROJECT COSTS						
Professional Services	$ 34,885					$ 34,885
Legal	$ 24,580					$ 24,580
Architect/Engineering	$ 1,377,153					$ 1,377,153
Appraisal/Negotiations	$ 13,465					$ 13,465
Construction	$ 7,931,926					$ 7,931,926
Land Acquisition	$ 612,991					$ 612,991
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 9,995,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 9,995,000**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: SO LUMPKIN RD MULTIUSE FACILITY/TRAIL

PROJECT NAME:	S Lumpkin Multiuse Facility
PROJECT DESCRIPTION:	Construct facility along former railway line as part of conversion project
BENEFIT TO THE COMMUNITY:	Converts unusable railway line to enhanced amenity for citizens, residents and visitors to Columbus who use the trail for walking, running and biking
OPERATING BUDGET IMPACT:	No impact on operational budget
MANAGING DEPARTMENT:	ENGINEERING
ACCOUNT CODE:	0510 660 7000
PROJECT TYPE:	TSPLOST
PROJECT NO:	60002

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST)	$ 3,487,143					$ 3,487,143
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 3,487,143**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,487,143**
PROJECT COSTS						
Professional Services	$ 20,728					$ 20,728
Legal	$ 2,934					$ 2,934
Architect/Engineering	$ 485,857					$ 485,857
Appraisal/Negotiations						
Construction	$ 2,977,624					$ 2,977,624
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 3,487,143**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,487,143**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: US HWY 27/CUSTER RD INTERCHANGE

PROJECT NAME:	U S 27 Custer Rd Interchange
PROJECT DESCRIPTION:	Reconstruction of roadway interchange at US Hwy 27 and Custer Road
BENEFIT TO THE COMMUNITY:	Improved navigability through interchange benefits all commuters in that area
OPERATING BUDGET IMPACT:	No impact on the operational budget
MANAGING DEPARTMENT:	ENGINEERING
ACCOUNT CODE:	0510 660 7000
PROJECT TYPE:	TSPLOST
PROJECT NO:	60003

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST)	$ 1,512,562					$ 1,512,562
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 1,512,562**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,512,562**
PROJECT COSTS						
Professional Services	$ 4,000					$ 4,000
Legal	$ 250					$ 250
Architect/Engineering	$ 1,508,312					$ 1,508,312
Appraisal/Negotiations						
Construction						
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 1,512,562**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,512,562**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: BUENA VISTA ROAD IMPROVEMENTS

PROJECT NAME:	Buena Vista Rd Improvements
PROJECT DESCRIPTION:	Reconstruction of roadway at Buena Vista Rd.
BENEFIT TO THE COMMUNITY:	Improved navigability through Buena Vista Rd. benefits all commuters in that area
OPERATING BUDGET IMPACT:	No impact on the operational budget
MANAGING DEPARTMENT:	ENGINEERING
ACCOUNT CODE:	0510 660 7000
PROJECT TYPE:	TSPLOST
PROJECT NO:	60004

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST)	$ 40,000,000					$ 40,000,000
Other						
Balance Forward		$ 20,363,061	$ 8,238,061	$ 3,238,061	$ 238,061	
TOTAL FUNDING SOURCES	**$ 40,000,000**	**$ 20,363,061**	**$ 8,238,061**	**$ 3,238,061**	**$ 238,061**	**$ 40,000,000**
PROJECT COSTS						
Professional Services	$ 5,397,683	$ 50,000				$ 5,447,683
Legal	$ 198,791	$ 50,000				$ 248,791
Architect/Engineering	$ 4,074,831	$ 2,000,000				$ 6,074,831
Appraisal/Negotiations	$ 66,263	$ 25,000				$ 91,263
Construction	$ 5,536,840	$ 8,000,000	$ 5,000,000	$ 1,000,000	$ 238,061	$ 19,774,901
Land Acquisition	$ 4,362,531	$ 2,000,000				$ 6,362,531
Furnishings & Equipment				$ 2,000,000		$ 2,000,000
BUDGETED EXPENDITURES	**$ 19,636,939**	**$ 12,125,000**	**$ 5,000,000**	**$ 3,000,000**	**$ 238,061**	**$ 40,000,000**
BALANCE	**$ 20,363,061**	**$ 8,238,061**	**$ 3,238,061**	**$ 238,061**	**$ -**	**$ -**

TSPLOST: I-185/Cusseta Road Interchange

PROJECT NAME:	I-185/Cusseta Road Interchange
PROJECT DESCRIPTION:	Reconstruction of roadway interchange at I-185 and Cusseta Road
BENEFIT TO THE COMMUNITY:	Improved navigability through interchange benefits all commuters in that area
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	60005

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST)	$ 2,010,000					$ 2,010,000
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 2,010,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,010,000**
PROJECT COSTS						
Professional Services	$ 2,500					$ 2,500
Legal						
Architect/Engineering						
Appraisal/Negotiations	$ 7,500					$ 7,500
Construction						
Land Acquisition	$ 2,000,000					$ 2,000,000
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 2,010,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,010,000**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: INTER-CITY EXPRESS BUS PARK AND RIDE

PROJECT NAME:	Intercity Bus Park N Ride/ Bus Route Study
PROJECT DESCRIPTION:	Construction of three (3) Express Bus Park-n-Ride locations
BENEFIT TO THE COMMUNITY:	Improved accessibility for commuters within, to and from Columbus/Muscogee County
OPERATING BUDGET IMPACT:	No impact on operational budget
MANAGING DEPARTMENT:	METRA
ACCOUNT CODE:	0751 610 2500

PROJECT TYPE: TSPLOST
PROJECT NO: 68000, 68001

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST)	$ 9,749,728					$ 9,749,728
Other						
Balance Forward		$ 9,347,930	$ 6,547,930	$ 3,947,930	$ 1,847,930	
TOTAL FUNDING SOURCES	**$ 9,749,728**	**$ 9,347,930**	**$ 6,547,930**	**$ 3,947,930**	**$ 1,847,930**	**$ 9,749,728**
PROJECT COSTS						
Professional Services	$ 401,798	$ 300,000	$ 100,000	$ 100,000	$ 100,000	$ 1,001,798
Legal						
Architect/Engineering						
Operating						
Construction		$ 2,500,000	$ 2,500,000	$ 2,000,000	$ 1,747,930	$ 8,747,930
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 401,798**	**$ 2,800,000**	**$ 2,600,000**	**$ 2,100,000**	**$ 1,847,930**	**$ 9,749,728**
BALANCE	**$ 9,347,930**	**$ 6,547,930**	**$ 3,947,930**	**$ 1,847,930**	**$ -**	**$ -**

TSPLOST: BOXWOOD BLVD BRIDGE REPLACEMENT

PROJECT NAME:	Boxwood Boulevard Bridge Replacement
PROJECT DESCRIPTION:	Repair/replacement of bridge on Boxwood Blvd in Columbus
BENEFIT TO THE COMMUNITY:	Improved accessibility and navigability as well as structural safety
OPERATING BUDGET IMPACT:	Reduced burden on operational funds for bridge repair and construction

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65001

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST-DISCRETIONARY)	$ 1,260,000					$ 1,260,000
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 1,260,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,260,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 102,247					$ 102,247
Appraisal/Negotiations						
Construction	$ 1,157,753					$ 1,157,753
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 1,260,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,260,000**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: VICTORY DRIVE IMPROVEMENTS

PROJECT NAME:	Victory Drive Improvements
PROJECT DESCRIPTION:	Reconstruction of roadway at Victory Drive.
BENEFIT TO THE COMMUNITY:	Improved navigability through Victory Drive. benefits all commuters in that area
OPERATING BUDGET IMPACT:	No impact on the operational budget
MANAGING DEPARTMENT:	ENGINEERING
PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000
PROJECT NO:	65002

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 409,048					$ 409,048
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 409,048**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 409,048**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 1,079					$ 1,079
Appraisal/Negotiations						
Construction	$ 407,969					$ 407,969
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 409,048**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 409,048**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: RESURFACING

PROJECT NAME:	Resurfacing
PROJECT DESCRIPTION:	Funding set aside annually for road resurfacing and other routine road maintenance repairs, or other construction in Columbus/Muscogee County
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for citizens, commuters, property owners and residents
OPERATING BUDGET IMPACT:	Programmatic funding reduces pressure on operating funds
MANAGING DEPARTMENT:	PUBLIC WORKS/ ENGINEERING
ACCOUNT CODE:	0510 660 7000
PROJECT TYPE:	TSPLOST
PROJECT NO:	65003, 54200

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Sales Tax 2021 (SPLOST)						
Sales Tax (TSPLOST)	$ 12,090,037					$ 12,090,037
Other						
Balance Forward		$ 5,348,240	$ 4,348,240	$ 2,848,240	$ 1,348,240	
TOTAL FUNDING SOURCES	**$ 12,090,037**	**$ 5,348,240**	**$ 4,348,240**	**$ 2,848,240**	**$ 1,348,240**	**$ 12,090,037**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 6,741,797	$ 1,000,000	$ 1,500,000	$ 1,500,000	$ 1,348,240	$ 12,090,037
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 6,741,797**	**$ 1,000,000**	**$ 1,500,000**	**$ 1,500,000**	**$ 1,348,240**	**$ 12,090,037**
BALANCE	**$ 5,348,240**	**$ 4,348,240**	**$ 2,848,240**	**$ 1,348,240**	**$ -**	**$ -**

TSPLOST: PSALMOND ROAD SIGNAL

PROJECT NAME:	TSPLOST Psalmond Road Signal		
PROJECT DESCRIPTION:	Signal improvements at Psalmond Road		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65004

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 1,320,127					$ 1,320,127
Other						
Balance Forward		$ 323,616				
TOTAL FUNDING SOURCES	**$ 1,320,127**	**$ 323,616**	**$ -**	**$ -**	**$ -**	**$ 1,320,127**
PROJECT COSTS						
Professional Services	$ 432					$ 432
Legal	$ 5,022					$ 5,022
Architect/Engineering	$ 142,970					$ 142,970
Appraisal/Negotiations	$ 4,300					$ 4,300
Construction	$ 794,742	$ 323,616				$ 1,118,358
Land Acquisition	$ 49,045					$ 49,045
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 996,511**	**$ 323,616**	**$ -**	**$ -**	**$ -**	**$ 1,320,127**
BALANCE	**$ 323,616**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: LINWOOD/6TH AVENUE BRIDGE

PROJECT NAME:	TSPLOST Linwood/6th Avenue Bridge
PROJECT DESCRIPTION:	Infrastructure improvements to the bridge on Linwood & 6th Avenue
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	ENGINEERING
PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000
PROJECT NO:	65005

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 14,000					$ 14,000
Other						
Balance Forward		$ -				
TOTAL FUNDING SOURCES	**$ 14,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 14,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 14,000					$ 14,000
Appraisal/Negotiations						
Construction						$ -
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 14,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 14,000**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: BENNING DRIVE BRIDGE

PROJECT NAME:	TSPLOST Benning Drive Bridge
PROJECT DESCRIPTION:	Infrastructure improvements to the pedestrian bridge on Benning Drive.
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	ENGINEERING
PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000
PROJECT NO:	65006

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 1,071,847					$ 1,071,847
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 1,071,847**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,071,847**
PROJECT COSTS						
Professional Services	$ 26,961					$ 26,961
Legal						$ -
Architect/Engineering	$ 63,200					$ 63,200
Appraisal/Negotiations						$ -
Construction	$ 911,361					$ 911,361
Land Acquisition	$ 70,325					$ 70,325
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 1,071,847**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,071,847**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: DOUBLE CHURCHES PARK PARKING

PROJECT NAME:	TSPLOST Double Churches Park Parking		
PROJECT DESCRIPTION:	Enhancements to the parking lot at Double Churches Park		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65007

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 244,035					$ 244,035
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 244,035**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 244,035**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 42,247					$ 42,247
Appraisal/Negotiations						
Construction	$ 201,788					$ 201,788
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 244,035**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 244,035**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: TRAFFIC CALMING

PROJECT NAME:	TSPLOST Traffic Calming
PROJECT DESCRIPTION:	Conduct traffic studies and purchase traffic calming devices which will allow the City to monitor traffic conditions.
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	ENGINEERING
PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000
PROJECT NO:	65008

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 920,000					$ 920,000
Other						
Balance Forward		$ 815,368	$ 465,368	$ 265,368	$ 165,368	
TOTAL FUNDING SOURCES	**$ 920,000**	**$ 815,368**	**$ 465,368**	**$ 265,368**	**$ 165,368**	**$ 920,000**
PROJECT COSTS						
Professional Services		$ 50,000				$ 50,000
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 96,581	$ 300,000	$ 200,000	$ 100,000	$ 165,368	$ 861,949
Land Acquisition						
Furnishings & Equipment	$ 8,051					$ 8,051
BUDGETED EXPENDITURES	**$ 104,632**	**$ 350,000**	**$ 200,000**	**$ 100,000**	**$ 165,368**	**$ 920,000**
BALANCE	**$ 815,368**	**$ 465,368**	**$ 265,368**	**$ 165,368**	**$ -**	**$ -**

TSPLOST: REESE RD BRIDGE AT COOPER CREEK

PROJECT NAME:	TSPLOST Reese Rd Bridge at Cooper Creek		
PROJECT DESCRIPTION:	Infrastructure improvements to the bridge on Reese Road near Cooper Creek Park.		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65009

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 1,680,000					$ 1,680,000
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 1,680,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,680,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 1,680,000					$ 1,680,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 1,680,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,680,000**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: CLARADON BRIDGE

PROJECT NAME:	TSPLOST Claradon Bridge
PROJECT DESCRIPTION:	Infrastructure improvements to the bridge on Claradon Drive
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	ENGINEERING
PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000
PROJECT NO:	65010

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 598,324					$ 598,324
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 598,324**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 598,324**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 82,224					$ 82,224
Appraisal/Negotiations						
Construction	$ 516,100					$ 516,100
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 598,324**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 598,324**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: MLK TRAIL

PROJECT NAME:	TSPLOST MLK Trail
PROJECT DESCRIPTION:	Infrastructure improvements to the bike/pedestrian trail on MLK Boulevard
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65011

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 115,742					$ 115,742
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 115,742**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 115,742**
PROJECT COSTS						
Professional Services	$ 375					$ 375
Legal						
Architect/Engineering	$ 11,409					$ 11,409
Appraisal/Negotiations						
Operating	$ 356					$ 356
Construction	$ 70,902					$ 70,902
Land Acquisition	$ 32,700					$ 32,700
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 115,742**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 115,742**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: INFANTRY RD AND TRAIL M230 MATCH

PROJECT NAME:	TSPLOST Infantry Rd and Trail
PROJECT DESCRIPTION:	To provide project matching funds to gain accessibility from the Infantry Museum to the Riverwalk
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65012

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 298,366					$ 298,366
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 298,366**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 298,366**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 255,238					$ 255,238
Appraisal/Negotiations						
Construction	$ 43,128					$ 43,128
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 298,366**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 298,366**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: 10TH STREET PLAZA M230 MATCH

PROJECT NAME:	TSPLOST 10th Street Plaza M230 Match
PROJECT DESCRIPTION:	To provide project matching funds for improvements to the 10th Street Plaza
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65013

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)						
Other						
Balance Forward						
TOTAL FUNDING SOURCES	$ -	$ -	$ -	$ -	$ -	$ -
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction						
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	$ -	$ -	$ -	$ -	$ -	$ -
BALANCE	$ -	$ -	$ -	$ -	$ -	$ -

TSPLOST: MOTT'S GREEN M230 MATCH

PROJECT NAME:	TSPLOST Mott's Green M230 Match
PROJECT DESCRIPTION:	To provide project matching funds for improvements to Mott's Green
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	ENGINEERING
PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000
PROJECT NO:	65014

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 200,000					$ 200,000
Other						
Balance Forward		$ 386				
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 386**	**$ -**	**$ -**	**$ -**	**$ 200,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 149,440					$ 149,440
Appraisal/Negotiations						
Construction	$ 50,174	$ 386				$ 50,560
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 199,614**	**$ 386**	**$ -**	**$ -**	**$ -**	**$ 200,000**
BALANCE	**$ 386**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: FLAT ROCK/BEAVER RUN TRAFFIC SOFTWARE M230 MATCH

PROJECT NAME:	TSPLOSTFlat Rock/Beaver Run Traffic Software M230 Match
PROJECT DESCRIPTION:	To provide project matching funds for traffic signal software to improve traffic flow at Flat Rock/Beaver Run Rd
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65015

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)						
Other						
Balance Forward						
TOTAL FUNDING SOURCES	$ -	$ -	$ -	$ -	$ -	$ -
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction						
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	$ -	$ -	$ -	$ -	$ -	$ -
BALANCE	$ -	$ -	$ -	$ -	$ -	$ -

TSPLOST: SIDEWALKS/ADA

PROJECT NAME:	TSPLOST Sidewalks/ADA
PROJECT DESCRIPTION:	Infrastructure and ADA improvements to sidewalks and other facilities.
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	ENGINEERING
PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000
PROJECT NO:	65016

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 500,000					$ 500,000
Other						
Balance Forward		$ 284,307	$ 204,307	$ 124,307	$ 44,307	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 284,307**	**$ 204,307**	**$ 124,307**	**$ 44,307**	**$ 500,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 215,693	$ 80,000	$ 80,000	$ 80,000	$ 44,307	$ 500,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 215,693**	**$ 80,000**	**$ 80,000**	**$ 80,000**	**$ 44,307**	**$ 500,000**
BALANCE	**$ 284,307**	**$ 204,307**	**$ 124,307**	**$ 44,307**	**$ -**	**$ -**

TSPLOST: GUARDRAILS

PROJECT NAME:	TSPLOST Guardrails
PROJECT DESCRIPTION:	Infrastructure improvements to guardrails along major roadways.
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	ENGINEERING
PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000
PROJECT NO:	65017

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 400,000					$ 400,000
Other						
Balance Forward		$ 199,386				
TOTAL FUNDING SOURCES	**$ 400,000**	**$ 199,386**	**$ -**	**$ -**	**$ -**	**$ 400,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 200,614	$ 199,386				$ 400,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 200,614**	**$ 199,386**	**$ -**	**$ -**	**$ -**	**$ 400,000**
BALANCE	**$ 199,386**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: BROWN AVE/CUSSETA RD/ANDREWS RD ROUNDABOUT Z230 MATCH

PROJECT NAME:	TSPLOST Brown Ave/Cusseta Rd/Andrews Rd Roundabout Z230 Match
PROJECT DESCRIPTION:	Infrastructure improvements at the intersection of Brown Avenue, Cusseta Rd, and Andrews Rd
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65018

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)						$ -
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction						$ -
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: CUSSETA RD/ 23RD AVE/ N LUMPKIN ROUNDABOUT Z230 MATCH

PROJECT NAME:	TSPLOST Cusseta Rd/23rd Ave/N Lumpkin Roundabout Z230 Match
PROJECT DESCRIPTION:	Infrastructure improvements at the intersection of Cusseta Rd, 23rd Avenue, and North Lumpkin Rd
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	ENGINEERING
PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000
PROJECT NO:	65019

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)						
Other						
Balance Forward						
TOTAL FUNDING SOURCES	$ -	$ -	$ -	$ -	$ -	$ -
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction						
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	$ -	$ -	$ -	$ -	$ -	$ -
BALANCE	$ -	$ -	$ -	$ -	$ -	$ -

TSPLOST: LEVY ROAD CUL-DE-SAC

PROJECT NAME:	TSPLOST Levy Road Cul-de-Sac		
PROJECT DESCRIPTION:	Infrastructure improvements required to convert Levy Road from a two lane roadway to a Cul-de-Sac		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65020

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 200,000					$ 200,000
Other						
Balance Forward		$ 196,820				
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 196,820**	**$ -**	**$ -**	**$ -**	**$ 200,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 3,180					$ 3,180
Appraisal/Negotiations						
Construction		$ 196,820				$ 196,820
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 3,180**	**$ 196,820**	**$ -**	**$ -**	**$ -**	**$ 200,000**
BALANCE	**$ 196,820**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: MORRIS ROAD BRIDGE

PROJECT NAME:	TSPLOST Morris Road Bridge
PROJECT DESCRIPTION:	Infrastructure improvements to provide safety enhancements to the Bridge on Morris Road
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	ENGINEERING
PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000
PROJECT NO:	65021

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 2,415,829					$ 2,415,829
Other						
Balance Forward		$ 2,415,829	$ 1,465,829	$ 865,829	$ 465,829	
TOTAL FUNDING SOURCES	**$ 2,415,829**	**$ 2,415,829**	**$ 1,465,829**	**$ 865,829**	**$ 465,829**	**$ 2,415,829**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering		$ 200,000				$ 200,000
Appraisal/Negotiations						
Construction		$ 750,000	$ 600,000	$ 400,000	$ 465,829	$ 2,215,829
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 950,000**	**$ 600,000**	**$ 400,000**	**$ 465,829**	**$ 2,415,829**
BALANCE	**$ 2,415,829**	**$ 1,465,829**	**$ 865,829**	**$ 465,829**	**$ -**	**$ -**

TSPLOST: DRAGONFLY TRAIL EXTENSION

PROJECT NAME:	TSPLOST Dragonfly Trail Extension
PROJECT DESCRIPTION:	To provide funding to extend the walking/biking trails within the City
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65022

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 850,000					$ 850,000
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 850,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 850,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 850,000					$ 850,000
Appraisal/Negotiations						
Construction						
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 850,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 850,000**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: RIVER ROAD/JR ALLEN SIGNAL

PROJECT NAME:	TSPLOST River Road/JR Allen Signal
PROJECT DESCRIPTION:	Signal improvements at River Road/JR Allen
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65023

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 150,000					$ 150,000
Other						
Balance Forward		$ 66,092				
TOTAL FUNDING SOURCES	**$ 150,000**	**$ 66,092**	**$ -**	**$ -**	**$ -**	**$ 150,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 83,908	$ 66,092				$ 150,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 83,908**	**$ 66,092**	**$ -**	**$ -**	**$ -**	**$ 150,000**
BALANCE	**$ 66,092**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: 10TH AVENUE/VICTORY DRIVE SIGNAL

PROJECT NAME:	TSPLOST 10th Avenue/Victory Drive Signal
PROJECT DESCRIPTION:	Signal improvements at 10th Avenue/Victory Drive
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65024

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 40,000					$ 40,000
Other						
Balance Forward		$ 2,764				
TOTAL FUNDING SOURCES	**$ 40,000**	**$ 2,764**	**$ -**	**$ -**	**$ -**	**$ 40,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 37,236	$ 2,764				$ 40,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 37,236**	**$ 2,764**	**$ -**	**$ -**	**$ -**	**$ 40,000**
BALANCE	**$ 2,764**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: SOUTH LUMPKIN ROAD STREETSCAPES

PROJECT NAME:	TSPLOST South Lumpkin Road Streetscapes		
PROJECT DESCRIPTION:	Streetscape improvements at South Lumpkin Road		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65025

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)						
Other						
Balance Forward						
TOTAL FUNDING SOURCES	$ -	$ -	$ -	$ -	$ -	$ -
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction						
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	$ -	$ -	$ -	$ -	$ -	$ -
BALANCE	$ -	$ -	$ -	$ -	$ -	$ -

TSPLOST: WARM SPRINGS CULVERT

PROJECT NAME:	TSPLOST Warm Springs Culvert
PROJECT DESCRIPTION:	Funding set aside for the installation of a culvert on Warm Springs Road.
BENEFIT TO THE COMMUNITY:	Prevents future liability to the city for damages to nearby structures.
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs
MANAGING DEPARTMENT:	ENGINEERING
ACCOUNT CODE:	0510 660 7000
PROJECT TYPE:	TSPLOST-DISCRETIONARY
PROJECT NO:	65026

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 867,000					$ 867,000
Other						
Balance Forward		$ 916				
TOTAL FUNDING SOURCES	**$ 867,000**	**$ 916**	**$ -**	**$ -**	**$ -**	**$ 867,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 866,084	$ 916				$ 867,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 866,084**	**$ 916**	**$ -**	**$ -**	**$ -**	**$ 867,000**
BALANCE	**$ 916**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: LAKE OLIVER MARINA TRAIL CONNECTION

PROJECT NAME:	Lake Oliver Marina Trail Connection
PROJECT DESCRIPTION:	Funding for the engineering and design of the next trail connection from Lake Oliver Marina to the Riverwalk.
BENEFIT TO THE COMMUNITY:	Provides off-road greenway trails for recreation, transportation & interaction.
OPERATING BUDGET IMPACT:	No impact on operational budget
MANAGING DEPARTMENT:	ENGINEERING
PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000
PROJECT NO:	65027

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 283,000					$ 283,000
Other						
Balance Forward		$ 283,000				
TOTAL FUNDING SOURCES	**$ 283,000**	**$ 283,000**	**$ -**	**$ -**	**$ -**	**$ 283,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering		$ 80,000				$ 80,000
Appraisal/Negotiations						
Construction		$ 203,000				$ 203,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 283,000**	**$ -**	**$ -**	**$ -**	**$ 283,000**
BALANCE	**$ 283,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: LAKEBOTTOM TRAIL CONNECTION

PROJECT NAME:	Lake Oliver Trail Connection
PROJECT DESCRIPTION:	Funding for the engineering and design of the next trail connection from Dinglewood Park to 18th Avenue to 10th Avenue.
BENEFIT TO THE COMMUNITY:	Provides off-road greenway trails for recreation, transportation & interaction.
OPERATING BUDGET IMPACT:	No impact on operational budget
MANAGING DEPARTMENT:	ENGINEERING
PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000
PROJECT NO:	65028

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 750,000					$ 750,000
Other						
Balance Forward		$ 750,000				
TOTAL FUNDING SOURCES	**$ 750,000**	**$ 750,000**	**$ -**	**$ -**	**$ -**	**$ 750,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering		$ 50,000				$ 50,000
Appraisal/Negotiations						
Construction		$ 700,000				$ 700,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 750,000**	**$ -**	**$ -**	**$ -**	**$ 750,000**
BALANCE	**$ 750,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: BRIDGE MAINTENANCE

PROJECT NAME:	TSPLOST Bridge Maintenance
PROJECT DESCRIPTION:	As directed by Council discretion, these funds are utilized out of the discretionary portion of the TSPLOST Distribution for appropriate projects
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	FINANCE	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65029

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 600,000					$ 600,000
Other						
Balance Forward		$ 600,000				
TOTAL FUNDING SOURCES	**$ 600,000**	**$ 600,000**	**$ -**	**$ -**	**$ -**	**$ 600,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction		$ 600,000				$ 600,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 600,000**	**$ -**	**$ -**	**$ -**	**$ 600,000**
BALANCE	**$ 600,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: SCHOOL FLASHERS

PROJECT NAME:	TSPLOST Bridge School Flashers
PROJECT DESCRIPTION:	As directed by Council discretion, these funds are utilized out of the discretionary portion of the TSPLOST Distribution for appropriate projects
BENEFIT TO THE COMMUNITY:	Transportation and safety improvements, improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	FINANCE	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65030

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 270,000					$ 270,000
Other						
Balance Forward		$ 270,000				
TOTAL FUNDING SOURCES	**$ 270,000**	**$ 270,000**	**$ -**	**$ -**	**$ -**	**$ 270,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction		$ 270,000				$ 270,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 270,000**	**$ -**	**$ -**	**$ -**	**$ 270,000**
BALANCE	**$ 270,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: Trail Extension

PROJECT NAME:	TPLOST Trail Extension		
PROJECT DESCRIPTION:	To provide funding to extend the walking/biking trails within the City		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	FINANCE	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65031

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 270,000					$ 270,000
Other						
Balance Forward		$ 270,000				
TOTAL FUNDING SOURCES	**$ 270,000**	**$ 270,000**	**$ -**	**$ -**	**$ -**	**$ 270,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction		$ 270,000				$ 270,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 270,000**	**$ -**	**$ -**	**$ -**	**$ 270,000**
BALANCE	**$ 270,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: STEAM MILL ROAD IMPROVEMENTS

PROJECT NAME:	TPLOST Steam Mill Road Improvements
PROJECT DESCRIPTION:	Infrastructure improvements to Steam Mill Road.
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	FINANCE
ACCOUNT CODE:	0510 660 7100

PROJECT TYPE: TSPLOST-2022
PROJECT NO: 60010

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 22,500,000					$ 22,500,000
Other						
Balance Forward		$ 22,306,294	$ 18,556,294	$ 11,556,294	$ 5,056,294	
TOTAL FUNDING SOURCES	**$ 22,500,000**	**$ 22,306,294**	**$ 18,556,294**	**$ 11,556,294**	**$ 5,056,294**	**$ 22,500,000**
PROJECT COSTS						
Professional Services		$ 250,000				$ 250,000
Legal						
Architect/Engineering	$ 193,706	$ 500,000				$ 693,706
Appraisal/Negotiations						
Construction		$ 3,000,000	$ 6,000,000	$ 6,500,000	$ 5,056,294	$ 20,556,294
Land Acquisition						
Furnishings & Equipment			$ 1,000,000			$ 1,000,000
BUDGETED EXPENDITURES	**$ 193,706**	**$ 3,750,000**	**$ 7,000,000**	**$ 6,500,000**	**$ 5,056,294**	**$ 22,500,000**
BALANCE	**$ 22,306,294**	**$ 18,556,294**	**$ 11,556,294**	**$ 5,056,294**	**$ -**	**$ -**

TSPLOST: DISCRETIONARY FUNDED PROJECTS

PROJECT NAME:	TSPLOST Discretionary Funds
PROJECT DESCRIPTION:	As directed by Council discretion, these funds are utilized out of the discretionary portion of the TSPLOST Distribution for appropriate projects
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

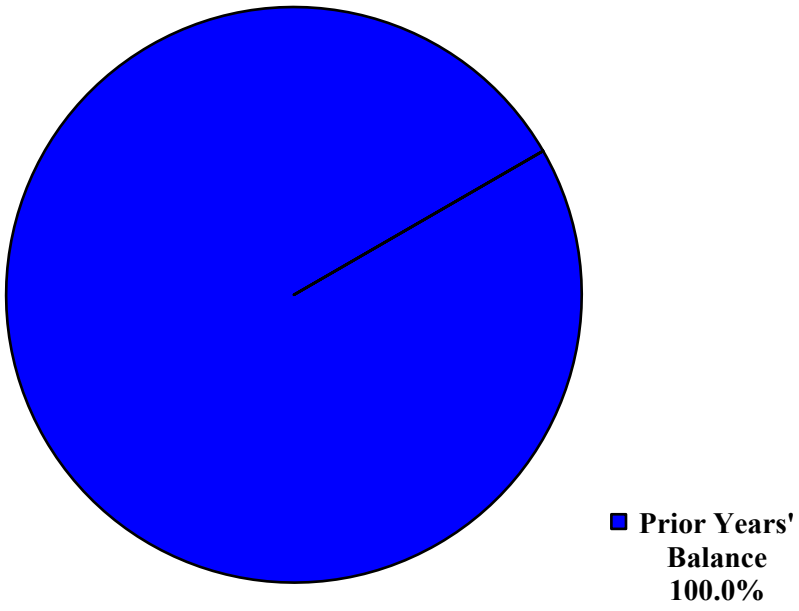
MANAGING DEPARTMENT:	FINANCE	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	TBD

	Prior Years	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 2,800,000	$ 3,500,000				$ 6,300,000
Other						
Balance Forward		$ 2,800,000	$ 3,500,000	$ 2,420,000	$ 1,100,000	
TOTAL FUNDING SOURCES	**$ 2,800,000**	**$ 6,300,000**	**$ 3,500,000**	**$ 2,420,000**	**$ 1,100,000**	**$ 6,300,000**
PROJECT COSTS						
Professional Services		$ 10,000	$ 40,000	$ 40,000	$ 100,000	$ 190,000
Legal		$ 10,000	$ 40,000	$ 40,000	$ 100,000	$ 190,000
Architect/Engineering		$ 480,000	$ 500,000	$ 500,000	$ 400,000	$ 1,880,000
Appraisal/Negotiations						
Construction		$ 2,300,000	$ 500,000	$ 740,000	$ 500,000	$ 4,040,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 2,800,000**	**$ 1,080,000**	**$ 1,320,000**	**$ 1,100,000**	**$ 6,300,000**
BALANCE	**$ 2,800,000**	**$ 3,500,000**	**$ 2,420,000**	**$ 1,100,000**	**$ -**	**$ -**

ENVIRONMENTAL SUMMARY

FY24 FINANCING METHOD

$690,766

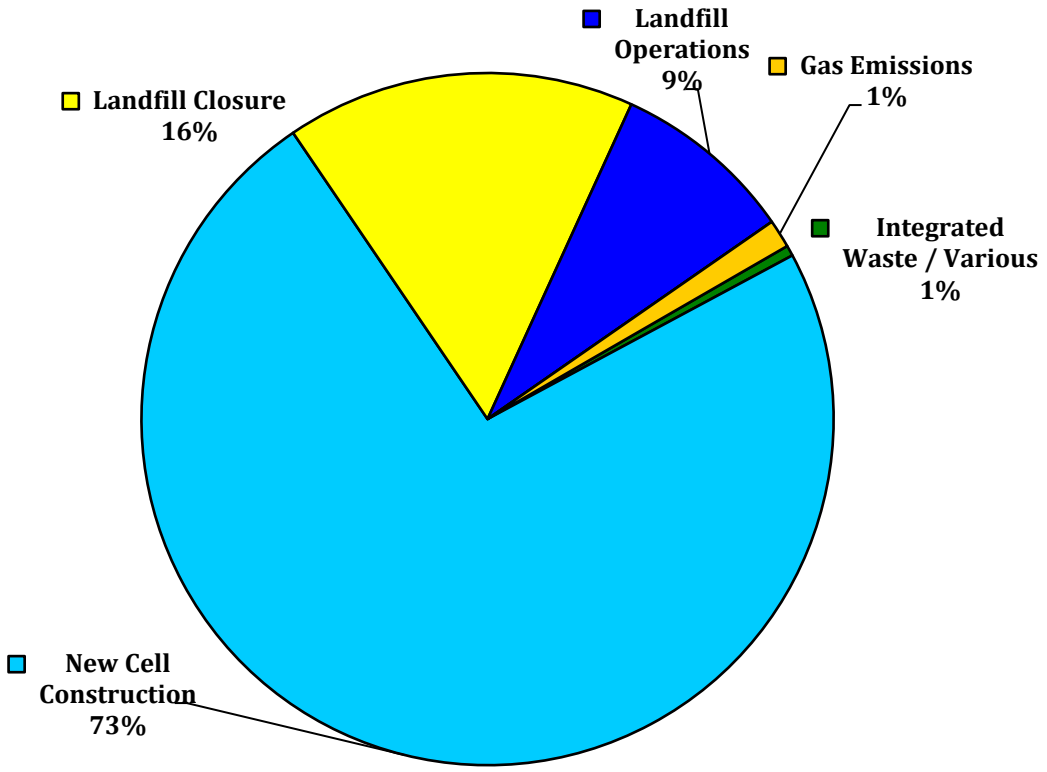


FY24 FINANCING FOR ENVIRONMENTAL PROJECTS

METHOD/SOURCE	AMOUNT
Fund Balance	$ -
1999 SPLOST	-
Prior Years' 1999 SPLOST	-
Prior Years' Balance	690,766
Prior Years' Bond Funds	-
FY24 TOTAL	690,766

ENVIRONMENTAL SUMMARY

FY24 PROJECT COSTS
$690,766



FY24 ENVIRONMENTAL PROJECTS

TYPE OF PROJECT		AMOUNT
Integrated Waste / Various	$	3,399
New Cell Construction		506,640
Landfill Closure		112,729
Landfill Operations		58,871
Material Recycling Facility		-
Gas Emissions		9,127
FY24 TOTAL	$	690,766

ENVIRONMENTAL/INTEGRATED WASTE SUMMARY

FIVE YEAR FORECAST
INTEGRATED WASTE FUND CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES								
INTEGRATED WASTE FUND			**$ 690,766**	**$ -**	$ 850,000	$ 850,000	$ 850,000	**$ 3,240,766**
Bond Proceeds								**$ -**
Sales Tax (2009 LOST)								**$ -**
Sales Tax (1999 SPLOST)								**$ -**
Balance Forward								**$ -**
TOTAL FUNDING			**$ 690,766**	**$ -**	**$ 850,000**	**$ 850,000**	**$ 850,000**	**$ 3,240,766**
				$ 690,766				
PROJECT COSTS								
Greenhouse Gas		Gas Emission	$ 64,141	**$ 9,127**				**$ 73,268**
Pine Grove Landfill Closure		Landfill Closure	$ 253,680	**$ 71,056**	$ 50,000	$ 50,000	$ 50,000	**$ 474,736**
Wilson Camp/Satilla Closure		Landfill Closure	$ 235,858	**$ 18,636**				**$ 254,494**
New Cell Construction		New Cell Construction	$ 6,700,906	**$ 506,640**	$ 800,000	$ 800,000	$ 800,000	**$ 9,607,546**
Oxbow Meadows Inert Landfill Closure		Landfill Closure	$ 101,243	**$ 23,037**				**$ 124,280**
Schatulga Rd Landfill Well Replacements		Landfill Closure	$ 31,601	**$ 3,399**				**$ 35,000**
Granite Bluff Revised Development Plan		Landfill Operations	$ 36,189	**$ 3,811**				**$ 40,000**
Pinegrove Landfill Slope Design/Modification		Landfill Operations	$ -	**$ 55,060**				**$ 55,060**
TOTAL PROJECT COSTS			**$ 7,423,618**	**$ 690,766**	**$ 850,000**	**$ 850,000**	**$ 850,000**	**$ 10,664,384**

GREENHOUSE GAS PROJECT

PROJECT NAME:	Greenhouse Gas and Landfill Gas Utilization RFP and Evaluation
PROJECT DESCRIPTION:	Funding for implementation of greenhouse gas emission system
BENEFIT TO THE COMMUNITY:	Improve environmental quality, protect neighboring communities
OPERATING BUDGET IMPACT:	Reduced risk of exposure for costs associated with gas emissions collection and containment

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL OPERATIONS
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20722 and 20730

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 73,268		$ 73,268
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 9,127	
TOTAL FUNDING SOURCES	**$ 73,268**	**$ 9,127**	**$ 73,268**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 64,141	$ 9,127	$ 73,268
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 64,141**	**$ 9,127**	**$ 73,268**
BALANCE	**$ 9,127**	**$ -**	**$ -**

PINE GROVE LANDFILL CLOSURE

PROJECT NAME:	Landfill Closeout
PROJECT DESCRIPTION:	Funding for the closure and post-closure costs for Pine Grove Landfill in accordance with State and Federal specifications and mandates.
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other fund sources for closure costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20711

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 324,736		$ 324,736
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 71,056	
TOTAL FUNDING SOURCES	**$ 324,736**	**$ 71,056**	**$ 324,736**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 49,800	$ 45,856	$ 95,656
Appraisal/Negotiations			
Construction	$ 203,880	$ 25,200	$ 229,080
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 253,680**	**$ 71,056**	**$ 324,736**
BALANCE	**$ 71,056**	**$ -**	**$ -**

WILSON CAMP/SATILLA CLOSURE

PROJECT NAME:	Wilson Camp/Satilla Closure		
PROJECT DESCRIPTION:	Funding for closure of Wilson Camp/Satilla landfill		
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure		
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other fund sources for closure costs		
MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20719

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 254,494		$ 254,494
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 18,636	
TOTAL FUNDING SOURCES	**$ 254,494**	**$ 18,636**	**$ 254,494**
PROJECT COSTS			
Professional Services	$ 110,046	$ 18,636	$ 128,682
Legal			
Architect/Engineering	$ 125,812		$ 125,812
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 235,858**	**$ 18,636**	**$ 254,494**
BALANCE	**$ 18,636**	**$ -**	**$ -**

NEW CELL CONSTRUCTION

PROJECT NAME:	New Cell Constr./Pump No. 1 Upgrade/Pump #1 Constr. Upgrade/ Constr. & Demo Expansion
PROJECT DESCRIPTION:	Funding for construction of new cells for putrescible waste at the Pine Grove Landfill.
BENEFIT TO THE COMMUNITY:	Disposal of waste in accordance with State and Federal requirements
OPERATING BUDGET IMPACT:	Reduced exposure to risk of non-compliance with State and Federal mandates

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	NEW CELL CONSTRUCTION
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20709, 20729, 20732, 20733,20734

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance-INTEGRATED WASTE FUND	$ 7,207,546		$ 7,207,546
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 506,640	
TOTAL FUNDING SOURCES	**$ 7,207,546**	**$ 506,640**	**$ 7,207,546**
PROJECT COSTS			
Professional Services	$ 232,056		
Legal		$ 76,484	$ 76,484
Architect/Engineering	$ 2,178,489		$ 2,178,489
Appraisal/Negotiations			
Construction	$ 4,290,361	$ 430,156	$ 4,720,517
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 6,700,906**	**$ 506,640**	**$ 6,975,490**
BALANCE	**$ 506,640**	**$ -**	**$ -**

OXBOW MEADOWS INERT LANDFILL CLOSURE

PROJECT NAME:	Oxbow Meadows Inert Landfill Closure		
PROJECT DESCRIPTION:	Funding for the closure and post-closure costs for Oxbow Meadows accordance with State and Federal specifications and mandates.		
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure		
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other fund sources for closure costs		
MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20735

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 124,280		$ 124,280
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 23,037	
TOTAL FUNDING SOURCES	**$ 124,280**	**$ 23,037**	**$ 124,280**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 101,243	$ 23,037	$ 124,280
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 101,243**	**$ 23,037**	**$ 124,280**
BALANCE	**$ 23,037**	**$ -**	**$ -**

SCHATULGA RD LANDFILL WELL REPLACEMENTS

PROJECT NAME:	Schatulga Rd Landfill Well Replacements		
PROJECT DESCRIPTION:	Funding to replace 2 ground water wells at the Schatulga Rd Landfill as a part of post care corrective action		
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure		
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other fund sources for closure costs		
MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20736

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 35,000		$ 35,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 3,399	
TOTAL FUNDING SOURCES	**$ 35,000**	**$ 3,399**	**$ 35,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 31,601	$ 3,399	$ 35,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 31,601**	**$ 3,399**	**$ 35,000**
BALANCE	**$ 3,399**	**$ -**	**$ -**

GRANITE BLUFF REVISED DEVELOPMENT PLAN

PROJECT NAME:	Granite Bluff Revised Development Plan		
PROJECT DESCRIPTION:	Revise the site development plan for Granite Bluff Inert Landfill in regards to the disposal of inert waste		
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for inert waste disposal		
OPERATING BUDGET IMPACT:	Reduced risk of exposure for non-compliance with state and federal mandates		
MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20737

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 40,000		$ 40,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 3,811	
TOTAL FUNDING SOURCES	**$ 40,000**	**$ 3,811**	**$ 40,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 36,189	$ 3,811	$ 40,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 36,189**	**$ 3,811**	**$ 40,000**
BALANCE	**$ 3,811**	**$ -**	**$ -**

PINEGROVE LANDFILL SLOPE DESIGN/MODIFICATION

PROJECT NAME:	Pinegrove Landfill Slope Design/Modification
PROJECT DESCRIPTION:	Redesigning landfill from having terraced sides to side slopes
BENEFIT TO THE COMMUNITY:	Pro-long the life span of Pine Grove Landfill by 25 years and new design will give employees more space to pack trash
OPERATING BUDGET IMPACT:	Reduced dependency on bond funds or other funding sources for landfill operating costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL OPERATIONS
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20738

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 300,000		$ 300,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 55,060	
TOTAL FUNDING SOURCES	**$ 300,000**	**$ 55,060**	**$ 300,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 244,940	$ 55,060	$ 300,000
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 244,940**	**$ 55,060**	**$ 300,000**
BALANCE	**$ 55,060**	**$ -**	**$ -**

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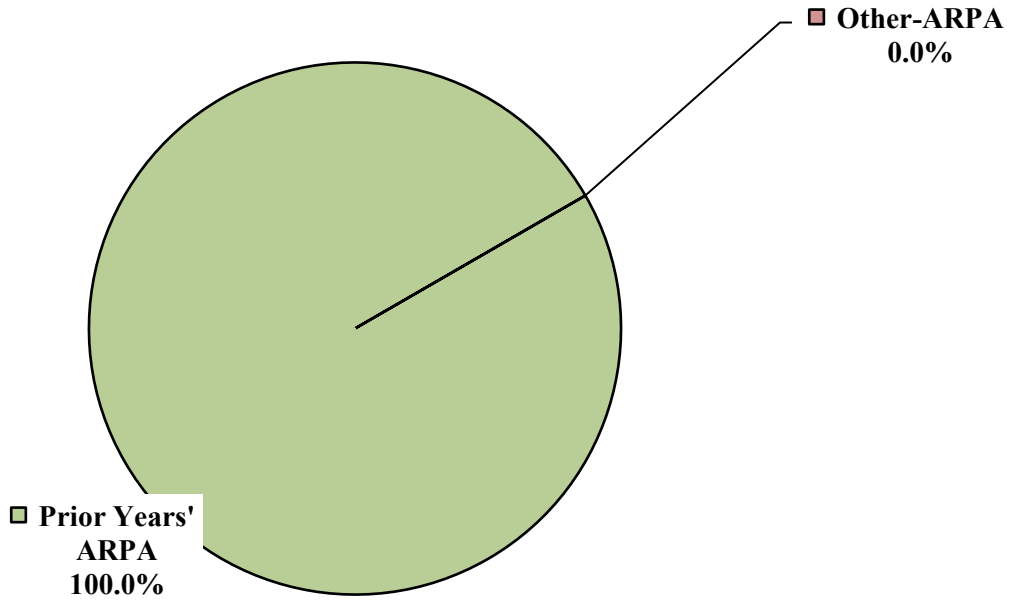
AMERICAN RESCUE PLAN SUMMARY

FY24 FINANCING METHOD
$47,606,634

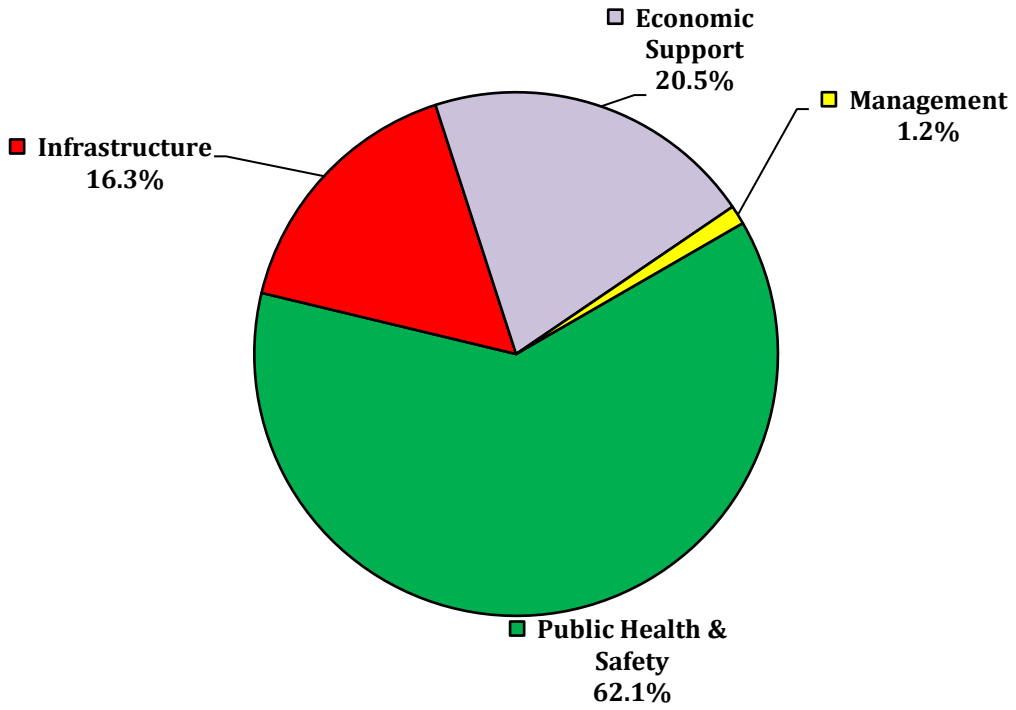


FY24 FINANCING FOR AMERICAN RESCUE PLAN PROJECTS

METHOD/SOURCE	AMOUNT
General Fund	$ -
1999 SPLOST	-
2009 LOST	-
Prior Years' General Fund Balance	-
Prior Years' 1999 SPLOST	-
Prior Years' 2009 LOST	-
Prior Years' Bond Funds	-
Other-ARPA	-
Prior Years' ARPA	47,606,634
FY24 TOTAL	$ 47,606,634

AMERICAN RESCUE PLAN SUMMARY

FY24 PROJECT COSTS
$47,606,634



FY24 PROJECT COSTS

TYPE OF PROJECT	AMOUNT
Public Health & Safety	$ 29,558,230
Infrastructure	7,741,885
Economic Support	9,747,156
Management	559,363
FY24 TOTAL	$ 47,606,634

AMERICAN RESCUE PLAN PROJECTS SUMMARY

FIVE YEAR FORECAST
AMERICAN RESCUE PLAN CAPITAL IMPROVEMENT PROJECTS

		Carryforward	FY24	FY25	FY26	FY27	Total
FUNDING SOURCES							
Fund Balance							
Bond Proceeds							
Sales Tax (2009 LOST)							
Sales Tax (1999 SPLOST)							
Other-ARPA		$ 47,606,634					$ 47,606,634
Balance Forward							
TOTAL FUNDING		**$ 47,606,634**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 47,606,634**
			$ 47,606,634				
PROJECT COSTS	**Type**	**Prior to FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**Total**
Automation of Garbage Collection Carts	Public Health & Safety	$ 6,738,821	$ 91,129				$ 6,829,950
Automation of Garbage Collection Trucks	Public Health & Safety	$ 2,963,905	$ 9,905,290				$ 12,869,195
Ambulances	Public Health & Safety	$ 2,099,517	$ 1,600,000				$ 3,699,517
Community Safeguard Cameras	Infrastructure	$ 5,600,520	$ 3,625,143				$ 9,225,663
Cure Violence Program	Public Health & Safety	$ 200,000	$ 300,000				$ 500,000
Small Business Grants	Economic Support	$ 4,169,082	$ -				$ 4,169,082
Non Profit Grants	Economic Support	$ 595,847	$ -				$ 595,847
Economic Tourism Grants	Economic Support	$ 85,071	$ -				$ 85,071
Youth Enrichment & Development Programs	Public Health & Safety	$ 153,788	$ 196,212				$ 350,000
Revenue Recovery	Management	$ 3,559,471	$ -				$ 3,559,471
Premium Pay - Public Safety	Management	$ 3,005,588	$ -				$ 3,005,588
Premium Pay - General Government	Management	$ 699,725	$ -				$ 699,725
Broadband Upgrades Phase I	Infrastructure	$ 883,258	$ 2,116,742				$ 3,000,000
Administrative Expenses	Management	$ 120,811	$ 559,363				$ 680,174
Judicial Backlog Program	Public Health & Safety	$ -	$ 1,000,000				$ 1,000,000
Public Safety - Mobile Command Unit	Public Health & Safety	$ -	$ 1,350,286				$ 1,350,286
Public Safety - Gun Buyback Program	Public Health & Safety	$ -	$ 300,000				$ 300,000
Public Safety - Integrated Ballistics ID System	Public Health & Safety	$ -	$ 350,000				$ 350,000
Civic Center HVAC Improvements	Public Health & Safety	$ -	$ 2,250,000				$ 2,250,000
Liberty Theater HVAC Improvements	Public Health & Safety	$ -	$ 350,000				$ 350,000
Trade Center HVAC Improvements	Public Health & Safety	$ -	$ 2,250,000				$ 2,250,000
Mental Health Intervention Training/Services	Public Health & Safety	$ -	$ 750,000				$ 750,000
Substance Abuse Services	Public Health & Safety	$ -	$ 750,000				$ 750,000
Utility Assistance Program (UASP)	Economic Support	$ -	$ 2,000,000				$ 2,000,000
Cemetery for Pauper Burials	Economic Support	$ -	$ 200,000				$ 200,000
Job Training/Workforce Development Programs	Economic Support	$ -	$ 1,147,156				$ 1,147,156
Affordable Housing Program (AFHO)	Economic Support	$ -	$ 3,000,000				$ 3,000,000
Homeowner Occupied Rehab Program	Economic Support	$ -	$ 2,000,000				$ 2,000,000
Handicap Access Program	Economic Support	$ -	$ 1,000,000				$ 1,000,000
Poverty Reduction Initiative	Economic Support	$ -	$ 400,000				$ 400,000
Revenue Recovery - CCGTV Upgrades	Infrastructure	$ -	$ 500,000				$ 500,000
Revenue Recovery - Cyber Security Upgrades	Infrastructure	$ -	$ 1,500,000				$ 1,500,000
Revenue Recovery - Family Connection	Public Health & Safety	$ -	$ 500,000				$ 500,000
Revenue Recovery - CPD Pursuit Vehicles	Public Health & Safety	$ -	$ 3,056,125				$ 3,056,125
Revenue Recovery - Sheriff Pursuit Vehicles	Public Health & Safety	$ -	$ 1,715,365				$ 1,715,365
Revenue Recovery - Fire Apparatus	Public Health & Safety	$ -	$ 2,843,823				$ 2,843,823
TOTAL PROJECT COSTS		**$ 30,875,404**	**$ 47,606,634**	**$ -**	**$ -**	**$ -**	**$ 78,482,038**

AUTOMATION OF GARBAGE COLLECTION - CARTS

PROJECT NAME:	Automation of Garbage Collection - Carts		
PROJECT DESCRIPTION:	Bulk purchase of collection carts that are compatible with automated garbage trucks.		
BENEFIT TO THE COMMUNITY:	Infrastructure improvement as a direct response to the public health emergency with respect to COVID-19.		
OPERATING BUDGET IMPACT:	Reduced operating costs		
MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1000	**PROJECT NO:**	40300

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other-ARPA	$ 6,829,950		$ 6,829,950
Balance Forward		$ 91,129	
TOTAL FUNDING SOURCES	**$ 6,829,950**	**$ 91,129**	**$ 6,829,950**
PROJECT COSTS			
Professional Services			
Operating Materials	$ 6,738,821	$ 91,129	$ 6,829,950
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 6,738,821**	**$ 91,129**	**$ 6,829,950**
BALANCE	**$ 91,129**	**$ -**	**$ -**

AUTOMATION OF GARBAGE COLLECTION - TRUCKS

PROJECT NAME:	Automation of Garbage Collection - Trucks
PROJECT DESCRIPTION:	Funding for the purchase of automated garbage collection trucks.
BENEFIT TO THE COMMUNITY:	Infrastructure improvement as a direct response to the public health emergency with respect to COVID-19.
OPERATING BUDGET IMPACT:	Reduced operating costs

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1000	**PROJECT NO:**	40301

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 12,869,195		$ 12,869,195
Balance Forward		$ 9,905,290	
TOTAL FUNDING SOURCES	**$ 12,869,195**	**$ 9,905,290**	**$ 12,869,195**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Vehicles & Equipment	$ 2,963,905	$ 9,905,290	$ 12,869,195
BUDGETED EXPENDITURES	**$ 2,963,905**	**$ 9,905,290**	**$ 12,869,195**
BALANCE	**$ 9,905,290**	**$ -**	**$ -**

AMBULANCES

PROJECT NAME:	Ambulances
PROJECT DESCRIPTION:	Funding for the replacement of existing fleet that have went beyond the expected lifespan.
BENEFIT TO THE COMMUNITY:	The CFEMS provides advanced life support transport services to the City of Columbus and Muscogee County. Transport capability is afforded by the ambulance fleet of the Department.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1000	**PROJECT NO:**	40310

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance- General Fund			
Bond Proceeds			
Sales Tax			
Other-ARPA	$ 3,699,517		$ 3,699,517
Balance Forward		$ 1,600,000	
TOTAL FUNDING SOURCES	**$ 3,699,517**	**$ 1,600,000**	**$ 3,699,517**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Vehicles & Equipment	$ 2,099,517	$ 1,600,000	$ 3,699,517
BUDGETED EXPENDITURES	**$ 2,099,517**	**$ 1,600,000**	**$ 3,699,517**
BALANCE	**$ 1,600,000**	**$ -**	**$ -**

COMMUNITY SAFEGUARD CAMERAS

PROJECT NAME:	Community Safeguard Cameras
PROJECT DESCRIPTION:	Funding for purchase and installation of cameras around the community.
BENEFIT TO THE COMMUNITY:	Reduce community violence.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	INFRASTRUCTURE
ACCOUNT CODE:	0218 691 1100	**PROJECT NO:**	40311

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance- GENERAL FUND			
Bond Proceeds			
Sales Tax			
Other-ARPA	$ 9,225,663		$ 9,225,663
Balance Forward		$ 3,625,143	
TOTAL FUNDING SOURCES	**$ 9,225,663**	**$ 3,625,143**	**$ 9,225,663**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 5,600,520	$ 3,625,143	$ 9,225,663
BUDGETED EXPENDITURES	**$ 5,600,520**	**$ 3,625,143**	**$ 9,225,663**
BALANCE	**$ 3,625,143**	**$ -**	**$ -**

CURE VIOLENCE PROGRAM

PROJECT NAME:	Cure Violence Program
PROJECT DESCRIPTION:	Funds used to enter into a subrecipient agreement with Columbus Department of Public Health to fund the Cure Violence Columbus Initiative.
BENEFIT TO THE COMMUNITY:	Reduce community violence.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1100	**PROJECT NO:**	40312

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other-ARPA	$ 500,000		$ 500,000
Balance Forward		$ 300,000	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 300,000**	**$ 500,000**
PROJECT COSTS			
Professional Services	$ 200,000	$ 300,000	$ 500,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 200,000**	**$ 300,000**	**$ 500,000**
BALANCE	**$ 300,000**	**$ -**	**$ -**

SMALL BUSINESS GRANTS

PROJECT NAME:	Small Business Grants		
PROJECT DESCRIPTION:	Funds to award businesses that were financially impacted as a direct result of COVID-19		
BENEFIT TO THE COMMUNITY:	Helped local small business owners recover from revenue loss during the pandemic.		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	ECONOMIC SUPPORT
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40340

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other-ARPA	$ 4,169,082		$ 4,169,082
Balance Forward			
TOTAL FUNDING SOURCES	**$ 4,169,082**	**$ -**	**$ 4,169,082**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Grant Disbursements	$ 4,169,082		$ 4,169,082
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 4,169,082**	**$ -**	**$ 4,169,082**
BALANCE	**$ -**	**$ -**	**$ -**

NON-PROFIT GRANTS

PROJECT NAME:	Non- Profit Grants
PROJECT DESCRIPTION:	Funds to award businesses that were financially impacted as a direct result of COVID-19
BENEFIT TO THE COMMUNITY:	Helps local non profit organizations negatively impacted by COVID-19
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	ECONOMIC SUPPORT
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40415

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other-ARPA	$ 595,847		$ 595,847
Balance Forward			
TOTAL FUNDING SOURCES	**$ 595,847**	**$ -**	**$ 595,847**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Grant Disbursements	$ 595,847		$ 595,847
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 595,847**	**$ -**	**$ 595,847**
BALANCE	**$ -**	**$ -**	**$ -**

ECONOMIC/TOURISM GRANTS

PROJECT NAME:	Economic/Tourism Grants
PROJECT DESCRIPTION:	Funding for the reimbursement of hospitality/tourism expenses of space costs, utilities, and/or operational retrofitting for resiliency demonstrated during the COVID-19 pandemic.
BENEFIT TO THE COMMUNITY:	Helps local businesses that fall under the hospitality/tourism realm recover from the impacts of COVID-19.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	ECONOMIC SUPPORT
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40440

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance- GENERAL FUND			
Bond Proceeds			
Sales Tax			
Other-ARPA	$ 85,071		$ 85,071
Balance Forward			
TOTAL FUNDING SOURCES	**$ 85,071**	**$ -**	**$ 85,071**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Grant Disbursements	$ 85,071		$ 85,071
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 85,071**	**$ -**	**$ 85,071**
BALANCE	**$ -**	**$ -**	**$ -**

YOUTH ENRICHMENT & DEVELOPMENT PROGRAMS

PROJECT NAME:	Youth Enrichment & Development Programs
PROJECT DESCRIPTION:	Funding to cover wages for youth employed by the Mayor's Youth Summer Program
BENEFIT TO THE COMMUNITY:	Helps the youth become empathetic citizens, develop leadership skills, learn the importance of helping, and gain work experience.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40475

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 350,000		$ 350,000
Balance Forward		$ 196,212	
TOTAL FUNDING SOURCES	**$ 350,000**	**$ 196,212**	**$ 350,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Personnel Costs	$ 153,788	$ 196,212	$ 350,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 153,788**	**$ 196,212**	**$ 350,000**
BALANCE	**$ 196,212**	**$ -**	**$ -**

REVENUE RECOVERY

PROJECT NAME:	Revenue Recovery
PROJECT DESCRIPTION:	Funding to recover from the unprecedented revenue volatility as a result of COVID-19.
BENEFIT TO THE COMMUNITY:	Allows CCG to continue to provide resources to meet the public health and economic needs of the citizens.
OPERATING BUDGET IMPACT:	Helped align anticipated revenues with anticipated operational costs.

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0218 691 1300	**PROJECT NO:**	40490

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 3,559,471		$ 3,559,471
Balance Forward			
TOTAL FUNDING SOURCES	**$ 3,559,471**	**$ -**	**$ 3,559,471**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 3,559,471		$ 3,559,471
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,559,471**	**$ -**	**$ 3,559,471**
BALANCE	**$ -**	**$ -**	**$ -**

PREMIUM PAY - PUBLIC SAFETY

PROJECT NAME:	Premium Pay - Public Safety
PROJECT DESCRIPTION:	Funding for Public Safety workers that conduct a range of services that are essential to continue critical operations.
BENEFIT TO THE COMMUNITY:	Allows CCG to continue to provide resources to meet the public health and economic needs of the citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0218 691 1400	**PROJECT TYPE:**	40500

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 3,005,588		$ 3,005,588
Balance Forward			
TOTAL FUNDING SOURCES	**$ 3,005,588**	**$ -**	**$ 3,005,588**
PROJECT COSTS			
Professional Services			
Legal			
Personnel Costs	$ 3,005,588		$ 3,005,588
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,005,588**	**$ -**	**$ 3,005,588**
BALANCE	**$ -**	**$ -**	**$ -**

PREMIUM PAY - GENERAL GOVERNMENT

PROJECT NAME:	Premium Pay - General Government
PROJECT DESCRIPTION:	Funding for General Government workers that conduct a range of services that are essential to continue critical operations.
BENEFIT TO THE COMMUNITY:	Allows CCG to continue to provide resources to meet the public health and economic needs of the citizens.
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0218 691 1500	**PROJECT NO:**	40505

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 699,725		$ 699,725
Balance Forward			
TOTAL FUNDING SOURCES	**$ 699,725**	**$ -**	**$ 699,725**
PROJECT COSTS			
Professional Services			
Legal			
Personnel Costs	$ 699,725		$ 699,725
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 699,725**	**$ -**	**$ 699,725**
BALANCE	**$ -**	**$ -**	**$ -**

BROADBAND UPGRADES - PHASE 1

PROJECT NAME:	Broadband Upgrades - Phase I
PROJECT DESCRIPTION:	Modernizing edge broadband devices to allow for a reliable and continual flow of wireless internet access throughout CCG locations.
BENEFIT TO THE COMMUNITY:	Expand CCG's public Wi-Fi efforts throughout the city and further develop high-speed, reliable broadband access for the underserved areas within the Public.
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	INFRASTRUCTURE
ACCOUNT CODE:	0218 691 1700	**PROJECT NO:**	40550

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 3,000,000		$ 3,000,000
Balance Forward		$ 2,116,742	
TOTAL FUNDING SOURCES	**$ 3,000,000**	**$ 2,116,742**	**$ 3,000,000**
PROJECT COSTS			
Professional Services	$ 883,258	$ 200,000	$ 1,083,258
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition		$ 1,916,742	$ 1,916,742
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 883,258**	**$ 2,116,742**	**$ 3,000,000**
BALANCE	**$ 2,116,742**	**$ -**	**$ -**

ADMINISTRATIVE EXPENSES

PROJECT NAME:	Administrative Expenses
PROJECT DESCRIPTION:	Funding for ARPA related administrative services. system which is used by multiple departments within the city
BENEFIT TO THE COMMUNITY:	Ensures citizens all small business appropriated funds are being monitored in adherence with federal guidelines
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0218 691 1800	**PROJECT NO:**	40590

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 680,174		$ 680,174
Balance Forward		$ 559,363	
TOTAL FUNDING SOURCES	**$ 680,174**	**$ 559,363**	**$ 680,174**
PROJECT COSTS			
Professional Services	$ 5,500		
Software			
Personnel Costs	$ 115,311	$ 559,363	$ 674,674
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 120,811**	**$ 559,363**	**$ 674,674**
BALANCE	**$ 559,363**	**$ -**	**$ -**

JUDICIAL BACKLOG PROGRAM

PROJECT NAME:	Judicial Backlog Program
PROJECT DESCRIPTION:	Closed courtrooms and pandemic related delays caused an increase in the number of pending court cases. This is an afford to reduce the backlog.
BENEFIT TO THE COMMUNITY:	Decreases concerns of public safety threat as well as provide justice for crime victims and their families.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0216 691 1100	**PROJECT NO:**	40316

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 1,000,000		$ 1,000,000
Balance Forward		$ 1,000,000	
TOTAL FUNDING SOURCES	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**
PROJECT COSTS			
Professional Services		$ 1,000,000	$ 1,000,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 1,000,000**	**$ 1,000,000**
BALANCE	**$ 1,000,000**	**$ -**	**$ -**

PUBLIC SAFETY - MOBILE COMMAND UNIT

PROJECT NAME:	Public Safety - Mobile Command Unit
PROJECT DESCRIPTION:	To provide help in an active situation whether it's a natural disaster, crime or a rescue mission.
BENEFIT TO THE COMMUNITY:	Provides a means of communication, security, and flexibility to protect citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1100	**PROJECT NO:**	40313

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 1,350,286		$ 1,350,286
Balance Forward		$ 1,350,286	
TOTAL FUNDING SOURCES	**$ 1,350,286**	**$ 1,350,286**	**$ 1,350,286**
PROJECT COSTS			
Professional Services		$ -	
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 1,350,286	$ 1,350,286
BUDGETED EXPENDITURES	**$ -**	**$ 1,350,286**	**$ 1,350,286**
BALANCE	**$ 1,350,286**	**$ -**	**$ -**

PUBLIC SAFETY - GUN BUYBACK PROGRAM

PROJECT NAME:	Public Safety - Gun Buyback Program
PROJECT DESCRIPTION:	Intended to compensate individuals who turnover firearms to public safety agencies.
BENEFIT TO THE COMMUNITY:	Prevent firearm violence by reducing the amount of firearms that are within the community.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1100	**PROJECT NO:**	40314

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 300,000		$ 300,000
Balance Forward		$ 300,000	
TOTAL FUNDING SOURCES	**$ 300,000**	**$ 300,000**	**$ 300,000**
PROJECT COSTS			
Professional Services		$ 300,000	$ 300,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 300,000**	**$ 300,000**
BALANCE	**$ 300,000**	**$ -**	**$ -**

PUBLIC SAFETY - INTEGRATED BALLISTICS ID SYSTEM

PROJECT NAME:	Public Safety - Integrated Ballistics ID System
PROJECT DESCRIPTION:	Provides a system capable of comparing ballistic evidence found at crime scenes.
BENEFIT TO THE COMMUNITY:	Enhances efficiency and accuracy when processing ballistic evidence.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1100	**PROJECT NO:**	40315

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 350,000		$ 350,000
Balance Forward		$ 350,000	
TOTAL FUNDING SOURCES	**$ 350,000**	**$ 350,000**	**$ 350,000**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 350,000	$ 350,000
BUDGETED EXPENDITURES	**$ -**	**$ 350,000**	**$ 350,000**
BALANCE	**$ 350,000**	**$ -**	**$ -**

CIVIC CENTER HVAC IMPROVEMENTS

PROJECT NAME:	Civic Center HVAC Improvements
PROJECT DESCRIPTION:	Improve the Civic Center's current HVAC unit.
BENEFIT TO THE COMMUNITY:	Improves indoor air quality.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1000	**PROJECT NO:**	40302

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 2,250,000		$ 2,250,000
Balance Forward		$ 2,250,000	
TOTAL FUNDING SOURCES	**$ 2,250,000**	**$ 2,250,000**	**$ 2,250,000**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 2,250,000	$ 2,250,000
BUDGETED EXPENDITURES	**$ -**	**$ 2,250,000**	**$ 2,250,000**
BALANCE	**$ 2,250,000**	**$ -**	**$ -**

LIBERTY THEATER HVAC IMPROVEMENTS

PROJECT NAME:	Liberty Theater HVAC Improvements
PROJECT DESCRIPTION:	Improve the Liberty Theater's current HVAC unit.
BENEFIT TO THE COMMUNITY:	Improves indoor air quality.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1000	**PROJECT NO:**	40303

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 350,000		$ 350,000
Balance Forward		$ 350,000	
TOTAL FUNDING SOURCES	**$ 350,000**	**$ 350,000**	**$ 350,000**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 350,000	$ 350,000
BUDGETED EXPENDITURES	**$ -**	**$ 350,000**	**$ 350,000**
BALANCE	**$ 350,000**	**$ -**	**$ -**

TRADE CENTER HVAC IMPROVEMENTS

PROJECT NAME:	Trade Center HVAC Improvements
PROJECT DESCRIPTION:	Improve the Trade Center's current HVAC unit.
BENEFIT TO THE COMMUNITY:	Improves indoor air quality.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1000	**PROJECT NO:**	40304

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 2,250,000		$ 2,250,000
Balance Forward		$ 2,250,000	
TOTAL FUNDING SOURCES	**$ 2,250,000**	**$ 2,250,000**	**$ 2,250,000**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 2,250,000	$ 2,250,000
BUDGETED EXPENDITURES	**$ -**	**$ 2,250,000**	**$ 2,250,000**
BALANCE	**$ 2,250,000**	**$ -**	**$ -**

MENTAL HEALTH INTERVENTION SERVICES

PROJECT NAME:	Mental Health Intervention Services
PROJECT DESCRIPTION:	Funding that gives citizens access to mental health professionals.
BENEFIT TO THE COMMUNITY:	Improved emotional and self regulation leading to a better overall quality of life.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1000	**PROJECT NO:**	40305

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 750,000		$ 750,000
Balance Forward		$ 750,000	
TOTAL FUNDING SOURCES	**$ 750,000**	**$ 750,000**	**$ 750,000**
PROJECT COSTS			
Professional Services		$ 750,000	$ 750,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 750,000**	**$ 750,000**
BALANCE	**$ 750,000**	**$ -**	**$ -**

SUBSTANCE ABUSE SERVICES

PROJECT NAME:	Substance Abuse Services
PROJECT DESCRIPTION:	An attempt to combat the harmful use of psychoactive substances including alcohol and illicit drugs.
BENEFIT TO THE COMMUNITY:	Reduces the negative health consequences as well as lifts the financial burden on individuals, families, and society.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1000	**PROJECT NO:**	40306

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 750,000		$ 750,000
Balance Forward		$ 750,000	
TOTAL FUNDING SOURCES	**$ 750,000**	**$ 750,000**	**$ 750,000**
PROJECT COSTS			
Professional Services		$ 750,000	$ 750,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 750,000**	**$ 750,000**
BALANCE	**$ 750,000**	**$ -**	**$ -**

UTILITY ASSISTANCE PROGRAM (UASP)

PROJECT NAME:	Utility Assistance Program (UASP)
PROJECT DESCRIPTION:	Helps low-income households with their home energy bills.
BENEFIT TO THE COMMUNITY:	Reduces the risk of health and safety problems such as illness, fire, or disconnections.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	NEGATIVE ECONOMIC IMPACTS
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40445

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 2,000,000		$ 2,000,000
Balance Forward		$ 2,000,000	
TOTAL FUNDING SOURCES	**$ 2,000,000**	**$ 2,000,000**	**$ 2,000,000**
PROJECT COSTS			
Professional Services		$ 2,000,000	$ 2,000,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 2,000,000**	**$ 2,000,000**
BALANCE	**$ 2,000,000**	**$ -**	**$ -**

CEMETERY FOR PAUPER BURIALS

PROJECT NAME:	Cemetery for Pauper Burials
PROJECT DESCRIPTION:	Provide a respectful arrangement for citizens who do not have the exclusive right of burial
BENEFIT TO THE COMMUNITY:	Assist families in covering funeral expenses.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	NEGATIVE ECONOMIC IMPACTS
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40446

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 200,000		$ 200,000
Balance Forward		$ 200,000	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 200,000**	**$ 200,000**
PROJECT COSTS			
Professional Services		$ 200,000	$ 200,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 200,000**	**$ 200,000**
BALANCE	**$ 200,000**	**$ -**	**$ -**

JOB TRAINING/WORKFORCE DEVELOPMENT PRORGAM

PROJECT NAME:	Job Training/Workforce Development Programs (JTWF)
PROJECT DESCRIPTION:	Provide quality training and employment opportunities for eligible citizens of the workforce community.
BENEFIT TO THE COMMUNITY:	Promotes empathetic citizens, develop leadership skills, learn the importance of helping, and gain work experience.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	NEGATIVE ECONOMIC IMPACTS
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40447

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 1,147,156		$ 1,147,156
Balance Forward		$ 1,147,156	
TOTAL FUNDING SOURCES	**$ 1,147,156**	**$ 1,147,156**	**$ 1,147,156**
PROJECT COSTS			
Professional Services		$ 1,147,156	$ 1,147,156
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 1,147,156**	**$ 1,147,156**
BALANCE	**$ 1,147,156**	**$ -**	**$ -**

AFFORDABLE HOUSING PROGRAM (AFHO)

PROJECT NAME:	Affordable Housing Program (AFHO)
PROJECT DESCRIPTION:	Strengthening the ability of governments to design and implement strategies for achieving adequate supplies of affordable housing
BENEFIT TO THE COMMUNITY:	Supply decent and affordable housing for low to moderate income residents.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	NEGATIVE ECONOMIC IMPACTS
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40448

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 3,000,000		$ 3,000,000
Balance Forward		$ 3,000,000	
TOTAL FUNDING SOURCES	**$ 3,000,000**	**$ 3,000,000**	**$ 3,000,000**
PROJECT COSTS			
Professional Services		$ 3,000,000	$ 3,000,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 3,000,000**	**$ 3,000,000**
BALANCE	**$ 3,000,000**	**$ -**	**$ -**

HOMEOWNER OCCUPIED REHAB PROGRAM

PROJECT NAME:	Homeowner Occupied Rehab Program
PROJECT DESCRIPTION:	Funds used to assist existing homeowners with rehabilitation, repair, or reconstruction of owner-occupied dwellings.
BENEFIT TO THE COMMUNITY:	Brings units up to applicable state/local codes.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	NEGATIVE ECONOMIC IMPACTS
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40449

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 2,000,000		$ 2,000,000
Balance Forward		$ 2,000,000	
TOTAL FUNDING SOURCES	**$ 2,000,000**	**$ 2,000,000**	**$ 2,000,000**
PROJECT COSTS			
Professional Services		$ 2,000,000	$ 2,000,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 2,000,000**	**$ 2,000,000**
BALANCE	**$ 2,000,000**	**$ -**	**$ -**

HANDICAP ACCESS PROGRAM

PROJECT NAME:	Handicap Access Program
PROJECT DESCRIPTION:	Funding to provide accessibility improvements to the homes of individuals with disabilities.
BENEFIT TO THE COMMUNITY:	Promotes independence and allows persons with disabilities appropriate home modifications.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	NEGATIVE ECONOMIC IMPACTS
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40450

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 1,000,000		$ 1,000,000
Balance Forward		$ 1,000,000	
TOTAL FUNDING SOURCES	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**
PROJECT COSTS			
Professional Services		$ 1,000,000	$ 1,000,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 1,000,000**	**$ 1,000,000**
BALANCE	**$ 1,000,000**	**$ -**	**$ -**

POVERTY REDUCTION INITIATIVE

PROJECT NAME:	Poverty Reduction Initiative
PROJECT DESCRIPTION:	Provide financial assistance to low-income families and individuals.
BENEFIT TO THE COMMUNITY:	Reduces extreme poverty and improves overall quality of life.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	NEGATIVE ECONOMIC IMPACTS
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40451

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 400,000		$ 400,000
Balance Forward		$ 400,000	
TOTAL FUNDING SOURCES	**$ 400,000**	**$ 400,000**	**$ 400,000**
PROJECT COSTS			
Professional Services		$ 400,000	$ 400,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 400,000**	**$ 400,000**
BALANCE	**$ 400,000**	**$ -**	**$ -**

REVENUE RECOVERY - CCGTV UPGRADES

PROJECT NAME:	Revenue Recovery - CCGTV Upgrades
PROJECT DESCRIPTION:	Provide CCGTV with funding needed to update existing technology.
BENEFIT TO THE COMMUNITY:	Keeps citizens informed of the how's and why's of local government. Links the public with the city officials in a forum that encourages collaboration.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	REVENUE RECOVERY
ACCOUNT CODE:	0218 691 1300	**PROJECT NO:**	40491

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 500,000		$ 500,000
Balance Forward		$ 500,000	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 500,000**	**$ 500,000**
PROJECT COSTS			
Professional Services		$ 150,000	$ 150,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 350,000	$ 350,000
BUDGETED EXPENDITURES	**$ -**	**$ 500,000**	**$ 500,000**
BALANCE	**$ 500,000**	**$ -**	**$ -**

REVENUE RECOVERY - CYBER SECURITY UPGRADES

PROJECT NAME:	Revenue Recovery - Cyber Security Upgrades
PROJECT DESCRIPTION:	Increase security infrastructure to protect CCG's digital systems for storing, disseminating, and accessing data and information.
BENEFIT TO THE COMMUNITY:	Protects access to tax payers dollars as well as personal information.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	REVENUE RECOVERY
ACCOUNT CODE:	0218 691 1300	**PROJECT NO:**	40492

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 1,500,000		$ 1,500,000
Balance Forward		$ 1,500,000	
TOTAL FUNDING SOURCES	**$ 1,500,000**	**$ 1,500,000**	**$ 1,500,000**
PROJECT COSTS			
Professional Services		$ 150,000	$ 150,000
Software		$ 500,000	$ 500,000
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 850,000	$ 850,000
BUDGETED EXPENDITURES	**$ -**	**$ 1,500,000**	**$ 1,500,000**
BALANCE	**$ 1,500,000**	**$ -**	**$ -**

REVENUE RECOVERY - FAMILY CONNECTION

PROJECT NAME:	Revenue Recovery - Family Connection
PROJECT DESCRIPTION:	Disentangle barriers, service gaps, and inefficiencies vulnerable families face by collaborative efforts and community empowerment.
BENEFIT TO THE COMMUNITY:	Brings together partners and community members to help our kids and families thrive.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	REVENUE RECOVERY
ACCOUNT CODE:	0218 691 1300	**PROJECT NO:**	40493

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 500,000		$ 500,000
Balance Forward		$ 500,000	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 500,000**	**$ 500,000**
PROJECT COSTS			
Professional Services		$ 500,000	$ 500,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 500,000**	**$ 500,000**
BALANCE	**$ 500,000**	**$ -**	**$ -**

REVENUE RECOVERY - CPD PURSUIT VEHICLES

PROJECT NAME:	Revenue Recovery - CPD Pursuit Vehicles
PROJECT DESCRIPTION:	Funding for the replacement of existing fleet that have went beyond the expected lifespan.
BENEFIT TO THE COMMUNITY:	Provides our public safety departments with the equipment necessary to properly serve and protect.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	REVENUE RECOVERY
ACCOUNT CODE:	0218 691 1300	**PROJECT NO:**	40494

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 3,056,125		$ 3,056,125
Balance Forward		$ 3,056,125	
TOTAL FUNDING SOURCES	**$ 3,056,125**	**$ 3,056,125**	**$ 3,056,125**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 3,056,125	$ 3,056,125
BUDGETED EXPENDITURES	**$ -**	**$ 3,056,125**	**$ 3,056,125**
BALANCE	**$ 3,056,125**	**$ -**	**$ -**

REVENUE RECOVERY - SHERIFF PURSUIT VEHICLES

PROJECT NAME:	Revenue Recovery - Sheriff Pursuit Vehicles
PROJECT DESCRIPTION:	Funding for the replacement of existing fleet that have went beyond the expected lifespan.
BENEFIT TO THE COMMUNITY:	Provides our public safety departments with the equipment necessary to properly serve and protect.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	REVENUE RECOVERY
ACCOUNT CODE:	0218 691 1300	**PROJECT NO:**	40495

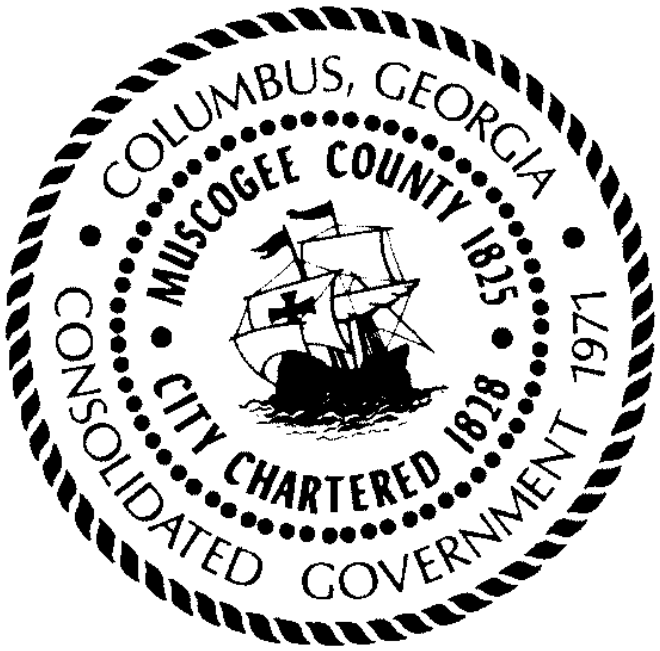
	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 1,715,365		$ 1,715,365
Balance Forward		$ 1,715,365	
TOTAL FUNDING SOURCES	**$ 1,715,365**	**$ 1,715,365**	**$ 1,715,365**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 1,715,365	$ 1,715,365
BUDGETED EXPENDITURES	**$ -**	**$ 1,715,365**	**$ 1,715,365**
BALANCE	**$ 1,715,365**	**$ -**	**$ -**

REVENUE RECOVERY - FIRE APPARATUS

PROJECT NAME:	Revenue Recovery - Fire Apparatus
PROJECT DESCRIPTION:	Funding for the replacement of existing fleet that have went beyond the expected lifespan.
BENEFIT TO THE COMMUNITY:	Provides our public safety departments with the equipment necessary to properly serve and protect.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	REVENUE RECOVERY
ACCOUNT CODE:	0218 691 1300	**PROJECT NO:**	40495

	Prior Years	FY24	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 2,843,823		$ 2,843,823
Balance Forward		$ 2,843,823	
TOTAL FUNDING SOURCES	**$ 2,843,823**	**$ 2,843,823**	**$ 2,843,823**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 2,843,823	$ 2,843,823
BUDGETED EXPENDITURES	**$ -**	**$ 2,843,823**	**$ 2,843,823**
BALANCE	**$ 2,843,823**	**$ -**	**$ -**



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GLOSSARY

AMERICAN RESCUE PLAN ACT (ARPA) – A federal law passed March 2021 to provide direct relief to Americans, contain the COVID-19 virus, and rescue the economy.

DEPARTMENT – An administrative agency of the City having management responsibility for an operation or a group of related services within a functional area.

D.O.T. – Department of Transportation.

ENTERPRISE FUND – A fund established to account for operations financed and operated in a manner similar to private business enterprises.

EXPENDITURE – Action, which decreases net financial resources. Payment for goods or services.

FISCAL YEAR – The annual period applicable to the annual operating budget and at the end of which, the financial position of the City determines the results of its operation. The Columbus Consolidated Government's (CCG) fiscal year runs from July 1 through June 30.

FUND – An accounting entity with a self-balancing set of accounts. All transactions for a specific governmental purpose are recorded in a fund. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

IMPROVEMENT – Any amount of service or request above the current level of service.

OPERATING BUDGET – Planned expenditures and revenues for the continued regular operations and maintenance of basic governmental functions and services. Includes personnel, supplies, services and capital items. All funds lapse at the fiscal year end. The operating budget for CCG includes the following funds: General, Sewer, Paving, Integrated Waste Management, Emergency Telephone, Indigent Care, Debt Service, Economic Development, METRA, Parking Management, Trade Center, Bull Creek Golf Courses, Oxbow Creek Golf Course, and Civic Center.

ORDINANCE – A formal legislative enactment by the governing body of a municipality. Enactment of an ordinance by the CCG requires two weeks for final approval.

PROGRAM – The collection of services being performed to achieve a desired goal.

REALLOCATION – Project budgets in excess of project expenditures may be transferred to finance or assist in financing other projects.

RESOLUTION – A special order of a legislative body requiring less legal formality than an ordinance. Approval of a resolution by the CCG requires one week for approval.

REQUEST – A statement of estimated need.

SPECIAL REVENUE FUND – A fund used to account for the proceeds for specific revenue sources that are legally restricted to expenditures for a specific purpose.

SPLOST – Special Purpose Local Option Sales Tax.

T-SPLOST – Transportation Special Purpose Local Option Sales Tax.

CITY OF COLUMBUS – ACKNOWLEDGEMENTS

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